

CITY OF WINTER GARDEN
Fiscal Year 2005/2006
Adopted Budget

JACK L. QUESINBERRY
Mayor

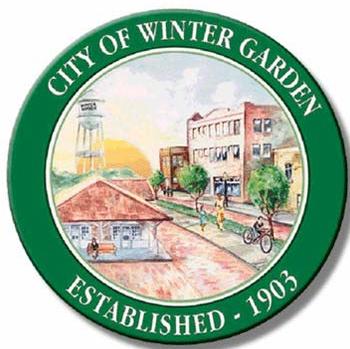
RODNEY E. REYNOLDS
Commissioner, District 1

THEO E. GRAHAM
Commissioner, District 2
Mayor Pro Tem

MILDRED L. DIXON
Commissioner, District 3

CAROL NICHOLS
Commissioner, District 4

MICHAEL L. BOLLHOEFER
City Manager



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Table of Contents

| | <u>Page</u> |
|---|-------------|
| Contents | iii |
| Budget Message | 1 |
| Budget Policy | 9 |
| Debt Information | 17 |
| General Fund | |
| Revenues | 21 |
| Expenditures | |
| Legislative | 38 |
| Administration | 48 |
| Utility Billing | 50 |
| Information Systems | 56 |
| Planning and Zoning | 60 |
| Building | 64 |
| Police | 73 |
| Fire | 82 |
| Public Works | 92 |
| Recreation | 104 |
| Legal | 108 |
| Engineering | 111 |
| Special Revenue Funds - Description | 113 |
| Community Redevelopment Agency | 114 |
| Law Enforcement Trust | 116 |
| Law Enforcement Grants | 118 |
| State Revenue Sharing | 120 |
| Local Option Gas Tax | 122 |
| General Impact Fees | 124 |
| Transportation Impact Fees-South of Turnpike | 126 |
| Heritage Depot Museum Trust | 130 |
| Police and Fire Premium Tax Trust | 132 |
| Debt Service Fund | 135 |
| Capital Projects Fund | 139 |
| Enterprise Funds - Description | 147 |
| Utilities | 148 |
| Utilities Impact Fee | 172 |
| Utilities Renewal & Replacement | 174 |
| Utilities Debt Service | 176 |
| Stormwater | 178 |
| Solid Waste | 186 |
| Trailer City | 194 |
| Fiduciary Funds - Description | 199 |
| General Employee Pension Fund | 200 |
| Firefighters' and Police Officers' Pension Fund | 202 |
| Capital Outlay | 205 |

| | |
|------------------------------------|-----|
| Five-Year Capital Improvement Plan | 213 |
| Employee Positions | 219 |
| Glossary of Terms | 225 |



CITY OF WINTER GARDEN

OFFICE OF THE CITY MANAGER

251 W. PLANT STREET

WINTER GARDEN, FL 34787

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August 19, 2005

To the Honorable Mayor, Members of the City
Commission, and the Citizens of the
City of Winter Garden, Florida:

In accordance with Article III of the City Charter, I am pleased to present for your consideration the recommended budget for fiscal year 2005/2006. This document sets the recommended expenditures/expenses for operations and for capital improvements for the upcoming fiscal year.

This Annual Budget Document has been prepared in a format similar to that used last year. Actual expenditures for the past fiscal year, along with the original and amended budget for the current fiscal year, and a proposed budget for the upcoming fiscal year are listed for each department and division of the City. The amended budget column reflects all budget amendments approved by the City Manager or the City Commission through the end of June. The 2005/06 budget column includes recommendations for the upcoming fiscal year. These recommendations reflect expenditures proposed by the various City departments as modified by the City Manager. Detailed information on proposed capital expenditures is illustrated in both the Capital Outlay and the Five-Year Capital Improvement Plan sections of this document.

BUDGET HIGHLIGHTS

GENERAL FUND: Projected Revenues for Fiscal Year 2005/06, after eliminating budgeted use of fund balance and management fees, increased 20.2% from FY 2004/05 to FY 2005/06.

Ad Valorem taxes, which comprise 25.8% of the budget, are projected to increase 25.8% as a result of growth. The April 1, 2004 population estimate provided to us by the state is 22,242, a population growth of 9.1% over the prior year. State Sales Tax and Municipal Revenue Sharing revenues represent 18.0% of the budget, with the Sales Tax Revenue projected to increase 20.8% and Shared Revenues projected to increase 23.9%. Prior to this budget, a portion of the Municipal Revenue Sharing Proceeds were restricted for repayment of a revenue bond. However, at the date of this document, the general fund is free of bonded debt for the first time in over thirty years.

Electric Franchise Fees and Utility Tax Fees have been budgeted at a 23.7% increase over last year. These revenues comprise 11.7% of the budget. The Communications Service Tax, 4.7% of the budget, is projected to increase 12.1%. The Local Option Gas Tax Revenues, which are

recorded in a Special Revenue Fund, are projected to increase 15.5%. These revenues are to be used only for road-related expenses.

On the personnel side, the budget includes a 2.5% cost-of-living increase and a 2.5% merit raise for all employees for an overall increase of 5%. Certain positions were further adjusted to bring them in line with current market conditions. This had a negligible effect on the overall salary increase.

Health insurance costs increased 9%. This is good news, considering UnitedHealthCare, the City's provider, initially proposed a 16% increase. Staff took a firm stance and negotiated this initial offer down. The City will continue to use UnitedHealthCare as its insurance provider. The City will continue to pay 50% of the cost for family, spousal, and dependent insurance. Approximately 42% of our employees have some type of dependent coverage. The City will continue to pay 100% of the health insurance premium for employee only coverage. In addition to health and life coverage, the City will provide long-term disability insurance for the first time for fiscal year 2005/06. This added benefit will be provided at no cost to the employee.

The City continues to participate in the pooled self-insured program administered by Public Risk Management. Premiums for worker's compensation, general liability, and automotive insurance are expected to increase 16% this year.

The City's Pension plan costs, after adjusting out new positions for fiscal 2005/06, increased 16% this year. This increase is largely due to the new positions that were approved at interim budget. On a percent of pay basis, the City's contribution rates will increase from 16.17% to 18.10% for the General Employee Plan, and from 20.03% to 20.40% for the Fire and Police Plan. If investment returns continue to improve, contribution rates should decrease in future years.

Conservative fiscal management and continued efforts to control operational costs will serve the City well as we continue in these economically uncertain times. We continue to maintain and improve infrastructure, provide our employees with one of the best benefits packages in the State, and still manage to maintain our solid financial condition. The City will begin Fiscal Year 2005/06 in excellent shape.

Following are specific departmental highlights:

LEGISLATION: The Legislative budget will increase 39% for fiscal year 2005/06. Election fees of \$15,000 have been included in this budget, where these fees were budgeted in the Administration Department in prior years. Also, Mayor and Commissioner salary increases are slated to go into effect mid-year, accounting for an \$11,400 increase. These two items explain the bulk of the increase. There is a \$1,500 appropriation to fund a computer teacher at the Maxey Center for fiscal year 2005/06.

ADMINISTRATION: The Administration budget will increase 12% for fiscal year 2005/06. The City will begin a significant project this year with the construction of the new City Hall. The need for the City Hall has been expedited by the City's continued growth and the effect it

has had on the need for space for additional staff, especially within the Police Department. The expected cost of construction is \$8.5 million. A transfer to the newly created New City Hall Capital Project Fund of \$1.0 million has been budgeted to cover initial construction costs, along with a transfer from the Utility Fund of \$0.8 million. The remaining construction costs will be funded with a debt issue to be repaid by the general fund.

The Utility Billing Division budget includes hardware and software that will allow customers to pay their bills via an automated phone system with a credit card or checking account. This system would also allow customers to obtain automated information about their account, such as balance and due date, and it will have a Spanish language option to serve our large Spanish speaking population. Customers will be able to access account information and make payments 24 hours a day. Based on projections on the number of customers who will take advantage of the credit card payment option, along with the existing option to pay online by credit card, it is anticipated that the yearly expenditures for credit card discount and processing fees will be approximately \$30,000 each year. This option provides another convenient payment option for customers and provides an option for those customers who may be short of cash. With the purchase of this system, the Division has decided to eliminate the half-clerk position that was approved in the fiscal 2005 interim budget, and this should delay the need to hire another person in the Division due to the decrease in customers paying at the counter and by mail, and the reduction in calls handled by staff.

INFORMATION SYSTEMS: The Information Systems budget will increase 30% for fiscal year 2005/06. The City will continue to maintain and improve its information systems infrastructure. Two significant capital expenditures are planned this year. The first of these is an upgrade to a graphical user interface for the City's main government solutions software application. This will provide for a more user-friendly software environment and will have greater functionality than the current environment. The other major capital expenditure is for an audio system for Tanner Hall. This is necessitated because most Commission Meetings will be held at Tanner Hall until the New City Hall is completed. The Department will add a new Geographic Information Systems Coordinator position, which will serve other departments with their mapping needs.

PLANNING, ZONING & DEVELOPMENT: The Planning Department budget will increase 382% over the prior year. This is largely due to a purchase of the Louis-Dreyfus Citrus Plant in conjunction with the Utility Department. The Planning Department will acquire the existing parking lot, and it is envisioned that this portion of the property will some day be used for affordable housing. When this purchase is removed, the increase is 38%. The Department will also add an additional Planner position and eliminate the half-administrative position that was approved with the fiscal year 2004/05 interim budget. This new full-time position is necessitated by growth within the City.

BUILDING: The Building Department budget will increase 219% over the prior year original budget. The Building Department will add three new Building Inspector II/Plans Examiner II positions and two Engineering Inspector positions. These positions are necessitated by growth within the City. The City expects to issue over a thousand permits for houses next year. Building permit fees will cover the costs of these new positions.

POLICE: The Police Department General Fund budget increases 13% this year. The primary cause of this increase is the addition of two Police Officer positions and one Code Enforcement Officer position, which are needed to maintain the City's current level of service. The Department will also continue with phase II of its new records management system, at a cost of \$266,712. This system is a turnkey package that includes computer-aided dispatching, records management, crime analysis, a GIS system, and other components. This system will assist with crime prevention and crime analysis, further boosting the City's focus on continually improving the safety of our residents; furthermore, it should reduce the number of police officers needed in the future, thus allowing us to provide better service at a lower cost.

FIRE: The Fire Department General Fund budget increases 13% over last year. This increase is primarily due to a replacement fire engine at a cost of \$343,000. This engine will replace a 1984 reserve fire engine that is no longer suitable for use.

PUBLIC WORKS: The Public Works General Fund budget will increase 16% over the prior year. The primary reasons for this increase are several significant capital projects, including a traffic signal at Stoneybrook and Windermere Road (\$100,000), which will be funded by a grant, a parks equipment complex (\$85,000), restroom renovations at Maple Street (\$85,000) and Klondike Parks (\$85,000), and lighting at Senior Field (\$83,000). A new Public Works Administration Division has been created to provide a better mechanism for allocating common costs to the Stormwater and Solid Waste Funds. The Department has added a new Groundskeeper position in the Parks Division. There are also numerous street repaving projects budgeted in the Local Option Gas Tax Fund.

RECREATION: The Recreation General Fund budget increases 11% this year. The primary component of this increase is a new Senior Center Supervisor and a portable stage for events. The Department will also renovate the old library and add parking for a new center to serve the City's Seniors. This project will be funded from the Impact Fee Fund.

ENGINEERING: The Engineering Department budget is consistent with prior years. The Engineering Department will continue to utilize the services of an independent engineer consultant to serve as the City Engineer. The current arrangement using the independent engineer consultant remains cost effective and will be monitored to ensure it continues to remain so.

UTILITIES: The Utility Department operating budget will increase 38% over the prior year. This increase is largely due to a transfer of \$794,393 to the New City Hall Capital Project Fund to fund the space that will be occupied in the new building by Utility Fund employees, the final phase to retrofit the remaining 3,600 manual read meters to radio read meters at a cost of \$960,000, an increase in management fees to the General Fund to reflect an increase in indirect costs due to the new City Hall, and a transfer of \$1.2 million for renewal and replacement projects. The department continues its aggressive capital improvement plan this year. Significant projects this year to be funded with impact fees are design and construction of the first of two reclaimed water storage facilities, reclaimed water transmission lines, purchase of the Louis-Dreyfus wastewater treatment plant, twin force mains, and associated retrofits, construction of Trunk Line C phase three, and the West Crown Point Road force/reuse main.

There are numerous renewal and replacement projects that are planned concurrent with street repaving projects.

STORMWATER: The budget is consistent with prior years. A major project this year will be the Master Plan Study. This will assist the City in its ongoing endeavors to maintain and improve the stormwater system. There are numerous other projects planned concurrent with street repaving projects. The Fund will add a new Stormwater Operator II position. Based on the current aggressive campaign to rehabilitate the City's stormwater system, it is anticipated that the Stormwater Fund may run out of money this year. We anticipate receiving a State Revolving Fund loan of approximately \$1 million to fund these projects. However, if these funds do not become available in time, it may be necessary to borrow up to an additional \$400,000 from the General Fund.

SOLID WASTE: This year's budget is 10% more than last year. This increase is largely due to the purchase of roll-off truck at a cost of \$90,000. It is estimated that the payback period for this purchase will be five years. There are no major capital purchases planned for this fiscal year, and there are no new positions this year.

TRAILER CITY: Trailer City's budget is consistent with prior years.

In conclusion, the City is in sound financial condition. We continue to maintain a low debt burden and a responsible level of fund balances. This budget serves the citizens of the community well by providing the funds necessary to maintain and improve the City's infrastructure, ensure qualified and responsive fire and police protection, and provide those amenities that define our community.

Respectfully submitted,



Michael L. Bollhoefer
City Manager

**SUMMARY OF ADOPTED BUDGETS
FISCAL YEAR 2005/2006**

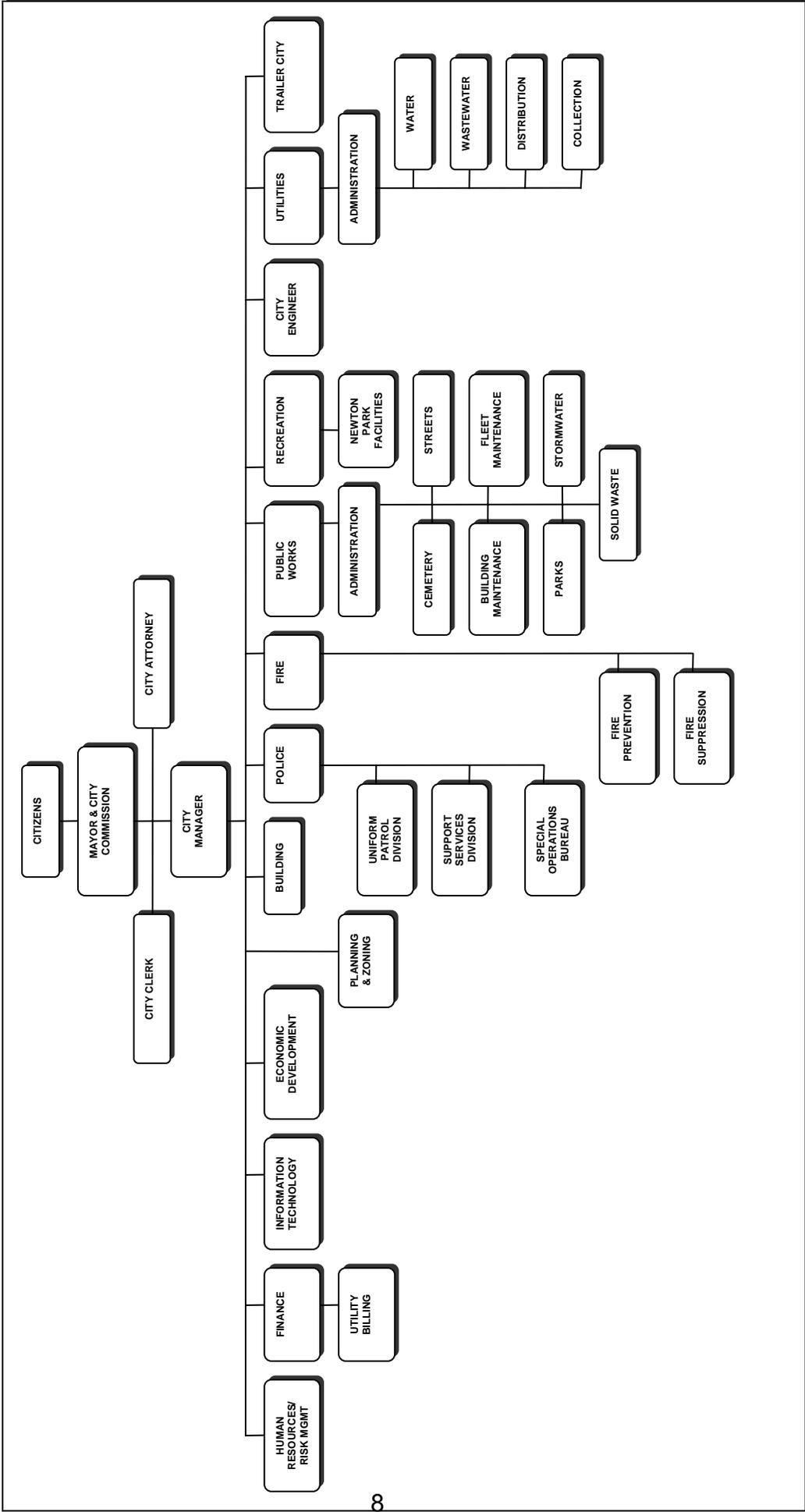
| <u>CLASSIFICATION</u> | <u>GENERAL FUND</u> | <u>SPECIAL REVENUE FUNDS</u> | <u>DEBT SERVICE FUND</u> | <u>CAPITAL PROJECTS FUNDS</u> | <u>ENTERPRISE FUNDS</u> | <u>FIDUCIARY FUNDS</u> | <u>TOTAL</u> |
|---|-------------------------|--------------------------------------|----------------------------------|---------------------------------------|-----------------------------|----------------------------|--------------|
| CARRYFORWARD FUND BALANCE | 10,207,489 | 10,203,061 | - | - | 34,557,716 | 24,435,665 | 79,403,931 |
| REVENUES | | | | | | | |
| Ad Valorem Taxes | 5,633,082 | - | - | - | - | - | 5,633,082 |
| Franchise Fees | 1,203,000 | - | - | - | - | - | 1,203,000 |
| Utility and Service Taxes | 2,776,351 | - | - | - | - | - | 2,776,351 |
| Licenses and Permits | 2,570,000 | - | - | - | - | - | 2,570,000 |
| Intergovernmental Revenue | 4,154,946 | 1,406,376 | - | - | - | 230,000 | 5,791,322 |
| Charges for Services | 2,821,946 | - | - | - | 11,531,556 | 1,543,000 | 15,896,502 |
| Fines and Forfeitures | 186,000 | 10,000 | - | - | - | - | 196,000 |
| Interest and Other Earnings | 311,400 | 272,162 | - | - | 774,000 | 1,831,000 | 3,188,562 |
| Miscellaneous Revenues | 196,720 | 5,520,347 | - | - | 7,361,000 | - | 13,078,067 |
| Total Revenues | 19,853,445 | 7,208,885 | - | - | 19,666,556 | 3,604,000 | 50,332,886 |
| NON-REVENUES | | | | | | | |
| Interfund Transfers | - | 305,363 | 442,211 | 1,794,393 | 1,201,408 | - | 3,743,375 |
| Other Non-Revenues | - | - | - | 6,705,607 | - | - | 6,705,607 |
| TOTAL REVENUE & OTHER FINANCING SOURCES | | | | | | | |
| | 19,853,445 | 7,514,248 | 442,211 | 8,500,000 | 20,867,964 | 3,604,000 | 60,781,868 |
| TOTAL ESTIMATED REVENUES & BALANCES | | | | | | | |
| | 30,060,934 | 17,717,309 | 442,211 | 8,500,000 | 55,425,680 | 28,039,665 | 140,185,799 |
| EXPENDITURES/EXPENSES | | | | | | | |
| General Government | 3,908,347 | - | - | 8,500,000 | - | 1,177,000 | 13,585,347 |
| Public Safety | 10,759,080 | 458,600 | - | - | - | - | 11,217,680 |
| Physical Environment | 1,192,751 | - | - | - | 20,380,356 | - | 21,573,107 |
| Transportation | 1,633,409 | 2,280,841 | - | - | - | - | 3,914,250 |
| Economic Environment | 750,000 | 74,873 | - | - | - | - | 824,873 |
| Human Services | 86,000 | - | - | - | - | - | 86,000 |
| Culture & Recreation | 2,233,546 | 500,000 | - | - | - | - | 2,733,546 |
| Total Expenditures/Expenses | 20,563,133 | 3,314,314 | - | 8,500,000 | 20,380,356 | 1,177,000 | 53,934,803 |
| NON-EXPENSE DISBURSEMENTS | | | | | | | |
| Debt Service | 27,158 | 2,091,543 | 442,211 | - | 324,137 | - | 2,885,049 |
| Interfund Transfers | 1,305,363 | 442,211 | - | - | 1,995,801 | - | 3,743,375 |
| TOTALS EXPENDITURES/EXPENSES | | | | | | | |
| | 21,895,654 | 5,848,068 | 442,211 | 8,500,000 | 22,700,294 | 1,177,000 | 60,563,227 |
| Reserves | 8,165,280 | 11,869,241 | - | - | 32,725,386 | 26,862,665 | 79,622,572 |
| TOTAL APPROPRIATED EXPENDITURES & RESERVES | | | | | | | |
| | 30,060,934 | 17,717,309 | 442,211 | 8,500,000 | 55,425,680 | 28,039,665 | 140,185,799 |

THE CITY OF WINTER GARDEN OCTOBER 2005



The City of Winter Garden is a (17) square mile city located approximately 12 miles from Orlando in West Orange County. The City's population was 24,610 as of April, 2005.

CITY OF WINTER GARDEN ORGANIZATION CHART



GENERAL INFORMATION

Background

The City of Winter Garden, Florida (the "City") was formed by Charter on November 10, 1903 and is located in Orange County, Florida. The City has a commission/manager form of government with a Mayor and four Commissioners elected as the governing body. The City provides the following services to its citizens: public safety, public works, cultural, recreation, community development, water, wastewater, stormwater and solid waste services.

Powers and Responsibilities of the City Commission

Powers

Except as otherwise provided in the Charter, all powers of the City, and the determination of all matters of policy are vested in the City Commission.

Without limitation of the foregoing, the City Commission has the power to:

- (1) Be the judge of the election and qualification of its own members;
- (2) Authorize the issuance of bonds; revenue certificates, and other evidence of indebtedness;
- (3) Adopt and modify the official map of the city;
- (4) Provide for an independent audit;
- (5) Pass ordinances and laws for the preservation of the public peace and order, and impose penalties for the violation thereof; provided that the maximum penalty to be imposed shall be a fine of not more than five hundred dollars (\$500.00) or imprisonment for a period of time not longer than sixty (60) days;
- (6) Deal with any property of the city, both real or personal, or mixed in any manner the Commission may see fit to do in accordance with the general powers of the City;
- (7) Provide rules and regulations for all purchases and sales made for and on behalf of the City;
- (8) Appoint, remove, and fix the compensation of the City Manager, City Attorney, City Auditor, City Clerk, and a Certified Public Accountant to perform the annual audit;

- (9) Appoint advisory boards to serve without compensation;
- (10) Establish by ordinance, the conditions upon which subdivisions and other areas may be annexed by the City;
- (11) Exercise any right of authority given or permitted by the Constitution and the laws of the State of Florida to city commissions consistent with or in addition to the provisions of the revised Charter;
- (12) By order of the City Commission, those officers listed in paragraph (8) above who are indicted for a felony will be suspended from office, without pay, until acquitted and the office filled by appointment for the period of suspension. By order of the City Manager, any other municipal officer or employee indicted for a felony will be suspended from office, without pay, until acquitted and the office filled as hereinbefore provided for the period of suspension.

Responsibilities

- (1) To be responsive to and represent the wishes of the citizens;
- (2) To establish goals and priorities through approval of objectives, plans, and budgets;
- (3) To consider, evaluate and establish laws, policies, regulations and procedures.

The Role of the Staff to the City Commission

- (1) To implement the goals of the City Commission;
- (2) To suggest objectives, plans, and budgets for approval by the City Commission consistent with approved goals;
- (3) To implement City Commission approved objectives, plans and budgets;
- (4) To provide the City Commission with adequate, competent information and professional recommendations upon which the Commission may rely in making decisions and to refrain from criticism of those decisions once made;
- (5) To manage the day-to-day affairs of City government;
- (6) To suggest to the Commission new laws, regulations, and policies or modifications to existing ones.

Fiscal Policy Statement

The City has an important responsibility to its citizens to correctly account for public funds, to manage municipal finances wisely, and to plan for adequate funding of services desired by the public. With the change in federal policies toward local government and the rapid rate of growth in our area, the City needs to ensure that it is capable of adequately funding and providing local government services needed by the community.

Sound fiscal policies that are realistic and consistent provide useful guidance for the long-term programming of services and facilities. They also provide a set of assumptions under which budget and tax decisions should be made. While established for the best management of governmental resources, generally accepted fiscal policy also helps set the parameters for government's role in the broader economy of the community.

Financial Structure

To provide proper accountability for the different kinds of resources, "funds" are established. Each fund is a separate entity with its own resources, liabilities and residual balance. Funds with similar objectives, activities and legal restrictions are, for reporting purposes, placed in one of three groups:

Governmental Funds: Governmental Funds account for general governmental activities, such as law enforcement, which are largely supported by taxes and fees. They are accounted for on a "spending" or financial flow basis.

Governmental Funds include the following four fund types:

- a. The General Fund accounts for all resources not reported in other funds. Most citywide activities are accounted for in this fund.
- b. Special Revenue Funds account for resources received from special sources, dedicated or restricted to specific uses.
- c. Debt Service Funds account for the accumulation of resources for, and the payment of, interest, principal and other costs of long-term debt.
- d. Capital Projects Funds account for the accumulation and use of resources for the acquisition of major buildings and other capital facilities where a specific project is designated or required.

Proprietary Funds: Proprietary Funds account for those activities which are provided on a basis consistent with private enterprise. They are accounted for on a cost of service or "capital maintenance" basis.

Proprietary Funds include the following fund type:

Enterprise Funds account for activities, such as water and wastewater service, which are similar to those provided by private enterprise and whose costs are paid from user charges or from revenue sources other than general governmental revenue.

Fiduciary Funds: Fiduciary Funds account for assets belonging to others which are under City control for administration, but are not available to support the City's own programs.

Fiduciary Funds include the following fund type:

Pension Trust Funds account for resources required to be held in trust for the members and beneficiaries of defined benefit pension plans.

Budgetary Basis

The City adopts budgets for all Governmental Funds and Fiduciary Funds on a modified accrual basis. The budgets for Proprietary Funds are adopted on an accrual basis. Depreciation expense is not budgeted; however, expenditures for capital outlays are budgeted. These outlays are capitalized into fixed assets and eliminated from the results of operations on a Generally Accepted Accounting Principles (GAAP) basis.

Fund balance allocations (residual unappropriated liquid assets resulting from prior years' operations) are budgeted and included as revenue on a budgetary basis but are eliminated on a GAAP basis for financial reporting.

Capital Budgeting

The City maintains a Capital Improvement Program (CIP), which covers a five-year period and is updated annually. The Finance Department determines the amount of funds available for capital projects. Proposed projects are prioritized and the available funds are allocated accordingly. The Capital Improvement Projects detail is included in the 5-Year Capital Improvement Plan section of this book, but the funding for these projects is included in the budget in each appropriate division.

Budget Process

In February the Finance Department developed a fiscal model to project revenues and expenditures for the next fiscal year. This model provides the City with a clear vision of the level of financial control needed to develop upcoming fiscal year budgets. Based on the model's results, target expense levels for FY 2005-06 were provided to operating divisions. Those divisions were challenged to maximize services while maintaining a budget within the City's fiscal capacity.

During the FY 2005-06 budget cycle, the Finance Department made available to each department access to the financial accounting software so that each budget could be entered into the system to compare to last fiscal year actual and current fiscal year-to-date figures. This provided a helpful tool to the departments to determine a realistic budget.

Another effort to streamline the budget process included developing and presenting capital improvement budgets simultaneously with operating budgets. This provided a clear picture of the impact of capital improvements on operating budgets. It also allowed divisions to concentrate on putting a realistic business plan together for the upcoming fiscal year.

Expenditure levels to be recommended to the City Commission are determined in department meetings with the City Manager. These meetings provide each department director with the opportunity to discuss his or her budget and the programs it provides. Commission work sessions in August are a forum for finalizing spending plans, establishing proposed millage rates and formalizing policy issues. Copies of the proposed budget are distributed to department directors and made available for inspection by the general public prior to the final budget hearing in September.

Following Commission approval of the final spending plan, Finance Department staff will prepare the approved budget for distribution to departments and other interested parties. The budget for the upcoming year becomes effective October 1 and the spending plan, as authorized by the Commission, will be implemented throughout the fiscal year.

Budget Adoption and Modification

The City Commission annually adopts the budget by ordinance for all funds of the City. Budgetary authority is legally maintained at the fund level; however, the City's computerized financial system imposes budget controls at the appropriation level, by department.

Amendments to the adopted budget can occur at any time during the fiscal year through action of the City Commission or the City Manager in the following manner:

1. Budget Amendments: Fund revenue and expenditure amounts may be increased or decreased by formal action of the City Commission following proper public notice as specified in Chapter 129.03(a) of the Florida Statutes. Amendments to adopted budgets normally result from either: (a) the desire to recognize an unanticipated excess amount of an anticipated revenue; or (b) the unanticipated decrease of an anticipated revenue. The purpose of the amendment process is to adjust fund amounts to reflect the level of revenues reasonably anticipated to be received and to balance expenditures to these revenues in accordance with state law and sound fiscal practices.
2. Budget Transfers: Operating unit budgets may be amended by formal transfer action. Budget transfers, which are intrafund in nature, may be approved by the City Manager or his designee. A list of such intrafund transfers is maintained by the Finance Department. Budget transfers, which are interfund or involve fund reserve distributions, must be reviewed and formally approved by the City Commission prior to execution.

Additions to approved positions during the budget year require City Commission review and approval. As previously delegated by the City Commission, personnel reclassifications may be approved by the City Manager.

At the end of the first six months, the Finance Department coordinates an interim budget review process. All departments review revenue and expenditures to-date. A budget amendment is prepared for the City Commission to formally adopt any mid-year corrections. The formal interim budget adjustment has proven to be an effective process for the City in ensuring needs are being continually met and the operational and capital improvement plans are adequate.

FY 2005-06 Budget Assumptions

Based on available economic data and the City Manager's priorities, the FY 2005-06 Revenue and Expenditure/Expense budgets were prepared using the following:

Revenues:

- Ad valorem revenues were budgeted at 95%.
- There was no increase in the citywide millage rate.
- Interest income projections reflect maintenance of current interest rates.
- The budget for state-shared revenues, including sales tax revenue, was prepared based on year-to-date actual figures and various economic assumptions. These revenues may be revised during FY 2005-06 based on projections from the State or economic changes.

Expenditures/Expenses:

- Personal Services: A total of 13 new positions have been recommended in the budget for FY 2005-06.

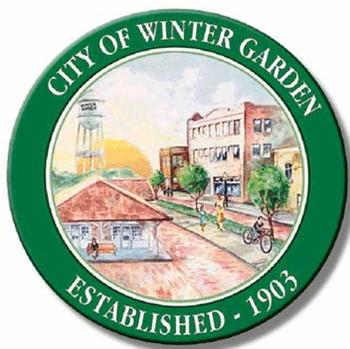
Budgeted figures for salaries include a 2.5% cost-of-living increase and a 2.5% merit increase for all employees.

Employee retirement contributions were budgeted at the following rates: 18.1% for general employees, and 20.4% for firefighters and police officers which is based on the actuarially determined percentage less the offset from State Revenue Sharing on Insurance Premiums.

The rate for FICA (Social Security) contributions is based on a prorated amount due to the calendar year/fiscal year difference and is budgeted at 7.65% of total salaries and overtime.

The City's health insurance carrier is United HealthCare. The FY 2005-06 budgeted cost is \$5,160 per employee for life and health insurance for single coverage and \$10,118 for single and family coverage.

- Operating Expenditures/Expenses: Departments were requested to submit a "status quo" or current service level budget after adjustments for salaries and capital expenditures in an effort to operate within revenues estimated to increase 20% on average.
- Capital Outlay: Departments were requested to provide thorough justifications for all capital equipment needs. Special attention was given to heavy equipment by looking at creative alternatives such as leasing, contract services, and equipment sharing.
- Capital Improvements: Projects were budgeted according to prioritized needs and funds availability. The detailed listing of projects by fund is located in the 5-Year Capital Improvement Plan.
- Reserves: Efforts have been made to maintain reserves at a healthy level while continuing to provide excellent services to the citizens.



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CITY OF WINTER GARDEN, FLORIDA
DEBT INFORMATION

Summary of Debt Outstanding

| <u>Debt Outstanding—Governmental Fund Types:</u> | <u>Amount Expected at October 1, 2005</u> |
|---|---|
| Community Redevelopment Revenue Note, Series 2001 \$3,700,000 Note; principal due in annual installments of the greater of (1) \$325,000 or (2) \$325,000 plus half of the prior year Community Redevelopment Agency Tax Increment Revenues in excess of \$375,000 beginning October 1, 2004; interest due in semi-annual installments of \$8,570 to \$87,540; interest at 5.220% | \$3,378,426 |
| Orlando-Orange County Expressway Authority Agreement, Series 2001 \$6,826,450 (estimated); due in semi-annual principal and interest installments estimated at \$173,705 through July 15, 2025; interest at 5.616% | 3,922,936 |
| GE Capital Capital Lease Agreement, Series 2004 \$118,531; due in monthly principal and interest installments of \$2,263 through October 9, 2008; Interest at 5.48% | 76,878 |
| Total Outstanding—Governmental Fund Types | <u>\$7,378,240</u> |

CITY OF WINTER GARDEN, FLORIDA
DEBT INFORMATION

Summary of Debt Outstanding

| <u>Debt Outstanding and Available—Proprietary Fund Types</u> | <u>Amount Expected at October 1, 2005</u> |
|--|---|
| State Revolving Fund Loan, Series 2001 \$1,097,149; due in semi-annual principal and interest installments of \$37,205 through July 15, 2024; Interest at 3.330% | \$ 1,047,796 |
| State Revolving Fund Loan, Series 2003 \$10,810,898; due in semi-annual principal and interest installments of \$387,610 through July 15, 2024; Interest at 2.820% | 11,342,543 |
| State Revolving Fund Loan, Series 2004 \$2,066,219; due in semi-annual principal and interest installments of \$67,727 through May 15, 2024; Interest at 2.670% | 2,008,515 |
| State Revolving Fund Loan, Series 2005 \$121,678; due in semi-annual principal and interest installments of \$4,026 through July 15, 2027; Interest at 2.370% | |
| -Received to-date | 24,336 |
| -Available on request | 97,342 |
| -Capitalized interest allowance | 3,400 |
| -Loan service fee | 2,434 |
| Total Outstanding and Available—Proprietary Fund Types | <u>\$14,526,366</u> |

CITY OF WINTER GARDEN, FLORIDA
DEBT INFORMATION

Annual Requirements to Amortize Long-Term Debt by Fund

DEBT OUTSTANDING—GOVERNMENTAL FUND TYPES:

General Fund

Debt service requirements of the GE Capital Capital Lease Agreement, Series 2004 are as follows:

| Fiscal Year Ending | Principal | Interest | Total |
|--------------------|-----------------|----------------|-----------------|
| 2006 | \$23,528 | \$3,630 | \$27,158 |
| 2007 | 24,850 | 2,308 | 27,158 |
| 2008 | 26,247 | 911 | 27,158 |
| 2009 | 2,253 | 10 | 2,263 |
| | <u>\$76,878</u> | <u>\$6,859</u> | <u>\$83,737</u> |

Community Redevelopment Agency Fund

Debt service requirements of the Community Redevelopment Revenue Note, Series 2001 are the greater of (1) \$325,000 or (2) \$325,000 plus half of the prior year Community Redevelopment Agency Tax Increment Revenues in excess of \$375,000. Total debt service payments are estimated to be \$442,211 for Fiscal Year 2006 and are expected to increase in subsequent years until the Note is paid-in-full. It is currently estimated that the Note will be paid-in-full by 2016.

DEBT OUTSTANDING AND AVAILABLE—PROPRIETARY FUND TYPES:

Utility Fund

Debt service requirements of the State Revolving Fund Series 2001 Loan are as follows:

| Fiscal Year Ending | Principal | Interest | Total |
|--------------------|--------------------|------------------|--------------------|
| 2006 | \$11,198 | \$63,853 | \$75,051 |
| 2007 | 41,853 | 33,198 | 75,051 |
| 2008 | 43,258 | 31,792 | 75,050 |
| 2009-2024 | 922,191 | 273,711 | 1,195,902 |
| | <u>\$1,018,500</u> | <u>\$402,554</u> | <u>\$1,421,054</u> |

CITY OF WINTER GARDEN, FLORIDA
DEBT INFORMATION

Annual Requirements to Amortize Long-Term Debt by Fund

Debt service requirements of the State Revolving Fund Series 2003 Loan are estimated as follows:

| Fiscal Year Ending | Principal | Interest | Total |
|--------------------|---------------------|--------------------|---------------------|
| 2006 | \$ 458,571 | \$ 316,649 | \$ 775,220 |
| 2007 | 471,593 | 303,627 | 775,220 |
| 2008 | 484,986 | 290,234 | 775,220 |
| 2009-2024 | 9,927,393 | 2,476,131 | 12,403,524 |
| | <u>\$11,342,543</u> | <u>\$3,386,641</u> | <u>\$14,729,184</u> |

Debt service requirements of the State Revolving Fund Series 2004 Loan are as follows:

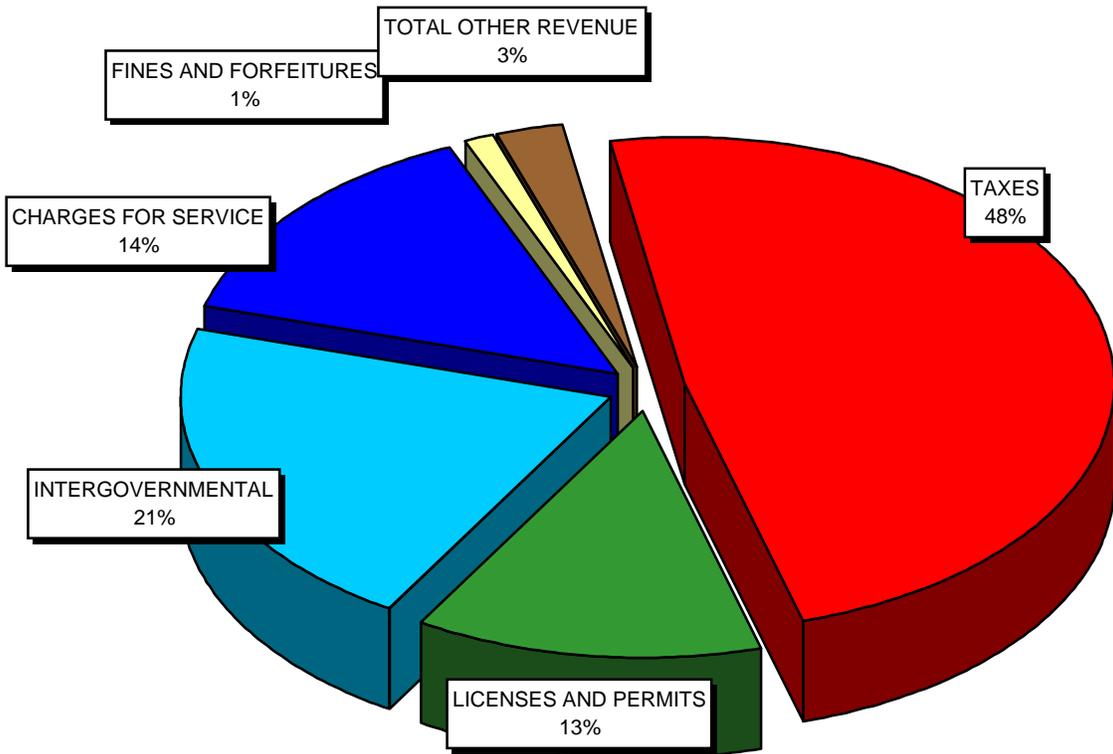
| Fiscal Year Ending | Principal | Interest | Total |
|--------------------|--------------------|------------------|--------------------|
| 2006 | \$ 82,372 | \$ 53,081 | 135,453 |
| 2007 | 84,586 | 50,867 | 135,453 |
| 2008 | 86,859 | 48,594 | 135,453 |
| 2009-2024 | 1,754,698 | 413,008 | 2,167,706 |
| | <u>\$2,008,515</u> | <u>\$565,550</u> | <u>\$2,574,065</u> |

Stormwater Fund

Debt service requirements of the State Revolving Fund Series 2005 Loan are estimated as follows, assuming the total amount available is disbursed:

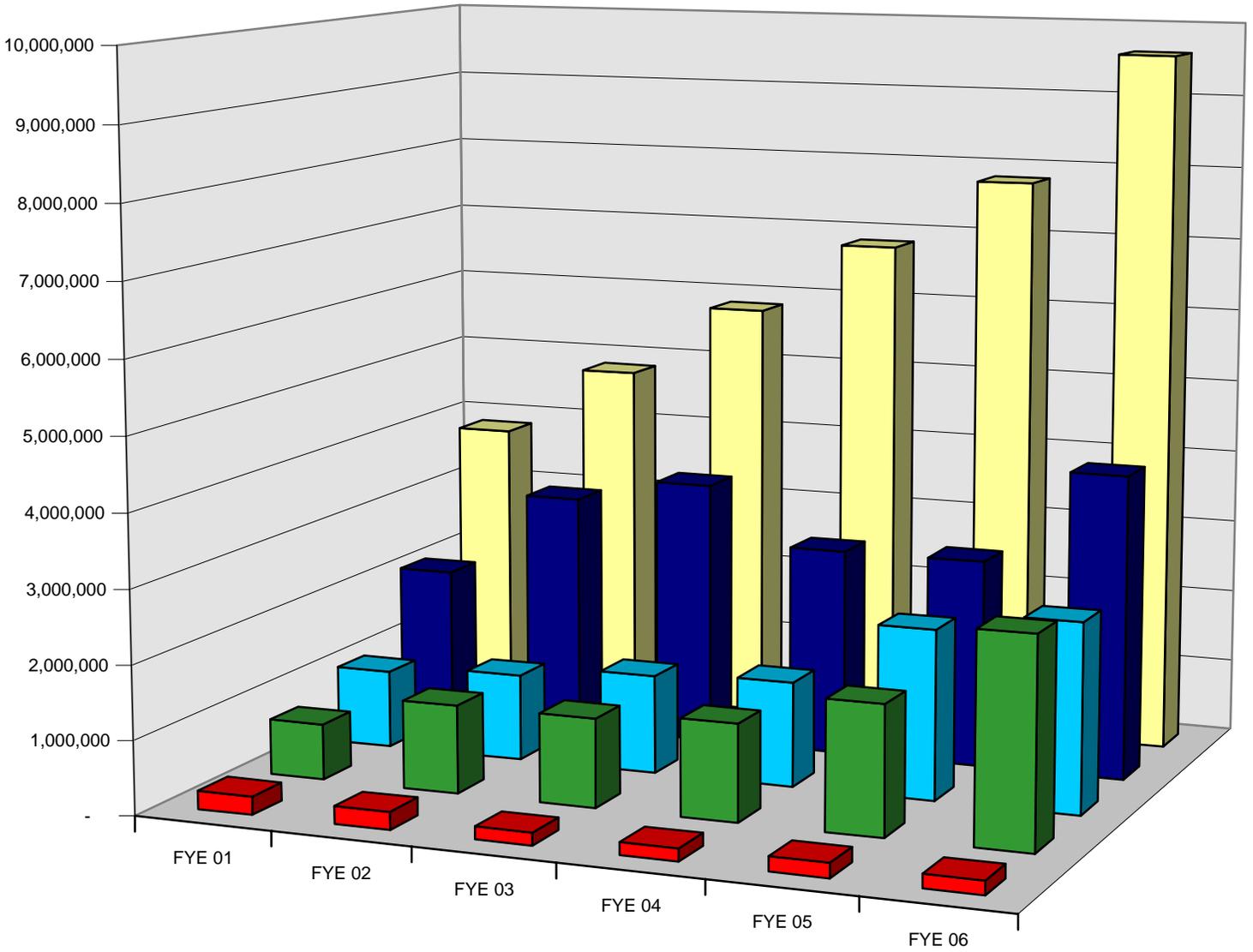
| Fiscal Year Ending | Principal | Interest | Total |
|--------------------|------------------|-----------------|------------------|
| 2006 | \$ - | \$ - | \$ - |
| 2007 | - | - | - |
| 2008 | 1,660 | 6,392 | 8,052 |
| 2009-2027 | 122,452 | 30,296 | 152,748 |
| | <u>\$124,112</u> | <u>\$36,688</u> | <u>\$160,800</u> |

**CITY OF WINTER GARDEN
 FY 2005/2006 BUDGET
 GENERAL FUND
 REVENUES BY SOURCE**



| | |
|-----------------------|----------------|
| Total Taxes | \$ 9,612,433 |
| Licenses and Permits | |
| Intergovernmental | 2,570,000 |
| Charges for Services | 4,154,946 |
| Fines and Forfeitures | 2,821,946 |
| Other Revenues | 186,000 |
| Total | <u>508,120</u> |
| | \$19,853,445 |

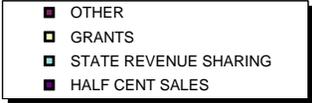
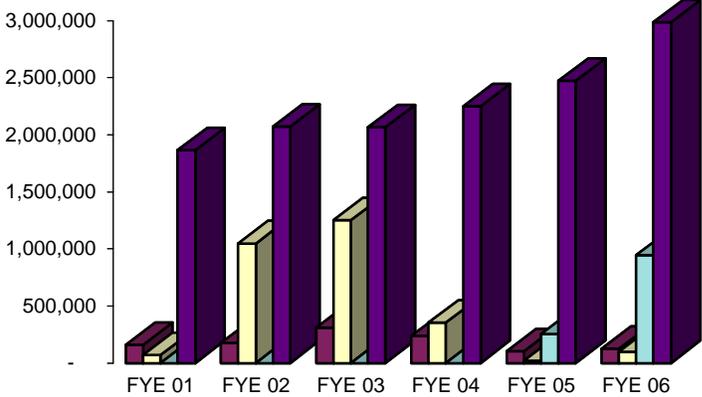
**CITY OF WINTER GARDEN
 FY 2005/2006 BUDGET
 GENERAL FUND
 HISTORY OF REVENUES BY SOURCE**



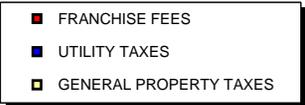
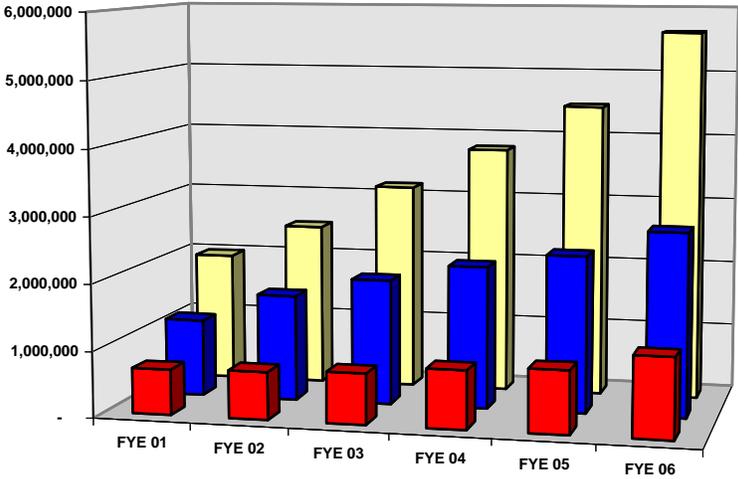
- FINES AND FORFEITURES
- CHARGES FOR SERVICE
- LICENSES AND PERMITS
- INTERGOVERNMENTAL
- TAXES

**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
GENERAL FUND**

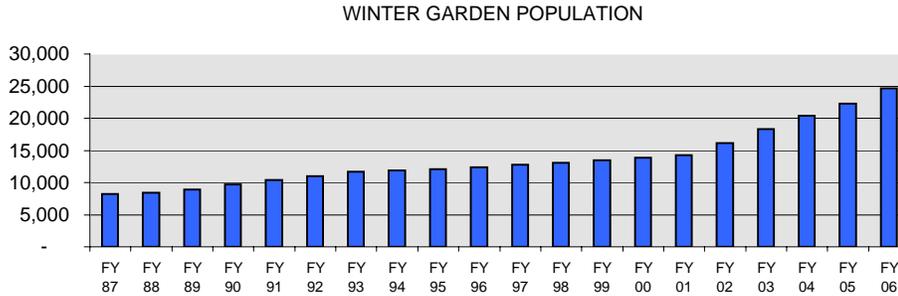
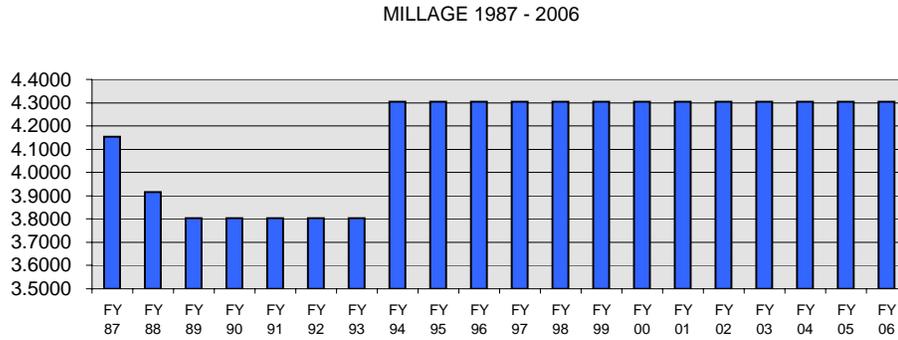
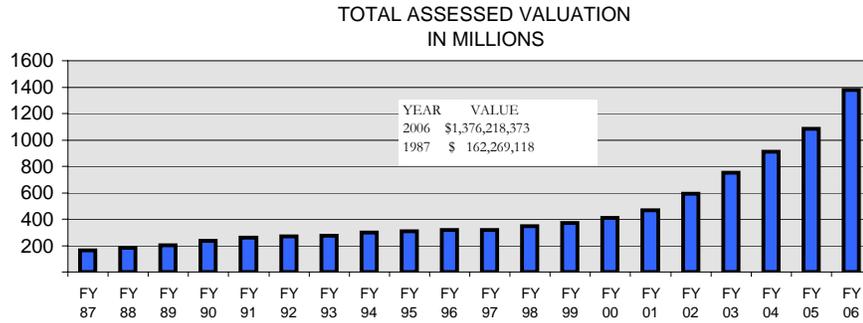
INTERGOVERNMENTAL REVENUE



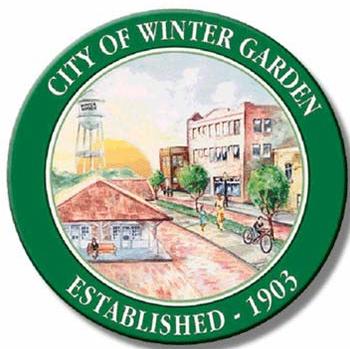
TOTAL TAXES BREAKDOWN



**CITY OF WINTER GARDEN
AD VALOREM TAXES**



These charts depict important trends that impact the City of Winter Garden. Population has grown at an average rate of 6.0% a year since 1987. Development and property value have expanded the tax base. The millage has been at a constant rate of 4.3040 since 1994.



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**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
GENERAL FUND REVENUES
GENERAL GOVERNMENT DEPARTMENT**

| | <u>2004 ACTUAL</u> | <u>2005 ORIGINAL BUDGET</u> | <u>2005 REVISED BUDGET</u> | <u>2006 ADOPTED BUDGET</u> | |
|---------------------------------------|-----------------------------------|-------------------------------------|------------------------------------|------------------------------------|-----------|
| <u>ADMINISTRATION DIVISION</u> | | | | | |
| 001-0213-311.10-00 | ADVALOREM TAXES | 3,764,319 | 4,474,373 | 4,474,373 | 5,627,082 |
| 001-0213-311.90-00 | PENALTIES AND INTEREST | 6,476 | 5,000 | 5,000 | 6,000 |
| | TOTAL AD VALOREM | 3,770,795 | 4,479,373 | 4,479,373 | 5,633,082 |
| 001-0213-313.10-00 | ELECTRIC | 954,054 | 890,000 | 890,000 | 1,137,000 |
| 001-0213-313.40-00 | GAS | 54,393 | 60,000 | 60,000 | 66,000 |
| | TOTAL FRANCHISE FEES | 1,008,447 | 950,000 | 950,000 | 1,203,000 |
| 001-0213-314.10-00 | ELECTRIC | 1,243,854 | 1,170,000 | 1,170,000 | 1,411,700 |
| 001-0213-314.30-00 | WATER | 220,180 | 190,000 | 213,188 | 232,000 |
| 001-0213-314.40-00 | GAS | 85,084 | 81,000 | 81,000 | 79,200 |
| 001-0213-314.80-00 | PROPANE | 22,318 | 20,000 | 25,786 | 26,900 |
| | TOTAL UTILITY TAX | 1,571,436 | 1,461,000 | 1,489,974 | 1,749,800 |
| 001-0213-315-00-00 | COMMUNICATIONS | 925,309 | 916,000 | 916,000 | 1,026,551 |
| | TOTAL SERVICE TAX | 925,309 | 916,000 | 916,000 | 1,026,551 |
| 001-0213-321.01-00 | CITY OCCUPATIONAL LICENSES | 157,558 | 150,000 | 150,000 | 181,000 |
| | TOTAL LICENSES AND PERMITS | 157,558 | 150,000 | 150,000 | 181,000 |
| 001-0213-331.10-00 | FEDERAL GRANTS | - | - | 6,219 | - |
| 001-0213-334.10-00 | STATE GRANTS | - | - | 307 | - |
| | TOTAL FEDERAL & STATE GRANTS | - | - | 6,526 | - |
| 001-0213-335-12.00 | STATE REVENUE PROCEEDS | - | 254,285 | 254,285 | 944,926 |
| | TOTAL STATE REVENUE PROCEEDS | - | 254,285 | 254,285 | 944,926 |
| 001-0213-335.14-00 | MOBILE HOME LICENSES | 54,940 | 60,000 | 65,820 | 50,500 |
| 001-0213-335.15-00 | ALCOHOLIC BEVERAGE LICENSES | 7,633 | 7,600 | 12,718 | 10,300 |
| 001-0213-335.18-00 | LOCAL GOVT HALF-CENT SALES TAX | 2,454,241 | 2,472,000 | 2,472,000 | 2,986,720 |
| | TOTAL STATE SHARED REVENUES | 2,516,814 | 2,539,600 | 2,550,538 | 3,047,520 |
| 001-0213-338.20-00 | COUNTY OCCUPATIONAL LICENSES | 21,742 | 15,000 | 18,881 | 24,500 |
| | TOTAL SHRD REVS-OTHER LOCAL UNITS | 21,742 | 15,000 | 18,881 | 24,500 |
| 001-0213-341.90-01 | INTERFUND MANAGEMENT FEES | 263,691 | 261,822 | 261,822 | 969,213 |
| 001-0213-341.90-02 | OCPS COLLECTION ALLOWANCE | 341,097 | 225,000 | 256,068 | 280,000 |
| 001-0213-341.90-03 | FILING FEES | 60 | - | - | - |
| 001-0213-341.91-00 | FILING FEES | - | - | - | 90 |
| | TOTAL CHARGES FOR SERVICES | 604,848 | 486,822 | 517,890 | 1,249,303 |
| 001-0213-361.10-00 | INTEREST | 270,700 | 288,000 | 288,000 | 301,500 |

| | | | | | |
|--------------------|--|-------------------|-------------------|-------------------|-------------------|
| 001-0213-361.13-00 | INTEREST-ORANGE COUNTY TAX COLL | 4,261 | - | 7,807 | 9,900 |
| 001-0213-361.30-00 | NET INCR(DECR) IN FAIR VAL OF INVST | (77,501) | - | - | - |
| | TOTAL INTEREST AND OTHER EARNINGS | 197,460 | 288,000 | 295,807 | 311,400 |
| 001-0213-362.11-00 | BUILDING LEASES | 7,720 | 10,000 | 10,000 | 9,240 |
| 001-0213-362.19-00 | OTHER | 49,252 | 17,400 | 17,400 | 14,100 |
| | TOTAL RENTS AND ROYALTIES | 56,972 | 27,400 | 27,400 | 23,340 |
| 001-0213-364.00-00 | DISPOSITION OF FIXED ASSETS | 244,720 | - | - | - |
| 001-0213-366.00-00 | CONTRIBUTIONS | 7,000 | - | - | - |
| 001-0213-367.00-00 | GAIN ON SALE OF INVESTMENTS | (49,466) | 20,000 | - | - |
| 001-0213-369.90-00 | OTHER MISCELLANEOUS REVENUES | 44,143 | 37,000 | 8,000 | 7,700 |
| 001-0213-369.93-00 | CASH OVER OR SHORT | 58 | - | - | - |
| | TOTAL MISCELLANEOUS REVENUES | 246,455 | 57,000 | 8,000 | 7,700 |
| 001-0213-381.00-00 | INTERFUND TRANSFER IN | 226,428 | - | - | - |
| 001-0213-381.15-00 | XFER FROM STATE REV SHARING FUND | 299,888 | 388,061 | 388,061 | - |
| 001-0213-381.99-99 | USE OF FUND BALANCE | - | 800,000 | 1,831,070 | 2,018,389 |
| 001-0213-382.00-00 | CONTRIBTNS/ENTERPRSE OPERATIONS | 61,981 | 3,520 | 3,520 | - |
| | TOTAL OTHER SOURCES | 588,297 | 1,191,581 | 2,222,651 | 2,018,389 |
| | TOTAL ADMINISTRATION DIVISION | 11,666,133 | 12,816,061 | 13,887,325 | 17,420,511 |
| | UTILITY BILLING DIVISION | | | | |
| 001-0223-341.90-01 | INTERFUND MANAGEMENT FEES | 286,089 | 365,981 | 365,981 | 524,511 |
| | TOTAL UTILITY BILLING DIVISION | 286,089 | 365,981 | 365,981 | 524,511 |
| | TOTAL GENERAL GOVERNMENT DEPARTMENT | 11,952,222 | 13,182,042 | 14,253,306 | 17,945,022 |

CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
GENERAL FUND REVENUES
INFORMATION SYSTEMS DEPARTMENT

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> |
|--|------------------------------|---|--|--|
| 001-0225-341.90-01 INTERFUND MANAGEMENT FEES | 52,604 | 63,316 | 63,316 | 94,164 |
| 001-0225-384.00-00 DEBT PROCEEDS | 118,531 | - | - | - |
| TOTAL INFORMATION SYSTEMS DEPARTMENT | 171,135 | 63,316 | 63,316 | 94,164 |

**CITY OF WINTER GARDEN
 FY 2005/2006 BUDGET
 GENERAL FUND REVENUES
 PLANNING, ZONING, AND DEVELOPMENT DEPARTMENT**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> |
|---|------------------------------|---|--|--|
| 001-0315-329.02-00 PLAN REVIEW FEES | 74,589 | 70,000 | 40,000 | 35,000 |
| 001-0315-329.05-00 PLAT REVIEW FEES | 44,695 | 36,000 | 36,000 | 36,000 |
| TOTAL LICENSES AND PERMITS | 119,284 | 106,000 | 76,000 | 71,000 |
| 001-0315-369.90-00 OTHER MISCELLANEOUS REVENUES | 61,443 | 50,000 | 40,000 | 40,000 |
| TOTAL PLANNING, ZONING, AND DEVELOPMENT DEPT | 180,727 | 156,000 | 116,000 | 111,000 |

**CITY OF WINTER GARDEN
 FY 2005/2006 BUDGET
 GENERAL FUND REVENUES
 BUILDING DEPARTMENT**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> |
|---|------------------------------|---|--|--|
| 001-0324-322.02-00 BUILDING PERMITS | 1,831,471 | 1,500,000 | 1,687,559 | 1,500,000 |
| 001-0324-322.02-01 REINSPECTION FEE | 144,560 | 120,000 | 164,540 | 190,000 |
| 001-0324-322.02-02 DRIVEWAY INSPECTIONS | 32,700 | 30,000 | 34,040 | 34,000 |
| 001-0324-322.02-03 ADMINISTRATIVE SERVICE FEES | 6,870 | 8,000 | 8,000 | 8,000 |
| 001-0324-322.02-04 PLAN REVIEW FEES | 132,005 | 90,000 | 122,192 | 120,000 |
| TOTAL LICENSES AND PERMITS | 2,147,606 | 1,748,000 | 2,016,331 | 1,852,000 |
| 001-0324-349.00-00 OTHER CHARGES | 2,625 | - | - | - |
| TOTAL FINES AND FORFEITS | 2,625 | - | - | - |
| 001-0324-369.90-00 OTHER MISCELLANEOUS REVENUES | 650 | 600 | 600 | 500 |
| TOTAL BUILDING DEPARTMENT | 2,150,881 | 1,748,600 | 2,016,931 | 1,852,500 |

**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
GENERAL FUND REVENUES
POLICE DEPARTMENT**

| | <u>2004 ACTUAL</u> | <u>2005 ORIGINAL BUDGET</u> | <u>2005 REVISED BUDGET</u> | <u>2006 ADOPTED BUDGET</u> |
|---|------------------------|-------------------------------------|------------------------------------|------------------------------------|
| <u>SWORN DIVISION</u> | | | | |
| 001-0521-331.20-02 | 51,630 | - | 17,566 | - |
| 001-0521-334.20-00 | - | - | 788 | - |
| 001-0521-338.30-00 | 13,455 | 20,000 | 20,000 | 20,000 |
| | 65,085 | 20,000 | 38,354 | 20,000 |
| | | | | |
| 001-0521-342.10-01 | 898 | 2,000 | 2,000 | 2,000 |
| 001-0521-342.10-02 | 17,675 | 15,000 | 20,650 | 15,000 |
| 001-0521-342.10-03 | 37,000 | 25,000 | 25,000 | 30,000 |
| 001-0521-342.90-00 | 1,368 | 1,200 | 1,200 | 1,200 |
| | 56,941 | 43,200 | 48,850 | 48,200 |
| | | | | |
| 001-0521-351.10-00 | 223,534 | 175,000 | 192,949 | 175,000 |
| 001-0521-351.30-00 | 10,710 | 8,560 | 9,560 | 9,000 |
| 001-0521-354.20-00 | 2,747 | 1,750 | 3,048 | 2,000 |
| | 236,991 | 185,310 | 205,557 | 186,000 |
| | | | | |
| 001-0521-366.00-00 | 4,548 | 2,000 | 2,000 | - |
| 001-0521-369.90-00 | 3,506 | 4,000 | 4,000 | 4,000 |
| | 8,054 | 6,000 | 6,000 | 4,000 |
| | | | | |
| 001-0521-389.99-99 | - | 33,012 | 33,012 | 23,820 |
| | 367,071 | 287,522 | 331,773 | 282,020 |
| | | | | |
| <u>CODE ENFORCEMENT DIVISION</u> | | | | |
| 001-0528-354.20-00 | 13,295 | 10,000 | 10,000 | - |
| | 13,295 | 10,000 | 10,000 | - |
| | | | | |
| | 380,366 | 297,522 | 341,773 | 282,020 |

**CITY OF WINTER GARDEN
 FY 2005/2006 BUDGET
 GENERAL FUND REVENUES
 FIRE DEPARTMENT**

| | <u>2004 ACTUAL</u> | <u>2005 ORIGINAL BUDGET</u> | <u>2005 REVISED BUDGET</u> | <u>2006 ADOPTED BUDGET</u> |
|---|------------------------|-------------------------------------|------------------------------------|------------------------------------|
| 001-0622-331.20-00 PUBLIC SAFETY | - | - | 160,123 | - |
| 001-0622-334.20-00 MITIGATION FUNDS | - | - | 533 | - |
| 001-0622-355.20-00 PUBLIC SAFETY | 250 | - | - | - |
| 001-0622-342.20-02 PLAN REVIEW | 160,907 | 70,000 | 75,093 | 60,000 |
| 001-0622-342.20-04 BURN PERMIT | 2,200 | 1,000 | 2,419 | 2,500 |
| 001-0622-342.20-05 FALSE ALARMS | 100 | 500 | 500 | 100 |
| TOTAL CHARGES FOR SERVICES | 163,457 | 71,500 | 238,668 | 62,600 |
| 001-0622-369.90-00 OTHER MISCELLANEOUS REVENUES | 10 | - | - | - |
| TOTAL MISCELLANEOUS REVENUES | 10 | - | - | - |
| TOTAL FIRE DEPARTMENT | 163,467 | 71,500 | 238,668 | 62,600 |

**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
GENERAL FUND REVENUES
PUBLIC WORKS DEPARTMENT**

| | <u>2004 ACTUAL</u> | <u>2005 ORIGINAL BUDGET</u> | <u>2005 REVISED BUDGET</u> | <u>2006 ADOPTED BUDGET</u> |
|---|------------------------|-------------------------------------|------------------------------------|------------------------------------|
| <u>ADMINISTRATION DIVISION</u> | | | | |
| 001-0701-341.90-01 INTERFUND MANAGEMENT FEES | - | - | - | 103,080 |
| TOTAL ADMINISTRATION DIVISION | - | - | - | 103,080 |
| <u>CEMETERY DIVISION</u> | | | | |
| 001-0739-343.80-01 SERVICE FEES | 55,935 | 50,000 | 57,270 | 57,270 |
| 001-0739-343.80-02 CEMETERY FOUNDATION CHARGES | 2,595 | 3,200 | 3,200 | 3,200 |
| 001-0739-343.80-04 OTHER | 5,400 | 36,000 | 1,000 | 1,000 |
| 001-0739-343.80-05 CEMETERY LOTS | 86,210 | 70,000 | 70,000 | 70,000 |
| 001-0739-343.80-06 MAUSOLEUM CRYPTS | 5,100 | 3,000 | 3,000 | 3,000 |
| TOTAL CHARGES FOR SERVICE | 155,240 | 162,200 | 134,470 | 134,470 |
| 001-0739-362.00-00 RENTAL INCOME | - | - | 28,680 | 28,680 |
| TOTAL RENTS AND ROYALTIES | - | - | 28,680 | 28,680 |
| 001-0739-364.03-00 COLUMBARIUMS | 900 | 3,000 | 3,000 | 3,000 |
| TOTAL MISCELLANEOUS REVENUES | 900 | 3,000 | 3,000 | 3,000 |
| TOTAL CEMETERY DIVISION | 156,140 | 165,200 | 166,150 | 166,150 |
| <u>STREETS DIVISION</u> | | | | |
| 001-0741-331.49-00 TRANSPORTATION | - | - | 79,118 | - |
| 001-0741-334.49-00 OTHER TRANSPORTATION | 819,607 | - | 250,000 | 100,000 |
| 001-0741-335.49-00 OTHER TRANSPORTATION | 16,188 | 17,000 | 18,000 | 18,000 |
| TOTAL INTERGOVERNMENTAL REVENUE | 835,795 | 17,000 | 347,118 | 118,000 |
| 001-0741-364.00-00 DISPOSITION/FIXED ASSETS | - | - | 11,000 | - |
| 001-0741-369.90-00 OTHER MISCELLANEOUS REVENUES | 9,117 | - | - | - |
| TOTAL STREETS DIVISION | 844,912 | 17,000 | 358,118 | 118,000 |
| <u>BUILDING MAINTENANCE DIVISION</u> | | | | |
| 001-0746-331.39-00 PHYSICAL ENVIRONMENT | - | - | 5,390 | - |
| 001-0746-334.39-00 OTHER PHYSICAL ENVIRONMENT | - | - | 299 | - |
| 001-0746-341.90-01 INTERFUND MANAGEMENT FEES | 70,256 | 123,755 | 123,755 | 83,205 |
| TOTAL BUILDING MAINTENANCE DIVISION | 70,256 | 123,755 | 129,444 | 83,205 |
| <u>FLEET MAINTENANCE DIVISION</u> | | | | |
| 001-0747-341.90-01 INTERFUND MANAGEMENT FEES | 114,098 | 139,986 | 139,986 | 173,946 |
| TOTAL FLEET MAINTENANCE DIVISION | 114,098 | 139,986 | 139,986 | 173,946 |
| <u>PARKS DIVISION</u> | | | | |
| 001-0775-331.70-00 CULTURE/RECREATION | - | - | 6,356 | - |
| 001-0775-334.70-00 CULTURE & RECREATION | - | - | 353 | - |
| TOTAL PARKS DIVISION | - | - | 6,709 | - |
| TOTAL PUBLIC WORKS DEPARTMENT | 1,185,406 | 445,941 | 800,407 | 644,381 |

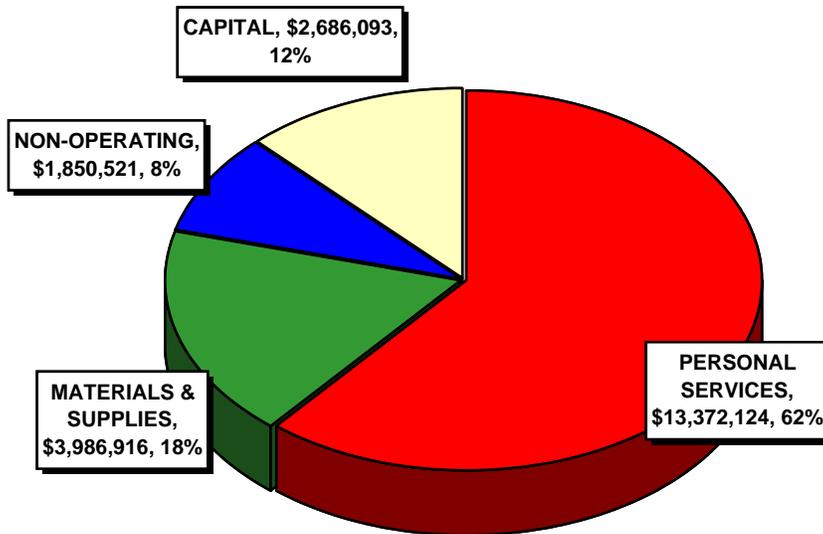
**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
GENERAL FUND REVENUES
RECREATION DEPARTMENT**

| | <u>2004 ACTUAL</u> | <u>2005 ORIGINAL BUDGET</u> | <u>2005 REVISED BUDGET</u> | <u>2006 ADOPTED BUDGET</u> |
|--|------------------------|-------------------------------------|------------------------------------|------------------------------------|
| <u>RECREATION DIVISION</u> | | | | |
| 001-0872-331.70-00 CULTURE/RECREATION | - | 51,360 | 7,449 | - |
| 001-0872-334.70-00 CULTURE & RECREATION | - | - | 413 | - |
| 001-0872-347.21-01 DAY CAMP | 40,385 | - | 51,360 | 50,000 |
| 001-0872-347.21-02 FIELD RENTAL | 635 | 1,000 | 2,000 | 2,000 |
| 001-0872-347.21-03 POOL | 3,890 | 4,000 | 4,000 | 4,000 |
| 001-0872-347.21-05 SWIMMING LESSONS | 3,895 | 5,500 | 5,500 | 5,500 |
| 001-0872-347.21-06 SOFTBALL LEAGUE | 8,240 | 8,100 | 6,100 | 6,100 |
| 001-0872-347.21-07 OTHER PROGRAMS | 14,484 | 32,300 | 22,300 | 22,300 |
| 001-0872-347.21-08 SPECIAL EVENTS | 288 | - | - | 300 |
| TOTAL CHARGES FOR SERVICES | 71,817 | 102,260 | 99,122 | 90,200 |
| 001-0872-362.19-00 RENTAL INCOME-OTHER | 50 | - | 2,500 | 3,000 |
| 001-0872-369.90-00 OTHER MISCELLANEOUS REVENUES | (780) | 11,000 | 11,000 | - |
| TOTAL MISCELLANEOUS REVENUES | (730) | 11,000 | 13,500 | 3,000 |
| TOTAL RECREATION DIVISION | 71,087 | 113,260 | 112,622 | 93,200 |
| <u>SPECIAL EVENTS DIVISION</u> | | | | |
| 001-0874-362.00-00 RENTAL INCOME | 626 | - | 250 | 500 |
| TOTAL RENTS AND ROYALTIES | 626 | - | 250 | 500 |
| 001-0874-366.00-00 CONTRIBUTIONS | 2,108 | - | - | - |
| 001-0874-369.90-00 OTHER MISCELLANEOUS REVS | - | - | 1,719 | - |
| TOTAL MISCELLANEOUS REVENUES | 2,108 | - | 1,719 | - |
| TOTAL SPECIAL EVENTS DIVISION | 2,734 | - | 1,969 | 500 |
| <u>NEWTON PARK FACILITIES DIVISION</u> | | | | |
| 001-3658-362.01-00 MISCELLANEOUS RENTALS | 1,348 | 1,500 | 1,500 | 1,000 |
| 001-3658-362.02-00 AUDITORIUM FACILITIES RENTALS | 69,052 | 70,000 | 70,000 | 70,000 |
| TOTAL RENTS AND ROYALTIES | 70,400 | 71,500 | 71,500 | 71,000 |
| 001-3658-369.90-00 OTHER MISCELLANEOUS REVENUES | 15,022 | 15,000 | 15,000 | 15,000 |
| TOTAL MISCELLANEOUS REVENUES | 15,022 | 15,000 | 15,000 | 15,000 |
| TOTAL NEWTON PARK FACILITIES DIVISION | 85,422 | 86,500 | 86,500 | 86,000 |
| TOTAL RECREATION DEPARTMENT | 159,243 | 199,760 | 201,091 | 179,700 |

**CITY OF WINTER GARDEN
 FY 2005/2006 BUDGET
 GENERAL FUND REVENUES
 ENGINEERING DEPARTMENT**

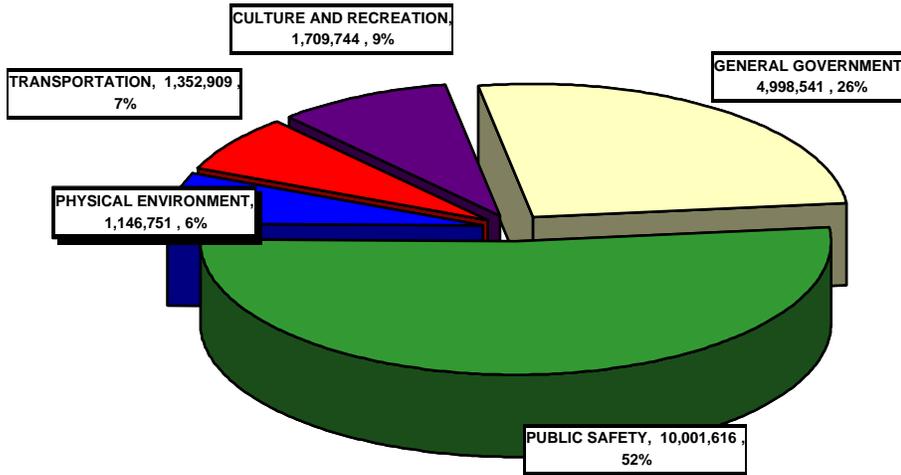
| | <u>2004 ACTUAL</u> | <u>2005 ORIGINAL BUDGET</u> | <u>2005 REVISED BUDGET</u> | <u>2006 ADOPTED BUDGET</u> |
|--|------------------------|-------------------------------------|------------------------------------|------------------------------------|
| 001-1016-329.03-00 ENGINEER INSPECTION FEES | 270,384 | 225,000 | 404,374 | 400,000 |
| 001-1016-329.04-00 REVIEW FEES | 58,801 | 55,000 | 61,320 | 60,000 |
| 001-1016-329.06-00 OVERTIME REIMBURSEMENT | 16,971 | 24,000 | 6,000 | 6,000 |
| 001-1016-331.49-00 TRANSPORTATION | - | - | 4,024 | - |
| 001-1016-334.49-00 OTHER TRANSPORTATION | - | - | 223 | - |
| TOTAL LICENSES AND PERMITS | 346,156 | 304,000 | 475,941 | 466,000 |
| 001-1016-341.90-01 INTERFUND MANAGEMENT FEES | 58,001 | 190,024 | 190,024 | 258,267 |
| TOTAL ENGINEERING DEPARTMENT | 404,157 | 494,024 | 665,965 | 724,267 |
| TOTAL GENERAL FUND REVENUES | 16,747,604 | 16,658,705 | 18,697,457 | 21,895,654 |

**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
GENERAL FUND
USES BY CATEGORY**

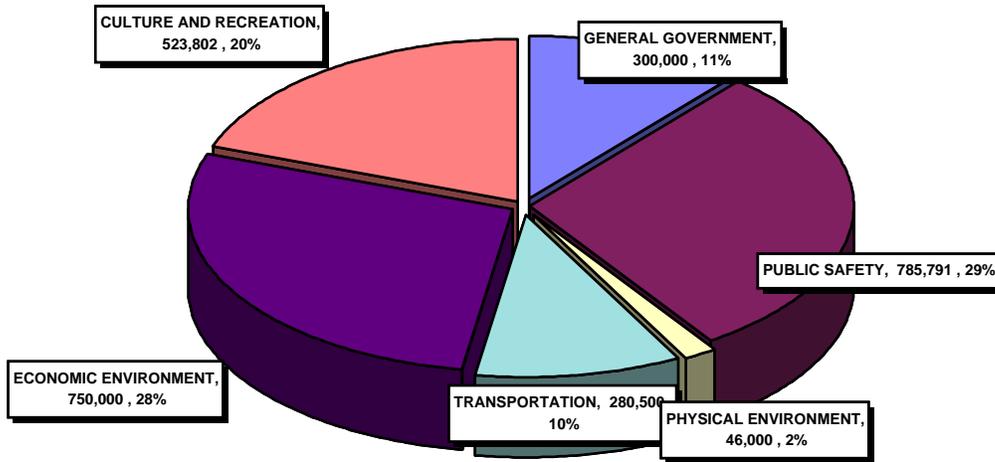


**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
GENERAL FUND**

OPERATING USES BY FUNCTION



CAPITAL EXPENSES BY FUNCTION

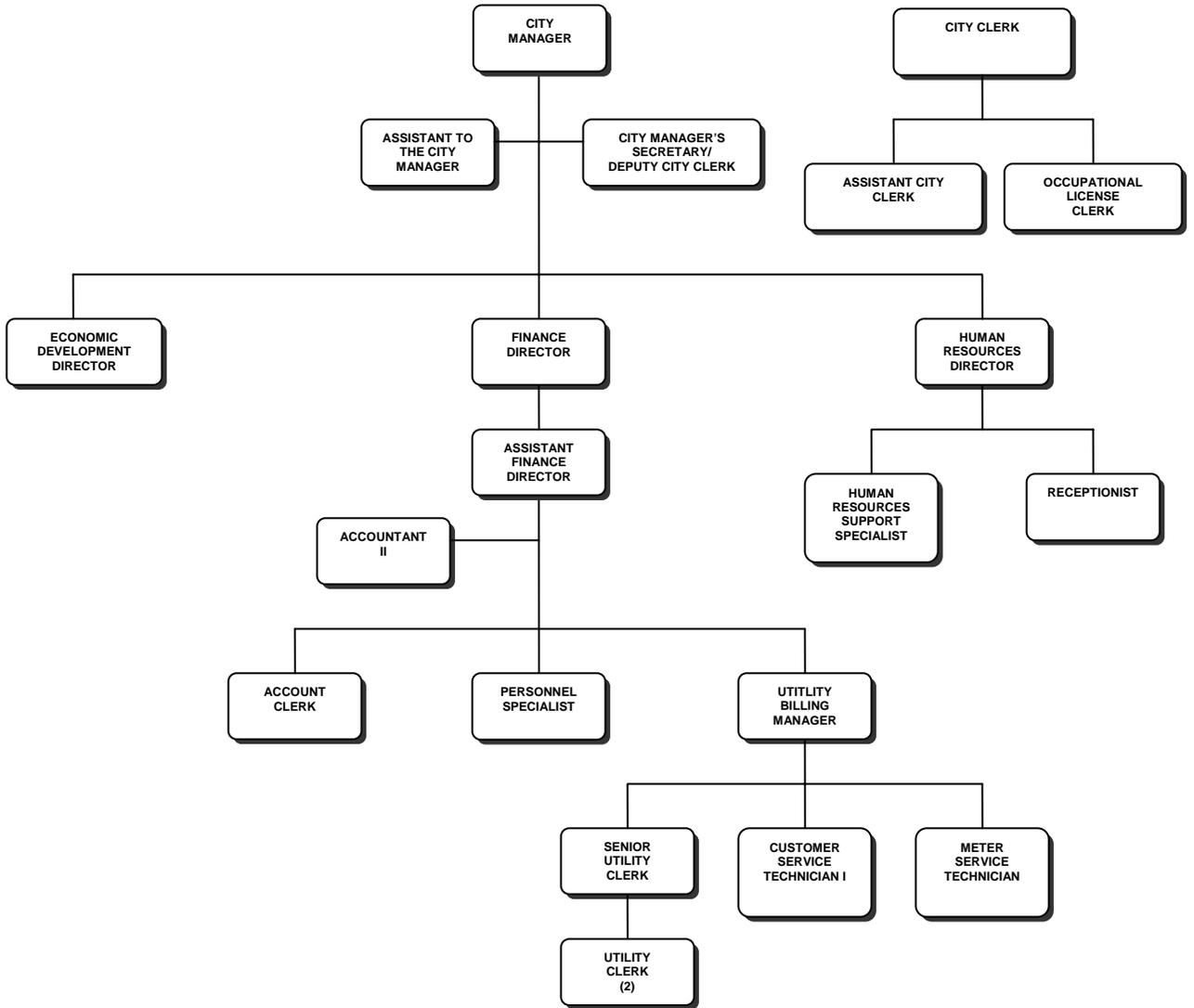


| | |
|------------------------|----------------------|
| Operating Expenditures | \$ 17,359,040 |
| Capital Expenditures | <u>2,686,093</u> |
| | <u>\$ 20,045,133</u> |

**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
GENERAL FUND EXPENDITURES
LEGISLATIVE DEPARTMENT**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> |
|---|------------------------------|---|--|--|
| 001-0111-511.13-00 OTHER SALARIES AND WAGES | 20,400 | 20,400 | 20,400 | 31,950 |
| 001-0111-511.21-00 FICA TAXES | 1,651 | 1,681 | 1,681 | 2,445 |
| 001-0111-511.24-00 WORKERS' COMPENSATION | 69 | 69 | 69 | 100 |
| 001-0111-511.28-00 EMPLOYEE ENTITLEMENT | 1,188 | 1,583 | 1,583 | - |
| TOTAL PERSONAL SERVICES | 23,308 | 23,733 | 23,733 | 34,495 |
| 001-0111-511.31-02 LEGAL | - | - | - | 250 |
| 001-0111-511.34-01 MISC CONTRACTUAL SERVICES | 15,000 | 15,000 | 15,000 | 45,000 |
| 001-0111-511.34-03 CODE OF ORDINANCES | 4,754 | 6,000 | 6,000 | 6,200 |
| 001-0111-511.40-00 TRAVEL AND PER DIEM | 728 | 750 | 750 | 1,050 |
| 001-0111-511.41-04 INTERNET | - | - | - | 480 |
| 001-0111-511.44-00 LEASE AGREEMENTS | - | - | - | 500 |
| 001-0111-511.45-00 INSURANCE | 612 | 3 | 3 | 42 |
| 001-0111-511.47-01 MISC PRINTING AND BINDING | 33 | 500 | 500 | 300 |
| 001-0111-511.48-00 PROMOTIONAL ACTIVITIES | 2,175 | 1,000 | 1,000 | 1,000 |
| 001-0111-511.49-01 MISC OTHR CUR CHGS & OBLIGATIONS | 4,705 | 4,000 | 4,000 | 5,000 |
| 001-0111-511.49-03 ELECTION FEES | - | - | - | 15,000 |
| 001-0111-511.52-04 UNIFORMS AND ACCESSORIES | 467 | 800 | 800 | 1,000 |
| 001-0111-511.54-01 DUES AND SUBSCRIPTIONS | 14,290 | 12,000 | 12,000 | 11,500 |
| 001-0111-511.54-02 SEMINARS AND COURSES | 380 | 500 | 500 | 2,500 |
| TOTAL OPERATING EXPENDITURES | 43,144 | 40,553 | 40,553 | 89,822 |
| 001-0111-511.82-00 AIDS TO PRIVATE ORGANIZATIONS | 7,100 | 8,000 | 8,000 | 18,000 |
| 001-0111-564.83-00 OTHER GRANTS AND AIDS | 30,975 | 30,000 | 31,000 | 36,000 |
| TOTAL GRANTS AND AIDS | 38,075 | 38,000 | 39,000 | 54,000 |
| TOTAL LEGISLATIVE DEPARTMENT | 104,527 | 102,286 | 103,286 | 178,317 |

ORGANIZATION CHART ADMINISTRATION DEPARTMENT



**ADMINISTRATION
GOALS, OBJECTIVES, AND PERFORMANCE MEASURES**

FINANCE DEPARTMENT

MISSION STATEMENT: To provide efficient administrative services to the City, to ensure compliance with all laws and regulations, to facilitate City operations and to protect the City's assets.

STATUS REPORT - FY 2004/05 GOALS AND OBJECTIVES

GOAL 1: IMPROVE THE BUDGETING PROCESS

- Objective 1: Implement a performance based budgeting system
- Objective 2: Improve the capital budgeting process
- Objective 3: Work with all Department Heads to improve their budgeting skills
- Objective 4: Ensure that approved budget books are distributed within two weeks of the approval of the budget
- Objective 5: Submit budget for Government Finance Officers Association Award

Status 1: Objective accomplished – Performance measures have been introduced in the fiscal 2006 budget.

Status 2: Objective accomplished – Departments were required to submit written justification for all capital items.

Status 3: Objective accomplished.

Status 4: Objective not accomplished.

Status 5: Objective not accomplished.

GOAL 2: FORMALIZE AND IMPROVE THE PURCHASING PROCESS

- Objective 1: Implement a written purchasing manual
- Objective 2: Implement a formalized purchasing process
- Objective 3: Provide purchasing training for at least one employee

Status 1: Objective not accomplished.

Status 2: Objective not accomplished.

Status 3: Objective accomplished – Accountant attended Sourcing in the Public Sector sponsored by the Florida Association of Public Purchasing Officers, Inc.

GOAL 3: IMPROVE THE UTILITY BILLING SYSTEM

- Objective 1: Create a written policy manual detailing all procedures
- Objective 2: Provide all employees with at one HTE Training session
- Objective 3: Send all employees to one Microsoft Office training class
- Objective 4: Send Utility Billing Manager to UCF Supervisor Training Class

Objective 5: Create a pamphlet detailing utility billing policies and distribute to all customers

Status 1: *Objective not accomplished.*

Status 2: *Objective not accomplished – Utility Billing Manager attended on-site Click2gov implementation training.*

Status 3: *Objective not accomplished.*

Status 4: *Objective not accomplished – Utility Billing Manager attended City sponsored Supervisory Certification Training Program in lieu of the UCF Supervisor Training Class.*

Status 5: *Objective not accomplished.*

GOAL 5: IMPROVE THE ACCOUNTS RECEIVABLE COLLECTION PROCESS

Objective 1: Ensure that all utility customers whose bill exceeds \$300 have liens placed on their property

Objective 2: Begin the collection process on all Trailer City residents whose outstanding balance reaches two months rent

Objective 3: Turn all miscellaneous accounts receivable accounts over 90 days old over to collections

Status 1: *Objective not accomplished – This can only be done for owner occupied properties by Florida Statutes, and the threshold has been raised to \$500 due to the amount of staff time required to file and satisfy liens.*

Status 2: *Objective not accomplished.*

Status 3: *Objective not accomplished.*

GOAL 6: REQUIRE TRAINING FOR ALL FINANCE DEPARTMENT EMPLOYEES

Objective 1: Send Assistant Finance Director to UCF Supervisor Training Class

Objective 2: Provide staff with training for Microsoft Outlook

Objective 3: Send Accountant to Cognos training

Objective 4: Require all staff to take at least two HTE online training classes

Status 1: *Objective not accomplished – Acting Finance Director attended City sponsored Supervisory Certification Training Program and Florida Government Finance Officers Association sponsored Leadership from a Finance Officer Perspective in lieu of the UCF Supervisor Training Class.*

Status 2: *Objective not accomplished – Acting Finance Director attended Microsoft Outlook Training for department heads held by the Information Technology Department.*

Status 3: *Objective accomplished – Accountant attended two days of on-site Cognos Impromptu training by HTE Trainer along with Assistant Finance Director, Personnel some classes were offered; however, employees did not take advantage of the opportunity. Next year employees will be required to attend classes.*

Status 4: *Objective not accomplished – Finance Director, Accountant, Personnel Specialist, and Account Clerk attended one online training class.*

GOAL 7: IMPROVE THE CASH MANAGEMENT SYSTEM

Objective 1: Ensure that the balance in the operating account does not exceed 1.5 million dollars

Objective 2: Reduce the balance in the SBA account to three million dollars

Objective 3: Hold a monthly meeting with the Assistant Finance Director and the Accountant to review investment portfolio

Status 1: *Objective not accomplished.*

Status 2: *Objective not accomplished.*

Status 3: *Objective not accomplished.*

PERFORMANCE - FY 2005/06 GOALS AND OBJECTIVES

GOAL 1: IMPLEMENT POSITIVE PAY CHECKING ACCOUNTS TO PROVIDE A HIGHER PROTECTION AGAINST FRAUDULENT CHECKS

Objective 1: Open positive pay checking accounts for payroll and accounts payable

Objective 2: Have checks printed with new account numbers

Objective 3: Submit sample checks to bank for testing

Objective 4: Instruct software vendor to set up formatting for issue file according to bank specifications

Objective 5: Submit sample issue file to bank for testing

Objective 6: Attend training provided by bank personnel for final implementation

Objective 7: Close non-positive pay checking accounts for payroll and accounts payable

GOAL 2: OBTAIN FUNDING FOR NEW CITY HALL CAPITAL PROJECT

Objective 1: Research funding alternatives

Objective 2: Issue Request for Proposal if deemed necessary

Objective 3: Obtain City Commission approval for chosen alternative

Objective 4: Execute agreement

GOAL 3: IMPLEMENT SUNGARD HTE PROCUREMENT CARD TRACKING MODULE

Objective 1: Purchase Procurement Card Tracking Module

Objective 2: Perform initial setup and training within Finance Department

Objective 3: Roll out to all Departments

GOAL 4: IMPLEMENT SELECTRON INTERACTIVE VOICE RESPONSE SYSTEM FOR UTILITY BILLING

- Objective 1: Purchase interactive voice response system
- Objective 2: Perform initial setup and training within Finance Department
- Objective 3: Advertise availability to customers

Selected Effectiveness Indicators and Outcome Targets

| | FY 03/04 Actual | FY 04/05 Estimated | FY 05/06 Proposed |
|---|----------------------------|-------------------------------|------------------------------|
| Percentage of billings uncollectible | 1.1% | 2.0% | 1.9% |
| Number of repeat items in management letter prepared by the City’s external auditors | 0 | 0 | 0 |
| Percent of utility bills paid by credit card | 0.0% | 1.4% | 5.3% |

HUMAN RESOURCES DEPARTMENT

MISSION STATEMENT: To facilitate each department’s goal of providing world class customer service to the citizens of Winter Garden by hiring, developing and retaining a diversified, high quality work force.

STATUS REPORT - FY 2004/05 GOALS AND OBJECTIVES

GOAL 1: CONSOLIDATE THE EMPLOMENT/RECRUITMENT FUNCTION IN ORDER TO REDUCE THE “TIME-TO-FILL” FOR A POSITION (CURRENTLY 120 DAYS)

- Objective 1: Meet with each department to review current process and determine best method for re-centralizing
- Objective 2: Develop a list of Priority Positions needing to be filled ASAP
- Objective 3: Develop procedures and flowchart for selection process
- Objective 4: Develop a resource list of advertising (fee and non-fee) media
- Objective 5: Establish an applicant logging and tracking system within HR
- Objective 6: Establish benchmarks for recruiting timeframes/deadlines
- Objective 7: Reduce time-to-fill metrics for service, maintenance and administrative support positions by 25%
- Objective 8: Reduce time-to-fill metrics for service, maintenance and administrative support positions by an additional 25% to achieve optimum goal of 60 day timeframe to fill positions

- Status 1: Revised to meet with targeted departments experiencing recruitment problems. Revised objective accomplished.*
- Status 2: Objective accomplished*
- Status 3: Objective moved to FY 05-06 to coincide with other projects.*

Status 4: Objective accomplished
Status 5: Objective accomplished
Status 6: Objective accomplished
Status 7: Objective accomplished
Status 8: Objective accomplished

GOAL 2: EXAMINE FIRE DEPARTMENT PAY RATES TO DETERMINE POSITIONS AFFECTED BY “PAY COMPRESSION” AND RECOMMEND APPROPRIATE SOLUTIONS

Objective 1: Identify positions to be reviewed in collaboration with Fire Department
Objective 2: Analyze individual pay actions leading to compression
Objective 3: Identify priority positions needing correction
Objective 4: Identify possible solutions
Objective 5: Recommend and implement solutions

Status 1: Objective accomplished.
Status 2: Objective accomplished.
Status 3: Objective accomplished.
Status 4: Objective accomplished.
Status 5: Objective accomplished.

GOAL 3: REVIEW AND REVISE EMPLOYEE HANDBOOK (PERSONNEL POLICY)

Objective 1: Solicit input from all department directors as to general issues
Objective 2: Begin drafting policies for review by City Manager
Objective 3: Distribute policies to department directors for review
Objective 4: Obtain legal review
Objective 5: Prepare implementing resolution for Commission approval

Status 1: Objective moved to FY 05-06 per City Manager in order to accomplish other projects.
Status 2: Objective moved to FY 05-06 per City Manager in order to accomplish other projects.
Status 3: Objective moved to FY 05-06 per City Manager in order to accomplish other projects.
Status 4: Objective moved to FY 05-06 per City Manager in order to accomplish other projects.
Status 5: Objective moved to FY 05-06 per City Manager in order to accomplish other projects.

GOAL 4: IDENTIFY, ASSESS AND ADDRESS EMPLOYEE DEVELOPMENT (ED) NEEDS THROUGH FY 2005/06

- Objective 1: Meet with each department and its managers to identify ED needs (e.g., safety, supervisory, EEO, etc.) through FY 2005/06 where feasible
- Objective 2: Develop priority ED lists for each department
- Objective 3: Identify sources, costs and resources for ED needs
- Objective 4: Establish ED Plan for each department

Status 1: Objective was modified by City Manager to target supervisory staff and field operations departments. Modified objective accomplished.

Status 2: Objective was modified by City Manager to target supervisory staff and field operations departments. Modified objective accomplished.

Status 3: Objective was modified by City Manager to target supervisory staff and field operations departments. Modified objective accomplished.

Status 4: Objective was modified by City Manager to target supervisory staff and field operations departments. Modified objective accomplished.

PERFORMANCE - FY 2005/06 GOALS AND OBJECTIVES

GOAL 1: REVIEW AND REVISE EMPLOYEE HANDBOOK (PERSONNEL POLICY)

- Objective 1: Solicit input from all department directors as to general issues.
- Objective 2: Begin drafting policies for review by City Manager.
- Objective 3: Distribute policies to department directors for review.
- Objective 4: Obtain legal review.
- Objective 5: Prepare implementing resolution for Commission approval.

GOAL 2: ENSURE THAT PAY RATES REMAIN COMPETITIVE

- Objective 1: Complete the annual Florida League of Cities Survey.
- Objective 2: Identify specific positions for benchmarking and study.
- Objective 3: Review pay adjustment recommendations to ensure that compression does not become an issue.
- Objective 4: Review department director and executive pay.

GOAL 3: REVIEW AND REFORMAT ALL JOB DESCRIPTIONS

- Objective 1: Have each department review their job descriptions.
- Objective 2: Determine which classifications need job descriptions.
- Objective 3: Establish a set format for all job descriptions.
- Objective 4: Reformat all job descriptions.

GOAL 4: RESTRUCTURE SAFETY COMMITTEE

- Objective 1: Determine best composition of safety committee.
- Objective 2: Establish By-Laws for Safety Committee.
- Objective 3: Create incentives and safety contests.

Objective 4: Establish criteria for a Safety Picnic.

GOAL 5: IMPROVE BENEFITS PROGRAMS

Objective 1: Determine satisfaction level with certain current plans through surveys.

Objective 2: Improve attendance at Benefits Fair by earlier marketing.

GOAL 6: RESTRUCTURING OF POLICE OFFICERS PAY STRUCTURE

Objective 1: Review entry pay rates.

Objective 2: Develop incentive/special duty pay.

Objective 3: Review retirement plan and examine options.

Objective 4: Review take-home vehicle plan.

Selected Effectiveness Indicators and Outcome Targets

None Provided

CITY CLERK

MISSION STATEMENT: Provide the public with the highest level of service with both professional commitment and dedication, while maintaining the integrity of the city government operations.

STATUS REPORT - FY 2004/05 GOALS AND OBJECTIVES

GOAL 1: IMPLEMENT A NEW RECORDS MANAGEMENT SYSTEM

Objective 1: Install new software and hardware for new records management system

Objective 2: Preserve the City's permanent documents in digital format

Objective 3: Redesign the secured records storage system in City Hall

Status: Objective 1 will be accomplished in September 2005 and will be instrumental to accomplishing objectives 2 and 3 within the upcoming fiscal year.

PERFORMANCE - FY 2005/06 GOALS AND OBJECTIVES

GOAL 1: UPDATE INTERNET WEB PAGE

Objective 1: Reorganize information to appropriate locations for better accessibility

Objective 2: Review and add useful links and forms

Selected Effectiveness Indicators and Outcome Targets

| | FY 03/04 Actual | FY 04/05 Estimated | FY 05/06 Proposed |
|--|--------------------|-----------------------|----------------------|
| <u>Outputs</u> | | | |
| Commission minutes transcribed for approval by the next meeting | NA | 28 | 12 |
| Commission agenda packages prepared | NA | 30 | 24 |
| Public records requests processed | NA | 41 | 40 |
| Documents imaged | NA | NA | 100 |
| Cemetery easements processed | NA | 110 | 100 |
| Documents pulled for staff | NA | 60 | 80 |
| Lien research requests processed | NA | 75 | 80 |
| Code supplements distributed (temporary) | NA | 8 | 8 |
| Senior Utility Assistance applications processed | NA | 117 | 110 |
| Commission agenda items prepared | NA | 8 | 8 |
| Staff training hours | NA | 48 | 60 |
| <u>Effectiveness</u> | | | |
| Percent of routine public requests answered within 48 hours of receipt | NA | 100% | 100% |
| Commission meeting minutes made available on City's website within 3 working days after approval | NA | 100% | 100% |
| Cemetery easements generated within five days of payment | NA | 90% | 100% |
| Lien search completed within 5 days of receipt | NA | 95% | 100% |

NA=Data Not Available

**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
GENERAL FUND EXPENDITURES
GENERAL GOVERNMENT DEPARTMENT
ADMINISTRATION DIVISION**

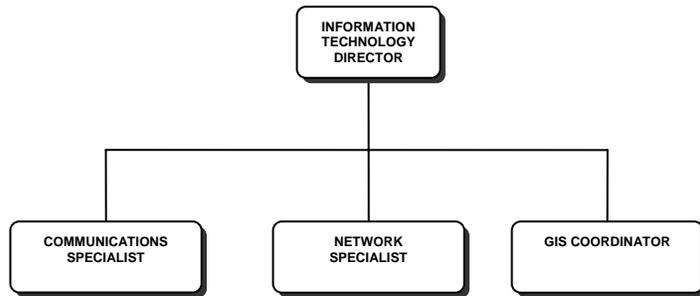
| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> |
|-------------------------|------------------------------|---|--|--|
| 001-0213-513.12-00 | 484,934 | 556,120 | 648,719 | 840,551 |
| 001-0213-513.14-00 | 145 | - | 554 | 7,559 |
| 001-0213-513.21-00 | 35,080 | 43,131 | 49,249 | 64,880 |
| 001-0213-513.22-00 | 64,380 | 75,641 | 79,455 | 124,819 |
| 001-0213-513.23-00 | 59,606 | 66,079 | 72,811 | 100,189 |
| 001-0213-513.24-00 | 1,634 | 1,393 | 1,393 | 1,840 |
| 001-0213-513.25-00 | 50 | 563 | 563 | 844 |
| 001-0213-513.28-00 | 2,014 | 2,214 | 2,214 | - |
| TOTAL PERSONAL SERVICES | 647,843 | 745,141 | 854,958 | 1,140,682 |
| 001-0213-513.31-01 | 2,800 | 14,700 | 2,900 | 5,000 |
| 001-0213-513.31-02 | 2,739 | 2,100 | 2,100 | 2,100 |
| 001-0213-513.31-03 | 12,399 | 12,000 | 12,000 | 14,400 |
| 001-0213-513.31-06 | 4,310 | 4,500 | 4,500 | 4,000 |
| 001-0213-513.32-00 | 17,000 | 17,850 | 17,850 | 21,372 |
| 001-0213-513.34-01 | 39,757 | 11,435 | 21,460 | 20,700 |
| 001-0213-513.34-04 | 29,176 | 26,650 | 26,650 | 24,700 |
| 001-0213-513.34-06 | 4,980 | 4,980 | 4,980 | 5,000 |
| 001-0213-513.34-08 | 3,305 | - | - | - |
| 001-0213-513.40-00 | 6,129 | 7,000 | 7,000 | 9,000 |
| 001-0213-513.41-02 | 15,464 | 15,200 | 15,200 | 14,650 |
| 001-0213-513.41-03 | 77 | 84 | 84 | 80 |
| 001-0213-513.41-04 | 1,140 | 1,025 | 1,025 | 750 |
| 001-0213-513.41-05 | 4,394 | 7,000 | 7,000 | 5,000 |
| 001-0213-513.43-00 | 11,005 | 9,000 | 9,000 | 12,000 |
| 001-0213-513.44-00 | 15,676 | 19,150 | 19,150 | 22,300 |
| 001-0213-513.45-00 | 30,076 | 32,996 | 32,996 | 35,115 |
| 001-0213-513.46-02 | 1,999 | 2,200 | 2,200 | 2,000 |
| 001-0213-513.46-03 | 216 | 1,000 | 1,000 | 1,000 |
| 001-0213-513.46-05 | 22,940 | 22,825 | 22,825 | 27,130 |
| 001-0213-513.46-06 | 2,070 | 1,500 | 1,500 | 3,000 |
| 001-0213-513.46-10 | - | - | - | 500 |
| 001-0213-513.47-01 | 6,978 | 5,775 | 5,775 | 7,000 |
| 001-0213-513.48-00 | 9,264 | 7,500 | 4,000 | 16,000 |
| 001-0213-513.49-01 | 816 | 500 | 4,000 | 1,000 |
| 001-0213-513.49-03 | 635 | 5,000 | 17,920 | - |
| 001-0213-513.49-05 | 185 | 500 | 500 | 1,000 |
| 001-0213-513.51-00 | 10,397 | 10,000 | 13,000 | 13,400 |
| 001-0213-513.52-01 | 11,104 | 9,450 | 11,050 | 23,000 |
| 001-0213-513.52-03 | 1,140 | 1,440 | 1,440 | 1,250 |
| 001-0213-513.52-04 | 2,314 | 2,600 | 2,600 | 3,000 |
| 001-0213-513.54-01 | 6,298 | 5,545 | 5,545 | 5,885 |
| 001-0213-513.54-02 | 3,636 | 7,330 | 17,330 | 29,850 |
| 001-0213-513.54-03 | 3,025 | 6,812 | 6,812 | 7,500 |

| | | | | | |
|--------------------|--------------------------------------|------------------|------------------|------------------|------------------|
| | TOTAL OPERATING EXPENDITURES | 283,444 | 275,647 | 301,392 | 338,682 |
| 001-0213-513.61-00 | LAND | 37,958 | - | 33,405 | - |
| 001-0213-513.62-00 | BUILDINGS | 4,397 | 800,000 | 1,245,000 | 7,500 |
| 001-0213-513.64-00 | MACHINERY AND EQUIPMENT | 7,909 | 1,500 | 2,500 | 18,800 |
| | TOTAL CAPITAL OUTLAY | 50,264 | 801,500 | 1,280,905 | 26,300 |
| 001-0213-513.82-00 | AIDS TO PRIVATE ORGANIZATIONS | - | - | 6,060 | - |
| 001-0213-564.83-00 | OTHER GRANTS AND AIDS | 310,410 | - | 2,850 | - |
| 001-0213-564.84-00 | HERITAGE FOUNDATION | 50,000 | 50,000 | 50,000 | 50,000 |
| | TOTAL GRANTS AND AIDS | 360,410 | 50,000 | 58,910 | 50,000 |
| 001-0213-581.90-00 | OPERATING TRANSFER | 191,446 | 230,000 | 380,000 | 1,277,036 |
| 001-0213-581.91-01 | CONTINGENT EXPENSE | - | 687,102 | 200,000 | 400,000 |
| 001-0213-581.91-03 | FISCAL YEAR 2000 LOAN | 107,011 | - | - | - |
| | TOTAL OTHER USES | 298,457 | 917,102 | 580,000 | 1,677,036 |
| | TOTAL ADMINISTRATION DIVISION | 1,640,418 | 2,789,390 | 3,076,165 | 3,232,700 |

**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
GENERAL FUND EXPENDITURES
GENERAL GOVERNMENT DEPARTMENT
UTILITY BILLING DIVISION**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> | |
|--------------------|--|---|--|--|------------------|
| 001-0223-513.12-00 | REGULAR SALARIES AND WAGES | 117,178 | 124,194 | 126,944 | 181,050 |
| 001-0223-513.14-00 | OVERTIME | 58 | - | - | - |
| 001-0223-513.21-00 | FICA TAXES | 8,933 | 9,557 | 9,767 | 13,850 |
| 001-0223-513.22-00 | RETIREMENT CONTRIBUTIONS | 19,020 | 20,202 | 20,647 | 32,770 |
| 001-0223-513.23-00 | LIFE AND HEALTH INSURANCE | 15,297 | 24,028 | 17,128 | 36,953 |
| 001-0223-513.24-00 | WORKERS' COMPENSATION | 386 | 314 | 321 | 393 |
| 001-0223-513.25-00 | UNEMPLOYMENT COMPENSATION | 3,575 | 124 | 124 | 180 |
| 001-0223-513.28-00 | EMPLOYEE ENTITLEMENT | 594 | 745 | 745 | - |
| | TOTAL PERSONAL SERVICES | 165,041 | 179,164 | 175,676 | 265,196 |
| 001-0223-513.31-06 | MEDICAL SERVICES | 137 | 200 | 200 | 200 |
| 001-0223-513.34-01 | MISC OTHER CONTRACTUAL SERVICES | 22,590 | 27,600 | 27,600 | 37,000 |
| 001-0223-513.34-04 | BANKING SERVICES | - | 31,781 | 13,481 | 30,000 |
| 001-0223-513.34-05 | COMPUTER TRAINING | - | 500 | 500 | - |
| 001-0223-513.34-08 | PERSONNEL SERVICES | 4,526 | - | 12,240 | - |
| 001-0223-513.40-00 | TRAVEL AND PER DIEM | - | 100 | 600 | 2,000 |
| 001-0223-513.41-02 | TELEPHONE SERVICES | 1,762 | 1,750 | 1,750 | 1,750 |
| 001-0223-513.41-05 | POSTAGE | 35,165 | 33,600 | 43,600 | 50,000 |
| 001-0223-513.44-00 | RENTALS AND LEASES | 21,639 | 17,428 | 16,278 | 17,500 |
| 001-0223-513.45-00 | INSURANCE | 167 | 95 | 95 | 429 |
| 001-0223-513.46-02 | REPAIR AND MAINT SVCS-EQUIPMENT | 517 | 2,000 | 2,000 | 2,000 |
| 001-0223-513.46-05 | REPAIR AND MAINT SVCS-SOFTWARE | 7,439 | 17,160 | 17,160 | 18,000 |
| 001-0223-513.46-06 | REPAIR AND MAINT SVCS-HARDWARE | 1,818 | 2,150 | 2,150 | 2,300 |
| 001-0223-513.47-01 | MISC PRINTING AND BINDING | 21,916 | 20,000 | 25,700 | 30,000 |
| 001-0223-513.48-00 | PROMOTIONAL ACTIVITIES | 3,031 | 1,000 | 1,000 | 1,000 |
| 001-0223-513.49-01 | MISC OTHR CUR CHGS & OBLIGATIONS | - | 500 | 500 | 500 |
| 001-0223-513.49-05 | LICENSES/TAXES/CERTIFICATIONS | 380 | 100 | 100 | - |
| 001-0223-513.51-00 | OFFICE SUPPLIES | 7,061 | 4,310 | 6,195 | 7,425 |
| 001-0223-513.52-01 | MISCELLANEOUS OPERATING SUPPLIES | 8 | 1,000 | 1,000 | 1,000 |
| 001-0223-513.52-04 | UNIFORMS AND ACCESSORIES | 533 | 800 | 800 | 1,300 |
| 001-0223-513.54-02 | SEMINARS AND COURSES | - | 1,000 | 1,000 | 1,200 |
| | TOTAL OPERATING EXPENDITURES | 128,689 | 163,074 | 173,949 | 203,604 |
| 001-0223-513.64-00 | MACHINERY AND EQUIPMENT | 5,690 | 15,360 | 17,810 | 75,000 |
| | TOTAL CAPITAL OUTLAY | 5,690 | 15,360 | 17,810 | 75,000 |
| | TOTAL UTILITY BILLING DIVISION | 299,420 | 357,598 | 367,435 | 543,800 |
| | TOTAL GENERAL GOVERNMENT DEPARTMENT | 1,939,838 | 3,146,988 | 3,443,600 | 3,776,500 |

**ORGANIZATION CHART
INFORMATION TECHNOLOGY DEPARTMENT**



INFORMATION TECHNOLOGY GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

MISSION STATEMENT: To deliver secure, responsive, high-quality, customer-oriented services and support that foster a productive environment for both City staff and residents of the City of Winter Garden.

STATUS REPORT - FY 2004/05 GOALS AND OBJECTIVES

GOAL 1: ENHANCE ELECTRONIC INTERACTION

- Objective 1: Create the ability for residents to pay water bills either via our website or a kiosk setting in our utility department with a credit/debit card in a secure environment.
- Objective 2: Install system for contractors and residents to schedule and get status of building permits over the phone.
- Objective 3: Give residents and potential residents the ability to view up to date crime information and statistics on areas in the City with a Geographic Information System over the web.
- Objective 4: Create a fast, secure, reliable means for staff and Police to access information from the City's network and records management systems at anytime from anywhere.

Status 1: Complete. Water bills can now be paid on the City's website

Status 2: Complete. Voice Response system now up and running in full production.

Status 3: In progress. This will be completed by the next Fiscal year.

Status 4: In semi-production mode. Police and some staff have been using but not currently at full capacity.

GOAL 2: UPGRADE POLICE SYSTEMS

- Objective 1: Install new Police Records Management system including computer aided dispatching, crime analysis, crime reporting, case management, and evidence tracking.
- Objective 2: Complete rollout of laptops to each officer with wireless access to all Police information both internally and externally.
- Objective 3: Complete integration into the UCF Data Sharing Consortium program to give all participating agencies access into our data and in turn give all our officers access to other agencies pawn, vehicle, and persons data.

Status 1: In progress. System will be rolled out completely in the next FY.

Status 2: This will coincide with the rollout of the Police Records Management System.

Status 3: Complete. Successfully sharing information with other law enforcement agencies and our Police have the ability to search shared information of agencies all over the state.

GOAL 3: UPGRADE NETWORK INFRASTRUCTURE AND SECURITY

- Objective 1: Install new centralized enhanced network switch to improve bandwidth up to gigabit speed to all our network servers and bring all our wan sites onto one shared backbone.
- Objective 2: Setup redundant call system for disaster recovery purposes and to give the IT department the ability to perform in-place upgrades on the system.
- Objective 3: Setup an internet filtering system to keep web traffic legitimate and to eliminate the ability of malicious code to get down to our PC's.
- Objective 4: Upgrade physical security system at Police and City Hall and expand to other City departments currently on the wide area network.

Status 1: Complete.

Status 2: Complete.

Status 3: Complete.

Status 4: Currently receiving proposals. This will be completed in the next FY.

GOAL 4: REDUCE PAPER

- Objective 1: Select document storage and retrieval partner to assist the City in reducing paper.
- Objective 2: Work with each department to come up with a plan on converting current back files and determine the best method for ongoing imaging procedures.

Status 1: Complete. This system will be installed before the end of FY 05.

Status 2: This plan will be developed and implemented over the next FY.

GOAL 5: PROMOTE PROFESSIONAL GROWTH

- Objective 1: Continue IT development through training in Cisco communications technology and server systems.
- Objective 2: Require IT staff to attend classes on new Police records management system and how best to support it.
- Objective 3: Encourage other departments to attend training on HTE and Microsoft applications. Bring HTE training personnel on site to help with application usage and assist staff in best practice procedures.

Status 1: Several Cisco and Microsoft classes and seminars were attended by both me and my staff. This helped significantly with some of the network changes that were made just recently.

Status 2: Classes are currently scheduled for November/December 2005.

Status 3: This will be easier to accomplish next year when the HTE conference is in Orlando and several users can see better ways to do their jobs. HTE had been scheduled to work with the Building department but due to some extenuating circumstances we had to cancel. The plan is to complete a best practice review of this department in the next FY.

FY 2005/06 GOALS AND OBJECTIVES

GOAL 1: UPGRADE ENVIRONMENT

- Objective 1: Complete roll out of Windows XP to the entire City. Upgrade hardware where needed and replace older machines when necessary.
- Objective 2: Move email system to the latest release and begin breaking up users into smaller databases on the server itself in order to speed up processing and for easier archiving.
- Objective 3: Replace AS400 with a new updated system in order to run our day to day City business more efficiently. Implement new Web based front end to the system for easier training, better user acceptance, and to enhance efficiency.
- Objective 4: Upgrade current Access Control system in order to enhance security, make it more of a standardized installation, and make it easier to manage for both the IT and the Police department.
- Objective 5: Complete the replacing of current Police dispatching system and Records management system. Rollout new laptops to all Police personnel and setup Public access to our Crime records and statistics over the web.
- Objective 6: Create a true GIS environment and begin working with all departments to come up with a GIS plan for each department to see where we can get some return on investment in relation to GIS.

GOAL 2: UPDATE INFORMATION TECHNOLOGY POLICIES AND DOCUMENTATION

- Objective 1: Implement and distribute new or updated policies in all areas of Information Technology including email, internet, network access, procurement, and telecommunications.
- Objective 2: Update network layout documentation in order to work more efficiently with outside vendors and troubleshoot faster and smarter.

GOAL 3: UPDATE STORAGE TECHNIQUES

- Objective 1: Research and implement on-site email archiving system for easier search and retrieval.
- Objective 2: Research and implement Storage Area Network or Network Attached Storage system to aid in our ever growing need for disk storage.
- Objective 3: Research and implement better system for storing and searching through our phone records.

GOAL 4: EXPAND NETWORK TO REMOTE CITY SITES

- Objective 1: Come up with a plan to implement connectivity for the new Fire Station on Hennis Road.
- Objective 2: Research and potentially implement either a wired or wireless connection to important sites that are currently not on our network.

GOAL 5: PROMOTE PROFESSIONAL GROWTH

- Objective 1: Continue to encourage staff to take general courses for personal and professional growth.
- Objective 2: Require at least one staff member to attend an IBM class in order to have a backup for our new AS400 system we are implementing.
- Objective 3: Continue taking classes and attending seminars in the technologies that we use the most in the City (i.e. Microsoft, Cisco, HTE, etc.).
- Objective 4: Require the entire IT Department to attend classes and familiarize themselves with the new Police Records system and Police GIS system.

Selected Effectiveness Indicators and Outcome Targets

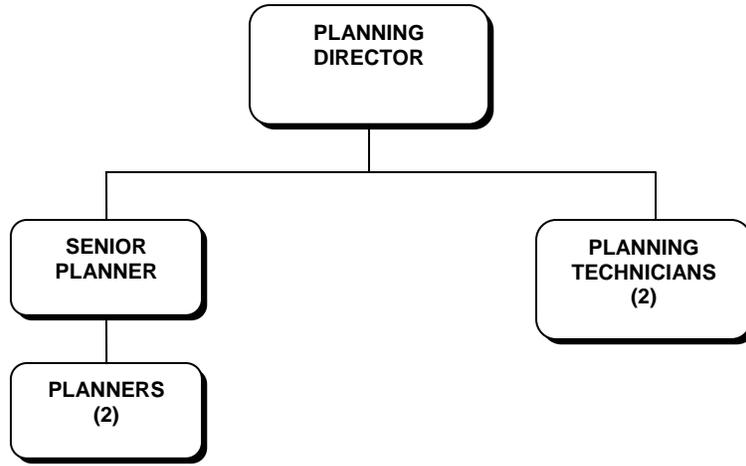
| | FY 03/04 Actual | FY 04/05 Estimated | FY 05/06 Proposed |
|--|----------------------------|-------------------------------|------------------------------|
| System availability | NA | NA | 99.0% |
| Average response time to reported problems (in business days) | NA | NA | 1 |
| Positive customer satisfaction rating from survey of City users | NA | NA | 90.0% |

NA=Data Not Available

**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
GENERAL FUND EXPENDITURES
INFORMATION SYSTEMS DEPARTMENT**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> | |
|--------------------|---|---|--|--|----------------|
| 001-0225-513.12-00 | REGULAR SALARIES AND WAGES | 166,117 | 177,423 | 177,423 | 235,985 |
| 001-0225-513.21-00 | FICA TAXES | 12,510 | 13,608 | 13,608 | 18,053 |
| 001-0225-513.22-00 | RETIREMENT CONTRIBUTIONS | 17,323 | 28,765 | 28,765 | 30,127 |
| 001-0225-513.23-00 | LIFE AND HEALTH INSURANCE | 13,534 | 14,892 | 14,892 | 26,931 |
| 001-0225-513.24-00 | WORKERS' COMPENSATION | 555 | 434 | 434 | 513 |
| 001-0225-513.25-00 | UNEMPLOYMENT COMPENSATION | - | 178 | 178 | 235 |
| 001-0225-513.28-00 | EMPLOYEE ENTITLEMENT | 445 | 468 | 468 | - |
| | TOTAL PERSONAL SERVICES | 210,484 | 235,768 | 235,768 | 311,844 |
| 001-0225-513.34-01 | MISC OTHER CONTRACTUAL SERVICES | 1,272 | 3,900 | 10,400 | 24,750 |
| 001-0225-513.34-06 | JANITORIAL SERVICES | 3,540 | 3,600 | 3,600 | 3,700 |
| 001-0225-513.40-00 | TRAVEL AND PER DIEM | 725 | 4,300 | 4,300 | 2,850 |
| 001-0225-513.41-02 | TELEPHONE SERVICES | 4,313 | 6,700 | 6,700 | 5,200 |
| 001-0225-513.41-04 | INTERNET SERVICES | 16,211 | 16,750 | 16,750 | 17,640 |
| 001-0225-513.41-05 | POSTAGE | - | 200 | 200 | 200 |
| 001-0225-513.44-00 | RENTALS AND LEASES | 7,065 | 7,343 | 7,343 | - |
| 001-0225-513.45-00 | INSURANCE | 629 | 334 | 334 | 3,456 |
| 001-0225-513.46-02 | REPAIR AND MAINT SVCS-EQUIPMENT | 15,319 | 17,500 | 20,000 | 18,000 |
| 001-0225-513.46-03 | REPAIR AND MAINT SVCS-VEHICLES | - | 500 | 500 | 500 |
| 001-0225-513.46-05 | REPAIR AND MAINT SVCS-SOFTWARE | 6,757 | 25,250 | 25,250 | 49,050 |
| 001-0225-513.46-06 | REPAIR AND MAINT SVCS-HARDWARE | 10,673 | 9,200 | 13,300 | 12,400 |
| 001-0225-513.47-01 | MISC PRINTING AND BINDING | - | 80 | 80 | 100 |
| 001-0225-513.51-00 | OFFICE SUPPLIES | 3,416 | 2,500 | 2,500 | 2,400 |
| 001-0225-513.52-01 | MISCELLANEOUS OPERATING SUPPLIES | 25,178 | 8,500 | 47,300 | 56,500 |
| 001-0225-513.52-03 | GASOLINE AND OIL | - | 600 | 600 | 250 |
| 001-0225-513.52-04 | UNIFORMS AND ACCESSORIES | 400 | 600 | 600 | 800 |
| 001-0225-513.52-01 | DUES AND SUBSCRIPTIONS | 669 | 1,090 | 1,090 | 1,475 |
| 001-0225-513.54-02 | SEMINARS AND COURSES | 4,466 | 7,750 | 7,750 | 10,950 |
| 001-0225-513.54-03 | EDUC ASSIST PROG REIMBURSEMENT | - | 495 | 495 | 2,400 |
| | TOTAL OPERATING EXPENDITURES | 100,633 | 117,192 | 169,092 | 212,621 |
| 001-0225-513.64-00 | MACHINERY AND EQUIPMENT | 166,206 | 119,300 | 144,800 | 197,700 |
| | TOTAL CAPITAL OUTLAY | 166,206 | 119,300 | 144,800 | 197,700 |
| 001-0225-517.71-00 | PRINCIPAL | 21,187 | 22,377 | 22,377 | 23,528 |
| 001-0225-517.72-00 | INTEREST | 5,971 | 4,780 | 4,780 | 3,630 |
| | TOTAL DEBT SERVICE | 27,158 | 27,157 | 27,157 | 27,158 |
| | TOTAL INFORMATION SYSTEMS DEPARTMENT | 504,481 | 499,417 | 576,817 | 749,323 |

**ORGANIZATION CHART
PLANNING AND ZONING DEPARTMENT**



**PLANNING AND ZONING DEPARTMENT
GOALS, OBJECTIVES, AND PERFORMANCE MEASURES**

MISSION STATEMENT: To further the health, safety, and welfare of the citizens of Winter Garden by ensuring the implementation of the City's Land Development Regulations and the Comprehensive Plan.

STATUS REPORT - FY 2004/05 GOALS AND OBJECTIVES

GOAL 1: EVALUATE AND REVIEW NEW DEVELOPMENTS

Objective 1: Administrate the petitions for 10 new residential developments and 3 new commercial developments.

Status 1: Goal not quite accomplished with the complete administration of the following 9 residential projects and 3 commercial:

Residential Projects:

- 1. Black Lake Park*
- 2. The Orchard*
- 3. Oakglen Estates*
- 4. Belle Meade*
- 5. Deerfield Place*
- 6. Fullers Landing*
- 7. Regency Oaks Phase 2*
- 8. Stone Creek Unit 4*
- 9. Lake Cove Point Phase 2*

Commercial Projects:

- 1. B & B Commercial*
- 2. West Pointe Commons Lot 1*
- 3. Central Florida Educators Union*

GOAL 2: DEVELOP EAST PLANT STREET AS A MAIN GATEWAY BY DEVELOPING A STRATEGIC PLAN THAT IMPROVES, RENOVATES, AND PROVIDES AESTHETIC ENRICHMENT OF THE ROAD AND ADJACENT PROPERTIES

Objective 1: Implement the CRA Plan

Status 1: Developing study and seeking the CRA's assistance in improving East Plant Street and develop housing in East Winter Garden.

FY 2005/06 GOALS AND OBJECTIVES

GOAL 1: STRENGTHEN OUR LAND DEVELOPMENT REGULATIONS

Objective 1: Develop new regulations that will establish:

- buffers for wetlands
- maximum impervious surface ratio

Objective 2: Develop regulations that will conserve, protect, and utilize its wildlife and wildlife habitats.

Objective 3: Clarify our Tree Protection Regulations and Park Dedication ordinance

Objective 4: Clarify our Sign Code

GOAL 2: IMPLEMENT THE NEW STATE GROWTH MANAGEMENT REQUIREMENTS

Objective 1: Amend the Capital Improvement Element and prepare a draft of the Proportional Share Mitigation option.

GOAL 3: IMPLEMENT THE CRA MASTER PLAN

Objective 1: Develop a Sector Plan that evaluates the appropriateness of the exiting zoning regulations in East Winter Garden.

Objective 2: Assist in the redevelopment of East Plant Street by developing a Corridor Plan that addresses:

- Land Use
- Traffic Improvements, and
- Landscaping and beautification

Objective 3: Encourage quality downtown development by developing Downtown Design Criteria

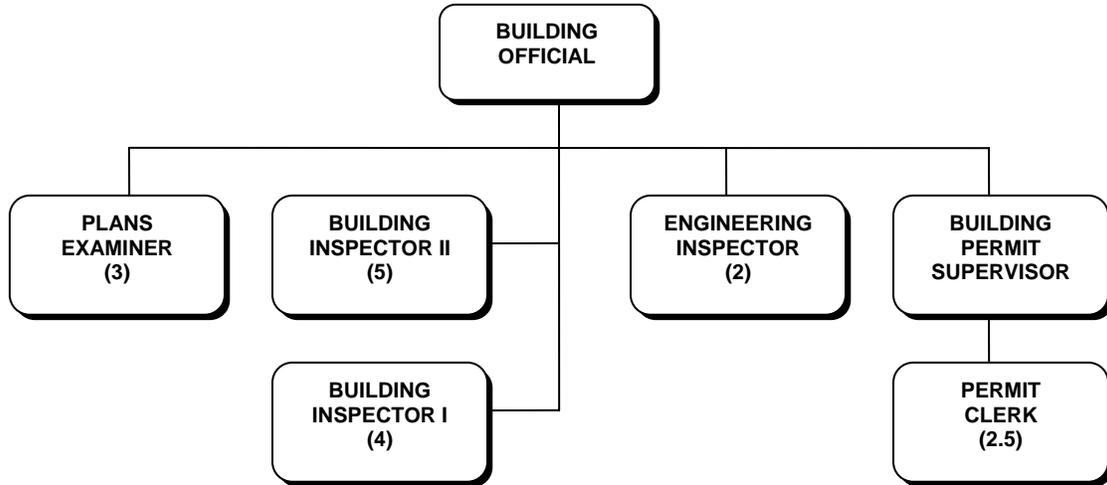
Selected Effectiveness Indicators and Outcome Targets

| | FY 03/04 Actual | FY 04/05 Estimated | FY 05/06 Proposed |
|--|----------------------------|-------------------------------|------------------------------|
| Variances | 37 | 30 | 49 |
| Lot splits | 4 | 11 | 8 |
| Special Exception Permits | 18 | 26 | 30 |
| Site plans | 26 | 20 | 33 |
| Annexations | 12 | 8 | 15 |
| Rezoning | 22 | 10 | 25 |
| Pre plats | 14 | 5 | 15 |
| Final plats | 11 | 10 | 15 |
| Large Scale Comprehensive Plan Amendments | 0 | 3 | 1 |
| Small Scale Comprehensive Plan Amendments | 15 | 8 | 18 |

**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
GENERAL FUND EXPENDITURES
PLANNING, ZONING, AND DEVELOPMENT DEPARTMENT**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> | |
|--------------------|---|---|--|--|------------------|
| 001-0315-515.12-00 | REGULAR SALARIES AND WAGES | 162,526 | 174,428 | 177,178 | 255,394 |
| 001-0315-515.14-00 | OVERTIME | 3,807 | 1,325 | 1,325 | - |
| 001-0315-515.21-00 | FICA TAXES | 12,594 | 13,508 | 13,718 | 19,538 |
| 001-0315-515.22-00 | RETIREMENT CONTRIBUTIONS | 20,670 | 28,553 | 28,998 | 40,728 |
| 001-0315-515.23-00 | LIFE AND HEALTH INSURANCE | 19,026 | 21,723 | 22,623 | 34,658 |
| 001-0315-515.24-00 | WORKERS' COMPENSATION | 5,553 | 441 | 448 | 557 |
| 001-0315-515.25-00 | UNEMPLOYMENT COMPENSATION | - | 176 | 176 | 255 |
| 001-0315-515.28-00 | EMPLOYEE ENTITLEMENT | 742 | 778 | 778 | - |
| | TOTAL PERSONAL SERVICES | 224,918 | 240,932 | 245,244 | 351,130 |
| 001-0315-515.31-01 | MISC PROFESSIONAL SERVICES | 8,500 | 10,000 | 10,000 | 10,000 |
| 001-0315-515.31-06 | MEDICAL SERVICES | 209 | 200 | 200 | 200 |
| 001-0315-515.34-01 | MISC OTHER CONTRACTUAL SERVICES | 340 | 336 | 336 | 350 |
| 001-0315-515.34-06 | JANITORIAL SERVICES | 3,360 | 3,800 | 3,800 | 3,800 |
| 001-0315-515.34-08 | PERSONNEL SERVICES | 60 | 1,000 | 1,000 | 200 |
| 001-0315-515.40-00 | TRAVEL AND PER DIEM | 1,453 | 1,400 | 1,400 | 1,400 |
| 001-0315-515.41-02 | TELEPHONE SERVICES | 3,712 | 5,610 | 5,610 | 4,020 |
| 001-0315-515.41-04 | INTERNET SERVICES | - | 300 | 300 | - |
| 001-0315-515.41-05 | POSTAGE | 2,197 | 2,000 | 2,000 | 2,200 |
| 001-0315-515.43-00 | UTILITY SERVICES | 4,264 | 3,500 | 3,500 | 3,800 |
| 001-0315-515.44-00 | RENTALS AND LEASES | 5,936 | 5,700 | 7,800 | 8,800 |
| 001-0315-515.45-00 | INSURANCE | 391 | 169 | 169 | 661 |
| 001-0315-515.46-01 | REPAIR AND MAINT SVCS-MISC | - | 300 | 300 | 300 |
| 001-0315-515.46-02 | REPAIR AND MAINT SVCS-EQUIPMENT | 200 | 500 | 500 | 500 |
| 001-0315-515.46-03 | REPAIR AND MAINT SVCS-VEHICLES | - | 150 | 150 | 150 |
| 001-0315-515.46-05 | REPAIR AND MAINT SVCS-SOFTWARE | 1,440 | 1,750 | 1,750 | 6,100 |
| 001-0315-515.46-06 | REPAIR AND MAINT SVCS-HARDWARE | 78 | 300 | 300 | 300 |
| 001-0315-515.46-10 | REPAIR AND MAINT SVCS-BUILDING | 127 | 500 | 500 | 500 |
| 001-0315-515.47-01 | MISC PRINTING AND BINDING | 702 | 1,000 | 1,000 | 1,000 |
| 001-0315-515.48-00 | PROMOTIONAL ACTIVITIES | 5,119 | 4,500 | 4,500 | 5,500 |
| 001-0315-515.49-01 | MISC OTHR CUR CHGS & OBLIGATIONS | 35 | 100 | 100 | 100 |
| 001-0315-515.49-05 | LICENSES/TAXES/CERTIFICATIONS | 137 | - | - | 300 |
| 001-0315-515.51-00 | OFFICE SUPPLIES | 7,204 | 4,532 | 4,532 | 7,650 |
| 001-0315-515.52-01 | MISCELLANEOUS OPERATING SUPPLIES | 1,617 | 2,100 | 2,100 | 2,100 |
| 001-0315-515.52-03 | GASOLINE AND OIL | 118 | 300 | 300 | 300 |
| 001-0315-515.52-04 | UNIFORMS AND ACCESSORIES | 761 | 800 | 800 | 1,200 |
| 001-0315-515.54-01 | DUES AND SUBSCRIPTIONS | 1,261 | 1,850 | 1,850 | 2,000 |
| 001-0315-515.54-02 | SEMINARS AND COURSES | 2,489 | 3,500 | 3,500 | 3,500 |
| 001-0315-515.54-03 | EDUCATIONAL ASSISTANCE PROGRAM | 2,945 | 1,200 | 1,200 | 5,340 |
| | TOTAL OPERATING EXPENDITURES | 54,655 | 57,397 | 59,497 | 72,271 |
| 001-0315-515.64-00 | MACHINERY AND EQUIPMENT | 18,544 | 4,000 | 1,900 | 1,000 |
| 001-0315-554.61-00 | LAND | - | - | - | 750,000 |
| | TOTAL CAPITAL OUTLAY | 18,544 | 4,000 | 1,900 | 751,000 |
| | TOTAL PLANNING, ZONING, AND DEVELOPMENT DEPT | 298,117 | 302,329 | 306,641 | 1,174,401 |

**ORGANIZATION CHART
BUILDING DEPARTMENT**



**BUILDING DEPARTMENT
GOALS, OBJECTIVES, AND PERFORMANCE MEASURES**

MISSION STATEMENT: To ensure the health, safety of the citizens of Winter Garden by providing prompt and professional service for all aspects of building construction through plan review, inspections and the consistent implementation of the adopted Florida state building codes.

STATUS REPORT - FY 2004/05 GOALS AND OBJECTIVES

GOAL 1: EFFICIENTLY ADMINISTER THE APPROVAL AND INSPECTION OF DEVELOPMENTS FROM INCEPTION TO FINAL CERTIFICATE OF OCCUPANCY

Objective 1: Issue 900 Residential Building Permits in the next fiscal year.

Status 1: Objective accomplished – Issued over 3,000 Residential Building Permits in 04/05

GOAL 2: STREAMLINE AND ENHANCE THE EFFICIENCY OF THE INSPECTION PROCESS AND ELIMINATE PAPERWORK

Objective 1: Implement the call-in inspection system that allows contractors to call in an inspection and have that inspection automated on the HTE system.

Status 1: Objective accomplished – Automated (Selectron) phone system was implemented August 2005.

PERFORMANCE – FY 2005-06 GOALS AND OBJECTIVES

GOAL 1: EDUCATION

Objective 1: Inspectors to attend more educational seminars to maintain state license

GOAL 2: HIRE MORE FULL TIME EMPLOYEES

Objective 2: No longer use the services of private provider (Universal Engineering) for inspections

GOAL 3: BETTER FORMS FOR PERMITS AND CERTIFICATE OF OCCUANCY

Objective 3: Implement the document management system from HTE

GOAL 4: BETTER CONTROL AND COMMUNICATION

Objective 4: Consolidate department in one building

GOAL 5: ARCHIVE RECORDS

Objective 5: Implement a system to maintain records on CD's

GOAL 6: SITE PERMITS TO BE ISSUED PER CITY CODE

Objective 6: Allows all departments to know if construction has been approved

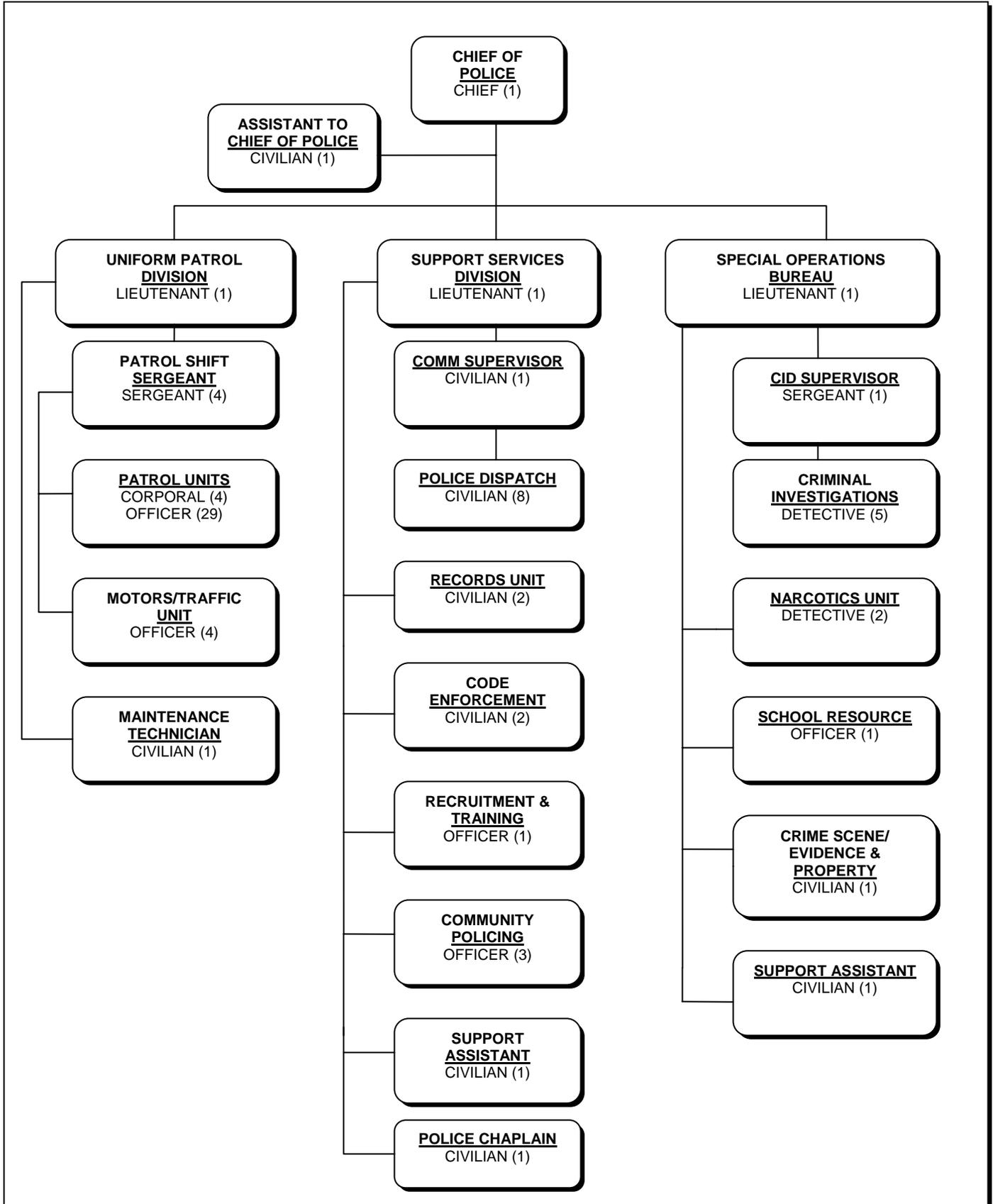
Selected Effectiveness Indicators and Outcome Targets

| | FY 03/04 Actual | FY 04/05 Estimated | FY 05/06 Proposed |
|---|----------------------------|-------------------------------|------------------------------|
| <u>Outputs</u> | | | |
| Permits issued | 6,214 | 9,215 | 11,500 |
| Number of inspections | 25,122 | 35,629 | 49,500 |
| Plans reviewed | 1,605 | 2,384 | 3,500 |
| <u>Effectiveness</u> | | | |
| Certificates of Occupancy issued | 713 | 953 | 1,500 |
| <u>Efficiency</u> | | | |
| Total operating budget | \$655,669 | \$724,108 | \$1,540,545 |
| Certified Inspectors per 1,000 residents | 0.1 | 0.2 | 0.6 |
| Total employees per 1,000 residents | 0.2 | 0.2 | 0.9 |

**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
GENERAL FUND EXPENDITURES
BUILDING DEPARTMENT**

| | <u>2004 ACTUAL</u> | <u>2005 ORIGINAL BUDGET</u> | <u>2005 REVISED BUDGET</u> | <u>2006 ADOPTED BUDGET</u> | |
|--------------------|-------------------------------------|-------------------------------------|------------------------------------|------------------------------------|------------------|
| 001-0324-524.12-00 | REGULAR SALARIES AND WAGES | 341,842 | 439,443 | 486,099 | 837,798 |
| 001-0324-524.13-00 | SALARIES PARTTIME | - | - | - | 10,920 |
| 001-0324-524.14-00 | OVERTIME | 52,776 | 13,954 | 55,234 | 26,161 |
| 001-0324-524.21-00 | FICA TAXES | 29,227 | 34,816 | 38,386 | 66,928 |
| 001-0324-524.22-00 | RETIREMENT CONTRIBUTIONS | 63,400 | 73,591 | 81,136 | 156,377 |
| 001-0324-524.23-00 | LIFE AND HEALTH INSURANCE | 51,161 | 62,031 | 71,031 | 131,373 |
| 001-0324-524.24-00 | WORKERS' COMPENSATION | 23,110 | 19,000 | 21,284 | 49,838 |
| 001-0324-524.25-00 | UNEMPLOYMENT COMPENSATION | - | 455 | 455 | 870 |
| 001-0324-524.28-00 | EMPLOYEE ENTITLEMENT | 1,485 | 1,714 | 1,714 | - |
| | TOTAL PERSONAL SERVICES | 563,001 | 645,004 | 755,339 | 1,280,265 |
| 001-0324-524.31-04 | ENGINEERING SERVICES | - | 2,000 | 2,000 | 2,000 |
| 001-0324-524.31-06 | MEDICAL SERVICES | 51 | 300 | 300 | 1,000 |
| 001-0324-524.34-01 | MISC OTHER CONTRACTUAL SERVICES | 1,971 | - | - | 20,000 |
| 001-0324-524.34-02 | LAWN MAINTENANCE SERVICES | 2,100 | - | - | 1,500 |
| 001-0324-524.34-05 | COMPUTER TRAINING | - | 700 | 700 | 2,000 |
| 001-0324-524.34-08 | PERSONNEL SERVICES | 43,389 | - | 254,438 | 40,000 |
| 001-0324-524.40-00 | TRAVEL AND PER DIEM | 2,209 | 4,000 | 4,000 | 8,000 |
| 001-0324-524.41-01 | MISC COMMUNICATION & FREIGHT SVCS | - | 100 | 100 | 200 |
| 001-0324-524.41-02 | TELEPHONE SERVICES | 9,124 | 9,000 | 9,000 | 17,000 |
| 001-0324-524.41-03 | RADIO SERVICES | 77 | 100 | 100 | 200 |
| 001-0324-524.41-04 | INTERNET SERVICES | 4,093 | 4,680 | 4,680 | 9,700 |
| 001-0324-524.41-05 | POSTAGE | 517 | 1,200 | 1,200 | 2,500 |
| 001-0324-524.43-00 | UTILITY SERVICES | - | - | - | 5,350 |
| 001-0324-524.44-00 | RENTALS AND LEASES | 10,800 | 10,800 | 10,800 | 10,000 |
| 001-0324-524.45-00 | INSURANCE | 2,396 | 677 | 677 | 2,830 |
| 001-0324-524.46-02 | REPAIR AND MAINT SVCS-EQUIPMENT | 111 | 500 | 500 | 500 |
| 001-0324-524.46-03 | REPAIR AND MAINT SVCS-VEHICLES | 1,279 | 2,000 | 2,000 | 3,500 |
| 001-0324-524.46-05 | REPAIR AND MAINT SVCS-SOFTWARE | 8,207 | 10,150 | 10,150 | 15,000 |
| 001-0324-524.46-06 | REPAIR AND MAINT SVCS-HARDWARE | 3,222 | 3,000 | 3,000 | 3,000 |
| 001-0324-524.46-10 | REPAIR AND MAINT SVCS-BUILDING | - | 100 | 100 | 1,000 |
| 001-0324-524.47-01 | MISC PRINTING AND BINDING | 1,400 | 2,000 | 2,000 | 3,000 |
| 001-0324-524.47-02 | RECORDS MANAGEMENT | - | - | - | 60,000 |
| 001-0324-524.48-00 | PROMOTIONAL ACTIVITIES | - | - | - | 6,500 |
| 001-0324-524.49-01 | MISC OTHR CUR CHGS & OBLIGATIONS | 160 | 300 | 300 | 1,000 |
| 001-0324-524.49-05 | LICENSES, TAXES, AND CERTIFICATIONS | 52 | 200 | 200 | 500 |
| 001-0324-524.51-00 | OFFICE SUPPLIES | 4,070 | 6,000 | 6,000 | 7,500 |
| 001-0324-524.52-01 | MISCELLANEOUS OPERATING SUPPLIES | 4,405 | 3,400 | 5,900 | 6,500 |
| 001-0324-524.52-03 | GASOLINE AND OIL | 8,413 | 6,500 | 6,500 | 10,000 |
| 001-0324-524.52-04 | UNIFORMS AND ACCESSORIES | 2,731 | 2,200 | 2,200 | 7,500 |
| 001-0324-524.54-01 | DUES AND SUBSCRIPTIONS | 580 | 3,800 | 3,800 | 7,000 |
| 001-0324-524.54-02 | SEMINARS AND COURSES | 1,551 | 5,000 | 5,000 | 5,500 |
| | TOTAL OPERATING EXPENDITURES | 112,908 | 78,707 | 335,645 | 260,280 |
| 001-0324-524.62-00 | BUILDINGS | - | - | 300,000 | - |
| 001-0324-524.64-00 | MACHINERY AND EQUIPMENT | 48,198 | 32,000 | 171,800 | 114,500 |
| | TOTAL CAPITAL OUTLAY | 48,198 | 32,000 | 471,800 | 114,500 |
| | TOTAL BUILDING DEPARTMENT | 724,107 | 755,711 | 1,562,784 | 1,655,045 |

ORGANIZATION CHART POLICE DEPARTMENT



**POLICE DEPARTMENT
GOALS, OBJECTIVES, AND PERFORMANCE MEASURES**

MISSION STATEMENT: To create safe communities by building partnerships that work to prevent crime and utilizing advanced techniques to target criminal activities.

STATUS REPORT – FY 2004/05 GOALS AND OBJECTIVES

GOAL 1: TO BUILD COMMUNITY PARTNERSHIPS THAT WILL ALLOW THE COMMUNITY/BUSINESS GROUPS TO PARTICIPATE IN DECISIONS THAT EFFECT THEIR NEIGHBORHOOD/GROUP

- Objective 1: Assign an officer to the Community Redevelopment Area to combat the quality of life issues within it
- Objective 2: Assign an officer to provide crime prevention and awareness presentations to the groups
- Objective 3: Give at least thirty-six (36) crime prevention and awareness presentations
- Objective 4: Attend Sixty (60) neighborhood/group meetings
- Objective 5: Conduct fifty (50) crime prevention programs in local schools

Status 1: Objective met – Officer James McLeod assigned

Status 2: Objective met – Officer Ben Stalvey assigned

Status 3: Objective met – 39 were conducted, which included bike safety, drug awareness, Stranger Danger, gun safety and proper use of 9-1-1

Status 4: Objective met – 71 were attended.

Status 5: Objective met – 70 were conducted, which included Stranger Danger, Safe 9-1-1 Use, Law Enforcement Awareness and Pedestrian Awareness and Safety Strategies

GOAL 2: TO UTILIZE ADVANCED TECHNIQUES THAT TARGET CRIMINAL ACTIVITIES

- Objective 1: Upgrade or replace the Records Management System to track criminal offenses
- Objective 2: Identify crime trends/patterns by location and time, and develop strategies to combat them
- Objective 3: Identify repeat offenders and develop strategies to target them
- Objective 4: Utilize the Code Enforcement Unit to attack code violations that contribute to criminal activities
- Objective 5: Target narcotic/vice areas and suspects and provide on-going narcotic/vice related enforcement, performing at least one-hundred (100) undercover operations in the city
- Objective 6: Conduct three (3) undercover operations focused on sale of alcohol / tobacco products to minors

- Status 1: *Objective partially met – a contract for a new Records Management System has been signed but the system hasn't been installed yet. This is ongoing.*
- Status 2: *Objective not met – this was contingent upon receiving a new Records Management System that would provide a useful database to accomplish this task.*
- Status 3: *Objective not met – this was contingent upon receiving a new Records Management System that would provide a useful database to accomplish this task.*
- Status 4: *Objective met – the Code Enforcement Unit was utilized to get several structures demolished that were havens for drug dealers and eyesores to the surrounding community and they had 536 unlicensed/inoperable vehicles removed.*
- Status 5: *Objective met – 150 narcotic and vice related investigations were conducted.*
- Status 6: *Objective not met – only one operation was conducted.*

GOAL 3: TO IMPROVE THE EFFICIENCY OF THE CRIMINAL INVESTIGATIONS UNIT

- Objective 1: Develop a case management system to track the cases assigned to a detective
- Objective 2: Assign another detective to the unit to reduce the backlog of outstanding cases
- Objective 3: Provide each detective with three (3) training classes directed at investigative procedures
- Objective 4: Conduct in-depth debriefing sessions will all involved components after high profile investigations

- Status 1: *Objective met – an Excel data spreadsheet was created to fulfill this requirement until our new Records Management system goes on line with an automated case management system.*
- Status 2: *Objective met – Officer Evie Hill was transferred to a detective's position on 2/7/05.*
- Status 3: *Objective met – each detective met this requirement.*
- Status 4: *Objective met – debriefing sessions were conducted after the child abduction/attempted murder case and the James Levine sexual encounter with a juvenile case.*

GOAL 4: TO MAINTAIN A PROFESSIONAL POLICE DEPARTMENT

- Objective 1: Revise the Policy and Procedures Manual and use policies that comply with accredited standards
- Objective 2: Send all officers to the Orange County Sheriff's Office in-service training
- Objective 3: Provide each officer with two (2) additional career related training classes

Objective 4: Provide each detective with three (3) training classes directed at investigative procedures

Status 1: *Objective not met – this is ongoing. Several policies were revised but the majority of the policies have not been revised.*

Status 2: *Objective partially met – this is ongoing. The OCSO training runs on a calendar year, not a fiscal year, and started in January. 22 officers have attended so far and the others will complete it by 12/31/05.*

Status 3: *Objective not met – 4 of the officers (non-probationary) only completed 1 training class.*

Status 4: *Objective met – each detective met this requirement.*

PERFORMANCE – FY 2005/06 GOALS AND OBJECTIVES

GOAL 1: TO BUILD COMMUNITY PARTNERSHIPS THAT WILL ALLOW THE COMMUNITY/BUSINESS GROUPS TO PARTICIPATE IN DECISIONS THAT EFFECT THEIR NEIGHBORHOOD/GROUP

Objective 1: Develop a citizen police academy curriculum and teach at least one academy class.

Objective 2: Develop at least five (5) new Neighborhood Watch groups

Objective 3: Give at least thirty-six (36) crime prevention and awareness presentations

Objective 4: Attend ninety (90) neighborhood/group meetings

Objective 5: Conduct fifty (50) crime prevention programs in local schools

GOAL 2: TO IMPROVE AND ENHANCE THE LEVEL OF SERVICE WE PROVIDE TO THE CITIZENS OF WINTER GARDEN

Objective 1: Assign another detective to the Criminal Investigations Unit.

Objective 2: Create and staff a fifth (5th) patrol district.

Objective 3: Provide complete crime scene processing services.

Objective 4: Increase the number of narcotic/vice investigations by 10%.

Objective 5: Conduct two (2) undercover operations focused on sale of alcohol/tobacco products to minors

GOAL 3: TO UTILIZE ADVANCED TECHNIQUES THAT TARGET CRIMINAL ACTIVITIES

Objective 1: Upgrade or replace the Records Management System to track criminal offenses

Objective 2: Identify crime trends/patterns by location and time, and develop strategies to combat them

Objective 3: Identify repeat offenders and develop strategies to target them

Objective 4: Utilize the Code Enforcement Unit to attack code violations that contribute to criminal activities

Objective 5: Target narcotic/vice areas and suspects and provide on-going narcotic/vice related enforcement, performing at least one-hundred and sixty-five (165) undercover operations in the city

GOAL 4: TO IMPROVE THE PROFESSIONALISM AND EFFICIENCY OF THE CRIMINAL AND CRIME SCENE INVESTIGATIONS UNIT

Objective 1: Develop a case management system to track the cases assigned to a detective

Objective 2: Assign another detective to the unit to focus on the investigation of Economic and Identity theft cases.

Objective 3: Provide each detective and civilian CSI investigator with a minimum of eighty (80) hours of enhanced training directed at investigative procedures and protocols to include the collection, preservation and storage of evidence and property.

Objective 4: Increase the number of cases cleared by the Criminal Investigations Unit by 4% over the reported percentage for fiscal year 2004/05.

GOAL 5: TO MAINTAIN A PROFESSIONAL POLICE DEPARTMENT

Objective 1: Revise the Policy and Procedures Manual and use policies that comply with accredited standards

Objective 2: Send all officers to the Orange County Sheriff's Office in-service training

Objective 3: Provide each non-probationary officer with one (1) additional career related training class

Objective 4: Train and assign two (2) C.I.T. (Crisis Intervention Team) trained officers to each patrol squad.

Objective 5: Physical inspections of patrol officers and their assigned equipment will be physically inspected monthly by the shift supervisor, and quarterly by the Patrol Commander.

Objective 6: Improve the quality of the police reports by the patrol officers and reduce the number of initial reports that are rejected for correction or incompleteness.

GOAL 6: TO INCREASE TRAFFIC SAFETY

Objective 1: Reduce the number of traffic crashes by 5%.

Objective 2: Reduce the number of traffic fatalities by 10%.

Objective 3: Increase the number of DUI arrests by 20%.

Objective 4: Increase the number of Aggressive Driving Enforcement details by 30%.

Objective 5: Deploy two (2) more motorcycle officers to focus on traffic enforcement.

Objective 6: Reduce our rejection rate from 14% to less than 10%.

Selected Effectiveness Indicators and Outcome Targets

| | FY 03/04 Actual | FY 04/05 Estimated | FY 05/06 Proposed |
|---|--------------------|-----------------------|----------------------|
| <u>Special Operations Bureau</u> | | | |
| <u>Outputs</u> | | | |
| Number of cases investigated by the Criminal Investigation Division | 1,041 | 1,129 | 1,300 |
| Total Number of Part 1 Crimes Reported to Uniform Crime Reports (UCR) | 791 | 1,012 | 1,285 |
| Number of investigations by the West Orange County Narcotics Task Force | 311 | 247 | 300 |
| Number of School Resource Officers | 1.2 | 1.2 | 1.4 |
| <u>Effectiveness</u> | | | |
| Percent of Cases Cleared by the Criminal Investigations Division | 22% | 11% | 15% |
| Percent of Total Part One Crimes Cleared | 27% | 27% | 28% |
| West Orange Narcotics Task Force Results: | | | |
| Number of arrests | 227 | 296 | 366 |
| Amount of marijuana seized (pounds) | 1,053 | 3,863 | 4,500 |
| Amount of cocaine seized (grams) | 81 | 2,122 | 2,580 |
| School Resource Officer activity: | | | |
| Number of students completing Gang Resistance Education and Training (G.R.E.A.T.) Program | 435 | 487 | 625 |
| Number of students completing LE Awareness Training | 110 | 110 | 110 |
| <u>Communications</u> | | | |
| <u>Outputs</u> | | | |
| Number of 911 Calls Received | 10,523 | 12,814 | 15,603 |
| Number of calls for service dispatched | 16,200 | 18,900 | 21,600 |
| Number of emergency (Code 3) calls for service dispatched | 8,220 | 10,440 | 12,960 |
| <u>Effectiveness</u> | | | |
| Percent of 911 calls answered within ten Seconds | 95% | 96% | 96% |
| Average time in minutes to dispatch a call for service | 4 | 4 | 3 |
| Average time in minutes to dispatch an emergency (Code 3) call for service | 3 | 2 | 2 |
| <u>Code Enforcement</u> | | | |
| <u>Outputs</u> | | | |
| Number of minimum standards inspections conducted | 134 | 168 | 202 |

| | FY 03/04 Actual | FY 04/05 Estimated | FY 05/06 Proposed |
|--|--------------------|-----------------------|----------------------|
| Number of code enforcement non-compliance citations issued | 10 | 10 | 10 |
| Number of code enforcement non-compliance notifications issued | 200 | 2680 | 3000 |
| <u>Effectiveness</u> | | | |
| Number of minutes spent conducting a minimum standards inspection | NA | 5 | 4 |
| Percent of voluntary compliance after citations issued | NA | 50% | 100% |
| Percent of voluntary compliance after notifications issued | NA | 98% | 100% |
| <u>Records Management</u> | | | |
| <u>Outputs</u> | | | |
| Number of false alarm notifications Provided | 2,355 | 2,160 | 1,974 |
| Number of cases handled and filed by records section | 4,878 | 5,256 | 5,660 |
| Number of teletype validations through Florida/National Criminal Information Centers (FCIC/NCIC) | 120 | 156 | 186 |
| Number of public records requests Fulfilled | 1,020 | 1,140 | 1,274 |
| <u>Effectiveness</u> | | | |
| Percent reductions in false alarms due to notifications | NA | 8.3% | 8.6% |
| Number of inaccurate submissions returned by Florida Department of Law Enforcement UCR | 6 | 12 | 8 |
| Number of inaccurate validations through FCIC/NCIC | 3 | 1 | 0 |
| Public records request results: Average time processing request (minutes) | 3 | 4 | 5 |
| Revenue obtained from requests | \$1,195 | \$1,376 | \$1,584 |
| <u>Recruitment and Training</u> | | | |
| <u>Outputs</u> | | | |
| Number of recruits in field training program | 8 | 15 | 15 |
| Number of pre-screener applications received | 67 | 121 | 140 |
| Number of minority specific recruiting functions | 8 | 20 | 25 |
| <u>Effectiveness</u> | | | |
| Percent of recruits completing the field | | | |

| | | | |
|--|------------------|------------------|------------------|
| training program | 88% | 93% | 95% |
| Number of applicants hired from pre-screener applications | 1 | 15 | 15 |
| Minority specific recruiting results (sworn): | | | |
| Percent African-American | 4% | 16% | 20% |
| Percent Hispanic | 6% | 10% | 15% |
| Percent female | 20% | 22% | 20% |
| <u>Patrol Bureau</u> | | | |
| <u>Outputs</u> | | | |
| Number of vehicle accidents investigated | 970 | 1,200 | 1,484 |
| Number of security checks conducted | 25,951 | 26,012 | 26,073 |
| Number of traffic citations generated | 6,530 | 7,407 | 8,399 |
| <u>Effectiveness</u> | | | |
| Percentage of accidents involving a fatality | 3.00% | 0.25% | 0.20% |
| Number of burglaries | 436 | 461 | 487 |
| Summary of citations issued: | | | |
| Percentage issued for driving under the influence | 3% | 1% | 1% |
| Percentage issued for speeding | 28% | 29% | 30% |
| Percentage issued during aggressive driving enforcement operations | NA | 12% | 20% |
| Fines obtained from citations issued | \$234,243 | \$210,301 | \$233,598 |
| Second Dollar Funding from citations | \$10,710 | \$9,970 | \$11,305 |
| <u>Community Policing</u> | | | |
| <u>Outputs</u> | | | |
| Number of juveniles assigned to diversion programs (Restorative Justice) | NA | 45 | 50 |
| Number of juveniles attending community youth programs (Pedestrian Awareness Safety Strategies) | NA | 700 | 1,000 |
| Number of Crime Prevention Meetings (Home Owner Association, etc.) | 21 | 71 | 96 |
| <u>Effectiveness</u> | | | |
| Percentage of juveniles completing diversion programs (Restorative Justice) | NA | 92% | 95% |
| Number of juvenile fatalities related to public transportation (Mass Transit) | NA | 1 | 0 |
| Crime prevention results: | | | |
| Neighborhood Watch groups initiated | 2 | 4 | 10 |
| Security surveys completed | 19 | 41 | 88 |

NA=Data Not Available

**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
GENERAL FUND EXPENDITURES
POLICE DEPARTMENT
NONSWORN-MISCELLANEOUS DIVISION**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> | |
|--------------------|--|---|--|--|-----------------------|
| 001-0520-521.12-00 | REGULAR SALARIES AND WAGES | 345,947 | 175,536 | 175,536 | 190,235 |
| 001-0520-521.13-00 | OTHER SALARIES AND WAGES | 450 | 15,262 | 15,262 | 64,921 |
| 001-0520-521.14-00 | OVERTIME | 28,597 | 2,841 | 2,841 | 3,172 |
| 001-0520-521.21-00 | FICA TAXES | 27,637 | 14,884 | 14,884 | 19,762 |
| 001-0520-521.22-00 | RETIREMENT CONTRIBUTIONS | 56,251 | 31,462 | 31,462 | 35,007 |
| 001-0520-521.23-00 | LIFE AND HEALTH INSURANCE | 58,910 | 47,807 | 47,807 | 50,071 |
| 001-0520-521.24-00 | WORKERS' COMPENSATION | 2,977 | 2,000 | 2,000 | 3,460 |
| 001-0520-521.25-00 | UNEMPLOYMENT COMPENSATION | - | 194 | 194 | 258 |
| 001-0520-521.28-00 | EMPLOYEE ENTITLEMENT | 1,930 | 932 | 932 | - |
| | TOTAL PERSONAL SERVICES | <u>522,699</u> | <u>290,918</u> | <u>290,918</u> | <u>366,886</u> |
| 001-0520-521.31-06 | MEDICAL | 1,024 | - | - | 50 |
| 001-0520-521.34-01 | MISC CONTRACTUAL SERVICES | 100 | - | - | - |
| 001-0520-521.40-00 | TRAVEL AND PER DIEM | 408 | 200 | 200 | 1,836 |
| 001-0520-521.41-02 | TELEPHONE SERVICES | 1,195 | 533 | 533 | 3,120 |
| 001-0520-521.44-00 | RENTALS AND LEASES | 429 | - | - | - |
| 001-0520-521.46-03 | REPAIR/MAINT SVC-VEHICLES | 119 | - | - | - |
| 001-0520-521.47-01 | MISC PRINTING AND BINDING | 72 | 60 | 60 | 75 |
| 001-0520-521.48-00 | PROMOTIONAL ACTIVITIES | 1,622 | - | - | - |
| 001-0520-521.51-00 | OFFICE SUPPLIES | 1,634 | - | - | 2,825 |
| 001-0520-521.52-01 | MISCELLANEOUS OPERATING SUPPLIES | 3,358 | 2,200 | 2,200 | 1,895 |
| 001-0520-521.52-04 | UNIFORMS AND ACCESSORIES | 1,495 | 1,400 | 1,400 | 2,800 |
| 001-0520-521.54-01 | DUES AND SUBSCRIPTIONS | 140 | - | - | 785 |
| 001-0520-521.54-02 | SEMINARS AND COURSES | 1,125 | 1,000 | 1,000 | 2,047 |
| | TOTAL OPERATING EXPENDITURES | <u>12,721</u> | <u>5,393</u> | <u>5,393</u> | <u>15,433</u> |
| | TOTAL NONSWORN-MISCELLANEOUS DIVISION | <u>535,420</u> | <u>296,311</u> | <u>296,311</u> | <u>382,319</u> |

**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
GENERAL FUND EXPENDITURES
POLICE DEPARTMENT
SWORN DIVISION**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> |
|-------------------------|------------------------------|---|--|--|
| 001-0521-521.12-00 | 1,857,533 | 2,133,588 | 2,067,291 | 2,419,105 |
| 001-0521-521.13-00 | 300 | - | - | - |
| 001-0521-521.14-00 | 59,017 | 55,000 | 107,017 | 164,890 |
| 001-0521-521.15-00 | 26,939 | 27,350 | 27,350 | 17,325 |
| 001-0521-521.16-00 | 2,433 | 2,924 | 2,924 | - |
| 001-0521-521.21-00 | 142,659 | 176,369 | 178,718 | 199,001 |
| 001-0521-521.22-00 | 374,169 | 442,725 | 448,878 | 530,669 |
| 001-0521-521.23-00 | 273,203 | 354,940 | 360,340 | 428,585 |
| 001-0521-521.24-00 | 71,288 | 80,000 | 80,777 | 80,569 |
| 001-0521-521.25-00 | - | 2,323 | 2,323 | 2,604 |
| 001-0521-521.28-00 | 6,456 | 8,083 | 8,083 | - |
| TOTAL PERSONAL SERVICES | 2,813,997 | 3,283,302 | 3,283,701 | 3,842,748 |
| 001-0521-521.31-01 | 1,208 | 933 | 933 | 2,808 |
| 001-0521-521.31-02 | 12,491 | 13,736 | 29,644 | 27,409 |
| 001-0521-521.31-06 | 4,346 | 4,450 | 6,564 | 6,120 |
| 001-0521-521.34-01 | 15,000 | 10,565 | 11,565 | 17,190 |
| 001-0521-521.40-00 | 3,795 | 2,500 | 4,228 | 5,088 |
| 001-0521-521.41-02 | 26,935 | 31,523 | 31,523 | 33,452 |
| 001-0521-521.41-03 | 2,574 | 2,664 | 2,664 | 2,688 |
| 001-0521-521.41-04 | 43,681 | 47,848 | 47,848 | 49,536 |
| 001-0521-521.41-05 | 1,437 | 1,497 | 2,824 | 2,820 |
| 001-0521-521.43-00 | 24,807 | 34,896 | 34,896 | 26,208 |
| 001-0521-521.44-00 | 21,610 | 23,826 | 23,826 | 29,520 |
| 001-0521-521.45-00 | 21,840 | 7,839 | 7,839 | 28,743 |
| 001-0521-521.46-02 | 32,318 | 22,407 | 22,407 | 18,142 |
| 001-0521-521.46-03 | 38,183 | 36,375 | 46,404 | 44,148 |
| 001-0521-521.46-05 | 27,711 | 8,814 | 8,814 | 17,664 |
| 001-0521-521.46-06 | 714 | 1,500 | 1,500 | 1,500 |
| 001-0521-521.46-10 | 14,591 | 8,560 | 8,560 | 30,960 |
| 001-0521-521.47-01 | 2,498 | 3,750 | 3,750 | 5,164 |
| 001-0521-521.48-00 | 100 | 100 | 100 | 100 |
| 001-0521-521.49-01 | 6,961 | - | - | - |
| 001-0521-521.49-05 | 155 | 300 | 300 | 300 |
| 001-0521-521.49-13 | - | 3,000 | 3,000 | - |
| 001-0521-521.51-00 | 14,004 | 13,766 | 13,766 | 18,712 |
| 001-0521-521.52-01 | 50,345 | 42,140 | 59,339 | 60,851 |
| 001-0521-521.52-03 | 59,368 | 57,032 | 66,432 | 75,924 |
| 001-0521-521.52-04 | 34,564 | 47,351 | 54,590 | 42,638 |
| 001-0521-521.54-01 | 3,817 | 2,686 | 3,261 | 5,503 |
| 001-0521-521.54-02 | 11,472 | 12,000 | 12,000 | 20,675 |
| 001-0521-521.54-03 | - | 7,000 | 6,425 | 7,000 |
| 001-0521-521.54-04 | 13,723 | 33,012 | 60,000 | 32,820 |

| | | | | | |
|--------------------|-------------------------------|------------------|------------------|------------------|------------------|
| | TOTAL OPERATING EXPENDITURES | 490,248 | 482,070 | 575,002 | 613,683 |
| 001-0521-521.62-00 | BUILDINGS | 36,393 | - | - | - |
| 001-0521-521.64-00 | MACHINERY AND EQUIPMENT | 101,125 | 375,018 | 375,018 | 266,711 |
| | TOTAL CAPITAL OUTLAY | 137,518 | 375,018 | 375,018 | 266,711 |
| 001-0521-521.82-00 | AIDS TO PRIVATE ORGANIZATIONS | 3,000 | 5,000 | 5,000 | 14,000 |
| | TOTAL GRANTS AND AIDS | 3,000 | 5,000 | 5,000 | 14,000 |
| 001-0521-581.91-02 | GRANTS-CITY MATCH | 1,624 | 30,222 | 30,222 | 28,327 |
| 001-0521-581.91-03 | FISCAL YEAR 2000 LOAN | 34,224 | - | - | - |
| | TOTAL OTHER USES | 35,848 | 30,222 | 30,222 | 28,327 |
| | TOTAL SWORN DIVISION | 3,480,611 | 4,175,612 | 4,268,943 | 4,765,469 |

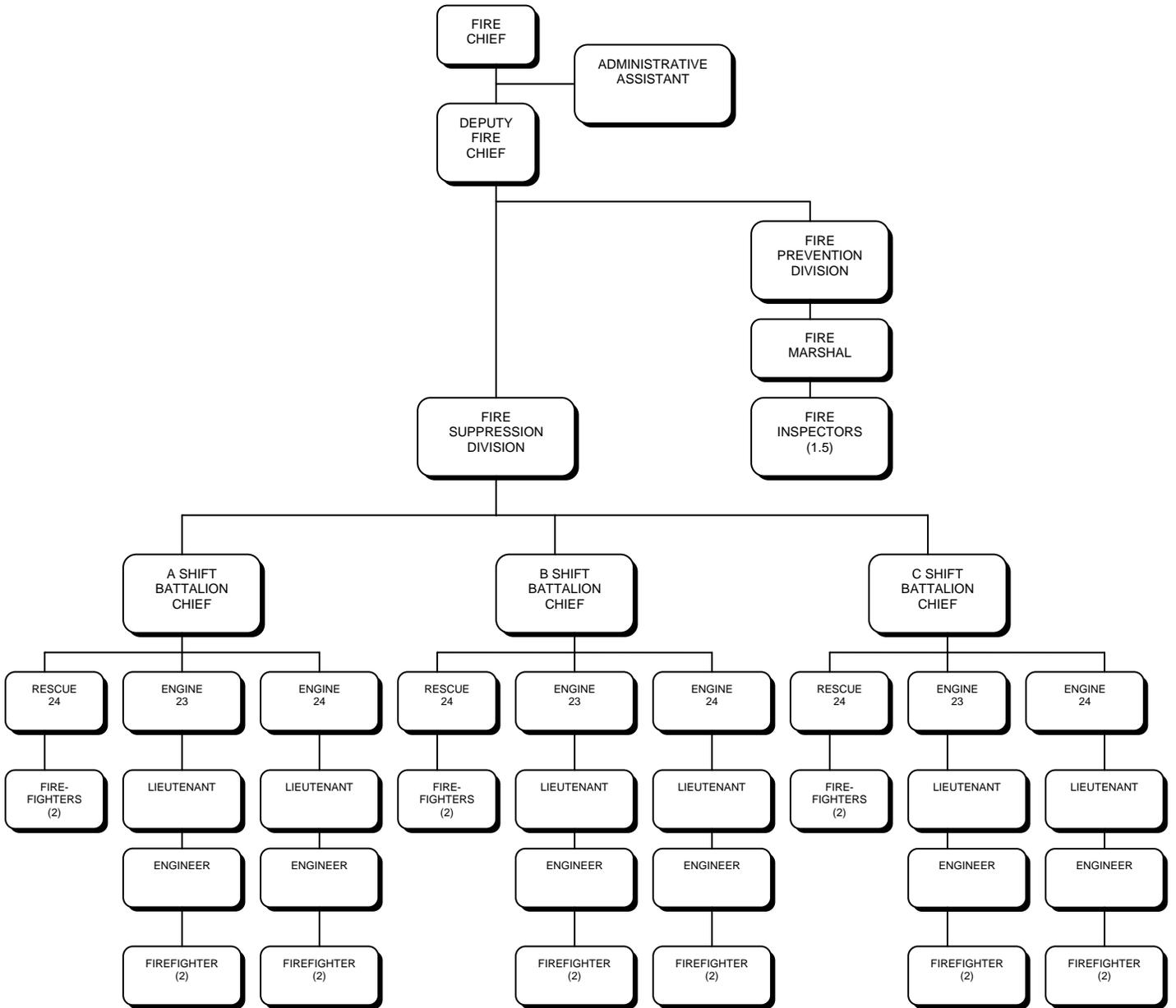
**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
GENERAL FUND EXPENDITURES
POLICE DEPARTMENT
NONSWORN-CODE ENFORCEMENT DIVISION**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> |
|---|------------------------------|---|--|--|
| 001-0528-521.12-00 REGULAR SALARIES AND WAGES | 27,144 | 89,063 | 89,063 | 111,746 |
| 001-0528-521.14-00 OVERTIME | 656 | 2,292 | 2,292 | 4,633 |
| 001-0528-521.21-00 FICA TAXES | 2,023 | 7,024 | 7,024 | 8,903 |
| 001-0528-521.22-00 RETIREMENT CONTRIBUTIONS | 4,487 | 14,847 | 14,847 | 21,064 |
| 001-0528-521.23-00 LIFE AND HEALTH INSURANCE | 3,946 | 14,586 | 14,586 | 25,774 |
| 001-0528-521.24-00 WORKERS' COMPENSATION | 2,128 | 5,626 | 5,626 | 6,633 |
| 001-0528-521.25-00 UNEMPLOYMENT COMPENSATION | - | 91 | 91 | 116 |
| 001-0528-521.28-00 EMPLOYEE ENTITLEMENT | - | 466 | 466 | - |
| TOTAL PERSONAL SERVICES | 40,384 | 133,995 | 133,995 | 178,869 |
| 001-0528-521.31-06 MEDICAL SERVICES | - | - | - | 50 |
| 001-0528-521.34-01 MISC OTHER CONTRACTUAL SERVICES | 990 | 2,000 | 2,000 | 1,460 |
| 001-0528-521.34-05 COMPUTER TRAINING | - | 2,400 | 2,400 | 1,200 |
| 001-0528-521.40-00 TRAVEL AND PER DIEM | - | 200 | 200 | 800 |
| 001-0528-521.41-02 TELEPHONE SERVICES | 641 | 3,625 | 2,185 | 2,883 |
| 001-0528-521.41-04 INTERNET SERVICES | - | - | 1,440 | 1,440 |
| 001-0528-521.45-00 INSURANCE | - | 72 | 72 | 506 |
| 001-0528-521.46-03 REPAIR AND MAINT SVCS-VEHICLES | 3,157 | 1,975 | 1,975 | 2,340 |
| 001-0528-521.46-05 REPAIR AND MAINT SVCS-SOFTWARE | - | 3,400 | 3,400 | 3,400 |
| 001-0528-521.47-01 MISC PRINTING AND BINDING | 834 | 1,000 | 1,000 | 1,500 |
| 001-0528-521.49-05 LICNSES/TAXES/CERTICATIONS | 89 | - | - | 168 |
| 001-0528-521.52-01 MISCELLANEOUS OPERATING SUPPLIES | 173 | 4,400 | 3,714 | 10,480 |
| 001-0528-521.52-03 GASOLINE AND OIL | 694 | 2,040 | 2,040 | 2,652 |
| 001-0528-521.52-04 UNIFORMS AND ACCESSORIES | 1,099 | 400 | 1,086 | 1,890 |
| 001-0528-521.54-01 DUES AND SUBSCRIPTIONS | 30 | - | - | 60 |
| 001-0528-521.54-02 SEMINARS AND COURSES | 1,045 | 1,000 | 1,000 | 1,000 |
| TOTAL OPERATING EXPENDITURES | 8,752 | 22,512 | 22,512 | 31,829 |
| 001-0528-521.64-00 MACHINERY AND EQUIPMENT | - | 22,100 | 22,100 | 20,150 |
| TOTAL CAPITAL OUTLAY | - | 22,100 | 22,100 | 20,150 |
| TOTAL NONSWORN-CODE ENFORCEMENT DIVISION | 49,136 | 178,607 | 178,607 | 230,848 |

**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
GENERAL FUND EXPENDITURES
POLICE DEPARTMENT
NONSWORN-COMMUNICATIONS DIVISION**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> |
|---|------------------------------|---|--|--|
| 001-0530-521.12-00 REGULAR SALARIES AND WAGES | - | 241,325 | 231,425 | 284,258 |
| 001-0530-521.13-00 OTHER SALARIES AND WAGES | - | - | 32,000 | - |
| 001-0530-521.14-00 OVERTIME | - | 7,752 | 30,652 | 8,925 |
| 001-0530-521.21-00 FICA TAXES | - | 19,161 | 19,161 | 22,428 |
| 001-0530-521.22-00 RETIREMENT CONTRIBUTIONS | - | 40,502 | 40,502 | 53,066 |
| 001-0530-521.23-00 LIFE AND HEALTH INSURANCE | - | 54,038 | 54,038 | 61,505 |
| 001-0530-521.24-00 WORKERS' COMPENSATION | - | 631 | 631 | 639 |
| 001-0530-521.25-00 UNEMPLOYMENT COMPENSATION | - | 250 | 250 | 293 |
| 001-0530-521.28-00 EMPLOYEE ENTITLEMENT | - | 1,398 | 1,398 | - |
| TOTAL PERSONAL SERVICES | - | 365,057 | 410,057 | 431,114 |
| 001-0530-521.31-01 MISC PROFESSIONAL SERVICES | - | 200 | 200 | 200 |
| 001-0530-521.31-06 MEDICAL SERVICES | 76 | 2,260 | 2,260 | 1,000 |
| 001-0530-521.40-00 TRAVEL AND PER DIEM | - | 200 | 200 | 624 |
| 001-0530-521.41-02 TELEPHONE SERVICES | - | 1,286 | 1,286 | 2,541 |
| 001-0530-521.43-00 UTILITY SERVICES | - | - | - | 2,004 |
| 001-0530-521.44-00 RENTALS AND LEASES | - | 756 | 756 | 641 |
| 001-0530-521.46-05 REPAIR AND MAINT SVCS-SOFTWARE | - | 7,148 | 7,148 | 8,951 |
| 001-0530-521.46-10 REPAIR AND MAINT SVCS-BUILDING | - | - | - | 6,000 |
| 001-0530-521.47-01 MISC PRINTING AND BINDING | - | 60 | 60 | 60 |
| 001-0530-521.48-00 PROMOTIONAL ACTIVITIES | - | 2,100 | 2,100 | - |
| 001-0530-521.51-00 OFFICE SUPPLIES | - | - | - | 6,964 |
| 001-0530-521.52-01 MISCELLANEOUS OPERATING SUPPLIES | - | 2,378 | 2,378 | 500 |
| 001-0530-521.52-04 UNIFORMS AND ACCESSORIES | - | 600 | 600 | 3,000 |
| 001-0530-521.54-01 DUES AND SUBSCRIPTIONS | - | 140 | 140 | 365 |
| 001-0530-521.54-02 SEMINARS AND COURSES | - | 500 | 500 | 765 |
| TOTAL OPERATING EXPENDITURES | 76 | 17,628 | 17,628 | 33,615 |
| 001-0530-521.64-00 MACHINERY AND EQUIPMENT | - | 1,800 | 1,800 | - |
| TOTAL CAPITAL OUTLAY | - | 1,800 | 1,800 | - |
| TOTAL NONSWORN-COMMUNICATIONS DIVISION | 76 | 384,485 | 429,485 | 464,729 |
| TOTAL POLICE DEPARTMENT | 4,065,243 | 5,035,015 | 5,173,346 | 5,843,365 |

ORGANIZATION CHART FIRE DEPARTMENT



**FIRE DEPARTMENT
GOALS, OBJECTIVES, AND PERFORMANCE MEASURES**

MISSION STATEMENT: To protect life and property from fire and other emergencies within our community through public safety education, fire code management, and a timely response to incidents.

STATUS REPORT – FY 2004/05 GOALS AND OBJECTIVES

GOAL 1: FORMALIZE A RESPONSE AGREEMENT WITH THE CITY OF OCOEE

Objective 1: Draft and execute a Mutual Aid and possibly an Automatic Aid agreement with the City of Ocoee

Status 1: No formal agreements are in place at this time.

GOAL 2: PRODUCE NEW OPERATIONAL, ADMINISTRATIVE, PERSONNEL, AND FIRE PREVENTION GUIDELINES FOR DEPARTMENT PERSONNEL

Objective 1: Continue revision of current policies and procedures

Objective 2: Place updated versions on department server

Status 1: Updates have occurred on a regular basis

Status 2: Updates have been placed on server

GOAL 3: INCREASE TRAINING OPPORTUNITIES FOR EMPLOYEES

Objective 1: Continue to provide quality in-house training and make outside training opportunities available to all personnel

Status 1: Training opportunities are available and being use from multiple areas.

GOAL 4: CREATE A CAREER TRACK MODEL FOR FD PERSONNEL

Objective 1: Create an educational based promotional system within the Fire Department.

Status 1: A Career Tracking Model has been developed through committee involvement and has been submitted to HR and the City Manager.

PERFORMANCE – FY 2005/06 GOALS AND OBJECTIVES

GOAL 1: TRAIN CURRENT PERSONNEL AS PARAMEDICS

Objective 1: Develop and manage an agreement with Valencia Community College for the training of current employees as state certified paramedics.

GOAL 2: PRODUCE NEW OPERATIONAL, ADMINISTRATIVE, PERSONNEL, AND FIRE PREVENTION GUIDELINES FOR DEPARTMENT PERSONNEL

Objective 1: Continue revisions of current policies and procedures

Objective 2: Place updated versions on department server

GOAL 3: INCREASE TRAINING OPPORTUNITIES FOR EMPLOYEES

Objective 1: Continue to provide quality in-house training and make outside training opportunities available to all personnel

GOAL 4: INCREASE THE NUMBER OF COMMERCIAL INSPECTIONS COMPLETED ANNUALLY

Objective 1: Work with Fire Prevention to maximize our efforts in conducting inspections of every occupied business within the city.

Selected Effectiveness Indicators and Outcome Targets

| | FY 03/04 Actual | FY 04/05 Estimated | FY 05/06 Proposed |
|---|----------------------------|-------------------------------|------------------------------|
| <i>General and Fire Prevention</i> | | | |
| <u>Outputs</u> | | | |
| ISO Rating | 5 | 5 | 5 |
| Number of commercial properties | NA | 472 | 500 |
| Number of commercial businesses | NA | 939 | 1,000 |
| Population | 22,242 | 25,000 | 27,500 |
| <u>Effectiveness</u> | | | |
| Number of commercial businesses inspected annually | NA | 662 | 840 |
| Number of commercial re-inspections annually | NA | 420 | 500 |
| Smoke detector installations annually | 15 | 15 | 25 |
| Station tours and demonstrations | 28 | 32 | 32 |
| Percentage of City landmass within a 1.5 mile radius of a fire station | 35% | 35% | 50% |
| Percentage of commercial businesses inspected annually | 60.0% | 70.5% | 85.0% |
| <u>Operations</u> | | | |
| <u>Outputs</u> | | | |
| Number of incident responses | 2,899 | 3,000 | 3,200 |
| Number of unit responses | 3,099 | 3,267 | 3,500 |

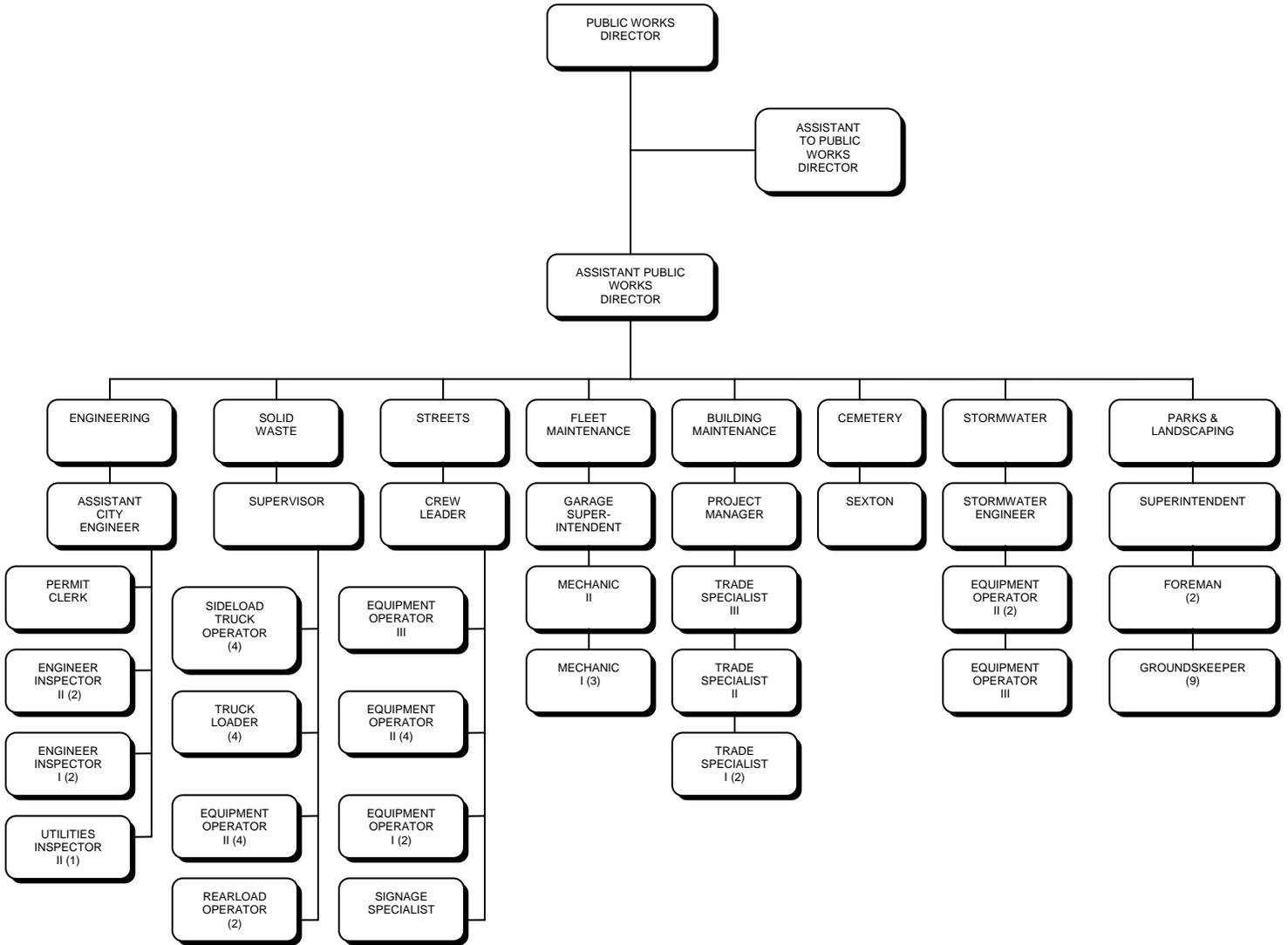
| <u>Effectiveness</u> | | | |
|---|--------------|--------------|--------------|
| Number of calls responded to by Winter Garden Fire Department Units in Winter Garden | 2,400 | 2,500 | 2,600 |
| Number of calls responded to by Automatic Aid Units in Winter Garden | 92 | 120 | 130 |
| Average call handling time for dispatching (in seconds) | 47 | 44 | 44 |
| Percentage of hydrants tested annually | 0% | 90% | 100% |
| Percentage of pre-fire plans completed annually | 0% | 5% | 30% |
| Percentage of hose-testing completed annually | 100% | 100% | 100% |
| Percentage of pump testing completed annually | 100% | 75% | 100% |
| Percentage of ladder testing completed annually | 100% | 100% | 100% |
| <u>Effectiveness</u> | | | |
| Percentage of mandatory EMS training completed annually | 100% | 100% | 100% |
| Average training hours per person per month | 14 | 11 | 14 |
| Percentage of EMS calls | 75.9% | 77.1% | 78.0% |
| Percentage of fire service calls | 16.0% | 13.1% | 13.0% |
| Percentage of motor vehicle crashes | 8.1% | 9.8% | 9.0% |
| Average response times (minutes:seconds) | 5:40 | 4:59 | 4:45 |

NA=Data Not Available

**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
GENERAL FUND EXPENDITURES
FIRE DEPARTMENT**

| | <u>2004 ACTUAL</u> | <u>2005 ORIGINAL BUDGET</u> | <u>2005 REVISED BUDGET</u> | <u>2006 ADOPTED BUDGET</u> | |
|--------------------|-------------------------------------|-------------------------------------|------------------------------------|------------------------------------|-------------------------|
| 001-0622-522.12-00 | REGULAR SALARIES AND WAGES | 1,083,978 | 1,355,733 | 1,274,933 | 1,445,899 |
| 001-0622-522.13-00 | OTHER SALARIES AND WAGES | 109 | 15,357 | 15,357 | 16,142 |
| 001-0622-522.14-00 | OVERTIME | 119,810 | 118,378 | 118,378 | 121,312 |
| 001-0622-522.15-00 | SPECIAL PAY | 3,661 | 5,000 | 5,000 | 5,250 |
| 001-0622-522.21-00 | FICA TAXES | 87,559 | 114,445 | 114,445 | 121,126 |
| 001-0622-522.22-00 | RETIREMENT CONTRIBUTIONS | 225,397 | 299,651 | 293,732 | 319,101 |
| 001-0622-522.23-00 | LIFE AND HEALTH INSURANCE | 179,386 | 271,764 | 235,881 | 301,419 |
| 001-0622-522.24-00 | WORKERS' COMPENSATION | 60,367 | 58,000 | 58,000 | 53,983 |
| 001-0622-522.25-00 | UNEMPLOYMENT COMPENSATION | - | - | - | 1,554 |
| 001-0622-522.28-00 | EMPLOYEE ENTITLEMENT | - | 6,545 | 6,545 | - |
| | TOTAL PERSONAL SERVICES | <u>1,760,267</u> | <u>2,244,873</u> | <u>2,122,271</u> | <u>2,385,786</u> |
| 001-0622-522.31-00 | MISC PROFESSIONAL SERVICES | 3,904 | 1,500 | 1,500 | 1,500 |
| 001-0622-522.31-02 | LEGAL | 246 | - | - | 1,000 |
| 001-0622-522.31-06 | MEDICAL SERVICES | 9,475 | 18,700 | 18,700 | 17,500 |
| 001-0622-522.34-01 | MISC OTHER CONTRACTUAL SERVICES | 119,783 | 159,000 | 161,995 | 181,000 |
| 001-0622-522.34-06 | JANITORIAL | - | - | - | 2,000 |
| 001-0622-522.40-00 | TRAVEL AND PER DIEM | 2,689 | 3,400 | 3,400 | 5,950 |
| 001-0622-522.41-01 | MISC. COMMUNICATION/FRGHT SVS | 426 | 500 | 500 | 500 |
| 001-0622-522.41-02 | TELEPHONE SERVICES | 13,454 | 12,000 | 12,000 | 17,500 |
| 001-0622-522.41-03 | RADIO SERVICES | 154 | 180 | 180 | 200 |
| 001-0622-522.41-04 | INTERNET SERVICES | 6,341 | 6,600 | 6,600 | 7,500 |
| 001-0622-522.41-05 | POSTAGE | 277 | 500 | 500 | 600 |
| 001-0622-522.43-00 | UTILITY SERVICES | 16,372 | 58,500 | 58,500 | 71,000 |
| 001-0622-522.44-00 | RENTALS AND LEASES | 5,164 | 4,500 | 4,500 | 6,800 |
| 001-0622-522.45-00 | INSURANCE | 16,976 | 7,023 | 7,023 | 23,031 |
| 001-0622-522.46-01 | REPAIR AND MAINT SVCS-MISC | 746 | 1,000 | 1,000 | 1,000 |
| 001-0622-522.46-02 | REPAIR AND MAINT SVCS-EQUIPMENT | 5,522 | 6,000 | 6,000 | 13,500 |
| 001-0622-522.46-03 | REPAIR AND MAINT SVCS-VEHICLES | 33,289 | 25,000 | 25,000 | 25,200 |
| 001-0622-522.46-05 | REPAIR AND MAINT SVCS-SOFTWARE | 881 | 1,500 | 1,500 | 2,000 |
| 001-0622-522.46-06 | REPAIR AND MAINT SVCS-HARDWARE | 50 | 1,300 | 1,300 | 1,500 |
| 001-0622-522.46-10 | REPAIR AND MAINT SVCS-BUILDING | 3,273 | 4,000 | 4,000 | 4,000 |
| 001-0622-522.47-01 | MISC PRINTING AND BINDING | 938 | 1,000 | 1,000 | 2,000 |
| 001-0622-522.48-00 | PROMOTIONAL ACTIVITIES | 1,218 | 1,800 | 1,800 | 1,800 |
| 001-0622-522.49-01 | MISC OTHR CUR CHGS & OBLIGATIONS | 400 | 750 | 750 | 900 |
| 001-0622-522.49-05 | LICENSES, TAXES, AND CERTIFICATIONS | 62 | 900 | 900 | 900 |
| 001-0622-522.51-00 | OFFICE SUPPLIES | 2,527 | 13,300 | 15,700 | 5,100 |
| 001-0622-522.52-01 | MISCELLANEOUS OPERATING SUPPLIES | 49,123 | 39,400 | 78,405 | 50,700 |
| 001-0622-522.52-03 | GASOLINE AND OIL | 15,998 | 18,000 | 18,000 | 20,000 |
| 001-0622-522.52-04 | UNIFORMS AND ACCESSORIES | 33,585 | 38,900 | 76,916 | 18,500 |
| 001-0622-522.54-01 | DUES AND SUBSCRIPTIONS | 5,020 | 6,200 | 6,200 | 7,250 |
| 001-0622-522.54-02 | SEMINARS AND COURSES | 6,550 | 11,300 | 11,300 | 19,850 |
| 001-0622-522.54-03 | EDUCATIONAL ASSISTANCE PROGRAM | 3,235 | 12,000 | 12,000 | 8,500 |
| | TOTAL OPERATING EXPENDITURES | <u>357,678</u> | <u>454,753</u> | <u>537,169</u> | <u>518,781</u> |
| 001-0622-522.62-00 | BUILDINGS | 4,110 | - | - | 2,800 |
| 001-0622-522.63-00 | IMPROVEMENT OTHER THAN BUILDINGS | 3,200 | 8,600 | 8,600 | - |
| 001-0622-522.64-00 | MACHINERY AND EQUIPMENT | <u>55,718</u> | <u>21,900</u> | <u>236,588</u> | <u>381,630</u> |
| | TOTAL CAPITAL OUTLAY | 63,028 | 30,500 | 245,188 | 384,430 |
| | TOTAL FIRE DEPARTMENT | <u>2,180,973</u> | <u>2,730,126</u> | <u>2,904,628</u> | <u>3,288,997</u> |

ORGANIZATION CHART PUBLIC WORKS DEPARTMENT



**PUBLIC WORKS DEPARTMENT
GOALS, OBJECTIVES, AND PERFORMANCE MEASUREMENT**

MISSION STATEMENT:

To provide our community with the highest quality public service that continually enhances the quality of life for our citizens. This commitment will be accomplished through proper utilization of all our resources.

We recognize that our employees are our most valued resource and are to be treated with respect and dignity. They will be properly trained to respond safely, with excellence, to any work task assigned and to any emergency that may develop. They will also be properly trained and oriented concerning their individual responsibilities as public servants.

We also recognize that our mission is to work in concert with all other City departments so that the overall mission of the City will be accomplished.

Public Works will strive to provide:

- An acceptable quality of life for the community
- Adequate and functional drainage
- Safe roads
- Maintenance and beautification of parks and parkways
- Safe sanitation services in a cost-effective manner
- An effective emergency management plan

The Public Works Department will provide superior service to the community that is responsive and cost-effective. This service shall be provided by dedicated, trained, and responsible employees who are committed to excellence.

CEMETERY DIVISION

STATUS REPORT - FY 2004/05 GOALS AND OBJECTIVES

GOAL 1: IMPROVE THE LANDSCAPING AND MAINTENANCE PROGRAM.

Objective 1: Finish landscaping the area around the columbarium

Objective 2: Renovate the pump house and sprinkler system in section two and three

Status 1: Finished with landscaping around columbarium.

Status 2: Finished with sprinkler upgrade, and pump house repair.

PERFORMANCE – FY 2005/06 GOALS AND OBJECTIVES

GOAL1: FURTHER IMPROVE THE LANDSCAPING AND MAINTENANCE PROGRAM.

Objective 1: Clear land and use excess dirt to raise grade south of Lake Butler Blvd

Objective 2: Look at rules with City Clerk and Assistant Public Works Director to evaluate what is working and not

Selected Effectiveness Indicators and Outcome Targets

| | FY 03/04 Actual | FY 04/05 Estimated | FY 05/06 Proposed |
|---|----------------------------|-------------------------------|------------------------------|
| Total cemetery acreage | 56 | 56 | 56 |
| Total developed cemetery acreage | 18 | 18 | 18 |
| Number of burials | 96 | 100 | 100 |
| Number of lots purchased | 43 | 50 | 55 |
| Number of foundations | 56 | 60 | 60 |

STREETS DIVISION

STATUS REPORT - FY 2004/05 GOALS AND OBJECTIVES

GOAL 1: IMPROVE MAINTENANCE ON CLEANING AND MOWING RIGHT-OF WAYS.

Objective 1: Purchase equipment to perform task

Objective 2: Hold in-house training course for personal

Status 1: Purchased Tractor and riding mower.

Status 2: Held in class to train new employees.

Goal 2: COMPLETE ALL PROJECTS ON TIME AND WITHIN BUDGET.

Objective 1: Work with contractors on projects

Objective 2: Hold meetings on a regular schedule with personnel and contractors

Objective 3: Keep a file and chart for all projects and purchases

Status 1: Continued with ongoing projects working with contractors.

Status 2: Weekly meetings with contractors when project is under construction.

Status 3: Ongoing collection of data.

PERFORMANCE- 2005/06 GOALS AND OBJECTIVES

GOAL 1: IMPLEMENT PAVING PROGRAM

- Objective 1: Collect and upgrade data and rate data for paving
- Objective 2: Use data for budgeting purposes
- Objective 3: Train staff to use Works program to generate work orders

GOAL 2: IMPLEMENT SIDEWALK PROGRAM

- Objective 1: Collect data for input
- Objective 2: Rate for trip hazards
- Objective 3: Use data to prioritize sidewalk repairs
- Objective 4: Use data for identifying and tracking handicap ramps

GOAL 3: IMPLEMENT SIGN PROGRAM

- Objective 1: Finish collecting and input data
- Objective 2: Rate signs for grade and color
- Objective 3: Repair and replace on prioritized list

GOAL 4: IMPROVE ON STREET MAINTAINANCE

- Objective 1: Generate work orders for complaints called in
- Objective 2: Improve on litter control before mowing
- Objective 3: Mow right-of-ways as needed

Selected Effectiveness Indicators and Outcome Targets

| | FY 03/04 Actual | FY 04/05 Estimated | FY 05/06 Proposed |
|---|----------------------------|-------------------------------|------------------------------|
| Number of lane miles | 130 | 140 | 150 |
| <u>Outputs</u> | | | |
| Number of pothole repairs | 1,005 | 1,200 | 1,000 |
| Number of miles swept | 3,100 | 3,188 | 3,500 |
| <u>Effectiveness</u> | | | |
| Percent of non-Capital Improvement Plan projects completed on schedule and within budget | 80% | 85% | 95% |
| Average cycle time to clean residential streets (workdays) | 20 | 21 | 18 |
| Percent of hazardous street conditions repaired within one day | 95% | 95% | 95% |
| <u>Efficiency</u> | | | |
| Average cost per curb mile for street sweeping | \$38.00 | \$38.50 | \$39.00 |
| Average cost of litter removal per acre | \$4.50 | \$4.60 | \$4.70 |
| Average cost of concrete repair per square yard | \$125.00 | \$135.00 | \$150.00 |
| Average cost of sidewalk per foot | \$4.20 | \$4.50 | \$5.00 |

BUILDING MAINTENANCE

STATUS REPORT - FY 2004/05 GOALS AND OBJECTIVES

**GOAL 1: REPAIR AND MAINTAIN EXISTING CITY BUILDINGS.
CONSTRUCT PLANNED BUILDINGS.**

Objective 1: Build a work shop for Building Maintenance

Objective 2: Make repairs that are needed to current buildings

Status 1: Need to finish office and bathrooms.

Status 2: On Going.

PERFORMANCE - FY 2005/06 GOALS AND OBJECTIVES

GOAL 1: REPAIR, BUILD AND MAINTAIN ALL CITY BUILDINGS

Objective 1: Renovate Youth center for Building Department

Objective 2: Work on design for new Public Works Office

Objective 3: Complete Maintenance items that are budgeted

Selected Effectiveness Indicators and Outcome Targets

| | FY 03/04 Actual | FY 04/05 Estimated | FY 05/06 Proposed |
|---|----------------------------|-------------------------------|------------------------------|
| <u>Outputs</u> | | | |
| Number of work requests issued | 600 | 800 | 850 |
| Number of work requests completed | 575 | 775 | 825 |
| Percentage of work requests to total hours | N/A | 70% | 75% |
| Percent of preventative maintenance hours to total hours | N/A | 25% | 20% |
| Percent of emergency hours to total hours | N/A | 5% | 5% |
| <u>Effectiveness</u> | | | |
| Overall performance rating from each department (Scale of 1 to 10) | N/A | 7 | 8 |
| <u>Efficiency</u> | | | |
| Average cost per gross square foot to maintain City buildings | N/A | \$1.15 | \$1.25 |

NA=Data Not Available

FLEET MAINTENANCE DIVISION

STATUS REPORT - FY 2004/05 GOALS AND OBJECTIVES

GOAL 1: IMPROVE THE CITY'S FLEET OF VEHICLES AND EQUIPMENT

- Objective 1: Complete new shop
- Objective 2: Classes and seminars on new equipment purchased
- Objective 3: Purchase a vehicle maintenance tracking system
- Objective 4: Update software and diagnostic program to be compatible with new vehicles

- Status 1: Ongoing. 90% complete.*
- Status 2: Ongoing. Senior mechanic and Mechanic II attended Advanced Hydraulic Fluid Control Class and they received certifications.*
- Status 3: Completed. Purchased Mitchell On-Demand and Mitchell Management. Currently entering data.*
- Status 4: Ongoing. Current interfaced through 2005.*

PERFORMANCE - FY 2005/06 GOALS AND OBJECTIVES

GOAL1: IMPROVEMENT OF CITY'S FLEET OF VEHICLES AND EQUIPMENT

- Objective 1: Enclose space between existing buildings for usable work area

- Objective 2: Classes and seminars on new equipment purchased
 Objective 3: Update software and diagnostics equipment to keep current with new vehicles purchases

Selected Effectiveness Indicators and Outcome Targets

| | FY 03/04 Actual | FY 04/05 Estimated | FY 05/06 Proposed |
|---|----------------------------|-------------------------------|------------------------------|
| Number of rolling stock | 228 | 238 | 243 |
| Number of tagged vehicles | 160 | 180 | 200 |
| <u>Outputs</u> | | | |
| Percentage of preventative maintenance completed compared to major repair work | 78% | 78% | 80% |
| Percentage of outside contractor work | 3% | 5% | 5% |
| Number of work orders generated | 1,380 | 1,400 | 1,550 |
| <u>Effectiveness</u> | | | |
| Percent of work orders completed | 95% | 96% | 97% |
| Percent of vehicles not repairable | 0.5% | 0.6% | 0.7% |
| <u>Efficiency</u> | | | |
| Average total division expenditure per vehicle | \$2,736 | \$3,009 | \$3,461 |

PARKS AND LANDSCAPING DIVISION

PERFORMANCE – FY 2004/2005 GOALS AND OBJECTIVES

GOAL 1: UPGRADE PARKS FACILITIES

- Objective 1: Replace picnic tables and benches where needed
 Objective 2: Replace broken fences and gates
 Objective 3: Upgrade restrooms
 Objective 4: Resurface tennis courts at Chapin Station
 Objective 5: New signage in all the parks
 Objective 6: Repair broken sidewalks at Newton Park, and connect existing sidewalks

- Status 1: Completed.*
Status 2: Completed and ongoing.
Status 3: Completed.
Status 4: Completed.
Status 5: Completed.
Status 6: Completed.

GOAL 2: LANDSCAPE PROJECTS

- Objective 1: Install poles to accommodate hanging baskets in the downtown area
- Objective 2: Plant trees at Bradford Park, Klondike Park, and Maple Street Park
- Objective 3: Design additional landscape beds at Newton Park
- Objective 4: Landscape and install irrigation at the Public Works buffer wall

- Status 1: Materials on back order.*
- Status 2: Ongoing.*
- Status 3: Not completed.*
- Status 4: Not completed.*

GOAL 3: PROVIDE JOB TRAINING

- Objective 1: Set specific training goals for individual employees in the following areas
 - CDL
 - Playground inspection
 - Athletic field design and maintenance
 - Small engine repair

Status 1: Two employees received certification for athletic field and design maintenance. Two employees will attend playground inspection certification in December 2005.

PERFORMANCE – FY 2005/2006 GOALS AND OBJECTIVES

GOAL 1: UPGRADE PARKS FACILITIES

- Objective 1: Repair and upgrade all fencing
- Objective 2: Add soccer field and goal nets at Maple Street Park
- Objective 3: Track spending for Parks

GOAL 2: LANDSAPE PROJECTS

- Objective 1: Develop a tree replacement program
- Objective 2: Design additional planting beds at Newton Park
- Objective 3: Landscape and install irrigation at Public Works facility
- Objective 4: Track spending for landscaping

GOAL 3: JOB TRAINING

- Objective 1: CDL entire division
- Objective 2: In house chain saw and tree trimming training
- Objective 3: Ornamental and aquatic application license
- Objective 4: Small engine repair

GOAL 4: SPECIAL EVENT PROJECTS

Objective 1: Enhance and upgrade our holiday decorations

Selected Effectiveness Indicators and Outcome Targets

| | FY 03/04 Actual | FY 04/05 Estimated | FY 05/06 Proposed |
|---|----------------------------|-------------------------------|------------------------------|
| Number of parks | 13 | 13 | 13 |
| Number of park areas maintained | 55 | 55 | 55 |
| Total square feet of annual beds | 7000 | 7000 | 7000 |
| <u>Efficiency</u> | | | |
| Total division expenditures per park acre | \$3,000 | \$3,000 | \$3,300 |
| Total division expenditures per landscaped area acre | \$750 | \$1,000 | \$1,300 |

**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
GENERAL FUND EXPENDITURES
PUBLIC WORKS ADMINISTRATION**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> |
|--|------------------------------|---|--|--|
| 001-0701-539.12-00 | - | - | - | 184,468 |
| 001-0701-539.14-00 | - | - | - | 3,447 |
| 001-0701-539.21-00 | - | - | - | 14,376 |
| 001-0701-539.22-00 | - | - | - | 24,616 |
| 001-0701-539.23-00 | - | - | - | 16,535 |
| 001-0701-539.24-00 | - | - | - | 7,160 |
| 001-0701-539.25-00 | - | - | - | 188 |
| TOTAL PERSONAL SERVICES | - | - | - | 250,790 |
| 001-0701-539.31-00 | - | - | - | 6,000 |
| 001-0701-539.31-02 | - | - | - | 200 |
| 001-0701-539.31-04 | - | - | - | - |
| 001-0701-539.31-06 | - | - | - | 200 |
| 001-0701-539.34-01 | - | - | - | 500 |
| 001-0701-539.34-05 | - | - | - | 200 |
| 001-0701-539.34-06 | - | - | - | 5,000 |
| 001-0701-539.34-08 | - | - | - | 1,000 |
| 001-0701-539.40-00 | - | - | - | 1,000 |
| 001-0701-539.41-01 | - | - | - | - |
| 001-0701-539.41-02 | - | - | - | 6,000 |
| 001-0701-539.41-03 | - | - | - | 200 |
| 001-0701-539.41-04 | - | - | - | 1,700 |
| 001-0701-539.41-05 | - | - | - | 300 |
| 001-0701-539.43-00 | - | - | - | 20,000 |
| 001-0701-539.44-00 | - | - | - | 4,000 |
| 001-0701-539.45-00 | - | - | - | - |
| 001-0701-539.46-01 | - | - | - | 200 |
| 001-0701-539.46-02 | - | - | - | 200 |
| 001-0701-539.46-03 | - | - | - | 1,000 |
| 001-0701-539.46-05 | - | - | - | 400 |
| 001-0701-539.46-06 | - | - | - | 500 |
| 001-0701-539.46-10 | - | - | - | 2,000 |
| 001-0701-539.47-01 | - | - | - | 100 |
| 001-0701-539.48-00 | - | - | - | 400 |
| 001-0701-539.49-01 | - | - | - | 200 |
| 001-0701-539.49-05 | - | - | - | 100 |
| 001-0701-539.49-11 | - | - | - | 500 |
| 001-0701-539.51-00 | - | - | - | 8,800 |
| 001-0701-539.52-01 | - | - | - | 5,000 |
| 001-0701-539.52-02 | - | - | - | 200 |
| 001-0701-539.52-03 | - | - | - | 1,400 |
| 001-0701-539.52-04 | - | - | - | 900 |
| 001-0701-539.54-01 | - | - | - | 100 |
| 001-0701-539.54-02 | - | - | - | 1,000 |
| TOTAL OPERATING EXPENDITURES | - | - | - | 69,300 |
| TOTAL PUBLIC WORKS ADMIN DEPARTMENT | - | - | - | 320,090 |

**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
GENERAL FUND EXPENDITURES
PUBLIC WORKS DEPARTMENT
CEMETERY DIVISION**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> | |
|--------------------|-------------------------------------|---|--|--|----------------|
| 001-0739-539.12-00 | REGULAR SALARIES AND WAGES | 27,547 | 28,086 | 28,086 | 30,094 |
| 001-0739-539.14-00 | OVERTIME | 622 | 405 | 405 | 426 |
| 001-0739-539.16-00 | SPECIAL DETAIL | 2,925 | 2,000 | 2,000 | 2,100 |
| 001-0739-539.21-00 | FICA TAXES | 2,280 | 2,387 | 2,387 | 2,495 |
| 001-0739-539.22-00 | RETIREMENT CONTRIBUTIONS | 4,743 | 5,006 | 5,006 | 5,904 |
| 001-0739-539.23-00 | LIFE AND HEALTH INSURANCE | 5,643 | 7,777 | 7,777 | 8,488 |
| 001-0739-539.24-00 | WORKERS' COMPENSATION | 1,674 | 1,472 | 1,472 | 1,355 |
| 001-0739-539.25-00 | UNEMPLOYMENT COMPENSATION | - | 31 | 31 | 33 |
| 001-0739-539.28-00 | EMPLOYEE ENTITLEMENT | 148 | 155 | 155 | - |
| | TOTAL PERSONAL SERVICES | 45,582 | 47,319 | 47,319 | 50,895 |
| 001-0739-539.31-04 | ENGINEERING SERVICES | - | 500 | 500 | 500 |
| 001-0739-539.31-06 | MEDICAL SERVICES | - | - | - | 250 |
| 001-0739-539.34-01 | MISC OTHER CONTRACTUAL SERVICES | 6,355 | 800 | 800 | 800 |
| 001-0739-539.34-02 | LAWN MAINTENANCE SERVICES | 29,150 | 31,000 | 31,000 | 32,000 |
| 001-0739-539.34-05 | COMPUTER TRAINING | - | 300 | 300 | 300 |
| 001-0739-539.40-00 | TRAVEL AND PER DIEM | 16 | - | - | 400 |
| 001-0739-539.41-02 | TELEPHONE SERVICES | 1,613 | 1,650 | 1,650 | 1,650 |
| 001-0739-539.41-03 | RADIO SERVICES | - | 300 | 300 | - |
| 001-0739-539.41-05 | POSTAGE | - | 10 | 10 | 10 |
| 001-0739-539.43-00 | UTILITY SERVICES | 3,146 | 2,950 | 5,450 | 5,500 |
| 001-0739-539.44-00 | RENTALS AND LEASES | 219 | 300 | 300 | 300 |
| 001-0739-539.45-00 | INSURANCE | 1,573 | 1,003 | 1,003 | 2,127 |
| 001-0739-539.46-02 | REPAIR AND MAINT SVCS-EQUIPMENT | 554 | 4,300 | 4,300 | 4,300 |
| 001-0739-539.46-03 | REPAIR AND MAINT SVCS-VEHICLES | 17 | 400 | 400 | 400 |
| 001-0739-539.46-05 | REPAIR AND MAINT SVCS-SOFTWARE | - | 400 | 400 | 400 |
| 001-0739-539.46-06 | REPAIR AND MAINT SVCS-HARDWARE | 20 | 300 | 300 | 300 |
| 001-0739-539.46-10 | REPAIR AND MAINT SVCS-BUILDING | 87 | 3,000 | 3,000 | - |
| 001-0739-539.47-01 | MISC PRINTING AND BINDING | 40 | 75 | 75 | 75 |
| 001-0739-539.49-01 | MISC OTHR CUR CHGS & OBLIGATIONS | 1,000 | 3,000 | 3,000 | 1,000 |
| 001-0739-539.49-05 | LICENSES, TAXES, AND CERTIFICATIONS | (4,182) | 3,000 | 3,000 | 2,000 |
| 001-0739-539.49-07 | VAULT OPENINGS | 34,965 | 32,000 | 32,000 | 34,000 |
| 001-0739-539.51-00 | OFFICE SUPPLIES | 100 | 250 | 250 | - |
| 001-0739-539.52-01 | MISCELLANEOUS OPERATING SUPPLIES | 2,994 | 3,000 | 3,000 | 3,000 |
| 001-0739-539.52-02 | CHEMICALS | 560 | 1,400 | 1,400 | 1,500 |
| 001-0739-539.52-03 | GASOLINE AND OIL | 631 | 600 | 600 | 600 |
| 001-0739-539.52-04 | UNIFORMS AND ACCESSORIES | 280 | 300 | 300 | 450 |
| 001-0739-539.54-02 | DUES AND SUBSCRIPTIONS | 175 | - | - | 200 |
| 001-0739-539.54-02 | SEMINARS AND COURSES | - | 400 | 400 | 400 |
| | TOTAL OPERATING EXPENDITURES | 79,313 | 91,238 | 93,738 | 92,462 |
| 001-0739-539.63-00 | IMPROVEMENT OTHER THAN BUILDINGS | 3,500 | 5,500 | 5,500 | - |
| 001-0739-539.64-00 | MACHINERY AND EQUIPMENT | 19,686 | - | - | 2,000 |
| | TOTAL CAPITAL OUTLAY | 23,186 | 5,500 | 5,500 | 2,000 |
| | TOTAL CEMETERY DIVISION | 148,081 | 144,057 | 146,557 | 145,357 |

**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
GENERAL FUND EXPENDITURES
PUBLIC WORKS DEPARTMENT
STREETS DIVISION**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> | |
|--------------------|-------------------------------------|---|--|--|---------|
| 001-0741-541.12-00 | REGULAR SALARIES AND WAGES | 363,123 | 354,196 | 354,196 | 251,770 |
| 001-0741-541.14-00 | OVERTIME | 26,062 | 15,248 | 15,248 | 12,547 |
| 001-0741-541.21-00 | FICA TAXES | 29,595 | 28,449 | 28,449 | 20,220 |
| 001-0741-541.22-00 | RETIREMENT CONTRIBUTIONS | 55,473 | 60,134 | 60,134 | 47,841 |
| 001-0741-541.23-00 | LIFE AND HEALTH INSURANCE | 51,272 | 55,782 | 55,782 | 50,063 |
| 001-0741-541.24-00 | WORKERS' COMPENSATION | 21,791 | 13,000 | 13,000 | 8,195 |
| 001-0741-541.25-00 | UNEMPLOYMENT COMPENSATION | 1,820 | 371 | 371 | 260 |
| 001-0741-541.28-00 | EMPLOYEE ENTITLEMENT | 1,856 | 1,793 | 1,793 | - |
| | TOTAL PERSONAL SERVICES | 550,992 | 528,973 | 528,973 | 390,896 |
| 001-0741-541.31-01 | MISC PROFESSIONAL SERVICES | - | - | - | 5,000 |
| 001-0741-541.31-02 | LEGAL SERVICES | - | - | - | 1,000 |
| 001-0741-541.31-06 | MEDICAL SERVICES | 480 | 1,000 | 1,000 | 1,000 |
| 001-0741-541.34-01 | MISC OTHER CONTRACTUAL SERVICES | 8,454 | 6,000 | 22,000 | 14,000 |
| 001-0741-541.34-05 | COMPUTER TRAINING | - | 1,000 | 1,000 | 1,000 |
| 001-0741-541.34-06 | JANITORIAL SERVICES | 1,320 | 1,500 | 1,500 | 1,500 |
| 001-0741-541.34-08 | PERSONNEL SERVICES | 24,754 | 9,000 | 9,000 | 49,000 |
| 001-0741-541.40-00 | TRAVEL AND PER DIEM | 1,550 | 1,000 | 1,000 | 1,200 |
| 001-0741-541.41-01 | MISC COMMUNION & FREIGHT SVCS | - | 200 | 200 | 100 |
| 001-0741-541.41-02 | TELEPHONE SERVICES | 9,158 | 9,000 | 9,000 | 7,000 |
| 001-0741-541.41-03 | RADIO SERVICES | 615 | 2,000 | 2,000 | 1,000 |
| 001-0741-541.41-04 | INTERNET SERVICES | - | 1,771 | 1,771 | - |
| 001-0741-541.41-05 | POSTAGE | 29 | 100 | 100 | 100 |
| 001-0741-541.43-00 | UTILITY SERVICES | 1,967 | 3,000 | 3,000 | - |
| 001-0741-541.44-00 | RENTALS AND LEASES | 13,425 | 13,000 | 13,000 | 14,000 |
| 001-0741-541.45-00 | INSURANCE | 31,024 | 72,098 | 72,098 | 16,910 |
| 001-0741-541.46-01 | REPAIR AND MAINT SVCS-MISC | 1,989 | 2,000 | 2,000 | 2,000 |
| 001-0741-541.46-02 | REPAIR AND MAINT SVCS-EQUIPMENT | 33,527 | 23,500 | 23,500 | 22,500 |
| 001-0741-541.46-03 | REPAIR AND MAINT SVCS-VEHICLES | 13,226 | 14,000 | 14,000 | 14,000 |
| 001-0741-541.46-05 | REPAIR AND MAINT SVCS-SOFTWARE | - | 400 | 400 | 400 |
| 001-0741-541.46-06 | REPAIR AND MAINT SVCS-HARDWARE | 512 | 600 | 600 | 600 |
| 001-0741-541.46-09 | REPAIR AND MAINT SVCS-SIDEWALKS | 73,775 | 50,000 | 90,000 | 90,000 |
| 001-0741-541.46-10 | REPAIR AND MAINT SVCS-BUILDING | - | 3,000 | 3,000 | 3,000 |
| 001-0741-541.47-01 | MISC PRINTING AND BINDING | - | 100 | 100 | 100 |
| 001-0741-541.48-00 | PROMOTIONAL ACTIVITIES | - | 650 | 650 | 650 |
| 001-0741-541.49-01 | MISC OTHR CUR CHGS & OBLIGATIONS | - | 500 | 500 | - |
| 001-0741-541.49-04 | TRAFFIC SIGNALS AND SIGNS | 8,812 | - | - | - |
| 001-0741-541.49-05 | LICENSES, TAXES, AND CERTIFICATIONS | 2,215 | 2,200 | 2,200 | 2,200 |
| 001-0741-541.49-11 | EMPLOYEE SOCIAL EVENTS | - | 400 | 400 | 400 |
| 001-0741-541.51-00 | OFFICE SUPPLIES | 2,246 | 1,700 | 1,700 | - |
| 001-0741-541.52-01 | MISCELLANEOUS OPERATING SUPPLIES | 42,786 | 17,000 | 17,000 | 17,000 |
| 001-0741-541.52-02 | CHEMICALS | 395 | 3,640 | 3,640 | 3,700 |
| 001-0741-541.52-03 | GASOLINE AND OIL | 17,860 | 35,000 | 35,000 | 38,000 |

| | | | | | |
|--------------------|----------------------------------|------------------|----------------|------------------|----------------|
| 001-0741-541.52-04 | UNIFORMS AND ACCESSORIES | 3,038 | 3,900 | 3,900 | 4,050 |
| 001-0741-541.53-00 | ROAD MATERIALS AND SUPPLIES | 10,521 | 11,000 | 11,000 | 11,000 |
| 001-0741-541.54-01 | DUES AND SUBSCRIPTIONS | 471 | 100 | 100 | 100 |
| 001-0741-541.54-02 | SEMINARS AND COURSES | 630 | 3,000 | 3,000 | 3,000 |
| | TOTAL OPERATING EXPENDITURES | 304,779 | 293,359 | 349,359 | 325,510 |
| 001-0741-541.62-00 | BUILDINGS | - | 3,000 | 3,000 | 3,000 |
| 001-0741-541.63-00 | IMPROVEMENT OTHER THAN BUILDINGS | 929,708 | 25,000 | 303,700 | 130,000 |
| 001-0741-541.64-00 | MACHINERY AND EQUIPMENT | 114,277 | 51,000 | 56,000 | 105,500 |
| | TOTAL CAPITAL OUTLAY | 1,043,985 | 79,000 | 362,700 | 238,500 |
| | TOTAL STREETS DIVISION | 1,899,756 | 901,332 | 1,241,032 | 954,906 |

**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
GENERAL FUND EXPENDITURES
PUBLIC WORKS DEPARTMENT
BUILDING MAINTENANCE DIVISION**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> | |
|--------------------|--|---|--|--|----------------|
| 001-0746-539.12-00 | REGULAR SALARIES AND WAGES | 173,561 | 185,174 | 185,174 | 206,106 |
| 001-0746-539.14-00 | OVERTIME | 11,561 | 8,000 | 8,000 | 3,953 |
| 001-0746-539.21-00 | FICA TAXES | 13,512 | 14,528 | 14,528 | 16,070 |
| 001-0746-539.22-00 | RETIREMENT CONTRIBUTIONS | 29,283 | 30,709 | 30,709 | 38,021 |
| 001-0746-539.23-00 | LIFE AND HEALTH INSURANCE | 28,928 | 33,997 | 33,997 | 37,258 |
| 001-0746-539.24-00 | WORKERS' COMPENSATION | 8,694 | 7,487 | 7,487 | 7,003 |
| 001-0746-539.25-00 | UNEMPLOYMENT COMPENSATION | - | 189 | 189 | 201 |
| 001-0746-539.28-00 | EMPLOYEE ENTITLEMENT | 742 | 778 | 778 | - |
| | TOTAL PERSONAL SERVICES | 266,281 | 280,862 | 280,862 | 308,612 |
| 001-0746-539.31-01 | MISC PROFESSIONAL SERVICES | - | 200 | 200 | 200 |
| 001-0746-539.31-06 | MEDICAL SERVICES | 540 | 400 | 400 | 400 |
| 001-0746-539.34-01 | MISC OTHER CONTRACTUAL SERVICES | - | 16,800 | 16,800 | 16,800 |
| 001-0746-539.34-05 | COMPUTER TRAINING | - | 300 | 300 | 300 |
| 001-0746-539.40-00 | TRAVEL AND PER DIEM | 202 | 300 | 300 | 300 |
| 001-0746-539.41-02 | TELEPHONE SERVICES | 2,622 | 3,000 | 3,000 | 3,100 |
| 001-0746-539.41-03 | RADIO SERVICES | - | 526 | 526 | 526 |
| 001-0746-539.45-00 | INSURANCE | 993 | 352 | 352 | 1,792 |
| 001-0746-539.46-01 | REPAIR AND MAINT SVCS-MISC | 156 | 200 | 200 | 200 |
| 001-0746-539.46-02 | REPAIR AND MAINT SVCS-EQUIPMENT | 483 | 750 | 750 | 750 |
| 001-0746-539.46-03 | REPAIR AND MAINT SVCS-VEHICLES | 2,324 | 3,000 | 3,000 | 3,000 |
| 001-0746-539.46-05 | REPAIR AND MAINT SVCS-SOFTWARE | - | 300 | 300 | 300 |
| 001-0746-539.46-06 | REPAIR AND MAINT SVCS-HARDWARE | - | 400 | 400 | 400 |
| 001-0746-539.46-10 | REPAIR AND MAINT SVCS-BUILDING | 37,101 | 5,000 | 5,000 | 6,500 |
| 001-0746-539.47-01 | MISC PRINTING AND BINDING | - | - | - | 300 |
| 001-0746-539.48-00 | PROMOTIONAL ACTIVITIES | - | 300 | 300 | 300 |
| 001-0746-539.49-05 | LICENSES, TAXES, AND CERTIFICATIONS | 431 | 500 | 500 | 500 |
| 001-0746-539.51-00 | OFFICE SUPPLIES | - | 400 | 400 | - |
| 001-0746-539.52-01 | MISCELLANEOUS OPERATING SUPPLIES | 5,569 | 14,700 | 14,700 | 14,700 |
| 001-0746-539.52-02 | CHEMICALS | - | 18,000 | 18,000 | 18,000 |
| 001-0746-539.52-03 | GASOLINE AND OIL | 2,716 | 2,600 | 2,600 | 2,700 |
| 001-0746-539.52-04 | UNIFORMS AND ACCESSORIES | 1,393 | 1,650 | 1,650 | 2,250 |
| 001-0746-539.54-01 | DUES AND SUBSCRIPTIONS | 254 | 300 | 300 | 300 |
| 001-0746-539.54-02 | SEMINARS AND COURSES | 731 | 750 | 750 | 750 |
| 001-0746-539.54-03 | EDUCATIONAL ASSISTANCE PROGRAM | - | 200 | 200 | 200 |
| | TOTAL OPERATING EXPENDITURES | 55,515 | 70,928 | 70,928 | 74,568 |
| 001-0746-539.62-00 | BUILDINGS | 23,010 | - | 11,990 | - |
| 001-0746-539.64-00 | MACHINERY AND EQUIPMENT | 2,401 | 27,500 | 27,500 | 25,000 |
| | TOTAL CAPITAL OUTLAY | 25,411 | 27,500 | 39,490 | 25,000 |
| | TOTAL BUILDING MAINTENANCE DIVISION | 347,207 | 379,290 | 391,280 | 408,180 |

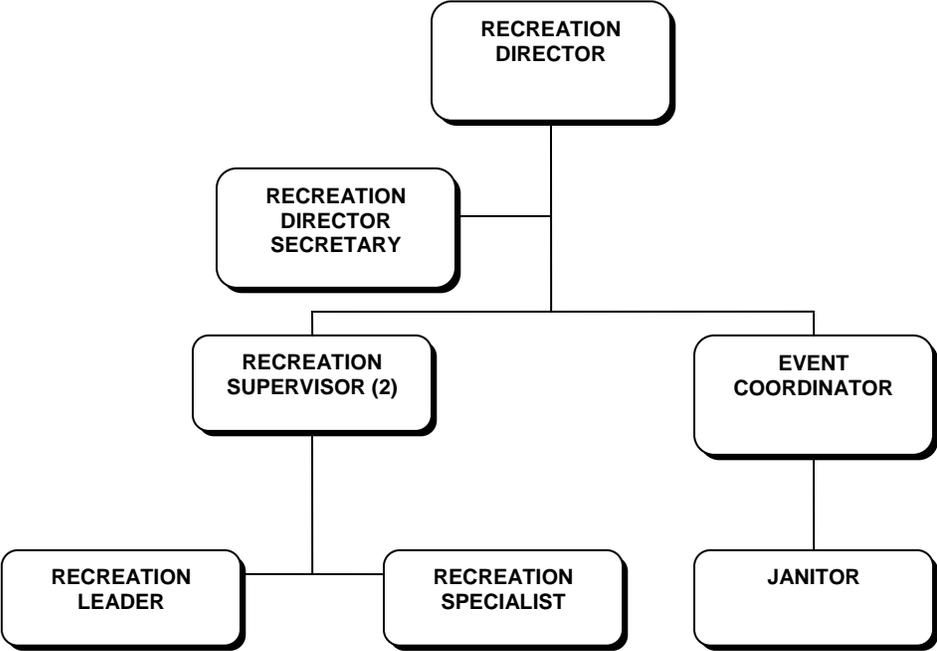
**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
GENERAL FUND EXPENDITURES
PUBLIC WORKS DEPARTMENT
FLEET MAINTENANCE DIVISION**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> | |
|--------------------|---|---|--|--|----------------|
| 001-0747-539.12-00 | REGULAR SALARIES AND WAGES | 115,399 | 146,175 | 146,175 | 155,393 |
| 001-0747-539.14-00 | OVERTIME | 14,632 | 4,350 | 4,350 | 4,570 |
| 001-0747-539.21-00 | FICA TAXES | 9,209 | 11,591 | 11,591 | 12,237 |
| 001-0747-539.22-00 | RETIREMENT CONTRIBUTIONS | 20,870 | 24,502 | 24,502 | 28,953 |
| 001-0747-539.23-00 | LIFE AND HEALTH INSURANCE | 28,630 | 33,444 | 33,444 | 41,758 |
| 001-0747-539.24-00 | WORKERS' COMPENSATION | 4,183 | 4,509 | 4,509 | 4,124 |
| 001-0747-539.25-00 | UNEMPLOYMENT COMPENSATION | - | 151 | 151 | 160 |
| 001-0747-539.28-00 | EMPLOYEE ENTITLEMENT | 594 | 783 | 783 | - |
| | TOTAL PERSONAL SERVICES | 193,517 | 225,505 | 225,505 | 247,195 |
| 001-0747-539.31-06 | MEDICAL SERVICES | 230 | 200 | 200 | 200 |
| 001-0747-539.34-01 | MISC OTHER CONTRACTUAL SERVICES | 142 | 200 | 200 | 200 |
| 001-0747-539.34-05 | COMPUTER TRAINING | - | 300 | 300 | 300 |
| 001-0747-539.34-06 | JANITORIAL SERVICES | 1,320 | 1,475 | 1,475 | 1,500 |
| 001-0747-539.40-00 | TRAVEL AND PER DIEM | 1,602 | 500 | 500 | 1,000 |
| 001-0747-539.41-01 | MISC COMMUNION & FREIGHT SVCS | - | 200 | 200 | 200 |
| 001-0747-539.41-02 | TELEPHONE SERVICES | 1,540 | 2,000 | 2,000 | 2,040 |
| 001-0747-539.41-03 | RADIO SERVICES | 38 | 700 | 700 | 700 |
| 001-0747-539.43-00 | UTILITY SERVICES | 10,567 | 8,000 | 8,000 | - |
| 001-0747-539.44-00 | RENTALS AND LEASES | 878 | 750 | 750 | 900 |
| 001-0747-539.45-00 | INSURANCE | 2,004 | 1,064 | 1,064 | 3,349 |
| 001-0747-539.46-01 | REPAIR AND MAINT SVCS-MISC | - | 200 | 200 | 200 |
| 001-0747-539.46-02 | REPAIR AND MAINT SVCS-EQUIPMENT | 2,462 | 2,000 | 2,000 | 2,000 |
| 001-0747-539.46-03 | REPAIR AND MAINT SVCS-VEHICLES | 1,215 | 1,200 | 1,200 | 1,240 |
| 001-0747-539.46-05 | REPAIR AND MAINT SVCS-SOFTWARE | - | 400 | 400 | 400 |
| 001-0747-539.46-06 | REPAIR AND MAINT SVCS-HARDWARE | 147 | 1,000 | 1,000 | 1,000 |
| 001-0747-539.47-01 | MISC PRINTING AND BINDING | 409 | 200 | 200 | 200 |
| 001-0747-539.48-00 | PROMOTIONAL ACTIVITIES | 325 | 400 | 400 | 400 |
| 001-0747-539.49-01 | MISC OTHR CUR CHGS & OBLIGATIONS | - | 200 | 200 | 200 |
| 001-0747-539.51-00 | OFFICE SUPPLIES | 1,233 | 500 | 500 | - |
| 001-0747-539.52-01 | MISCELLANEOUS OPERATING SUPPLIES | 20,374 | 23,000 | 23,000 | 15,000 |
| 001-0747-539.52-02 | CHEMICALS | 482 | 600 | 600 | 2,600 |
| 001-0747-539.52-03 | GASOLINE AND OIL | 8,625 | 6,000 | 6,000 | 12,000 |
| 001-0747-539.52-04 | UNIFORMS AND ACCESSORIES | 1,403 | 1,200 | 1,200 | 2,250 |
| 001-0747-539.54-01 | DUES AND SUBSCRIPTIONS | 2,100 | 2,200 | 2,200 | 2,300 |
| 001-0747-539.54-02 | SEMINARS AND COURSES | 466 | 1,750 | 1,750 | 1,750 |
| 001-0747-539.54-03 | EDUCATIONAL ASSISTANCE PROGRAM | - | 1,000 | 1,000 | 1,000 |
| | TOTAL OPERATING EXPENDITURES | 57,562 | 57,239 | 57,239 | 52,929 |
| 001-0747-539.62-00 | BUILDINGS | 21,242 | - | - | 3,000 |
| 001-0747-539.64-00 | MACHINERY AND EQUIPMENT | 12,778 | 25,000 | 25,000 | 16,000 |
| | TOTAL CAPITAL OUTLAY | 34,020 | 25,000 | 25,000 | 19,000 |
| | TOTAL FLEET MAINTENANCE DIVISION | 285,099 | 307,744 | 307,744 | 319,124 |

**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
GENERAL FUND EXPENDITURES
PUBLIC WORKS DEPARTMENT
PARKS DIVISION**

| | <u>2004 ACTUAL</u> | <u>2005 ORIGINAL BUDGET</u> | <u>2005 REVISED BUDGET</u> | <u>2006 ADOPTED BUDGET</u> | |
|--------------------|--------------------------------------|-------------------------------------|------------------------------------|------------------------------------|------------------|
| 001-0775-572.12-00 | REGULAR SALARIES AND WAGES | 220,388 | 270,039 | 270,987 | 294,061 |
| 001-0775-572.13-00 | OTHER SALARIES AND WAGES | 5,276 | - | - | - |
| 001-0775-572.14-00 | OVERTIME | 21,475 | 6,217 | 19,717 | 6,161 |
| 001-0775-572.21-00 | FICA TAXES | 18,527 | 21,265 | 21,338 | 22,967 |
| 001-0775-572.22-00 | RETIREMENT CONTRIBUTIONS | 38,257 | 44,948 | 45,102 | 51,145 |
| 001-0775-572.23-00 | LIFE AND HEALTH INSURANCE | 42,950 | 51,661 | 52,021 | 59,363 |
| 001-0775-572.24-00 | WORKERS' COMPENSATION | 11,572 | 12,000 | 12,039 | 11,563 |
| 001-0775-572.25-00 | UNEMPLOYMENT COMPENSATION | 657 | 278 | 278 | 299 |
| 001-0775-572.28-00 | EMPLOYEE ENTITLEMENT | 1,633 | 1,717 | 1,717 | - |
| | TOTAL PERSONAL SERVICES | 360,735 | 408,125 | 423,199 | 445,559 |
| 001-0775-572.31-06 | MEDICAL SERVICES | 562 | 310 | 310 | 310 |
| 001-0775-572.34-01 | MISC OTHER CONTRACTUAL SERVICES | 37,248 | 48,000 | 48,000 | 36,500 |
| 001-0775-572.34-02 | LAWN MAINTENANCE | 73,775 | 68,500 | 73,728 | 82,200 |
| 001-0775-572.34-05 | COMPUTER TRAINING | - | 300 | 300 | 300 |
| 001-0775-572.40-00 | TRAVEL AND PER DIEM | - | 1,000 | 1,000 | 1,000 |
| 001-0775-572.41-02 | TELEPHONE SERVICES | 4,327 | 4,120 | 4,120 | 4,120 |
| 001-0775-572.41-03 | RADIO SERVICES | 38 | 500 | 500 | 500 |
| 001-0775-572.41-04 | INTERNET SERVICES | 480 | 800 | 800 | 800 |
| 001-0775-572.43-00 | UTILITY SERVICES | 77,336 | 76,300 | 76,300 | 76,300 |
| 001-0775-572.44-00 | RENTALS AND LEASES | 1,677 | 1,500 | 1,500 | 1,500 |
| 001-0775-572.45-00 | INSURANCE | 6,992 | 9,642 | 9,642 | 24,886 |
| 001-0775-572.46-01 | REPAIR AND MAINT SVCS-MISC | 14,992 | 12,100 | 19,975 | 12,100 |
| 001-0775-572.46-02 | REPAIR AND MAINT SVCS-EQUIPMENT | 7,518 | 15,000 | 15,000 | 15,665 |
| 001-0775-572.46-03 | REPAIR AND MAINT SVCS-VEHICLES | 3,060 | 2,500 | 6,500 | 3,500 |
| 001-0775-572.46-06 | REPAIR AND MAINT SVCS-HARDWARE | 42 | 200 | 200 | 200 |
| 001-0775-572.46-10 | REPAIR AND MAINT SVCS-BUILDING | 7,768 | 5,500 | 5,500 | 5,500 |
| 001-0775-572.47-01 | MISC PRINTING AND BINDING | 87 | 300 | 300 | 300 |
| 001-0775-572.48-00 | PROMOTIONAL ACTIVITIES | 1,559 | 300 | 300 | 300 |
| 001-0775-572.49-05 | LICENSES/TAXES/CERTIFICATIONS | - | - | - | 70 |
| 001-0775-572.51-00 | OFFICE SUPPLIES | - | - | - | 400 |
| 001-0775-572.52-01 | MISCELLANEOUS OPERATING SUPPLIES | 59,911 | 59,000 | 59,000 | 77,155 |
| 001-0775-572.52-02 | CHEMICALS | 19,917 | 7,200 | 7,200 | 7,200 |
| 001-0775-572.52-03 | GASOLINE AND OIL | 8,001 | 7,000 | 7,000 | 10,500 |
| 001-0775-572.52-04 | UNIFORMS AND ACCESSORIES | 3,771 | 3,650 | 3,650 | 5,400 |
| 001-0775-572.54-01 | DUES AND SUBSCRIPTIONS | (100) | 1,300 | 1,300 | 1,300 |
| 001-0775-572.54-02 | SEMINARS AND COURSES | - | 2,500 | 2,500 | 2,500 |
| 001-0775-572.54-03 | EDUCATIONAL ASSISTANCE PROGRAM | 68 | 1,500 | 1,500 | 1,500 |
| | TOTAL OPERATING EXPENDITURES | 329,029 | 329,022 | 346,125 | 372,006 |
| 001-0775-572.62-00 | BUILDINGS | - | - | - | 255,000 |
| 001-0775-572.63-00 | IMPROVEMENT OTHER THAN BUILDINGS | 38,542 | 25,000 | 25,000 | 130,652 |
| 001-0775-572.64-00 | MACHINERY AND EQUIPMENT | 38,843 | 8,245 | 8,245 | - |
| | TOTAL CAPITAL OUTLAY | 77,385 | 33,245 | 33,245 | 385,652 |
| | TOTAL PARKS DIVISION | 767,149 | 770,392 | 802,569 | 1,203,217 |
| | TOTAL PUBLIC WORKS DEPARTMENT | 3,447,292 | 2,502,815 | 2,889,182 | 3,350,874 |

**ORGANIZATION CHART
RECREATION DEPARTMENT**



**RECREATION DEPARTMENT
GOALS, OBJECTIVES, AND PERFORMANCE MEASURES**

MISSION STATEMENT: Provide a wide variety of recreational programs and activities to satisfy the needs of every segment of the City's population and to maintain clean, safe and aesthetically pleasing facilities for our citizen's enjoyment.

STATUS REPORT - FY 2004/05 GOALS AND OBJECTIVES

GOAL 1: DEVELOP AND IMPLEMENT EXPANDED TEEN PROGRAMMING

- Objective 1: Recruit and Hire a qualified and certified program coordinator
- Objective 2: Develop a full line of programs including dances, special events, etc.
- Objective 3: Partner with local middle schools to develop a working relationship to effectively deliver programs
- Objective 4: Secure other trained part-time staff or volunteers as necessary to effectively deliver programs
- Objective 5: Develop area in Maple St. Park to be utilized for skateboarding and bike riding

- Status 1: Objective Accomplished – New experienced supervisor hired.*
- Status 2: Objective Accomplished – Eight teen dances, 2 trips, 2 pool parties, special events, etc.*
- Status 3: Objective Accomplished – Lakeview cooperated in promoting programs.*
- Status 4: Objective Accomplished – Support staff hired.*
- Status 5: Objective Accomplished – Maple St. Skatepark opened.*

GOAL 2: ENHANCE AQUATICS PROGRAMS AND KNOWLEDGE OF AQUATICS STANDARDS

- Objective 1: Train and certify an additional staff member in a lifeguard program
- Objective 2: Evaluate swim lesson program effectiveness. Benchmark other swim programs
- Objective 3: Evaluate offering in-house lessons vs. outsourcing
- Objective 4: Evaluate additional exercise, therapeutic and swim-club programs

- Status 1: Objective Accomplished – Summer supervisor certified.*
- Status 2: Objective Accomplished – Other programs surveyed.*
- Status 3: Objective Not Accomplished – No outsource means found.*
- Status 4: Objective Not Accomplished – Delay in hiring aquatics specialist.*

GOAL 3: CREATE MASTER PLAN FOR ALL CITY PARKS & RECREATION FACILITIES

- Objective 1: Determine recreation needs and the types of facilities needed
- Objective 2: Identify areas that lack facilities
- Objective 3: Determine the best use of existing facilities
- Objective 4: Create ten year plan for providing recreation structures and facilities
- Objective 5: Provide a guide for cost effect budgeting

- Status 1: Objective Accomplished – In-house assessment finished, outsource master-plan is approved and in bid process.*
- Status 2: Objective Accomplished – In-house assessment finished, outsource master-plan is approved and in bid process.*
- Status 3: Objective Accomplished – In-house assessment finished, outsource master-plan is pending.*
- Status 4: Objective Not Accomplished – Awaiting formal master plan results.*
- Status 5: Objective Accomplished – Program pricing now reflects coverage for direct costs.*

GOAL 4: DEVISE POLICIES AND PROCEDURES THAT CLEARLY DEFINE EACH DEPARTMENT’S RESPONSIBILITIES FOR SPECIAL EVENTS

- Objective 1: Provide departments an opportunity to comment on every event
- Objective 2: Create a system for departments to assign fees and charges
- Objective 3: Create a system for departments to provide comments on events before they take place

- Status 1: Objective Accomplished – Pre and post communications held with affected departments.*
- Status 2: Objective Accomplished – Protocol’s developed.*
- Status 3: Objective Accomplished – Information regarding events distributed prior to all events.*

PERFORMANCE - FY 2005/06 GOALS AND OBJECTIVES

GOAL 1: INCREASE COMMUNITY AWARENESS OF DEPARTMENT ACTIVITIES THROUGH AN IMPROVED MARKETING STRATEGY

- Objective 1: Increase use of paid and non-paid advertising to make all members of our community aware of city programs and services
- Objective 2: Re-establish department e-newsletters and promote to a wider audience

Objective 3: Establish regular contacts with local media to encourage more feature articles and take advantage of public service announcements

GOAL 2: ENHANCE FITNESS AWARENESS THROUGH A NEW COMMUNITY-WIDE HEALTH INITIATIVE

Objective 1: Evaluate national health and recreation associations to find out if there is an existing program that would meet the needs of residents in Winter Garden

Objective 2: Promote the new initiative extensively through using the media, exposure at special events, advertisements and promotions

Objective 3: Develop at least two new fitness programs for residents to enroll in

GOAL 3: IMPROVE FISCAL RESPONSIBILITY THROUGH NEW ACCOUNTING & REPORTING PRACTICES

Objective 1: Develop a model for continual use that tracks all individual program expenditures

Objective 2: Complete a department fiscal analysis that includes benchmarking other services & their fees, identifying if rate increases are justified, comparison of outsourcing costs, etc.

GOAL 4: IMPLEMENT A SYSTEM THAT ALLOWS FOR COMMUNITY FEEDBACK OF DEPARTMENT PROGRAMS AND ACTIVITIES

Objective 1: Develop a program evaluation form that is easy for participants to complete

Objective 2: Develop a tracking system to allow department staff to analyze results for making improvements to future programs

Objective 3: Create an electronic method for users of the city website or email to submit comments

Objective 4: Provide a booth at city events for patrons to submit their feedback

Selected Effectiveness Indicators and Outcome Targets

| | FY 03/04 Actual | FY 04/05 Estimated | FY 05/06 Proposed |
|---|--------------------|-----------------------|----------------------|
| <u>Outputs</u> | | | |
| Number of program participants at recreation programs and pools | N/A | 22,000 | 26,000 |
| Number of attendees at special events | N/A | 17,190 | 20,000 |
| <u>Effectiveness</u> | | | |
| Percent increase (decrease) in the number of available programs and events | (8%) | 15% | 15% |
| Percent of operating budget recovered with user fees or other sources of income | 13% | 14% | 16% |
| <u>Efficiency</u> | | | |
| Percent of program participants who rate their overall program score as "excellent" | N/A | N/A | 75% |
| Percent increase in the number of attendees at aquatics programs | N/A | N/A | 10% |
| Percent increase in the number of fitness programs or initiatives offered | 0% | 55% | 8% |
| Percent increase in senior citizen program attendance | N/A | N/A | 15% |
| Percent increase in athletic program attendees | N/A | N/A | 5% |

NA=Data Not Available

**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
GENERAL FUND EXPENDITURES
RECREATION DEPARTMENT
RECREATION DIVISION**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> | |
|---------------------|-------------------------------------|---|--|--|----------------|
| 001-0872-572.12-00 | REGULAR SALARIES AND WAGES | 204,013 | 257,301 | 257,301 | 245,133 |
| 001-0872-572.13-00 | OTHER SALARIES AND WAGES | 48,172 | 65,414 | 82,664 | 99,133 |
| 001-0872-572.14-00 | OVERTIME | 8,103 | 8,057 | 8,057 | 8,463 |
| 001-0872-572.16-00 | SPECIAL DETAIL | 1,034 | 3,400 | 3,400 | 3,570 |
| 001-0872-572.18-00 | CONTRACT LABOR | - | 12,090 | - | 12,694 |
| 001-0872-572.21-00 | FICA TAXES | 19,160 | 26,473 | 26,473 | 27,284 |
| 001-0872-572.22-00 | RETIREMENT CONTRIBUTIONS | 27,670 | 43,424 | 43,424 | 46,547 |
| 001-0872-572.23-00 | LIFE AND HEALTH INSURANCE | 30,157 | 36,416 | 36,416 | 50,678 |
| 001-0872-572.24-00 | WORKERS' COMPENSATION | 10,682 | 8,225 | 8,225 | 11,314 |
| 001-0872-572.25-00 | UNEMPLOYMENT COMPENSATION | 918 | 246 | 246 | 248 |
| 001-0872-572.28-00 | EMPLOYEE ENTITLEMENT | 891 | 1,087 | 1,087 | - |
| | TOTAL PERSONAL SERVICES | 350,800 | 462,133 | 467,293 | 505,064 |
| 001-0872-572.31-06 | MEDICAL SERVICES | 15 | - | 948 | 1,130 |
| 001-0872-572.34-01 | MISC OTHER CONTRACTUAL SERVICES | 15,413 | 8,000 | 98,015 | 21,360 |
| 001-0872-572.34-06 | JANITORIAL SERVICES | 300 | 6,500 | 6,500 | 800 |
| 001-0872-572.34-08 | PERSONNEL SERVICES | 7,209 | 8,000 | 8,000 | 12,188 |
| 001-0872-572.40-00 | TRAVEL AND PER DIEM | 566 | 800 | 800 | 2,622 |
| 001-0872-572.41-02 | TELEPHONE SERVICES | 5,583 | 8,200 | 8,200 | 9,000 |
| 001-0872-572.41-03 | RADIO SERVICES | 269 | - | - | 275 |
| 001-0872-572.41-04 | INTERNET SERVICES | 2,145 | 2,000 | 2,000 | 2,100 |
| 001-0872-572.41-05 | POSTAGE | 224 | 200 | 200 | 650 |
| 001-0872-572.43-00 | UTILITY SERVICES | 3,921 | 5,700 | 5,700 | 4,000 |
| 001-0872-572.44-00 | RENTALS AND LEASES | 4,889 | 8,000 | 9,040 | 13,200 |
| 001-0872-572.45-00 | INSURANCE | 8,746 | 2,843 | 5,290 | 5,383 |
| 001-0872-572.46-02 | REPAIR AND MAINT SVCS-EQUIPMENT | 49 | - | - | - |
| 001-0872-572.46-03 | REPAIR AND MAINT SVCS-VEHICLES | 2,882 | 3,000 | 3,000 | - |
| 001-0872-572.46-06 | REPAIR AND MAINT SVCS-HARDWARE | - | - | 1,200 | - |
| 001-0872-572.46-10 | REPAIR AND MAINT SVCS-BUILDING | 36 | - | - | - |
| 001-0872-572.47-01 | MISC PRINTING AND BINDING | 2,755 | 3,000 | 3,000 | 5,000 |
| 001-0872-572.48-00 | PROMOTIONAL ACTIVITIES | 171 | 1,000 | 1,000 | 5,845 |
| 001-0872-572.49-01 | MISC OTHR CUR CHGS & OBLIGATIONS | 9,167 | 1,000 | 14,500 | 16,490 |
| 001-0872-572.49-05 | LICENSES, TAXES, AND CERTIFICATIONS | 1,312 | 400 | 1,155 | 1,950 |
| 001-0872-572.49-11 | EMPLOYEE SOCIAL EVENTS | 943 | - | - | - |
| 001-0872-572.51-00 | OFFICE SUPPLIES | 2,200 | 3,978 | 3,978 | 4,600 |
| 001-0872-572.52-01 | MISCELLANEOUS OPERATING SUPPLIES | 24,893 | 35,000 | 22,739 | 25,675 |
| 001-0872-572.52-03 | GASOLINE AND OIL | 3,833 | 2,600 | 4,200 | 4,500 |
| 001-0872-572.52-04 | UNIFORMS AND ACCESSORIES | 731 | 1,300 | 1,300 | 2,075 |
| 001-0872-572.54-01 | DUES AND SUBSCRIPTIONS | 1,578 | 1,000 | 1,000 | 1,975 |
| 001-0872-572.54-02 | SEMINARS AND COURSES | 1,379 | 800 | 800 | 1,950 |
| | TOTAL OPERATING EXPENDITURES | 101,209 | 103,321 | 202,565 | 142,768 |
| 001-00872-572.61-00 | LAND | 462 | - | - | - |
| 001-0872-572.64-00 | MACHINERY AND EQUIPMENT | 7,000 | 39,500 | 42,910 | 138,650 |
| | TOTAL CAPITAL OUTLAY | 7,462 | 39,500 | 42,910 | 138,650 |
| | TOTAL RECREATION DIVISION | 459,471 | 604,954 | 712,768 | 786,482 |

CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
GENERAL FUND EXPENDITURES
RECREATION DEPARTMENT
HERITAGE DEPOT MUSEUM DIVISION

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> |
|---|------------------------------|---|--|--|
| 001-0873-573.45-00 INSURANCE | 1,742 | 1,712 | 1,712 | 4,816 |
| TOTAL OPERATING EXPENDITURES | 1,742 | 1,712 | 1,712 | 4,816 |
| 001-0873-573.62-00 BUILDINGS | 59,468 | - | - | - |
| 001-0873-573.63-00 IMPROVEMENT OTHER THAN BUILDINGS | 24,465 | - | - | - |
| TOTAL CAPITAL OUTLAY | 83,933 | - | - | - |
| TOTAL HERITAGE DEPOT MUSEUM DIVISION | 85,675 | 1,712 | 1,712 | 4,816 |

**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
GENERAL FUND EXPENDITURES
RECREATION DEPARTMENT
SPECIAL EVENTS DIVISION**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> |
|--------------------|--------------------------------------|---|--|--|
| 001-0874-574.12-00 | REGULAR SALARIES AND WAGES | 30,598 | - | - |
| 001-0874-574.13-00 | OTHER SALARIES | 113 | - | - |
| 001-0874-574.14-00 | OVERTIME | 134 | - | - |
| 001-0874-574.15-00 | SPECIAL PAY | 156 | - | - |
| 001-0874-574.21-00 | FICA TAXES | 2,305 | - | - |
| 001-0874-574.22-00 | RETIREMENT CONTRIBUTIONS | 3,757 | - | - |
| 001-0874-574.23-00 | LIFE AND HEALTH INSURANCE | 7,451 | - | - |
| 001-0874-574.24-00 | WORKERS' COMPENSATION | 931 | - | - |
| | TOTAL PERSONAL SERVICES | 45,445 | - | - |
| 001-0874-574.34-01 | MISC OTHER CONTRACTUAL SERVICES | 71,221 | 29,594 | 14,294 |
| 001-0874-574.34-08 | PERSONNEL SERVICES | 709 | - | 400 |
| 001-0874-574.34-10 | INDEPENDENCE DAY | 14,059 | 17,000 | 17,000 |
| 001-0874-574.34-11 | CHRISTMAS PARADE | 4,249 | 4,000 | 5,340 |
| 001-0874-574.34-13 | SPRING FEVER | 662 | 4,495 | 4,495 |
| 001-0874-574.34-14 | EVENING AT THE POPS | 5,000 | 5,000 | 5,000 |
| 001-0874-574.34-15 | ANNUAL GOLF TOURNAMENT | 3,623 | 15,000 | 15,000 |
| 001-0874-574.40-00 | TRAVEL AND PER DIEM | 7,992 | - | - |
| 001-0874-574.41-02 | TELEPHONE SERVICES | 336 | - | - |
| 001-0874-574.44-00 | RENTALS AND LEASES | 53,339 | - | 2,370 |
| 001-0874-574.47-01 | MISC PRINTING AND BINDING | 4,259 | - | 530 |
| 001-0874-574.48-00 | PROMOTIONAL ACTIVITIES | 75,064 | - | - |
| 001-0874-574.49-01 | MISC OTHER CUR CHGS & OBLIGATIONS | - | - | 900 |
| 001-0874-574.49-05 | LICENSES, TAXES, AND CERTIFICATIONS | - | - | 385 |
| 001-0874-574.49-11 | EMPLOYEE SOCIAL EVENTS | 10,914 | 16,000 | 16,000 |
| 001-0874-574.52-01 | MISCELLANEOUS OPERATING SUPPLIES | 37,358 | - | 4,500 |
| | TOTAL OPERATING EXPENDITURES | 288,785 | 91,089 | 85,314 |
| 001-0874-590.82-00 | AIDS TO PRIVATE ORGANIZATIONS | 1,500 | - | - |
| | TOTAL GRANTS AND AIDS | 1,500 | - | - |
| | TOTAL SPECIAL EVENTS DIVISION | 335,730 | 91,089 | 85,314 |

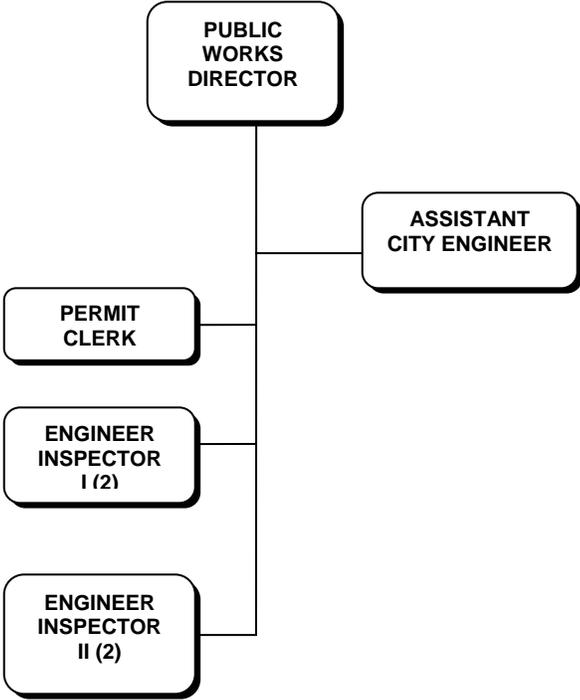
**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
GENERAL FUND EXPENDITURES
RECREATION DEPARTMENT
NEWTON PARK FACILITIES DIVISION**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> | |
|--------------------|--|---|--|--|-------------------------|
| 001-3658-575.12-00 | REGULAR SALARIES AND WAGES | 42,070 | 42,017 | 42,017 | 48,329 |
| 001-3658-575.13-00 | OTHER SALARIES | 6,064 | - | - | 16,773 |
| 001-3658-575.14-00 | OVERTIME | 785 | - | - | - |
| 001-3658-575.21-00 | FICA TAXES | 3,723 | 3,237 | 3,237 | 4,980 |
| 001-3658-575.22-00 | RETIREMENT CONTRIBUTIONS | 6,609 | 6,842 | 6,842 | 8,747 |
| 001-3658-575.23-00 | LIFE AND HEALTH INSURANCE | 7,968 | 9,652 | 9,652 | 10,593 |
| 001-3658-575.24-00 | WORKERS' COMPENSATION | 1,409 | 1,573 | 1,573 | 1,681 |
| 001-3658-575.25-00 | UNEMPLOYMENT COMPENSATION | - | 42 | 42 | 48 |
| 001-3658-575.28-00 | EMPLOYEE ENTITLEMENT | 297 | 300 | 300 | - |
| | TOTAL PERSONAL SERVICES | <u>68,925</u> | <u>63,663</u> | <u>63,663</u> | <u>91,151</u> |
| 001-3658-575.31-06 | MEDICAL | - | - | - | 160 |
| 001-3658-575.34-01 | MISC CONTRACTUAL SERVICES | 205 | - | - | - |
| 001-3658-575.41-02 | TELEPHONE SERVICES | 1,916 | 1,800 | 1,800 | 2,200 |
| 001-3658-575.41-04 | INTERNET SERVICES | 809 | 1,000 | 1,000 | - |
| 001-3658-575.43-00 | UTILITY SERVICES | 9,062 | 7,000 | 7,000 | 9,000 |
| 001-3658-575.44-00 | RENTALS AND LEASES | 1,200 | 1,500 | 1,500 | 1,500 |
| 001-3658-575.45-00 | INSURANCE | 12,694 | 10,000 | 10,000 | 22,165 |
| 001-3658-575.46-01 | REPAIR AND MAINT SVCS-MISC | 176 | - | - | - |
| 001-3658-575.46-02 | REPAIR AND MAINT SVCS-EQUIPMENT | 1,809 | 2,000 | 2,000 | - |
| 001-3658-575.46-03 | VEHICLES | 145 | - | - | - |
| 001-3658-575.46-10 | REPAIR AND MAINT SVCS-BUILDING | 9,495 | 5,000 | 21,500 | 1,000 |
| 001-3658-575.47-01 | MISC PRINTING AND BINDING | 46 | 100 | 100 | 800 |
| 001-3658-575.48-00 | ADVERTISING | 20 | - | - | 150 |
| 001-3658-575.51-00 | OFFICE SUPPLIES | 1,124 | 750 | 750 | 1,000 |
| 001-3658-575.52-01 | MISCELLANEOUS OPERATING SUPPLIES | 9,637 | 12,455 | 12,455 | 13,900 |
| 001-3658-575.52-04 | UNIFORMS AND ACCESSORIES | 400 | 400 | 400 | 500 |
| | TOTAL OPERATING EXPENDITURES | <u>48,738</u> | <u>42,005</u> | <u>58,505</u> | <u>52,375</u> |
| 001-3658-575.63-00 | IMPROVEMENTS OTHER THAN | - | - | 19,034 | - |
| | TOTAL CAPITAL OUTLAY | - | - | 19,034 | - |
| | TOTAL NEWTON PARK FACILITIES DIVISION | <u>117,663</u> | <u>105,668</u> | <u>141,202</u> | <u>143,526</u> |
| | TOTAL RECREATION DEPARTMENT | <u>998,539</u> | <u>803,423</u> | <u>940,996</u> | <u>1,030,329</u> |

**CITY OF WINTER GARDEN
 FY 2005/2006 BUDGET
 GENERAL FUND EXPENDITURES
 LEGAL DEPARTMENT**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> |
|--|------------------------------|---|--|--|
| 001-0914-514.31-00 LEGAL SERVICES REIMBURSEMENT | - | (140,000) | (140,000) | (150,000) |
| 001-0914-514.31-02 LEGAL SERVICES | 315,730 | 300,000 | 300,000 | 320,000 |
| TOTAL LEGAL DEPARTMENT | 315,730 | 160,000 | 160,000 | 170,000 |

**ORGANIZATION CHART
PUBLIC WORKS
ENGINEERING DIVISION**



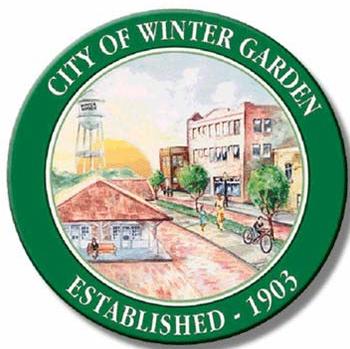
**PUBLIC WORKS DEPARTMENT-ENGINEERING DIVISION
PERFORMANCE MEASURES**

Selected Effectiveness Indicators and Outcome Targets

| | FY 03/04 Actual | FY 04/05 Estimated | FY 05/06 Proposed |
|---|----------------------------|-------------------------------|------------------------------|
| <u>Outputs</u> | | | |
| Number of active projects | 40 | 52 | 60 |
| Number of plan reviews | 286 | 334 | 350 |
| Number of homeowner association meetings attended (NPDES) | 0 | 5 | 10 |
| Existing stormwater TV'd (linear feet) | 0 | 15,000 | 25,000 |
| Number of erosion control inspections | 405 | 400 | 400 |
| <u>Effectiveness</u> | | | |
| Number of citizens contacted at homeowner association meetings (NPDES Education) | 0 | 100 | 250 |
| Average time for stormwater plan reviews (days) | 49 | 40 | 30 |
| Number of citations issued for erosion control violations | 17 | 20 | 20 |
| Number of public education brochures distributed at homeowner association meetings | 0 | 100 | 250 |

**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
GENERAL FUND EXPENDITURES
ENGINEERING DEPARTMENT**

| | <u>2004 ACTUAL</u> | <u>2005 ORIGINAL BUDGET</u> | <u>2005 REVISED BUDGET</u> | <u>2006 ADOPTED BUDGET</u> | |
|--------------------|-------------------------------------|-------------------------------------|------------------------------------|------------------------------------|--------------------------|
| 001-1016-541.12-00 | REGULAR SALARIES AND WAGES | 172,558 | 261,718 | 271,718 | 286,976 |
| 001-1016-541.14-00 | OVERTIME | 73,098 | 42,556 | 42,556 | 43,494 |
| 001-1016-541.21-00 | FICA TAXES | 17,578 | 23,513 | 24,278 | 25,281 |
| 001-1016-541.22-00 | RETIREMENT CONTRIBUTIONS | 38,836 | 43,181 | 44,798 | 59,815 |
| 001-1016-541.23-00 | LIFE AND HEALTH INSURANCE | 35,869 | 59,692 | 60,892 | 58,022 |
| 001-1016-541.24-00 | WORKERS' COMPENSATION | 7,509 | 20,359 | 20,359 | 19,027 |
| 001-1016-541.25-00 | UNEMPLOYMENT COMPENSATION | - | 307 | 307 | 332 |
| 001-1016-541.28-00 | EMPLOYEE ENTITLEMENT | 742 | 1,090 | 1,090 | - |
| | TOTAL PERSONAL SERVICES | <u>346,190</u> | <u>452,416</u> | <u>465,998</u> | <u>492,947</u> |
| 001-1016-541.31-04 | ENGINEERING SERVICES | 121,490 | 110,000 | 110,000 | 110,000 |
| 001-1016-541.31-06 | MEDICAL SERVICES | 299 | 200 | 200 | 200 |
| 001-1016-541.34-01 | MISC CONTRACTUAL SERVICES | 5 | - | - | - |
| 001-1016-541.34-05 | COMPUTER TRAINING | - | 300 | 300 | 300 |
| 001-1016-541.34-08 | PERSONNEL SERVICES | - | 1,000 | 1,000 | 1,000 |
| 001-1016-541.40-00 | TRAVEL AND PER DIEM | 2,391 | 2,000 | 2,000 | 2,500 |
| 001-1016-541.41-01 | MISC COMMUNION & FREIGHT SVCS | - | 25 | 25 | - |
| 001-1016-541.41-02 | TELEPHONE SERVICES | 3,350 | 4,000 | 4,000 | 4,000 |
| 001-1016-541.41-05 | POSTAGE | 20 | 100 | 100 | 100 |
| 001-1016-541.43-00 | UTILITY SERVICES | 1,724 | 1,400 | 1,400 | - |
| 001-1016-541.44-00 | RENTALS AND LEASES | - | 1,200 | 1,200 | 1,200 |
| 001-1016-541.45-00 | INSURANCE | 979 | 454 | 454 | 1,406 |
| 001-1016-541.46-02 | REPAIR AND MAINT SVCS-EQUIPMENT | 485 | 1,300 | 1,300 | 1,000 |
| 001-1016-541.46-03 | REPAIR AND MAINT SVCS-VEHICLES | 1,901 | 1,500 | 1,500 | 2,500 |
| 001-1016-541.46-05 | REPAIR AND MAINT SVCS-SOFTWARE | - | 300 | 300 | 300 |
| 001-1016-541.47-01 | MISC PRINTING AND BINDING | 1,219 | 1,000 | 1,000 | 1,000 |
| 001-1016-541.49-01 | MISC OTHR CUR CHGS & OBLIGATIONS | - | 800 | 800 | 800 |
| 001-1016-541.49-05 | LICENSES, TAXES, AND CERTIFICATIONS | - | 600 | 600 | 600 |
| 001-1016-541.51-00 | OFFICE SUPPLIES | 2,096 | 2,200 | 2,200 | - |
| 001-1016-541.52-01 | MISCELLANEOUS OPERATING SUPPLIES | 4,375 | 3,500 | 3,500 | 4,500 |
| 001-1016-541.52-03 | GASOLINE AND OIL | 4,091 | 4,500 | 4,500 | 5,000 |
| 001-1016-541.52-04 | UNIFORMS AND ACCESSORIES | 1,061 | 1,200 | 1,200 | 3,150 |
| 001-1016-541.54-01 | DUES AND SUBSCRIPTIONS | 1,372 | 1,000 | 1,000 | 1,000 |
| 001-1016-541.54-02 | SEMINARS AND COURSES | 1,601 | 2,000 | 2,000 | 3,000 |
| | TOTAL OPERATING EXPENDITURES | <u>148,459</u> | <u>140,579</u> | <u>140,579</u> | <u>143,556</u> |
| 001-1016-541.62-00 | BUILDINGS | - | - | 2,000 | - |
| 001-1016-541.64-00 | MACHINERY AND EQUIPMENT | 20,349 | 27,600 | 27,600 | 42,000 |
| | TOTAL CAPITAL OUTLAY | <u>20,349</u> | <u>27,600</u> | <u>29,600</u> | <u>42,000</u> |
| | TOTAL ENGINEERING DEPARTMENT | <u>514,998</u> | <u>620,595</u> | <u>636,177</u> | <u>678,503</u> |
| | TOTAL GENERAL FUND | <u>15,093,845</u> | <u>16,658,705</u> | <u>18,697,457</u> | <u>21,895,654</u> |



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SPECIAL REVENUE FUNDS

Special Revenue Funds are funds that have a specific revenue source that are legally restricted for specific purposes. Following is a list of the City of Winter Garden Special Revenue Funds:

**Community Redevelopment Agency Fund
Law Enforcement Trust Fund
Law Enforcement Grants Fund
State Revenue Sharing Fund
Local Option Gas Tax Fund
General Impact Fee Fund
Heritage Depot Museum Trust Fund
Police and Fire Premium Tax Trust Fund**

**CITY OF WINTER GARDEN
 FY 2005/2006 BUDGET
 COMMUNITY REDEVELOPMENT AGENCY FUND REVENUES**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> |
|--|------------------------------|---|--|--|
| 120-0213-338.00-00 SHARED REVENUES - OTHER LOCAL | 229,814 | 273,721 | 273,721 | 332,385 |
| 120-0213-361.10-00 INTEREST | 9,189 | 10,000 | 11,716 | 20,000 |
| 120-0213-381.01-00 INTERFUND TRANSFER IN | 191,446 | 230,000 | 512,443 | 277,036 |
| TOTAL COMMUNITY REDEVELOPMENT AGENCY FUND | 430,449 | 513,721 | 797,880 | 629,421 |

**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
COMMUNITY REDEVELOPMENT AGENCY FUND EXPENDITURES**

| | <u>2004 ACTUAL</u> | <u>2005 ORIGINAL BUDGET</u> | <u>2005 REVISED BUDGET</u> | <u>2006 ADOPTED BUDGET</u> |
|--------------------|--|-------------------------------------|------------------------------------|------------------------------------|
| 120-0213-552.12-00 | REGULAR SALARIES AND WAGES | 39,363 | - | - |
| 120-0213-552.21-00 | FICA TAXES | 2,306 | - | - |
| 120-0213-552.23-00 | LIFE AND HEALTH INSURANCE | 3,732 | - | - |
| 120-0213-552.24-00 | WORKERS' COMPENSATION | 133 | - | - |
| 120-0213-552.28-00 | EMPLOYEE ENTITLEMENT | 136 | - | - |
| | TOTAL PERSONAL SERVICES | 45,670 | - | - |
| 120-0213-522.52-01 | MISCELLANEOUS | - | 7,553 | - |
| 120-0213-552.31-02 | LEGAL SERVICES | 323 | - | 1,500 |
| 120-0213-552.34-01 | MISC OTHER CONTRACTUAL SERVICES | 84,257 | 90,000 | 20,000 |
| 120-0213-552.43-00 | UTILITY SERVICES | 649 | - | - |
| 120-0213-552.48-00 | PROMOTIONAL ACTIVITIES | 28 | - | 200 |
| 120-0213-552.49-01 | MISC OTHR CUR CHGS & OBLIGATIONS | - | 28,102 | 30,000 |
| 120-0213-552.49-02 | INTERFUND MANAGEMENT FEES | - | 10,298 | 22,973 |
| 120-0213-522.52-01 | MISCELLANEOUS | 173 | - | - |
| 120-0213-552.54-01 | DUES AND SUBSCRIPTIONS | 524 | - | 200 |
| | TOTAL OPERATING EXPENDITURES | 85,954 | 128,400 | 74,873 |
| 120-0213-552.63-00 | IMPROVEMENT OTHER THAN BUILDINGS | - | 20,000 | - |
| | TOTAL CAPITAL OUTLAY | - | 20,000 | - |
| 120-0213-552.72-00 | INTEREST | 35,668 | 37,191 | 41,467 |
| | TOTAL DEBT SERVICE | 35,668 | 37,191 | 41,467 |
| 120-0213-581.91-00 | TRANSFERS | 330,931 | 348,130 | 442,211 |
| 120-0213-590.90-00 | TRANSFER TO FUND BALANCE | - | 245,933 | 70,870 |
| | TOTAL OTHER USES | 330,931 | 348,130 | 513,081 |
| | TOTAL COMMUNITY REDEVELOPMENT AGENCY FUND | 498,223 | 513,721 | 629,421 |

**CITY OF WINTER GARDEN
 FY 2005/2006 BUDGET
 LAW ENFORCEMENT TRUST FUND REVENUES**

| | <u>2004 ACTUAL</u> | <u>2005 ORIGINAL BUDGET</u> | <u>2005 REVISED BUDGET</u> | <u>2006 ADOPTED BUDGET</u> |
|---|------------------------|-------------------------------------|------------------------------------|------------------------------------|
| 121-1121-359.00-00 FORFEITURES | (8,354) | 10,000 | 22,110 | 10,000 |
| 121-1121-361.10-00 INTEREST | 172 | 150 | 150 | 150 |
| TOTAL LAW ENFORCEMENT TRUST FUND | (8,182) | 10,150 | 22,260 | 10,150 |

**CITY OF WINTER GARDEN
 FY 2005/2006 BUDGET
 LAW ENFORCEMENT TRUST FUND EXPENDITURES**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> |
|---|------------------------------|---|--|--|
| <u>STATE-UNDESIGNATED</u> | | | | |
| 121-1121-590.90-00 TRANSFER TO FUND BALANCE | - | 10,150 | 10,150 | 5,150 |
| TOTAL STATE-UNDESIGNATED | - | 10,150 | 10,150 | 5,150 |
| <u>STATE-DESIGNATED</u> | | | | |
| 121-1221-521.31-02 LEGAL SERVICES | (2,324) | - | - | - |
| 121-1221-521.52-01 MISCELLANEOUS OPERATING SUPPLIES | 1,800 | - | - | 5,000 |
| 121-1221-521.5401 DUES AND SUBSCRIPTIONS | 3,750 | - | 3,000 | - |
| 121-1221-521.64-00 MACHINERY AND EQUIPMENT | 7,459 | - | - | - |
| 121-1221-521.82-00 AIDS TO PRIVATE ORGANIZATIONS | - | - | 9,110 | - |
| TOTAL STATE-DESIGNATED | 10,685 | - | 12,110 | 5,000 |
| TOTAL LAW ENFORCEMENT TRUST FUND | 10,685 | 10,150 | 22,260 | 10,150 |

**CITY OF WINTER GARDEN
 FY 2005/2006 BUDGET
 LAW ENFORCEMENT GRANTS FUND REVENUES**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> |
|--|------------------------------|---|--|--|
| 122-0021-331.21-00 LOCAL LAW ENFORCEMENT GRANT | 14,619 | 46,141 | 46,141 | 33,000 |
| 122-0021-361.10-00 INTEREST | (661) | 25 | 25 | - |
| 122-0021-381.01-00 GENERAL FUND | 1,624 | 30,222 | 30,222 | 28,327 |
| TOTAL LAW ENFORCEMENT GRANTS FUND | <u>15,582</u> | <u>76,388</u> | <u>76,388</u> | <u>61,327</u> |

**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
LAW ENFORCEMENT GRANTS FUND EXPENDITURES**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> |
|---|------------------------------|---|--|--|
| 122-0521-521.12-00 REGULAR SALARIES AND WAGES | - | 35,883 | 35,883 | 38,204 |
| 122-0521-521.14-00 OVERTIME | - | 2,520 | 2,520 | 2,608 |
| 122-0521-521.21-00 FICA TAXES | - | 2,949 | 2,949 | 2,983 |
| 122-0521-521.22-00 RETIREMENT CONTRIBUTIONS | - | 7,723 | 7,723 | 7,954 |
| 122-0521-521.23-00 LIFE AND HEALTH INSURANCE | - | 1,329 | 1,329 | 8,376 |
| 122-0521-521.24-00 WORKERS' COMPENSATION | - | 1,200 | 1,200 | 1,163 |
| 122-0521-521.25-00 UNEMPLOYMENT COMPENSATION | - | 38 | 38 | 39 |
| 122-0521-521.28-00 EMPLOYEE ENTITLEMENT | - | 155 | 155 | - |
| TOTAL PERSONAL SERVICES | - | 51,797 | 51,797 | 61,327 |
| 122-0521-521.52-01 MISCELLANEOUS OPERATING SUPPLIES | 4,875 | 7,516 | 7,516 | - |
| 122-0521-521.52-04 UNIFORMS AND ACCESSORIES | - | 6,575 | 6,575 | - |
| TOTAL OPERATING EXPENDITURES | 4,875 | 14,091 | 14,091 | - |
| 122-0521-521.64-00 MACHINERY AND EQUIPMENT | 10,770 | 10,500 | 10,500 | - |
| TOTAL CAPITAL OUTLAY | 10,770 | 10,500 | 10,500 | - |
| TOTAL LAW ENFORCEMENT GRANTS FUND | 15,645 | 76,388 | 76,388 | 61,327 |

**CITY OF WINTER GARDEN
 FY 2005/2006 BUDGET
 REVENUE SHARING FUND REVENUES**

| | <u>2004 ACTUAL</u> | <u>2005 ORIGINAL BUDGET</u> | <u>2005 REVISED BUDGET</u> | <u>2006 ADOPTED BUDGET</u> |
|---|------------------------|-------------------------------------|------------------------------------|------------------------------------|
| 150-0000-335.12-00 STATE REVENUE PROCEEDS | 567,340 | 508,570 | 508,570 | - |
| TOTAL REVENUE SHARING FUND | 567,340 | 508,570 | 508,570 | - |

**CITY OF WINTER GARDEN
 FY 2005/2006 BUDGET
 REVENUE SHARING SPECIAL REVENUE FUND EXPENDITURES**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> |
|-----------------------------------|------------------------------|---|--|--|
| 150-0000-581.90-00 TRANSFERS | 149,770 | 508,570 | 508,570 | - |
| 150-0000-581.91-00 TRANSFERS | 330,000 | - | - | - |
| TOTAL OTHER USES | 479,770 | 508,570 | 508,570 | - |
| TOTAL REVENUE SHARING FUND | 479,770 | 508,570 | 508,570 | - |

**CITY OF WINTER GARDEN
 FY 2005/2006 BUDGET
 LOCAL OPTION GAS TAX FUND REVENUES**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> |
|---|------------------------------|---|--|--|
| 160-0741-312.41-00 LOCAL OPTION GAS TAX | 714,573 | 702,224 | 967,545 | 810,991 |
| 160-0741-361.10-00 INTERESTS | 7,496 | 6,300 | 11,516 | 19,000 |
| 160-0741-381.99-99 USE OF FUND BALANCE | - | - | 369,980 | 391,350 |
| TOTAL LOCAL OPTION GAS TAX FUND | <u>722,069</u> | <u>708,524</u> | <u>1,349,041</u> | <u>1,221,341</u> |

**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
LOCAL OPTION GAS TAX FUND EXPENDITURES**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> |
|---|------------------------------|---|--|--|
| 160-0741-541.34-01 MISC CONTRACTUAL SERVICES | - | - | - | 8,600 |
| 160-0741-541.49-04 TRAFFIC SIGNALS AND SIGNS | 1,182 | 25,000 | 25,000 | 24,000 |
| 160-0741-541.49-08 STREET LIGHTS | <u>153,812</u> | <u>140,000</u> | <u>140,000</u> | <u>160,000</u> |
| TOTAL OPERATING EXPENDITURES | 154,994 | 165,000 | 165,000 | 192,600 |
| 160-0741-541.63-00 IMPROVEMENT OTHER THAN BUILDINGS | 228,710 | 224,741 | 865,258 | 1,028,741 |
| 160-0741-541.64-00 MACHINERY AND EQUIPMENT | - | <u>80,000</u> | <u>80,000</u> | - |
| TOTAL CAPITAL OUTLAY | <u>228,710</u> | 304,741 | 945,258 | 1,028,741 |
| 160-0741-590.90-00 TRANSFER TO FUND BALANCE | - | 238,783 | 238,783 | - |
| TOTAL OTHER USES | - | 238,783 | 238,783 | - |
| TOTAL LOCAL OPTION GAS TAX FUND | <u>383,704</u> | <u>708,524</u> | <u>1,349,041</u> | <u>1,221,341</u> |

**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
GENERAL IMPACT FEE FUND REVENUES**

| | <u>2004 ACTUAL</u> | <u>2005 ORIGINAL BUDGET</u> | <u>2005 REVISED BUDGET</u> | <u>2006 ADOPTED BUDGET</u> |
|--|------------------------|-------------------------------------|------------------------------------|------------------------------------|
| <u>ADMINISTRATION DIVISION</u> | | | | |
| 170-0213-361.10-00 INTEREST | 147,450 | 65,000 | 104,518 | 173,000 |
| 170-0213-361.30-00 INCR (DECR) IN FV OF INVST | (56,008) | - | - | - |
| 170-0213-367.00-00 GAIN ON SALE OF INVESTMENTS | (28,510) | - | - | - |
| TOTAL ADMINISTRATION DIVISION | 62,932 | 65,000 | 104,518 | 173,000 |
| <u>POLICE-SWORN DIVISION</u> | | | | |
| 170-0021-363.22-00 PUBLIC SAFETY | 252,031 | 325,000 | 358,936 | 319,996 |
| TOTAL POLICE-SWORN DIVISION | 252,031 | 325,000 | 358,936 | 319,996 |
| <u>FIRE DEPARTMENT</u> | | | | |
| 170-0022-363.22-00 PUBLIC SAFETY | 260,319 | 340,000 | 424,916 | 351,601 |
| 170-0022-389.99-99 USE OF FUND BALANCE | - | 380,651 | 295,735 | - |
| TOTAL FIRE DEPARTMENT | 260,319 | 720,651 | 720,651 | 351,601 |
| <u>STREETS DIVISION</u> | | | | |
| 170-0741-337.30-00 PHYSICAL ENVIRONMENT | - | 180,000 | 180,000 | - |
| 170-0741-363.24-00 TRANSPORTATION IMPACT FEE | 1,019,217 | 1,270,000 | 1,703,523 | 1,493,814 |
| 170-0741-366.00-00 CONTRIBUTIONS | 58,771 | - | - | 100,000 |
| 170-0741-389.99-99 USE OF FUND BALANCE | - | - | 1,242,206 | - |
| TOTAL STREETS DIVISION | 1,077,988 | 1,450,000 | 3,125,729 | 1,593,814 |
| <u>RECREATION DIVISION</u> | | | | |
| 170-0072-363.27-00 RECREATION IMPACT FEES | 420,365 | 545,000 | 611,160 | 540,797 |
| 170-0072-389.99-00 USE OF FUND BALANCE | - | - | 1,451,202 | - |
| TOTAL RECREATION DIVISION | 420,365 | 545,000 | 2,062,362 | 540,797 |
| TOTAL GENERAL IMPACT FEES FUND | 2,073,635 | 3,105,651 | 6,372,196 | 2,979,208 |

**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
GENERAL IMPACT FEES SPECIAL REVENUE FUND EXPENDITURES**

| | <u>2004 ACTUAL</u> | <u>2005 ORIGINAL BUDGET</u> | <u>2005 REVISED BUDGET</u> | <u>2006 ADOPTED BUDGET</u> |
|---|------------------------|-------------------------------------|------------------------------------|------------------------------------|
| <u>POLICE-SWORN DIVISION</u> | | | | |
| 170-0021-521.62-00 | - | - | - | - |
| 170-0021-521.64-00 | 42,452 | 108,022 | 285,653 | 162,273 |
| | 42,452 | 108,022 | 285,653 | 162,273 |
| 170-0021-590.90-00 | - | 226,817 | 83,122 | 157,723 |
| | - | 226,817 | 83,122 | 157,723 |
| TOTAL POLICE-SWORN DIVISION | 42,452 | 334,839 | 368,775 | 319,996 |
| <u>FIRE DEPARTMENT</u> | | | | |
| 170-0022-522.62-00 | - | 704,500 | 704,500 | - |
| 170-0022-522.64-00 | - | 21,700 | 21,700 | - |
| | - | 726,200 | 726,200 | - |
| 170-0022-590.90-00 | - | - | - | 351,601 |
| | - | - | - | 351,601 |
| TOTAL FIRE DEPARTMENT | - | 726,200 | 726,200 | 351,601 |
| <u>STREETS DIVISION</u> | | | | |
| 170-0741-541.61-00 | 584,129 | 500,000 | 1,745,000 | 30,000 |
| 170-0741-541.63-00 | 175,772 | 490,000 | 988,096 | 1,029,500 |
| | 759,901 | 990,000 | 2,733,096 | 1,059,500 |
| 170-0042-590.90-00 | - | 492,088 | 464,239 | 707,314 |
| | - | 492,088 | 464,239 | 707,314 |
| TOTAL STREETS DIVISION | 759,901 | 1,482,088 | 3,197,335 | 1,766,814 |
| <u>RECREATION DIVISION</u> | | | | |
| 170-0072-572.61-00 | 6,534 | - | 2,028,886 | - |
| 170-0072-572.62-00 | - | - | - | 250,000 |
| 170-0072-572.63-00 | 30,588 | - | 51,000 | 250,000 |
| | 37,122 | - | 2,079,886 | 500,000 |
| 170-0072-590.90-00 | - | 562,524 | - | 40,797 |
| | - | 562,524 | - | 40,797 |
| TOTAL RECREATION DIVISION | 37,122 | 562,524 | 2,079,886 | 540,797 |
| TOTAL GENERAL IMPACT FEES SPECIAL REVENUE FUND | 839,475 | 3,105,651 | 6,372,196 | 2,979,208 |

**CITY OF WINTER GARDEN
 FY 2005/2006 BUDGET
 TRANSPORTATION IMPACT FEES SOUTH OF THE TURNPIKE FUND REVENUES**

| | <u>2004 ACTUAL</u> | <u>2005 ORIGINAL BUDGET</u> | <u>2005 REVISED BUDGET</u> | <u>2006 ADOPTED BUDGET</u> |
|--|------------------------|-------------------------------------|------------------------------------|------------------------------------|
| 171-0000-361.10-00 INTEREST | 13,261 | 10,000 | 21,018 | 34,000 |
| TOTAL INVESTMENTS | 13,261 | 10,000 | 21,018 | 34,000 |
| 171-0741-363.24-00 TRANSPORTATION IMPACT FEES | 605,452 | 790,000 | 686,426 | 690,063 |
| 171-0741-389.99-99 USE OF FUND BALANCE | - | - | 48,366 | - |
| TOTAL TRANSPORTATION DEPARTMENT | 605,452 | 790,000 | 734,792 | 690,063 |
| TOTAL TRANSPORTATION IMPACT FEE SOUTH OF TURNPIKE | <u>618,713</u> | <u>800,000</u> | <u>755,810</u> | <u>724,063</u> |

**CITY OF WINTER GARDEN
 FY 2005/2006 BUDGET
 TRANSPORTATION IMPACT FEES SOUTH OF TURNPIKE FUND EXPENDITURES**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> |
|--|------------------------------|---|--|--|
| 171-0741-541.63-00 IMPROVEMENT OTHER THAN BUILDINGS | 4,788 | 150,000 | 755,810 | - |
| TOTAL CAPITAL OUTLAY | 4,788 | 150,000 | 755,810 | - |
| 171-0741-590.90-00 TRANSFER TO FUND BALANCE | - | 650,000 | - | 724,063 |
| TOTAL OTHER USES | - | 650,000 | - | 724,063 |
| TOTAL TRANSPORTATION IMPACT FEES SOUTH OF TURNPIKE FUND | <u>4,788</u> | <u>800,000</u> | <u>755,810</u> | <u>724,063</u> |

**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
TRANSPORTATION IMPACT FEES OOCEA PLEDGE FUND REVENUES**

| | <u>2004 ACTUAL</u> | <u>2005 ORIGINAL BUDGET</u> | <u>2005 REVISED BUDGET</u> | <u>2006 ADOPTED BUDGET</u> |
|--|------------------------|-------------------------------------|------------------------------------|------------------------------------|
| 172-0000-361.10-00 INVESTMENTS | 62,962 | 10,000 | 10,000 | 26,000 |
| 172-0000-361.30-00 INCR (DECR) IN FV OF INVST | (27,925) | - | - | - |
| 172-0000-367.00-00 GAIN ON SALE OF INVESTMENT | (14,215) | - | - | - |
| TOTAL INVESTMENTS | 20,822 | 10,000 | 10,000 | 26,000 |
| 172-0741-363.24-00 TRANSPORTATION IMPACT FEE | 1,737,232 | 2,255,000 | 2,255,000 | 2,024,076 |
| 172-0741-389.99-99 USE OF FUND BALANCE | - | 652,880 | 652,880 | - |
| TOTAL TRANSPORTATION DEPARTMENT | 1,737,232 | 2,907,880 | 2,907,880 | 2,024,076 |
| TOTAL TRANSPORTATION IMPACT FEES OOCEA PLEDGE | 1,758,054 | 2,917,880 | 2,917,880 | 2,050,076 |

**CITY OF WINTER GARDEN
 FY 2005/2006 BUDGET
 TRANSPORTATION IMPACT FEES/OCEA PLEDGE FUND EXPENDITURES**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> |
|---|------------------------------|---|--|--|
| 172-0741-517.71-00 PRINCIPAL | 1,648,899 | 2,638,907 | 2,638,907 | 1,733,793 |
| 172-0741-517.72-00 INTEREST | 1,076,101 | 278,973 | 278,973 | 316,283 |
| TOTAL DEBT SERVICE | 2,725,000 | 2,917,880 | 2,917,880 | 2,050,076 |
| TOTAL TRANSPORTATION IMPACT FEES/OCEA PLEDGE FUND | 2,725,000 | 2,917,880 | 2,917,880 | 2,050,076 |

**CITY OF WINTER GARDEN
 FY 2005/2006 BUDGET
 HERITAGE DEPOT MUSEUM TRUST FUND REVENUES**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> |
|---|------------------------------|---|--|--|
| 180-0000-361.10-00 INTEREST | 8 | - | - | 12 |
| TOTAL HERITAGE DEPOT MUSEUM TRUST FUND | 8 | - | - | 12 |

**CITY OF WINTER GARDEN
 FY 2005/2006 BUDGET
 HERITAGE DEPOT MUSEUM TRUST FUND EXPENDITURES**

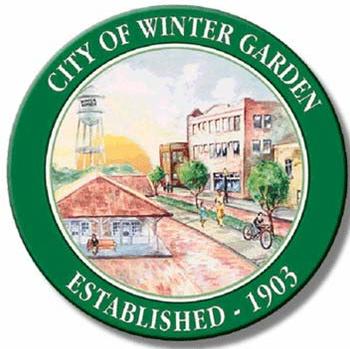
| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> |
|---|------------------------------|---|--|--|
| 180-0000-590.99-00 TRANSFER TO FUND BALANCE | - | - | - | 12 |
| TOTAL HERITAGE DEPOT MUSEUM TRUST FUND | - | - | - | 12 |

**CITY OF WINTER GARDEN
 FY 2005/2006 BUDGET
 POLICE AND FIRE PREMIUM TAX TRUST FUND REVENUES**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> |
|---|------------------------------|---|--|--|
| 190-0000-312.51-00 FIRE INSURANCE PREMIUM | - | - | 80,000 | 80,000 |
| 190-0000-312.52-00 CASUALTY INSURANCE PREMIUM TAX | - | - | 150,000 | 150,000 |
| TOTAL INSURANCE PREMIUM TAX | - | - | 230,000 | 230,000 |

**CITY OF WINTER GARDEN
 FY 2005/2006 BUDGET
 POLICE AND FIRE PREMIUM TAX TRUST FUND EXPENDITURES**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> |
|------------------------------------|------------------------------|---|--|--|
| 190-0000-521.91-00 TRANSFERS | - | - | 150,000 | 150,000 |
| 190-0000-522.91-00 TRANSFERS | - | - | 80,000 | 80,000 |
| TOTAL INSURANCE PREMIUM TAX | - | - | 230,000 | 230,000 |



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DEBT SERVICE FUND

The Debt Service Fund is used for the accumulation of resources for the payment of the principal and interest on the following debt issue:

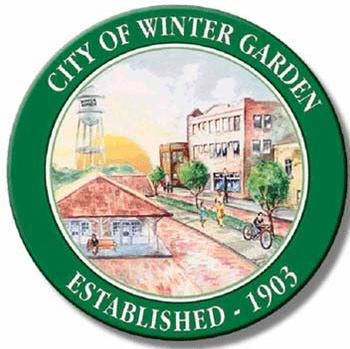
Community Redevelopment Agency Revenue Note, Series 2001

**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
DEBT SERVICE FUND REVENUES**

| | <u>2004 ACTUAL</u> | <u>2005 ORIGINAL BUDGET</u> | <u>2005 REVISED BUDGET</u> | <u>2006 ADOPTED BUDGET</u> |
|---|------------------------|-------------------------------------|------------------------------------|------------------------------------|
| 230-0000-361.10-00 INTEREST | 1,054 | 750 | 750 | - |
| TOTAL INVESTMENTS | 1,054 | 750 | 750 | - |
| 230-0000-381.12-00 COMMUNITY REDEVELOPMENT | 330,931 | 330,931 | 330,931 | 442,211 |
| 230-0000-381.15-00 STATE REV SHARING TRUST FUND | 179,881 | 120,509 | 120,509 | - |
| 230-0000-381.41-00 UTIL OPERATING FUND | - | 27,765 | 27,765 | - |
| 230-0000-381.91-03 FISCAL YR. 2000 LOAN | 141,234 | - | - | - |
| 230-0000-389.99-00 USE OF FUND BALANCE | - | 76,703 | 76,703 | - |
| TOTAL NON-OPERATING | 652,046 | 555,908 | 555,908 | 442,211 |
| TOTAL DEBT SERVICE FUND | 653,100 | 556,658 | 556,658 | 442,211 |

**CITY OF WINTER GARDEN
 FY 2005/2006 BUDGET
 DEBT SERVICE FUND EXPENDITURES**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> |
|---|------------------------------|---|--|--|
| 230-0000-517.71-00 PRINCIPAL | 314,986 | 373,042 | 373,042 | 275,655 |
| 230-0000-517.71-01 PRINCIPAL-SERIES 1999 (2) LOAN | 134,811 | - | - | - |
| 230-0000-517.72-00 INTEREST | 196,901 | 183,616 | 183,616 | 166,556 |
| 230-0000-517.72-01 INTEREST-SERIES 1999 (2) LOAN | 6,423 | - | - | - |
| TOTAL DEBT SERVICE | 653,121 | 556,658 | 556,658 | 442,211 |
| TOTAL DEBT SERVICE FUND | 653,121 | 556,658 | 556,658 | 442,211 |



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CAPITAL PROJECTS FUNDS

Capital Projects Funds are funds used to account for financial resources to be used for the acquisition or construction of major capital facilities. The City has three Capital Projects Funds:

The Capital Projects Fund

The Capital Projects Fund – Downtown Renovations

The Capital Projects Fund – New City Hall

**CITY OF WINTER GARDEN
 FY 2005/2006 BUDGET
 CAPITAL PROJECTS FUND REVENUES**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> |
|------------------------------------|------------------------------|---|--|--|
| 330-0000-361.10-00 INTERESTS | 1,485 | - | - | - |
| TOTAL INVESTMENTS | 1,485 | - | - | - |
| TOTAL CAPITAL PROJECTS FUND | 1,485 | - | - | - |

**CITY OF WINTER GARDEN
 FY 2005/2006 BUDGET
 CAPITAL PROJECTS FUND EXPENDITURES**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> |
|---------------------------------------|------------------------------|---|--|--|
| 330-0000-581.90-00 INTERFUND TRANSFER | 226,428 | - | - | - |
| TOTAL CAPITAL PROJECTS FUND | 226,428 | - | - | - |

**CITY OF WINTER GARDEN
 FY 2005/2006 BUDGET
 CAPITAL PROJECTS FUNDS-DOWNTOWN RENOVATIONS REVENUES**

| | <u>2004 ACTUAL</u> | <u>2005 ORIGINAL BUDGET</u> | <u>2005 REVISED BUDGET</u> | <u>2006 ADOPTED BUDGET</u> |
|--|------------------------|-------------------------------------|------------------------------------|------------------------------------|
| 332-0213-366.00-00 CONTRIBUTIONS | 52,576 | - | - | - |
| 332-0213-389.99-99 USE OF FUND BALANCE | - | - | 285,040 | - |
| TOTAL CAPITAL PROJECTS FUND | 52,576 | - | 285,040 | - |

**CITY OF WINTER GARDEN
 FY 2005/2006 BUDGET
 CAPITAL PROJECTS-DOWNTOWN RENOVATIONS FUND EXPENDITURES**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> |
|------------------------------------|------------------------------|---|--|--|
| 332-0213-552.63-00 IMPROVEMENTS | (120,793) | - | 1,676 | - |
| 332-0213-581.90-00 TRANSFERS | - | - | 283,364 | - |
| TOTAL CAPITAL OUTLAY | (120,793) | - | 285,040 | - |
| TOTAL CAPITAL PROJECTS FUND | (120,793) | - | 285,040 | - |

**CITY OF WINTER GARDEN
 FY 2005/2006 BUDGET
 CAPITAL PROJECTS FUNDS-NEW CITY HALL FUND REVENUES**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> |
|----------------------------------|------------------------------|---|--|--|
| 333-0213-381.00-00 TRANSFERS | - | - | - | 1,794,393 |
| 333-0213-384.00-00 DEBT PROCEEDS | - | - | - | 6,705,607 |
| TOTAL | - | - | - | 8,500,000 |
| | <u>-</u> | <u>-</u> | <u>-</u> | <u>8,500,000</u> |

**CITY OF WINTER GARDEN
 FY 2005/2006 BUDGET
 CAPITAL PROJECTS-NEW CITY HALL FUND EXPENDITURES**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> |
|--|------------------------------|---|--|--|
| 333-0213-513.51-00 OFFICE SUPPLIES | - | - | - | 50,000 |
| 333-0213-513.52-01 MISC OPERATING SUPPLIES | - | - | - | 50,000 |
| TOTAL MATERIAL SERVICES | - | - | - | 100,000 |
| 333-0213-513.61-00 LAND | - | - | - | 1,000,000 |
| 333-0213-513.62-00 BUILDINGS | - | - | - | 7,000,000 |
| 333-0213-513.64-00 MACHINERY AND EQUIPMENT | - | - | - | 400,000 |
| TOTAL CAPITAL OUTLAY | - | - | - | 8,400,000 |
| TOTAL | - | - | - | 8,500,000 |



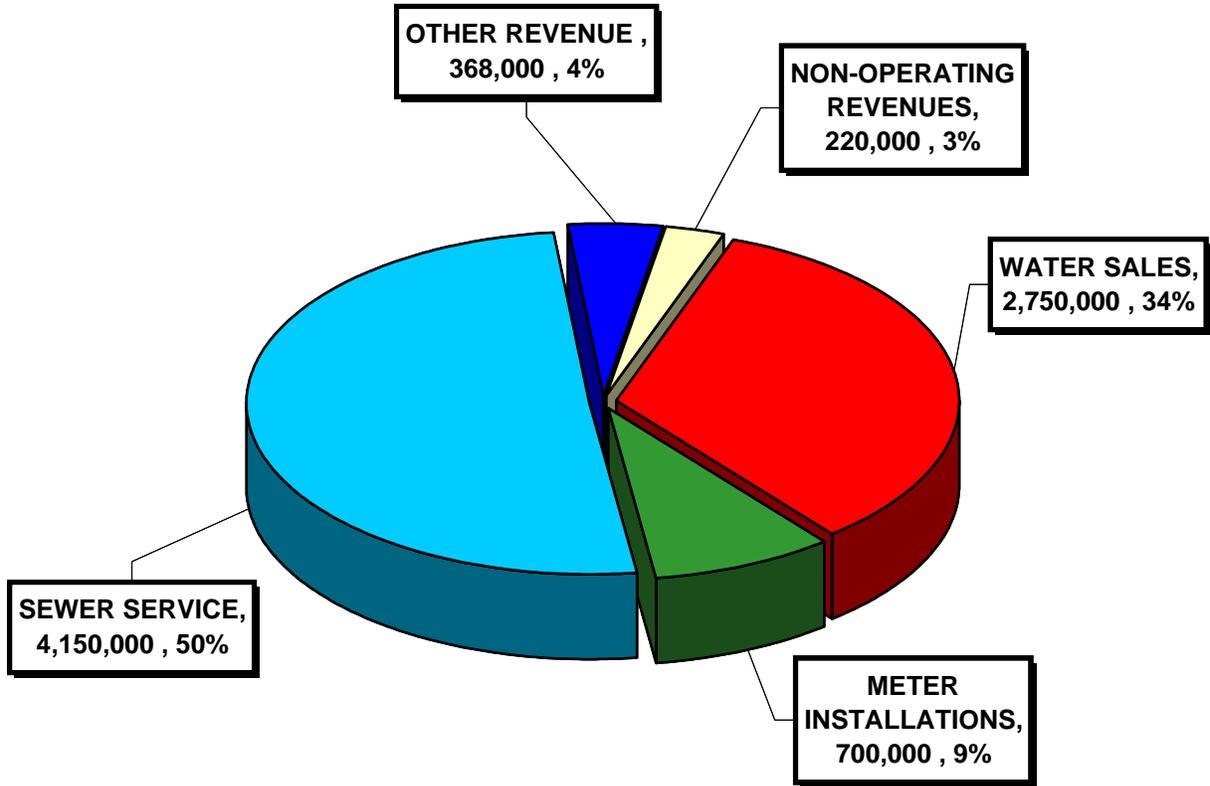
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ENTERPRISE FUNDS

Enterprise Funds are types of funds used for operations that are financed and operated in a manner similar to private business enterprises – where the intent of the governing body is that the cost of providing goods or services to the public on a continuing basis be financed or recovered primarily through user charges; or operations where the governing body has decided that income is appropriate for capital maintenance, public policy, management control, accountability or other purposes. Following is a list of the City of Winter Garden’s Enterprise Funds:

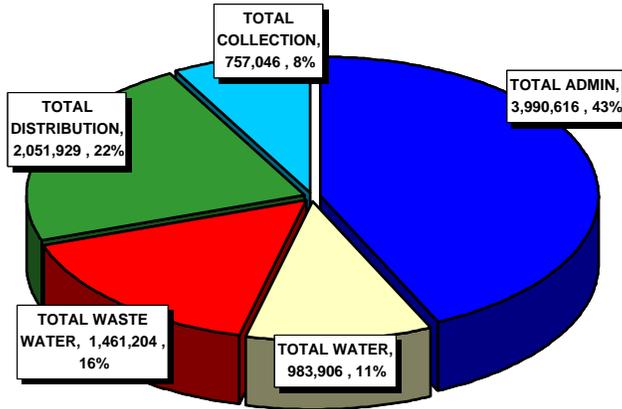
**Utilities Fund
Stormwater Fund
Solid Waste Fund
Trailer City Fund**

**CITY OF WINTER GARDEN
FY 2005/2006
UTILITIES OPERATING FUND
REVENUES BY SOURCE**



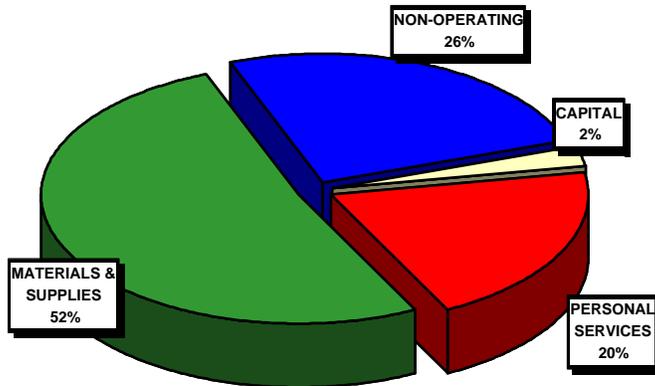
**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
UTILITY FUND**

OPERATING USES BY DIVISION



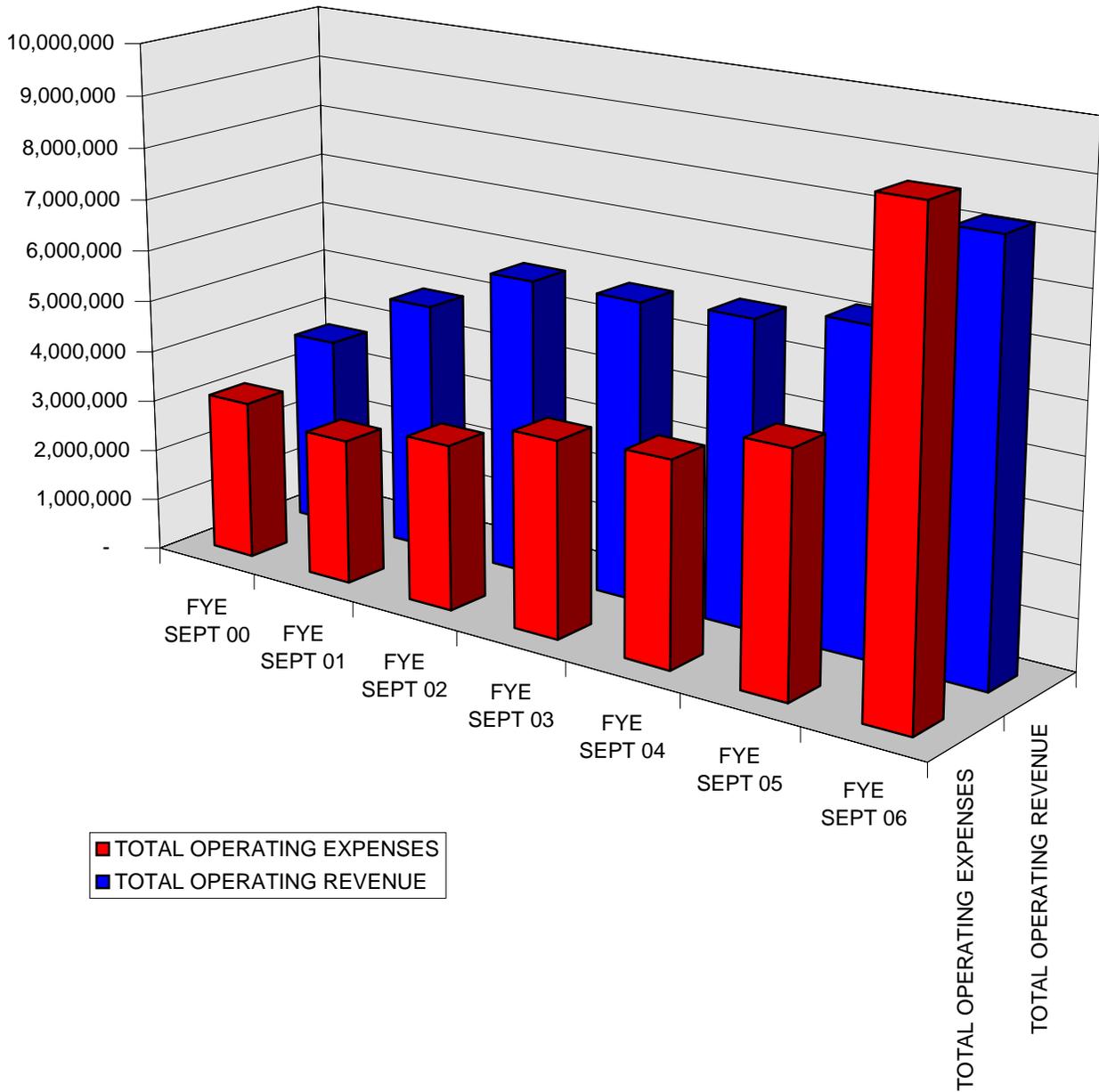
| | | |
|----------------|----|------------------|
| Administration | \$ | 3,990,616 |
| Water | | 983,906 |
| Wastewater | | 1,461,204 |
| Distribution | | 2,051,929 |
| Collection | | <u>757,046</u> |
| Total | | 9,244,701 |
| Capital | | <u>224,040</u> |
| Grand Total | \$ | <u>9,468,741</u> |

USES BY CATEGORY



| | | |
|----------------------|----|------------------|
| Personal Services | \$ | 1,907,565 |
| Materials & Supplies | | 4,904,585 |
| Non-Operating | | 2,432,551 |
| Capital | | <u>224,040</u> |
| | \$ | <u>9,468,741</u> |

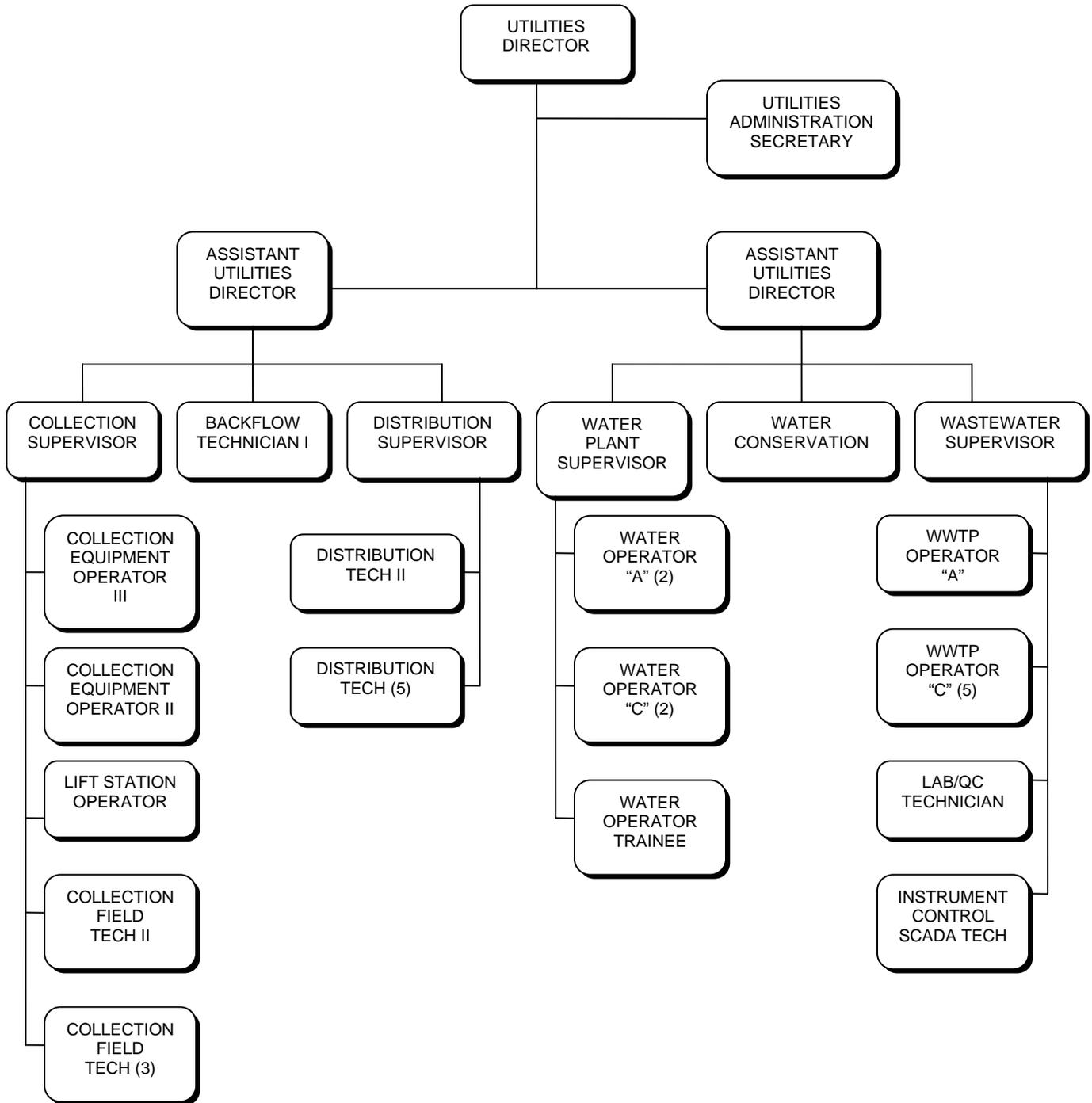
CITY OF WINTER GARDEN
 FY 2005/2006 BUDGET
 UTILITIES OPERATING FUND
 REVENUES AND OPERATING EXPENSES



**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
UTILITIES OPERATING FUND REVENUES**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> |
|---------------------------------------|------------------------------|---|--|--|
| 410-2116-329.09-00 | 22,026 | - | 15,000 | 28,000 |
| 410-2116-331.31-00 | 79,121 | - | 925 | - |
| 410-2116-334.31-00 | 4,396 | - | - | - |
| 410-2116-343.30-00 | 2,562,455 | 2,262,973 | 2,506,287 | 2,750,000 |
| 410-2116-343.30-01 | 30,895 | 27,156 | 32,440 | 42,000 |
| 410-2116-343.31-01 | 505,217 | 385,512 | 530,385 | 700,000 |
| 410-2116-343.32-00 | (21) | - | - | 30,000 |
| 410-2116-343.33-00 | 140,975 | 135,703 | 149,445 | 180,000 |
| 410-2116-343.50-00 | 3,400,676 | 3,229,944 | 3,499,462 | 4,150,000 |
| 410-2116-343.68-00 | 38,492 | 27,553 | 38,971 | 53,000 |
| TOTAL SERVICE CHARGES | 6,784,232 | 6,068,841 | 6,772,915 | 7,933,000 |
| 410-2116-361.10-00 | 182,177 | 85,000 | 36,955 | 175,000 |
| 410-2116-361.30-00 | (45,815) | - | - | 45,000 |
| TOTAL INVESTMENTS | 136,362 | 85,000 | 36,955 | 220,000 |
| 410-2116-362.11-00 | 25,800 | 18,000 | 25,800 | 20,000 |
| 410-2116-364.00-00 | 10,000 | 10,650 | - | - |
| 410-2116-367.00-00 | - | - | 2,403 | - |
| 410-2116-367.00-00 | (35,292) | 5,000 | - | - |
| 410-2116-369.90-00 | 6,507 | - | 8,685 | 15,000 |
| 410-2116-369.93-00 | (813) | - | - | - |
| TOTAL OTHER REVENUES | 6,202 | 33,650 | 36,888 | 35,000 |
| 410-2116-389.99-99 | - | - | - | 1,280,741 |
| TOTAL NON-OPERATING REVENUES | - | - | - | 1,280,741 |
| TOTAL UTILITIES OPERATING FUND | 6,926,796 | 6,187,491 | 6,846,758 | 9,468,741 |

ORGANIZATION CHART UTILITIES DEPARTMENT



**UTILITIES DEPARTMENT
GOALS, OBJECTIVES, AND PERFORMANCE MEASURES**

MISSION STATEMENT: To provide an effective and efficient level of service to our customers in the production of drinking water, treatment of wastewater and maintenance of our utility systems, and to protect and educate the public on conservation measures, our natural resources, and the environment.

Administration Division

STATUS REPORT – FY 2004/05 GOALS AND OBJECTIVES

GOAL 1: AUTOMATION OF FIRE LINE BILLING

Objective 1: Set up new rate codes for annual billing

Objective 2: Enter fire protection information with each new commercial account

Status 1: Function transferred to Utility Billing.

Status 2: Function transferred to Utility Billing.

GOAL 2: TRACKING PRODUCTIVITY OF WORK FORCE

Objective 1: Implement work order data base system for all divisions

Status 1: Objective accomplished.

GOAL 3: IMPROVE ATTENDANCE AND EMPLOYEE RETAINAGE

Objective 1: Proceed with 10hr/4day work week

Objective 2: Improve communication system between utility divisions

Objective 3: Reorganize collection/distribution divisions into one single division with two crews

Objective 4: Upgrade senior licensed plant operating personnel to lead operator positions

Status 1: Objective pending.

Status 2: Objective accomplished.

Status 3: Objective pending.

Status 4: Objective deserted.

GOAL 4: OBTAIN CONSUMPTIVE USE PERMIT

Objective 1: Narrow options for reclaimed water implementation

Objective 2: Meet requirements and provide updated information to SJRWMD

Objective 3: Bring negotiations with Dreyfus Citrus to a working plan that is mutually beneficial to both the City and Dreyfus

Status 1: Objective accomplished.
Status 2: Objective accomplished.
Status 3: Objective accomplished.

GOAL 5: CREATE AND DISTRIBUTE A UTILITIES DEPARTMENT MANUAL

Objective 1: Create utilities department manual
Objective 2: Distribute manual
Objective 3: Over the course of the year, evaluate and revise manual as needed to be consistent with utilities department procedures

Status 1: Objective accomplished.
Status 2: Objective accomplished.
Status 3: Objective accomplished.

FY 2005/06 GOALS AND OBJECTIVES

GOAL 1: COMPLETE RADIO READ METER RETROFITS

Objective 1: 3800 Each
Objective 2: Relinquish meter reading to Utilities Billing Department

GOAL 2: COMPLETE RECLAIMED SYSTEM ENGINEERING

Objective 1: 1 Lump Sum

GOAL 3: IMPLEMENT RECLAIM WATER DISTRIBUTION

Objective 1: 2 Million Gallons per Day

GOAL 4: UPDATE WASTEWATER FACILITIES PLAN-WEKIVA (IN-HOUSE)

Objective 1: 1 Lump Sum

GOAL 5: SOLIDIFY OCOEE PARTNERSHIP FOR WATER RECLAMATION

Objective 1: 1 Lump Sum

GOAL 6: CONCLUDE SLUDGE MANAGEMENT OPTIONS FOR THE FUTURE

Objective 1: 1 Lump Sum

GOAL 7: IMPLEMENT GALVANIZED PIPE REPLACEMENT PROGRAM

Objective 1: 2 Miles
Objective 2: Track on Department Data Base

Selected Effectiveness Indicators and Outcome Targets

| | FY 03/04 Actual | FY 04/05 Estimated | FY 05/06 Proposed |
|--|--------------------|-----------------------|----------------------|
| <u>Outputs</u> | | | |
| Water conservation enforcement program manhours | N/A | 289 | 397 |
| Water conservation public service project manhours (customer education) | N/A | 215 | 296 |
| Water conservation public outreach program manhours (youth education) | N/A | 188 | 258 |

NA=Data Not Available

Water Division

STATUS REPORT – FY 2004/05 GOALS AND OBJECTIVES

GOAL 1: UPGRADE SCADA SYSTEM

Objective 1: Modify existing programming for greater consistency among plants

Objective 2: Connect SCADA to network for remote monitoring

Status 1: Ongoing.

Status 2: Ongoing.

GOAL 2: EQUALIZE WATER PRESSURE THROUGHOUT SYSTEM

Objective 1: Add electronic pressure sensors in distribution system

Objective 2: Add pressure reducing valves at subdivisions

Status 1: Objective pending.

Status 2: Objective pending.

GOAL 3: CONSTRUCT CHLORINE BUILDING AT PALMETTO WTP

Objective 1: Design and permit building

Objective 2: Select contractor and construct

Status 1: Objective Accomplished.

Status 2: Construction Pending.

FY 2005/06 GOALS AND OBJECTIVES

GOAL 1: INSTALLATION OF COMPONENTS

Objective 1: 205 Man-hours

Objective 2: Track on Department Data Base

GOAL 2: MAINTENANCE OF PLANTS

Objective 1: 2079 Man-hours

Objective 2: Track on Department Data Base

GOAL 3: DAILY PLANT CHECKS

Objective 1: 2859 Man-hours

Objective 2: Track on Department Data Base

Selected Effectiveness Indicators and Outcome Targets

| | FY 03/04 Actual | FY 04/05 Estimated | FY 05/06 Proposed |
|--|----------------------------|-------------------------------|------------------------------|
| Outputs | | | |
| Installation of components (manhours) | N/A | 149 | 205 |
| Maintenance of plants (manhours) | N/A | 1,512 | 2,079 |
| Daily plant checks (manhours) | N/A | 2,079 | 2,859 |

NA=Data Not Available

Wastewater Division

STATUS REPORT – FY 2004/05 GOALS AND OBJECTIVES

GOAL 1: COMPLETE CONSTRUCTION OF PLANT EXPANSION

Objective 1: Complete mechanical equipment installation

Objective 2: Integrate existing electronic controls and alarms with new systems

Status 1: Goal Accomplished.

Status 2: Goal Accomplished.

GOAL 2: REDUCE INTERNAL RECYCLE FLOWS

Objective 1: Design improvements to existing yard piping and valves

Objective 2: Construct valve and gate improvements per design

Status 1: Goal Accomplished.

Status 2: Goal Accomplished.

GOAL 3: IMPROVE EXISTING CHLORINE FEED SYSTEM

Objective 1: Add electronic control module to feed system

Objective 2: Re-program SCADA for improved chlorine control and monitoring

Status 1: Goal Accomplished.

Status 2: Goal Accomplished.

FY 2005/06 GOALS AND OBJECTIVES

GOAL 1: MAINTENANCE OF PLANT

Objective 1: 2927 Man-hours

Objective 2: Track on Department Data Base

GOAL 2: MAINTENANCE OF LABORATORY

Objective 1: 590 Man-hours

Objective 2: Track on Department Data Base

GOAL 3: LABORATORY ANALYSES

Objective 1: 3020 Man-hours

Objective 2: Track on Department Data Base

GOAL 4: CLEANING OF PLANT

Objective 1: 708 Man-hours

Objective 2: Track on Department Data Base

GOAL 5: WATER CONSERVATION - ENFORCEMENT PROGRAM

Objective 1: 397 Man-hours

Objective 2: Track on Department Data Base

GOAL 6: WATER CONSERVATION - CUSTOMER EDUCATION

Objective 1: 296 Man-hours

Objective 2: Track on Department Data Base

GOAL 7: WATER CONSERVATION - YOUTH EDUCATION

Objective 1: 258 Man-hours

Objective 2: Track on Department Data Base

Selected Effectiveness Indicators and Outcome Targets

| | FY 03/04 Actual | FY 04/05 Estimated | FY 05/06 Proposed |
|---|--------------------|-----------------------|----------------------|
| <u>Outputs</u> | | | |
| Maintenance of plant (manhours) | N/A | 2,661 | 2,927 |
| Maintenance of variable frequency drive pumps (manhours) | N/A | 119 | 131 |
| Maintenance of laboratory (manhours) | N/A | 429 | 590 |
| Daily plant checks (manhours) | N/A | 2,097 | 2,306 |
| Laboratory analyses (manhours) | N/A | 2,196 | 3,020 |
| Cleaning of plant (manhours) | N/A | 515 | 708 |

NA=Data Not Available

Distribution Division

STATUS REPORT – FY 2004/05 GOALS AND OBJECTIVES

GOAL 1: REDUCE LABOR REQUIRED FOR METER READING

Objective 1: Continue replacement of existing manual-read meters with new radio-read meters

Objective 2: Set all new meters with an automatic transponder

Status 1: Objective accomplished, meter replacement program is on-going.

Status 2: Objective accomplished, transponders are installed on all replaced meters.

GOAL 2: REDUCE UNACCOUNTED WATER

Objective 1: Replace 1000 old ¾” and 1” meters with new automatic meters

Objective 2: Calibrate and repair all large meters annually

Objective 3: Do monthly inspection of zero-read meters for malfunctions

Status 1: Objective pending, meters are currently being replaced.

Status 2: Objective accomplished.

Status 3: Objective accomplished.

GOAL 3: HYDRANT MAINTENANCE PROGRAM

Objective 1: Flush and flow test all hydrants

Objective 2: Initiate maintenance program to repair, paint and code hydrants

Status 1: Objective accomplished.

Status 2: Objective accomplished.

GOAL 4: HYDRAULIC MODELING OF DISTRIBUTION/TRANSMISSION SYSTEM

Objective 1: Model distribution/transmission mains for pressures and capabilities with the addition of water plant # 4

Objective 2: Maintain model to keep information current

Status 1: Objective pending based on selection of engineering firm.

Status 2: Objective pending.

FY 2005/06 GOALS AND OBJECTIVES

GOAL 1: INSTALL METERS

Objective 1: 1332 Each

Objective 2: Track on Department Data Base

GOAL 2: METER SERVICES

Objective 1: 609 Customer Service Visits

Objective 2: Track on Department Data Base

GOAL 3: TEST BACKFLOW PREVENTORS

Objective 1: 1105 Customer Service Visits

Objective 2: Track on Department Data Base

GOAL 4: LOCATE UNDERGROUND MAINS

Objective 1: 700 Customer Service Visits

Objective 2: Track on Department Data Base

GOAL 5: REPAIR WATER MAINS

Objective 1: 15 Each

Objective 2: Track on Department Data Base

GOAL 6: REPAIR METERS

Objective 1: 338 Each

Objective 2: Track on Department Data Base

GOAL 7: HYDRANT MAINTENANCE/PAINTING

Objective 1: 400 Each

Objective 2: Track on Department Data Base

Selected Effectiveness Indicators and Outcome Targets

| | FY 03/04 Actual | FY 04/05 Estimated | FY 05/06 Proposed |
|---|--------------------|-----------------------|----------------------|
| <u>Outputs</u> | | | |
| Meters installed | N/A | 1,211 | 1,332 |
| Meter services (customer service visits) | N/A | 4,430 | 609 |
| Test backflow preventors (customer service visits) | N/A | 1,004 | 1,105 |
| Locate underground mains (customer service visits) | N/A | 636 | 700 |
| Water mains repaired | N/A | 14 | 15 |
| Meters repaired | N/A | 307 | 338 |
| Hydrants maintained/painted | N/A | 0 | 400 |

NA=Data Not Available

Collection Division

STATUS REPORT – FY 2004/05 GOALS AND OBJECTIVES

GOAL 1: REDUCE INFLOW AND INFILTRATION IN COLLECTION SYSTEM

Objective 1: Reline at least 15 manholes to prevent groundwater inflow

Objective 2: Clean and inspect at least 40,000 feet of sanitary sewer mains annually to reduce inflow and infiltration

Objective 3: Smoke test at least 20,000 feet of sanitary sewer lines annually to reduce inflow and infiltration

Status 1: Objective accomplished.

Status 2: Objective accomplished.

Status 3: Objective accomplished.

GOAL 2: UPGRADE LIFT STATION OPERATION

Objective 1: Reline and rebuild at least one lift station

Objective 2: Enter maintenance records on computer

Status 1: Objective accomplished (LS # 13).

Status 2: Objective accomplished.

GOAL 3: HYDRAULIC MODELING OF COLLECTION/TRANSMISSION SYSTEM

Objective 1: Model collection/transmission mains for pressures and capabilities

Objective 2: Maintain model to keep information current

Status 1: Objective Pending.

Status 2: *Objective Pending.*

FY 2005/06 GOALS AND OBJECTIVES

GOAL 1: INSTALLATION OF GRAVITY SEWERS

Objective 1: 3566 Lineal Feet

Objective 2: Track on Department Data Base

GOAL 2: MAINTENANCE OF GRAVITY SEWERS

Objective 1: 1306 Lineal Feet

Objective 2: Track on Department Data Base

GOAL 3: MAINTENANCE OF LIFT STATION PUMPS

Objective 1: 10 Hours per Pump

Objective 2: Track on Department Data Base

GOAL 4: MAINTENANCE OF WET WELL

Objective 1: 9 Hours per Station

Objective 2: Track on Department Data Base

GOAL 5: MAINTENANCE OF GENERATORS

Objective 1: 313 Man-hours

Objective 2: Track on Department Data Base

GOAL 6: SMOKE TEST GRAVITY SEWERS

Objective 1: 16 Miles

Objective 2: Track on Department Data Base

GOAL 7: DAILY CHECK OF LIFT STATIONS

Objective 1: 22 Hours per Station

Objective 2: Track on Department Data Base

GOAL 8: TEST EMERGENCY GENERATORS

Objective 1: 265 Man-hours

Objective 2: Track on Department Data Base

GOAL 9: CLEAN GRAVITY SEWERS

Objective 1: 1051 Man-hours
 Objective 2: Track on Department Data Base

GOAL 10: CLEAN WET WELLS

Objective 1: 4 Hours per Station
 Objective 2: Track on Department Data Base

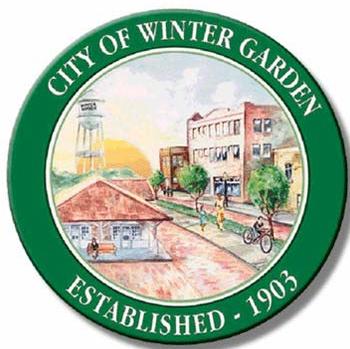
GOAL 11: REPAIR OF GRAVITY SEWERS

Objective 1: 551 Man-hours
 Objective 2: Track on Department Data Base

Selected Effectiveness Indicators and Outcome Targets

| | FY 03/04 Actual | FY 04/05 Estimated | FY 05/06 Proposed |
|---|----------------------------|-------------------------------|------------------------------|
| <u>Outputs</u> | | | |
| Installation of gravity sewers (lineal feet) | N/A | 3,242 | 3,566 |
| Maintenance of gravity sewers (lineal feet) | N/A | 1,187 | 1,306 |
| Maintenance of lift station pumps (hours per pump) | N/A | 9 | 10 |
| Maintenance of wet well (hours per station) | N/A | 8 | 9 |
| Maintenance of generators (manhours) | N/A | 284 | 313 |
| Smoke test gravity sewers (miles) | N/A | 14 | 16 |
| Daily check of lift stations (hours per station) | N/A | 20 | 22 |
| Test emergency generators (manhours) | N/A | 241 | 265 |
| Clean gravity sewers (manhours) | N/A | 955 | 1,051 |
| Clean wet wells (hours per station) | N/A | 4 | 4 |
| Repair of gravity sewers (manhours) | N/A | 501 | 551 |

NA=Data Not Available



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**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
UTILITIES OPERATING FUND
ADMINISTRATIVE DIVISION EXPENSES**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> |
|--|------------------------------|---|--|--|
| 410-2113-536.12-00 SALARIES | 340,275 | 428,672 | 428,672 | 294,046 |
| 410-2113-536.14-00 OVERTIME | 4,039 | - | - | - |
| 410-2113-536.21-00 FICA TAXES | 23,173 | 32,909 | 32,909 | 22,494 |
| 410-2113-536.22-00 RETIREMENT CONTRIBUTION | 40,639 | 57,758 | 57,758 | 39,351 |
| 410-2113-536.23-00 EMPLOYEE GROUP INSURANCE | 39,679 | 54,152 | 54,152 | 40,209 |
| 410-2113-536.24-00 WORKERS COMP INSURANCE | 2,587 | 1,084 | 1,084 | 634 |
| 410-2113-536.25-00 UNEMPLOYMENT COMPENSATION | - | 430 | 430 | 291 |
| 410-2113-536.28-00 EMPLOYEE ENTITLEMENT | 1,066 | 1,518 | 1,518 | - |
| TOTAL PERSONAL SERVICES | 451,458 | 576,523 | 576,523 | 397,025 |
| 410-2113-536.31-01 PROFESSIONAL SERVICE MISC | - | 1,819 | 1,819 | 2,829 |
| 410-2113-536.31-02 LEGAL | - | 2,000 | 2,000 | 768 |
| 410-2113-536.31-03 INVESTMENT COUNSEL | 19,259 | 13,792 | 13,792 | 15,110 |
| 410-2113-536.31-06 MEDICAL | 144 | 200 | 200 | 158 |
| 410-2113-536.32-00 ACCOUNTING AND AUDIT | 13,200 | 20,394 | 20,394 | 16,325 |
| 410-2113-536.34-01 CONTRACTUAL SVCS MISC | 6,764 | 9,479 | 9,479 | 2,133 |
| 410-2113-536.34-02 LAWN MAINTENANCE FEES | 1,800 | 1,854 | 1,854 | 1,800 |
| 410-2113-536.34-05 COMPUTER TRAINING | - | 2,000 | 2,000 | - |
| 410-2113-536.34-06 JANITORIAL | 4,200 | 4,326 | 4,326 | 4,200 |
| 410-2113-536.34-08 PERSONNEL | 1,653 | - | - | - |
| 410-2113-536.40-00 TRAVEL | 341 | 515 | 515 | 3,204 |
| 410-2113-536.41-02 TELEPHONE | 9,102 | 7,833 | 7,833 | 8,282 |
| 410-2113-536.41-03 RADIO | 77 | 200 | 200 | 108 |
| 410-2113-536.41-04 INTERNET | 1,232 | 1,153 | 1,153 | 1,327 |
| 410-2113-536.41-05 POSTAGE | 4,030 | 4,500 | 4,500 | 4,894 |
| 410-2113-536.43-00 UTILITY SERVICES | 8,026 | 6,857 | 6,857 | 6,693 |
| 410-2113-536.44-00 RENTALS AND LEASE | 4,545 | 3,393 | 3,393 | 8,565 |
| 410-2113-536.45-00 GENERAL INSURANCE | 23,262 | 2,424 | 2,424 | 4,955 |
| 410-2113-536.46-02 EQUIPMENT | 2,428 | 3,500 | 3,500 | 1,593 |
| 410-2113-536.46-03 VEHICLES | 3,997 | 5,285 | 5,285 | 6,077 |
| 410-2113-536.46-05 COMPUTER SOFTWARE | 1,108 | 1,712 | 1,712 | 1,469 |
| 410-2113-536.46-06 COMPUTER HARDWARE | - | 515 | 515 | 41,323 |
| 410-2113-536.46-10 BUILDING | 567 | 5,422 | 5,422 | 5,339 |
| 410-2113-536.47-01 PRINTING & BINDING MISC | 4,408 | 3,500 | 3,500 | 3,273 |
| 410-2113-536.47-02 RECORDS MANAGEMENT | 1,175 | 6,900 | 6,900 | - |
| 410-2113-536.48-00 ADVERTISING | 1,624 | 1,000 | 1,000 | 1,443 |
| 410-2113-536.49-01 OT CHARGES & PYMTS MISC | 895 | 100 | 100 | - |
| 410-2113-536.49-02 MANAGEMENT FEES | 429,155 | 514,173 | 514,173 | 1,014,626 |
| 410-2113-536.49-05 LICENSES & TAXES | 188 | 1,000 | 1,000 | 346 |
| 410-2113-536.49-10 BAD DEBT EXPENSE | 29,972 | - | - | - |
| 410-2113-536.49-12 DONATIONS | 100 | - | - | - |
| 410-2113-536.51-00 OFFICE SUPPLIES | 5,124 | 3,561 | 3,561 | 6,355 |
| 410-2113-536.52-01 OPERATING SUPPLIES MISC | 11,175 | 10,850 | 10,850 | 25,536 |

| | | | | | |
|--------------------|--------------------------------------|------------------|------------------|------------------|------------------|
| 410-2113-536.52-03 | GASOLINE & OIL | 1,824 | 1,360 | 1,360 | 2,849 |
| 410-2113-536.52-04 | UNIFORMS & ACCESSORIES | 1,149 | 1,468 | 1,468 | 1,296 |
| 410-2113-536.54-01 | DUES & SUBSCRIPTIONS | 509 | 500 | 500 | 1,755 |
| 410-2113-536.54-02 | SEMINARS & COURSES | 1,711 | 1,663 | 1,663 | 2,386 |
| 410-2113-536.54-03 | EDUC ASSIST PROGRAMS REIMBURSE | 719 | 2,000 | 2,000 | 773 |
| | TOTAL MATERIAL SERVICES | 595,463 | 647,248 | 647,248 | 1,197,790 |
| 410-2113-536.64-00 | MACHINERY & EQUIPMENT | - | 1,500 | 1,500 | 22,200 |
| | TOTAL CAPITAL OUTLAY | - | 1,500 | 1,500 | 22,200 |
| 410-2113-536.72-23 | SERIES 1999 INTEREST PYMT | 1,861 | - | - | - |
| 410-2113-536.91-01 | CONTINGENT EXPENSE | - | 400,000 | 400,000 | 400,000 |
| 410-2113-581.91-00 | TRANSFERS | 607,051 | 200,000 | 200,000 | 1,995,801 |
| 410-2113-590.90-00 | TRANSFER TO FUND BALANCE | - | 746,776 | 446,043 | - |
| | TOTAL NON-OPERATING EXPENSES | 608,912 | 1,346,776 | 1,046,043 | 2,395,801 |
| | TOTAL ADMINISTRATIVE DIVISION | 1,655,833 | 2,572,047 | 2,271,314 | 4,012,816 |

**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
UTILITIES OPERATING FUND
WATER DIVISION EXPENSES**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> |
|---|------------------------------|---|--|--|
| 410-2116-533.12-00 SALARIES REGULAR | 178,937 | 188,732 | 188,732 | 216,122 |
| 410-2116-533.14-00 OVERTIME | 16,474 | 10,159 | 10,159 | 10,948 |
| 410-2116-533.21-00 FICA TAXES | 14,534 | 15,321 | 15,321 | 17,371 |
| 410-2116-533.22-00 RETIREMENT CONTRIBUTION | 31,125 | 32,384 | 32,384 | 41,100 |
| 410-2116-533.23-00 EMPLOYEE GROUP INSURANCE | 29,158 | 40,043 | 40,043 | 47,164 |
| 410-2116-533.24-00 WORKERS COMP INSURANCE | 5,939 | 4,500 | 4,500 | 4,913 |
| 410-2116-533.25-00 UNEMPLOYMENT COMPENSATION | - | 200 | 200 | 227 |
| 410-2116-533.28-00 EMPLOYEE ENTITLEMENT | 742 | 932 | 932 | - |
| TOTAL PERSONAL SERVICES | 276,909 | 292,271 | 292,271 | 337,845 |
| 410-2116-533.31-01 PROFESSIONAL SERVICE MISC. | 1,663 | 2,569 | 2,569 | - |
| 410-2116-533.31-02 LEGAL | 27,261 | 15,000 | 15,000 | 1,910 |
| 410-2116-533.31-04 ENGINEERING | 38,267 | 36,250 | 36,250 | 49,973 |
| 410-2116-533.31-06 MEDICAL | 270 | 220 | 220 | 559 |
| 410-2116-533.34-01 CONTRACTUAL SVCS MISC. | 23,016 | 37,635 | 37,635 | 92,930 |
| 410-2116-533.34-02 LAWN MAINTENANCE | 10,228 | 18,785 | 18,785 | 15,466 |
| 410-2116-533.34-05 COMPUTER TRAINING | - | 1,000 | 1,000 | - |
| 410-2116-533.40-00 TRAVEL EXPENSE | 974 | 1,000 | 1,000 | 375 |
| 410-2116-533.41-02 TELEPHONE | 6,390 | 6,501 | 6,501 | 8,433 |
| 410-2116-533.41-03 RADIO | 231 | 235 | 235 | 372 |
| 410-2116-533.41-04 INTERNET | - | 2,000 | 2,000 | - |
| 410-2116-533.43-00 UTILITY SERVICES | 163,789 | 138,500 | 138,500 | 148,543 |
| 410-2116-533.44-00 RENTALS AND LEASES | 827 | 3,000 | 3,000 | 3,693 |
| 410-2116-533.45-00 GENERAL INSURANCE | 63,909 | 40,228 | 40,228 | 66,914 |
| 410-2116-533.46-01 REPAIRS & MNTC MISC. | 809 | 1,000 | 1,000 | 24,713 |
| 410-2116-533.46-02 EQUIPMENT | 41,746 | 22,500 | 22,500 | 45,137 |
| 410-2116-533.46-03 VEHICLES | 7,955 | 6,980 | 6,980 | 5,951 |
| 410-2116-533.46-05 COMPUTER SOFTWARE | 473 | 731 | 731 | 737 |
| 410-2116-533.46-06 COMPUTER HARDWARE | 79 | 500 | 500 | 12,282 |
| 410-2116-533.46-10 BUILDING | 20,086 | 19,018 | 19,018 | 63,814 |
| 410-2116-533.47-01 PRINTING AND BINDING MISC. | 4,236 | 2,600 | 2,600 | 2,976 |
| 410-2116-533.48-00 PROMOTIONAL ACTIVITIES | 658 | - | - | - |
| 410-2116-533.49-05 LICENSES & TAXES | 1,784 | 2,679 | 2,679 | 86 |
| 410-2116-533.51-00 OFFICE SUPPLIES | 1,642 | 1,827 | 1,827 | 5,779 |
| 410-2116-533.52-01 OPERATING SUPPLIES MISC. | 5,761 | - | - | 21,856 |
| 410-2116-533.52-02 CHEMICALS | 16,983 | 17,545 | 17,545 | 29,427 |
| 410-2116-533.52-03 GASOLINE & OIL | 5,302 | 3,203 | 3,203 | 3,818 |
| 410-2116-533.52-04 UNIFORMS & ACCESSORIES | 1,396 | 1,650 | 1,650 | 2,719 |
| 410-2116-533.54-01 DUES & SUBSCRIPTIONS | 124 | 200 | 200 | - |
| 410-2116-533.54-02 SEMINARS & COURSES | 240 | 1,000 | 1,000 | 557 |
| 410-2116-533.54-02 OTHER EDUCATIONAL SVCS | - | 400 | 400 | 291 |
| TOTAL MATERIAL SERVICES | 446,099 | 384,756 | 384,756 | 609,311 |
| 410-2116-533.62-00 BUILDING | - | - | - | 1,200 |
| 410-2116-533.63-00 IMPROVEMENTS OT BUILDING | - | 31,000 | 31,000 | 42,080 |

| | | | | | |
|--------------------|------------------------------|----------------|----------------|----------------|------------------|
| 410-2116-533.64-00 | MACHINERY & EQUIPMENT | - | 3,400 | 3,400 | 5,560 |
| | TOTAL CAPITAL OUTLAY | - | 34,400 | 34,400 | 48,840 |
| 410-2116-591.93-00 | SERVICE DEPOSIT INTEREST | 33,018 | 35,000 | 35,000 | 36,750 |
| | TOTAL NON-OPERATING EXPENSES | 33,018 | 35,000 | 35,000 | 36,750 |
| | TOTAL WATER DIVISION | 756,026 | 746,427 | 746,427 | 1,032,746 |

**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
UTILITIES OPERATING FUND
WASTEWATER DIVISION EXPENSES**

| | <u>2004 ACTUAL</u> | <u>2005 ORIGINAL BUDGET</u> | <u>2005 REVISED BUDGET</u> | <u>2006 ADOPTED BUDGET</u> |
|---|-------------------------|-------------------------------------|------------------------------------|------------------------------------|
| 410-2117-535.12-00 SALARIES REGULAR | 280,706 | 293,217 | 293,217 | 319,511 |
| 410-2117-535.14-00 SALARIES OVERTIME 1.5 | 64,685 | 17,289 | 17,289 | 18,547 |
| 410-2117-535.21-00 FICA TAXES | 24,741 | 23,895 | 23,895 | 25,861 |
| 410-2117-535.22-00 RETIREMENT CONTRIBUTION | 54,629 | 50,508 | 50,508 | 61,189 |
| 410-2117-535.23-00 EMPLOYEE GROUP INSURANCE | 49,942 | 48,588 | 48,588 | 53,538 |
| 410-2117-535.24-00 WORKERS COMP INSURANCE | 6,773 | 5,000 | 5,000 | 4,975 |
| 410-2117-535.25-00 UNEMPLOYMENT COMPENSATION | 5,225 | 312 | 312 | 328 |
| 410-2117-535.28-00 EMPLOYMENT ENTITLEMENT | 1,188 | 1,080 | 1,080 | - |
| TOTAL PERSONAL SERVICES | <u>487,889</u> | <u>439,889</u> | <u>439,889</u> | <u>483,949</u> |
| 410-2117-535.31-01 PROFESSIONAL SERVICE MISC. | 2,588 | 3,998 | 3,998 | - |
| 410-2117-535.31-02 LEGAL | 38 | 1,000 | 1,000 | - |
| 410-2117-535.31-04 ENGINEERING | 46,270 | 34,417 | 34,417 | 54,981 |
| 410-2117-535.31-06 MEDICAL | 545 | 408 | 408 | 511 |
| 410-2117-535.34-01 CONTRACTUAL SVCS MISC. | 203,661 | 173,600 | 173,600 | 192,934 |
| 410-2117-535.34-02 LAWN MAINTENANCE | 1,800 | 2,764 | 2,764 | 14,614 |
| 410-2117-535.34-05 COMPUTER TRAINING | - | 1,000 | 1,000 | - |
| 410-2117-535.40-00 TRAVEL EXPENSES | 1,470 | 1,500 | 1,500 | 1,550 |
| 410-2117-535.41-02 TELEPHONE | 5,802 | 2,897 | 2,897 | 8,868 |
| 410-2117-535.41-03 RADIO | 231 | 258 | 258 | 374 |
| 410-2117-535.41-04 INTERNET | 816 | 3,600 | 3,600 | 396 |
| 410-2117-535.41-05 POSTAGE | 323 | 100 | 100 | 213 |
| 410-2117-535.43-00 UTILITY SERVICES | 217,067 | 187,200 | 187,200 | 260,962 |
| 410-2117-535.44-00 RENTALS & LEASES | 60,458 | 4,200 | 4,200 | 5,290 |
| 410-2117-535.45-00 GENERAL INSURANCE | 70,411 | 57,828 | 57,828 | 221,785 |
| 410-2117-535.46-01 REPAIRS & MNTC MISC. | 11,137 | 5,140 | 5,140 | 21,214 |
| 410-2117-535.46-02 EQUIPMENT | 40,539 | 15,000 | 15,000 | 4,138 |
| 410-2117-535.46-03 VEHICLES | 4,911 | 5,649 | 5,649 | 4,675 |
| 410-2117-535.46-05 COMPUTER SOFTWARE | 7,108 | 4,000 | 4,000 | 4,106 |
| 410-2117-535.46-06 COMPUTER HARDWARE | 5,989 | 1,000 | 1,000 | 8,274 |
| 410-2117-535.46-10 BUILDING | 684 | 2,000 | 2,000 | 30,655 |
| 410-2117-535.47-01 MISC PRINTING & BINDING | 4 | - | - | - |
| 410-2117-535.48-00 PROMOTIONAL ACTIVITIES | 195 | - | - | - |
| 410-2117-535.49-05 LICENSES & TAXES | 2,214 | 3,000 | 3,000 | 2,357 |
| 410-2117-535.51-00 OFFICE SUPPLIES | 2,911 | 3,000 | 3,000 | 1,291 |
| 410-2117-535.52-01 OPERATING SUPPLIES MISC. | 38,397 | 20,650 | 20,650 | 18,268 |
| 410-2117-535.52-02 CHEMICALS | 106,356 | 84,914 | 84,914 | 100,501 |
| 410-2117-535.52-03 GASOLINE & OIL | 9,703 | 9,995 | 9,995 | 6,939 |
| 410-2117-535.52-04 UNIFORMS & ACCESSORIES | 2,778 | 2,475 | 2,475 | 4,135 |
| 410-2117-535.52-05 LABORATORY SUPPLIES | 19,577 | 15,000 | 15,000 | 7,281 |
| 410-2117-535.54-01 DUES & SUBSCRIPTIONS | - | 300 | 300 | - |
| 410-2117-535.54-02 SEMINARS & COURSES | 1,124 | 2,000 | 2,000 | 943 |
| 410-2117-535.54-03 EDUC ASSIST PROG REIMBURS | 550 | 600 | 600 | - |
| TOTAL MATERIAL SERVICES | <u>865,657</u> | <u>649,493</u> | <u>649,493</u> | <u>977,255</u> |
| 410-2117-535.62-00 BUILDINGS | - | 3,000 | 3,000 | 20,000 |
| 410-2117-535.64-00 MACHINERY & EQUIPMENT | - | 54,900 | 54,900 | 2,000 |
| TOTAL CAPITAL OUTLAY | <u>-</u> | <u>57,900</u> | <u>57,900</u> | <u>22,000</u> |
| TOTAL WASTEWATER | <u>1,353,546</u> | <u>1,147,282</u> | <u>1,147,282</u> | <u>1,483,204</u> |

**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
UTILITIES OPERATING FUND
DISTRIBUTION DIVISION EXPENSES**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> |
|---|------------------------------|---|--|--|
| 410-2126-533.12-00 SALARIES REGULAR | 189,351 | 199,511 | 199,511 | 210,536 |
| 410-2126-533.14-00 SALARIES OVERTIME 1.5 | 30,571 | 8,504 | 8,504 | 7,879 |
| 410-2126-533.21-00 FICA TAXES | 15,717 | 16,045 | 16,045 | 16,709 |
| 410-2126-533.22-00 RETIREMENT CONTRIBUTION | 35,242 | 33,914 | 33,914 | 39,533 |
| 410-2126-533.23-00 EMPLOYEE GROUP INSURANCE | 53,699 | 70,745 | 70,745 | 80,114 |
| 410-2126-533.24-00 WORKERS COMP INSURANCE | 6,071 | 5,000 | 5,000 | 4,725 |
| 410-2126-533.25-00 UNEMPLOYMENT COMPENSATION | - | 209 | 209 | 219 |
| 410-2126-533.28-00 EMPLOYEE ENTITLEMENT | 1,336 | 1,243 | 1,243 | - |
| TOTAL PERSONAL SERVICES | 331,987 | 335,171 | 335,171 | 359,715 |
| 410-2126-533.31-01 PROFESSIONAL SERVICE MISC. | - | 1,000 | 1,000 | - |
| 410-2126-533.31-02 LEGAL | - | 1,000 | 1,000 | - |
| 410-2126-533.31-04 ENGINEERING | 38,794 | 104,679 | 104,679 | 135,157 |
| 410-2126-533.31-06 MEDICAL | 896 | 1,238 | 1,238 | 391 |
| 410-2126-533.34-01 CONTRACTUAL SVCS MISC. | 11,337 | 5,000 | 365,000 | 368,379 |
| 410-2126-533.34-05 COMPUTER TRAINING | - | 500 | 500 | - |
| 410-2126-533.40-00 TRAVEL EXPENSE | 1,011 | 1,238 | 1,238 | 1,238 |
| 410-2126-533.41-02 TELEPHONE | 4,829 | 4,508 | 4,508 | 5,652 |
| 410-2126-533.41-03 RADIO | 231 | 250 | 250 | 453 |
| 410-2126-533.41-04 INTERNET | 1,224 | 1,471 | 1,471 | 629 |
| 410-2126-533.44-00 RENTALS AND LEASES | 118 | 618 | 618 | 646 |
| 410-2126-533.45-00 GENERAL INSURANCE | 3,363 | 12,924 | 12,924 | 5,020 |
| 410-2126-533.46-01 REPAIRS & MNTC MISC. | - | 250 | 250 | - |
| 410-2126-533.46-02 EQUIPMENT | 2,265 | 3,282 | 3,282 | 7,162 |
| 410-2126-533.46-03 VEHICLES | 10,291 | 10,404 | 10,404 | 9,333 |
| 410-2126-533.46-05 COMPUTER SOFTWARE | - | 500 | 500 | 1,029 |
| 410-2126-533.46-06 COMPUTER HARDWARE | - | 500 | 500 | 12,419 |
| 410-2126-533.46-07 UTILITY LINE | 51,051 | 40,500 | 40,500 | 26,424 |
| 410-2126-533.46-10 BUILDING | 6 | 1,000 | 1,000 | - |
| 410-2126-533.47-01 PRINTING & BINDING | 86 | - | - | - |
| 410-2126-533.48-00 ADVERTISING | 12 | - | - | - |
| 410-2126-533.51-00 OFFICE SUPPLIES | 258 | 399 | 399 | 1,303 |
| 410-2126-533.52-01 OPERATING SUPPLIES MISC. | 492,430 | 394,000 | 994,000 | 1,096,010 |
| 410-2126-533.52-03 GASOLINE & OIL | 13,103 | 11,754 | 11,754 | 15,651 |
| 410-2126-533.52-04 UNIFORMS & ACCESSORIES | 2,358 | 2,549 | 2,549 | 3,494 |
| 410-2126-533.54-01 DUES & SUBSCRIPTIONS | - | 250 | 250 | - |
| 410-2126-533.54-02 SEMINARS & COURSES | 1,324 | 1,474 | 1,474 | 1,824 |
| TOTAL MATERIAL SERVICES | 634,987 | 601,288 | 1,561,288 | 1,692,214 |
| 410-2126-533.64-00 MACHINERY & EQUIPMENT | - | 62,250 | 62,250 | 32,000 |
| TOTAL CAPITAL OUTLAY | - | 62,250 | 62,250 | 32,000 |
| TOTAL DISTRIBUTION DIVISION | 966,974 | 998,709 | 1,958,709 | 2,083,929 |

**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
UTILITIES OPERATING FUND
COLLECTION DIVISION EXPENSES**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> |
|--|------------------------------|---|--|--|
| 410-2127-535.12-00 SALARIES REGULAR | 150,024 | 230,962 | 230,962 | 208,525 |
| 410-2127-535.14-00 SALARIES OVERTIME 1.5 | 33,682 | 9,797 | 9,797 | 8,886 |
| 410-2127-535.21-00 FICA TAXES | 13,620 | 18,554 | 18,554 | 16,632 |
| 410-2127-535.22-00 RETIREMENT CONTRIBUTION | 29,107 | 19,961 | 19,961 | 39,351 |
| 410-2127-535.23-00 EMPLOYEE GROUP INSURANCE | 30,591 | 49,852 | 49,852 | 52,116 |
| 410-2127-535.24-00 WORKERS COMP INSURANCE | 3,500 | 4,000 | 4,000 | 3,303 |
| 410-2127-535.25-00 UNEMPLOYMENT COMPENSATION | - | 242 | 242 | 218 |
| 410-2127-535.28-00 EMPLOYMENT ENTITLEMENT | 1,039 | 1,243 | 1,243 | - |
| TOTAL PERSONAL SERVICES | 261,563 | 334,611 | 334,611 | 329,031 |
| 410-2127-535.31-01 PROFESSIONAL SERVICE MISC. | - | 3,594 | 3,594 | - |
| 410-2127-535.31-02 LEGAL | 1,035 | 984 | 984 | 643 |
| 410-2127-535.31-04 ENGINEERING | 32,358 | 104,679 | 104,679 | 135,157 |
| 410-2127-535.31-06 MEDICAL | 1,080 | 915 | 915 | 561 |
| 410-2127-535.34-01 CONTRACTUAL SVCS MISC. | 11,352 | 15,623 | 15,623 | 10,049 |
| 410-2127-535.34-02 LAWN MAINTENANCE | 900 | 1,788 | 1,788 | 900 |
| 410-2127-535.34-05 COMPUTER TRAINING | - | 300 | 300 | - |
| 410-2127-535.40-00 TRAVEL EXPENSES | 452 | 1,300 | 1,300 | 1,522 |
| 410-2127-535.41-02 TELEPHONE | 20,637 | 22,000 | 22,000 | 20,520 |
| 410-2127-535.41-03 RADIO | 231 | 235 | 235 | 425 |
| 410-2127-535.41-05 POSTAGE | - | - | - | 600 |
| 410-2127-535.43-00 UTILITY SERVICES | 31,627 | 28,953 | 28,953 | 24,830 |
| 410-2127-535.44-00 RENTALS AND LEASES | 8,123 | 16,779 | 16,779 | 6,423 |
| 410-2127-535.45-00 GENERAL INSURANCE | 51,384 | 31,182 | 31,182 | 56,158 |
| 410-2127-535.46-01 REPAIRS & MNTC MISC. | 854 | 1,046 | 1,046 | 1,289 |
| 410-2127-535.46-02 EQUIPMENT | 11,721 | 5,653 | 5,653 | 7,906 |
| 410-2127-535.46-03 VEHICLES | 36,916 | 40,133 | 40,133 | 32,297 |
| 410-2127-535.46-04 LIFT STATIONS | 44,292 | 20,972 | 20,972 | 49,066 |
| 410-2127-535.46-05 COMPUTER SOFTWARE | - | 500 | 500 | - |
| 410-2127-535.46-06 COMPUTER HARDWARE | - | 500 | 500 | 8,325 |
| 410-2127-535.46-07 UTILITY LINE | 13,122 | 8,900 | 8,900 | 27,171 |
| 410-2127-535.46-10 BUILDING | - | 1,000 | 1,000 | 4,379 |
| 410-2127-535.47-01 PRINTING & BINDING | 800 | 1,106 | 1,106 | 610 |
| 410-2127-535.48-00 ADVERTISING | 195 | - | - | - |
| 410-2127-535.49-05 LICENSES & TAXES | 226 | 349 | 349 | 171 |
| 410-2127-535.51-00 OFFICE SUPPLIES | 227 | 284 | 284 | 684 |
| 410-2127-535.52-01 OPERATING SUPPLIES MISC. | 16,090 | 17,985 | 17,985 | 8,925 |
| 410-2127-535.52-03 GASOLINE & OIL | 19,839 | 17,690 | 17,690 | 24,429 |
| 410-2127-535.52-04 UNIFORMS & ACCESSORIES | 2,051 | 2,200 | 2,200 | 3,975 |
| 410-2127-535.54-02 SEMINARS & COURSES | 895 | - | - | 1,000 |
| TOTAL MATERIAL SERVICES | 306,407 | 346,650 | 346,650 | 428,015 |
| 410-2127-535.63-00 IMPROVE OTHER THAN BUILDING | - | - | - | 25,000 |
| 410-2127-535.64-00 MACHINERY & EQUIPMENT | - | 41,765 | 41,765 | 74,000 |
| TOTAL CAPITAL OUTLAY | - | 41,765 | 41,765 | 99,000 |
| TOTAL COLLECTION DIVISION | 567,970 | 723,026 | 723,026 | 856,046 |

**CITY OF WINTER GARDEN
 FY 2005/2006 BUDGET
 UTILITIES OPERATING FUND EXPENSES
 DEPRECIATION**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> |
|--|------------------------------|---|--|--|
| 410-2190-536.59-91 DEPRECIATION BUILDING | 108,669 | - | - | - |
| 410-2190-536.59-92 DEPRECIATION IMPROVEMENTS | 533,236 | - | - | - |
| 410-2190-536.59-93 DEPRECIATION EQUIPMENT | 198,368 | - | - | - |
| TOTAL MATERIAL SERVICES | 840,273 | - | - | - |
| TOTAL DEPRECIATION | 840,273 | - | - | - |
| TOTAL UTILITIES OPERATING FUND | 6,140,622 | 6,187,491 | 6,846,758 | 9,468,741 |

**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
UTILITIES IMPACT FEES FUND REVENUES**

| | <u>2004 ACTUAL</u> | <u>2005 ORIGINAL BUDGET</u> | <u>2005 REVISED BUDGET</u> | <u>2006 ADOPTED BUDGET</u> |
|---|-------------------------|-------------------------------------|------------------------------------|------------------------------------|
| 411-2116-361.10-00 INTEREST | 513,737 | 50,000 | 50,000 | 520,000 |
| 411-2116-361.30-00 INCR (DECR) IN FV OF INVST | (203,790) | - | - | - |
| TOTAL INVESTMENTS | 309,947 | 50,000 | 50,000 | 520,000 |
| 411-2116-363.23-01 IMPACT FEES-WATER SERVICE | 2,151,997 | 2,265,000 | 2,885,643 | 2,900,000 |
| 411-2116-363.23-02 IMPACT FEES-WASTEWATER SERVICE | 2,558,348 | 2,600,000 | 3,162,720 | 4,421,000 |
| 411-2116-367.00-00 GAIN ON SALE OF INVEST | (96,099) | - | - | - |
| TOTAL MISCELLANEOUS REVENUES | 4,614,246 | 4,865,000 | 6,048,363 | 7,321,000 |
| 411-2116-381.00-00 INTERFUND TRANSFER IN | - | 250,000 | 313,356 | - |
| 411-2116-389.99-17 USE OF FUND BALANCE-WASTEWATER | - | 402,556 | - | 2,623,728 |
| TOTAL NON-OPERATING REVENUES | - | 652,556 | 313,356 | 2,623,728 |
| TOTAL UTILITIES IMPACT FEES FUND | <u>4,924,193</u> | <u>5,567,556</u> | <u>6,411,719</u> | <u>10,464,728</u> |

**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
UTILITIES IMPACT FEE FUND EXPENSES**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> |
|---|------------------------------|---|--|--|
| <u>WATER DIVISION</u> | | | | |
| 411-2116-533.63-00 IMPROV OTHER THAN BUILDING | - | - | 23,000 | 16,973 |
| TOTAL CAPITAL OUTLAY | - | - | 23,000 | 16,973 |
| 411-2116-517.72-00 INTEREST | 43,298 | - | 77,749 | 53,081 |
| TOTAL DEBT SERVICE | 43,298 | - | 77,749 | 53,081 |
| 411-2116-533.95-00 OTHER NONOPERATING USES | 39,350 | 23,000 | - | - |
| 411-2116-590.90-00 TRANSFER TO FUND BALANCE | - | 950,793 | 1,043,687 | 2,629,625 |
| TOTAL NON-OPERATING EXPENSES | 39,350 | 973,793 | 1,043,687 | 2,629,625 |
| TOTAL WATER DIVISION | 82,648 | 973,793 | 1,144,436 | 2,699,679 |
| <u>WASTEWATER DIVISION</u> | | | | |
| 411-2117-535.63-00 IMPROV OTHER THAN BUILDING | - | 1,172,500 | 1,322,500 | 4,410,448 |
| TOTAL CAPITAL OUTLAY | - | 1,172,500 | 1,322,500 | 4,410,448 |
| 411-2117-517.72-00 INTEREST | 236,429 | 638,633 | 638,633 | 324,137 |
| TOTAL DEBT SERVICE | 236,429 | 638,633 | 638,633 | 324,137 |
| 411-2117-581.91-00 TRANSFERS | 248,856 | - | - | - |
| 411-2117-590.90-00 TRANSFER TO FUND BALANCE | - | - | 223,520 | - |
| TOTAL NON-OPERATING EXPENSE | 248,856 | - | 223,520 | - |
| TOTAL WASTEWATER DIVISION | 485,285 | 1,811,133 | 2,184,653 | 4,734,585 |
| <u>DISTRIBUTION DIVISION</u> | | | | |
| 411-2126-533.63-00 IMPROV OTHER THAN BUILDING | - | 1,332,020 | 1,482,020 | 400,321 |
| TOTAL CAPITAL OUTLAY | - | 1,332,020 | 1,482,020 | 400,321 |
| TOTAL DISTRIBUTION DIVISION | - | 1,332,020 | 1,482,020 | 400,321 |
| <u>COLLECTION DIVISION</u> | | | | |
| 411-2127-535.63-00 IMPROV OTHER THAN BUILDING | - | 1,450,610 | 1,600,610 | 2,630,143 |
| TOTAL CAPITAL OUTLAY | - | 1,450,610 | 1,600,610 | 2,630,143 |
| TOTAL COLLECTION DIVISION | - | 1,450,610 | 1,600,610 | 2,630,143 |
| TOTAL UTILITIES IMPACT FEES FUND | 567,933 | 5,567,556 | 6,411,719 | 10,464,728 |

**CITY OF WINTER GARDEN
 FY 2005/2006 BUDGET
 UTILITIES RENEWAL AND REPLACEMENT FUND REVENUES**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> |
|--|------------------------------|---|--|--|
| 412-2116-361.10-00 INTEREST | 11,943 | 10,000 | 10,000 | 23,000 |
| TOTAL INVESTMENTS | 11,943 | 10,000 | 10,000 | 23,000 |
| 412-2116-381.41-00 TRANSFER-FROM UTIL OPERATING FUND | 607,051 | 200,000 | 200,000 | 1,201,408 |
| 412-2116-389.99-99 USE OF FUND BALANCE | - | 939,079 | 966,403 | 143,245 |
| TOTAL NON-OPERATING REVENUES | 607,051 | 1,139,079 | 1,166,403 | 1,344,653 |
| 412-2126-334.49-00 STATE GRANTS-OTHER TRANSPORT | 7,483 | - | - | - |
| 412-2127-334.49-00 STATE GRANTS-OTHER TRANSPORT | 26,878 | - | - | - |
| TOTAL NON-OPERATING REVENUES | 34,361 | - | - | - |
| TOTAL UTILITIES RENEWAL AND REPLACEMENT FUND | 653,355 | 1,149,079 | 1,176,403 | 1,367,653 |

**CITY OF WINTER GARDEN
 FY 2005/2006 BUDGET
 UTILITIES RENEWAL AND REPLACEMENT FUND EXPENSES**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> |
|---|------------------------------|---|--|--|
| <u>WATER DIVISION</u> | | | | |
| 412-2116-533.63-00 IMPROV OTHER THAN BUILDING | - | - | - | 319,412 |
| TOTAL CAPITAL OUTLAY | - | - | - | 319,412 |
| TOTAL WATER DIVISION | - | - | - | 319,412 |
| <u>WASTEWATER DIVISION</u> | | | | |
| 412-2117-535.63-00 IMPROV OTHER THAN BUILDING | - | 50,000 | 50,000 | 38,000 |
| TOTAL CAPITAL OUTLAY | - | 50,000 | 50,000 | 38,000 |
| TOTAL WASTEWATER DIVISION | - | 50,000 | 50,000 | 38,000 |
| <u>DISTRIBUTION DIVISION</u> | | | | |
| 412-2126-533.63-00 IMPROV OTHER THAN BUILDING | - | 177,888 | 190,752 | 179,377 |
| TOTAL CAPITAL OUTLAY | - | 177,888 | 190,752 | 179,377 |
| TOTAL DISTRIBUTION DIVISION | - | 177,888 | 190,752 | 179,377 |
| <u>COLLECTION DIVISION</u> | | | | |
| 412-2127-535.63-00 IMPROV OTHER THAN BUILDING | - | 921,191 | 935,651 | 830,864 |
| TOTAL CAPITAL OUTLAY | - | 921,191 | 935,651 | 830,864 |
| TOTAL COLLECTION DIVISION | - | 921,191 | 935,651 | 830,864 |
| TOTAL UTILITIES RENEWAL & REPLACEMENT FUND | - | 1,149,079 | 1,176,403 | 1,367,653 |

**CITY OF WINTER GARDEN
 FY 2005/2006 BUDGET
 UTILITIES DEBT SERVICE FUND REVENUES**

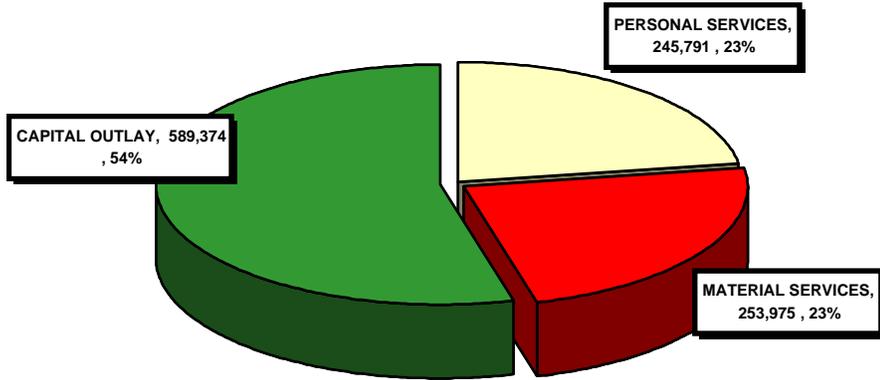
| | <u>2004 ACTUAL</u> | <u>2005 ORIGINAL BUDGET</u> | <u>2005 REVISED BUDGET</u> | <u>2006 ADOPTED BUDGET</u> |
|--|------------------------|-------------------------------------|------------------------------------|------------------------------------|
| 413-0000-361.10-00 INTEREST | 1,509 | - | - | - |
| TOTAL INVESTMENTS | 1,509 | - | - | - |
| 413-2113-381.00-00 INTERFUND TRANSFER | 248,856 | - | - | - |
| 413-2113-389.99-99 USE OF FUND BALANCE | - | 250,000 | 313,357 | - |
| TOTAL NON-OPERATING REVENUES | 248,856 | 250,000 | 313,357 | - |
| TOTAL UTILITIES DEBT SERVICE FUND | 250,365 | 250,000 | 313,357 | - |

**CITY OF WINTER GARDEN
 FY 2005/2006 BUDGET
 UTILITIES DEBT SERVICE FUND EXPENSES**

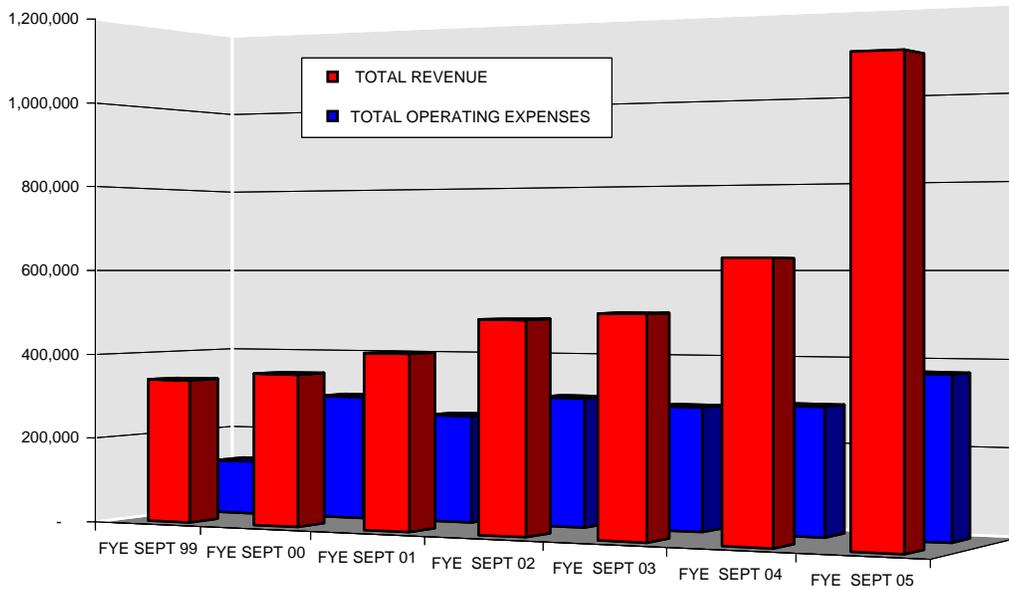
| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> |
|--|------------------------------|---|--|--|
| 413-2113-581.90-00 OPERATING TRANSFER | - | 250,000 | 313,357 | - |
| TOTAL NON-OPERATING EXPENSES | - | 250,000 | 313,357 | - |
| TOTAL UTILITIES DEBT SERVICE FUND | - | 250,000 | 313,357 | - |

**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
STORMWATER OPERATING FUND**

USES BY CATEGORY



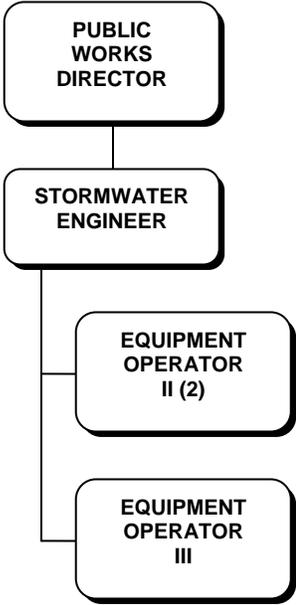
REVENUES AND EXPENSES



**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
STORMWATER OPERATING FUND REVENUES**

| | <u>2004 ACTUAL</u> | <u>2005 ORIGINAL BUDGET</u> | <u>2005 REVISED BUDGET</u> | <u>2006 ADOPTED BUDGET</u> |
|---|------------------------|-------------------------------------|------------------------------------|------------------------------------|
| 420-2618-337.30-00 PHYSICAL ENVIRONMENT | - | 120,000 | 120,000 | - |
| TOTAL INTERGOVERNMENTAL | - | 120,000 | 120,000 | - |
| 420-2618-343.90-01 STORMWATER | 550,577 | 584,290 | 634,029 | 750,000 |
| TOTAL SERVICE CHARGE | 550,577 | 584,290 | 634,029 | 750,000 |
| 420-2618-361.10-00 INTEREST | 3,801 | 5,000 | 5,000 | 5,000 |
| TOTAL INVESTMENTS | 3,801 | 5,000 | 5,000 | 5,000 |
| 420-2618-369.90-00 OTHER MISC REVENUES | 8,279 | - | - | - |
| TOTAL OTHER REVENUES | 8,279 | - | - | - |
| 420-2618-389.99-99 USE OF FUND BALANCE | - | 357,367 | 383,628 | 334,140 |
| TOTAL NON-OPERATING REVENUES | - | 357,367 | 383,628 | 334,140 |
| TOTAL STORMWATER OPERATING FUND | 562,657 | 1,066,657 | 1,142,657 | 1,089,140 |

**ORGANIZATION CHART
PUBLIC WORKS
STORMWATER DIVISION**



**STORMWATER DIVISION
GOALS, OBJECTIVES, AND PERFORMANCE MEASURES**

Mission Statement: To provide residents with the best possible stormwater systems

STATUS REPORT- FY 2004/05 GOALS AND OBJECTIVES

GOAL 1: IMPROVED MAINTENANCE SCHEDULE FOR MAINTAINING THE CITY'S SWALES AND STORMWATER PIPES.

Objective 1: Establish timetable for routine maintenance of the city's infrastructure

Objective 2: Create an inspection form for the City's drainage structures and control structures

Status 1: City's Stormwater Ponds are now inspected on a biannual basis. Swales are to be inspected annually.

Status 2: Form has been created and is in use by Public Works.

GOAL 2: IDENTIFY AND CORRECT BILLING DISCREPANCIES.

Objective 1: Create a spreadsheet to improve the accuracy of the stormwater charges

Objective 2: Review the properties currently paying commercial stormwater fees and check for new development. Re-measure all existing commercial properties and check for accuracy and update as needed

Status 1: Spreadsheet has been created.

Status 2: Drainage areas for commercial properties have been checked with new data and the new spreadsheet. Waiting for supervisor review.

PERFORMANCE – FY 2005/06 GOALS AND OBJECTIVES

GOAL 1: BEGIN VIDEO INSPECTION ALL OF THE CITY'S EXISTING STORMSEWER SYSTEM WITHIN 5 YEARS

Objective 1: Divide the City into 5 separate zones.

Objective 2: Develop priority strategy for video inspection. One zone is to be inspected per year starting this year.

GOAL 2: CONTINUING EDUCATION FOR ALL ENGINEERING INSPECTORS

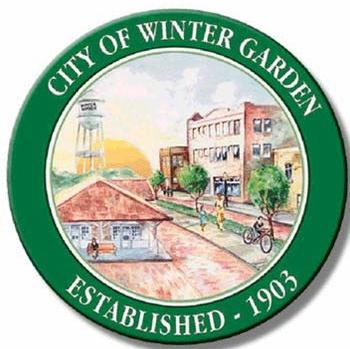
Objective 1: All Inspectors shall attend a State Certified Erosion Control Class.

Objective 2: Send 2 Inspectors per year to obtain their Stormwater C Certification.

Selected Effectiveness Indicators and Outcome Targets

| | FY 03/04 Actual | FY 04/05 Estimated | FY 05/06 Proposed |
|--|----------------------------|-------------------------------|------------------------------|
| <u>Outputs</u> | | | |
| Number of inlets/catch basins inspected/cleaned | 5,107 | 5,000 | 5,000 |
| Ditch/swale maintenance (linear feet) | 97,680 | 97,680 | 97,680 |
| Percent of inlets marked | 95% | 94% | 93% |
| Tones of debris collected from street sweeping | 445 | 192 | 320 |
| <u>Effectiveness</u> | | | |
| Response time for citizen complaints (hours) | 24 | 24 | 24 |
| Average response time for spills (minutes:seconds) | 5:35 | 5:35 | 5:35 |
| Percent of hazardous street conditions repaired within one day | 95% | 95% | 95% |
| <u>Efficiency</u> | | | |
| Cost per inlet marked | \$5.33 | \$5.33 | \$5.33 |
| Cost per catch basin cleaned | \$6.50 | \$6.65 | \$6.80 |
| Average disposal cost per ton for street sweeping (dumping fee) | \$32.95 | \$32.95 | \$32.95 |
| Annual cost for street sweeping dump fees | \$14,662.75 | \$6,326.40 | \$10,544.00 |
| Cost for ditch/swale maintenance (per linear foot) | \$0.65 | \$0.70 | \$0.75 |

NA=Data Not Available



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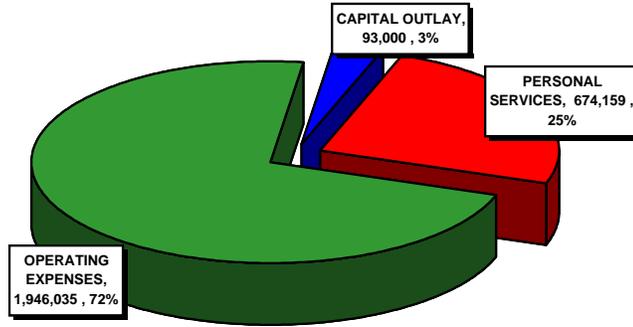
**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
STORMWATER OPERATING FUND EXPENSES**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> |
|---|------------------------------|---|--|--|
| 420-2618-538.12-00 SALARIES REGULAR | 74,569 | 142,176 | 142,176 | 160,649 |
| 420-2618-538.14-00 SALARIES OVERTIME 1.5 | 8,432 | 2,899 | 2,899 | 3,014 |
| 420-2618-538.21-00 FICA TAXES | 5,811 | 11,181 | 11,181 | 12,520 |
| 420-2618-538.22-00 RETIREMENT CONTRIBUTION | 12,474 | 23,615 | 23,615 | 29,623 |
| 420-2618-538.23-00 EMPLOYEE GROUP INSURANCE | 13,585 | 27,775 | 27,775 | 31,405 |
| 420-2618-538.24-00 WORKERS COMP INSURANCE | 4,896 | 9,172 | 9,172 | 8,425 |
| 420-2618-538.25-00 UNEMPLOYMENT COMPENSATION | - | 146 | 146 | 155 |
| 420-2618-538.28-00 EMPLOYEE ENTITLEMENT | 297 | 621 | 621 | - |
| TOTAL PERSONAL SERVICES | 120,064 | 217,585 | 217,585 | 245,791 |
| 420-2618-538.31-02 LEGAL | 2,017 | 2,200 | 2,200 | 2,200 |
| 420-2618-538.31-04 ENGINEERING | 13,497 | 15,000 | 15,000 | 15,000 |
| 420-2618-538.31-06 MEDICAL | - | 100 | 100 | 200 |
| 420-2618-538.32-00 ACCOUNTING AND AUDIT | 2,200 | 2,200 | 2,200 | 2,363 |
| 420-2618-538.34-01 CONTRACTUAL SVCS MISC. | 15,747 | 10,000 | 10,000 | 20,000 |
| 420-2618-538.34-12 TIPPING FEES | - | 20,000 | 20,000 | 20,000 |
| 420-2618-538.40-00 TRAVEL | - | 400 | 400 | 1,000 |
| 420-2618-538.41-01 COMMUNICATE/POSTAGE MISC. | - | 200 | 200 | 200 |
| 420-2618-538.41-03 RADIO | 115 | 225 | 225 | 225 |
| 420-2618-538.43-00 WATER/SEWER UTILITIES | 2,707 | 2,100 | 2,100 | - |
| 420-2618-538.44-00 RENTAL AND LEASES | 97 | - | - | - |
| 420-2618-538.45-00 GENERAL INSURANCE | 14,603 | 10,651 | 10,651 | 16,064 |
| 420-2618-538.46-01 REPAIRS & MAINTENANCE MISC. | 4,840 | 8,000 | 8,000 | 8,000 |
| 420-2618-538.46-02 EQUIPMENT | 12,041 | 15,000 | 15,000 | 22,000 |
| 420-2618-538.46-03 VEHICLES | 15,750 | 9,431 | 9,431 | 22,838 |
| 420-2618-538.46-05 COMPUTER SOFTWARE | - | - | - | 5,000 |
| 420-2618-538.46-06 COMPUTER HARDWARD | - | - | - | 4,094 |
| 420-2618-538.47-01 MISCELLANEOUS PRINTING & BINDING | 50 | 200 | 200 | 200 |
| 420-2618-538.48-00 PROMOTIONAL ACTIVITIES | 603 | 1,000 | 1,000 | 500 |
| 420-2618-538.49-01 OT CHARGES & PAYMENTS MISC. | - | 200 | 200 | 200 |
| 420-2618-538.49-02 MANAGEMENT FEES | 39,897 | 44,315 | 44,315 | 95,091 |
| 420-2618-538.49-05 LICENSES & TAXES | 462 | 2,000 | 2,000 | 2,000 |
| 420-2618-538.49-10 BAD DEBT EXPENSE | 1,831 | - | - | - |
| 420-2618-538.51-00 OFFICE SUPPLIES | 1,511 | 200 | 200 | - |
| 420-2618-538.52-01 OPERATING SUPPLIES MISC. | 2,003 | 1,600 | 1,600 | 4,000 |
| 420-2618-538.52-02 CHEMICALS | 1,136 | 1,100 | 1,100 | 1,100 |
| 420-2618-538.52-03 GASOLINE & OIL | 7,253 | 4,600 | 4,600 | 7,000 |
| 420-2618-538.52-04 UNIFORMS | 538 | 900 | 900 | 1,800 |
| 420-2618-538.54-01 MEMBERSHIP DUES | 493 | 500 | 500 | 500 |
| 420-2618-538.54-02 SEMINARS AND COURSES | 640 | 1,000 | 1,000 | 2,000 |
| 420-2618-538.54-03 OTHER EDUCATIONAL SERVIES | - | 400 | 400 | 400 |
| TOTAL MATERIAL SERVICES | 140,031 | 153,522 | 153,522 | 253,975 |

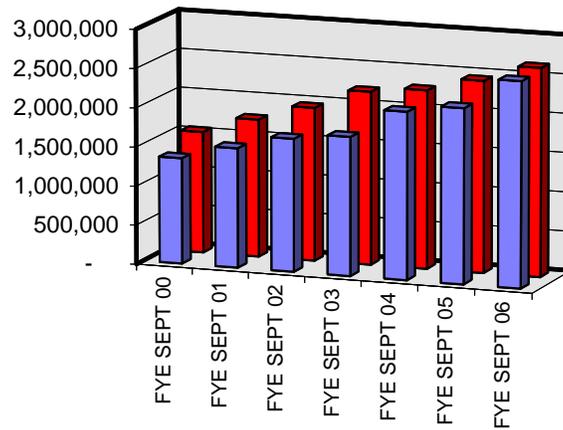
| | | | | | |
|--------------------|--|----------------|------------------|------------------|------------------|
| 420-2618-538.63-00 | CAPITAL IMPROVEMENTS | - | 690,550 | 766,550 | 396,374 |
| 420-2618-538.64-00 | MACHINERY AND EQUIPMENT | - | 5,000 | 5,000 | 193,000 |
| | TOTAL CAPITAL OUTLAY | - | 695,550 | 771,550 | 589,374 |
| 420-2690-538.59-02 | DEPRECIATION IMPROVEMENTS | 83,187 | - | - | - |
| 420-2690-538.59-03 | DEPRECIATION EQUIPMENT | 7,654 | - | - | - |
| | TOTAL DEPRECIATION | 90,841 | - | - | - |
| | TOTAL STORMWATER OPERATING FUND | 350,936 | 1,066,657 | 1,142,657 | 1,089,140 |

**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
SOLID WASTE OPERATING FUND**

USES BY CATEGORY



REVENUES AND OPERATING EXPENSES

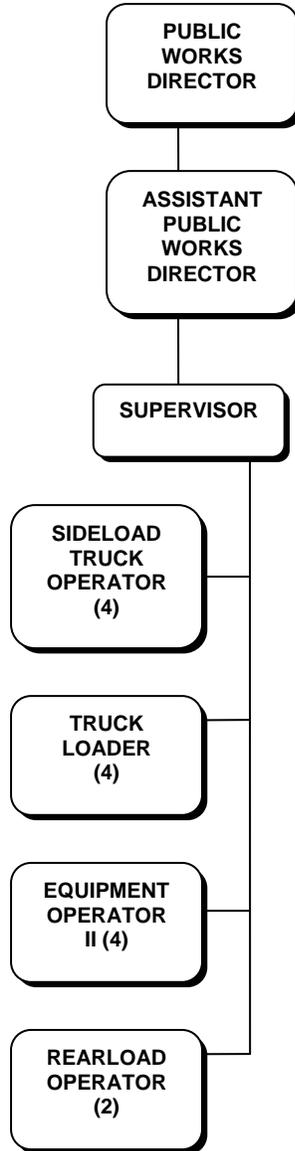


| | |
|---|--------------------------|
| ■ | TOTAL OPERATING EXPENSES |
| ■ | TOTAL REVENUE |

**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
SOLID WASTE OPERATING FUND REVENUES**

| | <u>2004 ACTUAL</u> | <u>2005 ORIGINAL BUDGET</u> | <u>2005 REVISED BUDGET</u> | <u>2006 ADOPTED BUDGET</u> |
|---|-------------------------|-------------------------------------|------------------------------------|------------------------------------|
| 430-3134-343.41-01 RESIDENTIAL | 1,562,503 | 1,650,000 | 1,650,000 | 1,806,000 |
| 430-3134-343.41-02 COMMERCIAL | 751,285 | 730,000 | 730,000 | 843,000 |
| 430-3134-343.41-03 COMMERCIAL RECYCLING | 1,673 | - | - | - |
| 430-3134-343.41-04 EXTRA CHARGES | 730 | 2,500 | 2,500 | 2,300 |
| 430-3134-343.42-01 RESIDENTIAL | 26 | - | - | - |
| 430-3134-343.42-02 COMMERCIAL | 61 | - | - | - |
| 430-3134-343.42-03 YARD TRASH | 732 | 3,600 | 3,600 | - |
| TOTAL SERVICE CHARGES | <u>2,317,010</u> | <u>2,386,100</u> | <u>2,386,100</u> | <u>2,651,300</u> |
| 430-3134-361.10-00 INVESTMENTS | 4,346 | 5,000 | 5,000 | 5,000 |
| TOTAL INVESTMENTS | <u>4,346</u> | <u>5,000</u> | <u>5,000</u> | <u>5,000</u> |
| 430-3134-369.90-00 OTHER | 115 | 200 | 200 | - |
| TOTAL OTHER REVENUES | <u>115</u> | <u>200</u> | <u>200</u> | <u>-</u> |
| 430-3134-381.99-99 USE OF FUND BALANCE | - | 54,442 | 56,842 | 56,894 |
| TOTAL NON-OPERATING REVENUES | <u>-</u> | <u>54,442</u> | <u>56,842</u> | <u>56,894</u> |
| TOTAL SOLID WASTE OPERATING FUND | <u>2,321,471</u> | <u>2,445,742</u> | <u>2,448,142</u> | <u>2,713,194</u> |

**ORGANIZATION CHART
PUBLIC WORKS DEPARTMENT
SOLID WASTE DIVISION**



**PUBLIC WORKS DEPARTMENT
SOLID WASTE DIVISION
GOALS, OBJECTIVES, AND PERFORMANCE MEASURES**

MISSION STATEMENT: To deliver highest quality of services to our residents and local businesses with emphasis on employee safety.

STATUS REPORT - FY 2004/05 GOALS AND OBJECTIVES

GOAL 1: INCREASE REVENUES

Objective 1: Work with Finance Department to implement roll-off inclusive franchise fee.

Objective 2: Implement a roll back service on polycarts.

Status 1: We are presently working on the RFP for the Inclusive roll-off service.

Status 2: On hold till further direction from City Manager.

GOAL 2: PROVIDE INFORMATION PACKETS TO ALL CUSTOMERS

Objective 1: Disburse Solid Waste information packet when deposit is paid

Objective 2: Provide information when accounts are transferred

Status 1: Completed.

Status 2: Working with utilities.

STATUS REPORT - FY 2005/06 GOALS AND OBJECTIVES

Goal 1: IMPLEMENT SAFETY PROGRAM

Objective 1: Have safety briefing once a week

Objective 2: Implement new safety uniforms

Objective 3: Show safety video

**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
SOLID WASTE OPERATING FUND
SANITATION DIVISION EXPENSES**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> |
|---|------------------------------|---|--|--|
| 430-3134-534.12-00 SALARIES REGULAR | 374,383 | 457,286 | 412,711 | 424,535 |
| 430-3134-534.14-00 SALARIES OVERTIME 1.5 | 40,312 | 17,653 | 17,653 | 17,835 |
| 430-3134-534.21-00 FICA TAXES | 30,830 | 34,905 | 34,905 | 33,841 |
| 430-3134-534.22-00 RETIREMENT CONTRIBUTION | 65,116 | 73,779 | 73,779 | 80,069 |
| 430-3134-534.23-00 EMPLOYEE GROUP INSURANCE | 67,077 | 85,154 | 85,154 | 84,123 |
| 430-3134-534.24-00 WORKERS COMP INSURANCE | 41,945 | 34,000 | 34,000 | 33,313 |
| 430-3134-534.25-00 UNEMPLOYMENT COMPENSATION | 651 | 456 | 456 | 443 |
| 430-3134-534.28-00 EMPLOYEE ENTITLEMENT | 2,153 | 2,411 | 2,411 | - |
| TOTAL PERSONAL SERVICES | 622,467 | 705,644 | 661,069 | 674,159 |
| 430-3134-534.31-01 PROFESSIONAL SERVICE MISC. | - | 200 | 200 | 200 |
| 430-3134-534.31-02 LEGAL | - | - | - | 75 |
| 430-3134-534.31-06 MEDICAL | 1,123 | - | - | - |
| 430-3134-534.32-00 ACCOUNTING AND AUDIT | 2,900 | 3,235 | 3,235 | 3,115 |
| 430-3134-534.34-01 CONTRACTUAL SVCS MISC. | 1,440 | 1,250 | 1,250 | 1,250 |
| 430-3134-534.34-05 COMPUTER TRAINING | - | 400 | 400 | 400 |
| 430-3134-534.34-06 JANITORIAL | 1,320 | 2,000 | 2,000 | - |
| 430-3134-534.34-08 PERSONNEL | 49,617 | 22,000 | 46,575 | 28,000 |
| 430-3134-534.34-09 SOLID WASTE COLLECTION | 501,345 | 500,000 | 500,000 | 588,000 |
| 430-3134-534.34-12 TIPPING FEES | 395,275 | 320,000 | 320,000 | 326,400 |
| 430-3134-534.40-00 TRAVEL EXPENSES | - | 300 | 300 | 300 |
| 430-3134-534.41-01 COMMUNICATE/POSTAGE MISC. | - | 200 | 200 | 200 |
| 430-3134-534.41-02 TELEPHONE | 1,812 | 3,800 | 3,800 | 3,800 |
| 430-3134-534.41-03 RADIO | 115 | 200 | 200 | 200 |
| 430-3134-534.43-00 UTILITIES | 1,543 | 3,000 | 3,000 | 3,000 |
| 430-3134-534.44-00 RENTALS & LEASES | 3,849 | 4,000 | 4,000 | 4,000 |
| 430-3134-534.45-00 GENERAL INSURANCE | 21,523 | 9,653 | 9,653 | 31,749 |
| 430-3134-534.46-02 EQUIPMENT | 14,442 | 15,000 | 15,000 | 15,000 |
| 430-3134-534.46-03 VEHICLES | 149,144 | 113,885 | 113,885 | 184,846 |
| 430-3134-534.46-05 COMPUTER SOFTWARE | - | 500 | 500 | 500 |
| 430-3134-534.46-06 COMPUTER HARDWARE | - | 300 | 300 | 4,594 |
| 430-3134-534.46-10 BUILDING | 9,744 | 3,500 | 3,500 | 7,879 |
| 430-3134-534.47-01 PRINTING & BINDING MISC. | 1,409 | 500 | 500 | 1,000 |
| 430-3134-534.47-02 RECORDS MANAGEMENT | - | 350 | 350 | 350 |
| 430-3134-534.48-00 ADVERTISING | 775 | 1,000 | 1,000 | 1,000 |
| 430-3134-534.49-01 OT CHARGES & PYMTS MISC. | 132 | 350 | 350 | 350 |
| 430-3134-534.49-02 MANAGEMENT FEES | 191,029 | 234,863 | 234,863 | 389,866 |
| 430-3134-534.49-05 LICENSES & TAXES | 352 | 200 | 200 | 200 |
| 430-3134-534.49-10 BAD DEBT EXPENSE | 9,270 | - | - | - |
| 430-3134-534.51-00 OFFICE SUPPLIES | 1,812 | 3,500 | 3,500 | - |
| 430-3134-534.52-01 OPERATING SUPPLIES MISC. | 59,065 | 64,000 | 64,000 | 78,800 |
| 430-3134-534.52-02 CHEMICALS | 4,127 | 3,500 | 3,500 | 2,000 |
| 430-3134-534.52-03 GAS & OIL | 49,434 | 42,000 | 62,000 | 64,000 |

| | | | | | |
|--------------------|----------------------------------|------------------|------------------|------------------|------------------|
| 430-3134-534.52-04 | UNIFORMS AND ACCESSORIES | 4,319 | 4,500 | 4,500 | 8,370 |
| 430-3134-534.54-01 | DUES & SUBSCRIPTIONS | - | 50 | 50 | 50 |
| 430-3134-534.54-02 | SEMINARS AND COURSES | - | 600 | 600 | 300 |
| | TOTAL MATERIAL SERVICES | 1,476,916 | 1,358,836 | 1,403,411 | 1,749,794 |
| 430-3134-534.62-00 | BUILDINGS | - | 70,000 | 72,400 | - |
| 430-3134-534.64-00 | MACHINERY & EQUIPMENT | - | 142,000 | 142,000 | 93,000 |
| | TOTAL CAPITAL OUTLAY | - | 212,000 | 214,400 | 93,000 |
| | TOTAL SANITATION DIVISION | 2,099,383 | 2,276,480 | 2,278,880 | 2,516,953 |

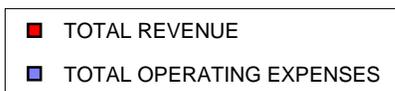
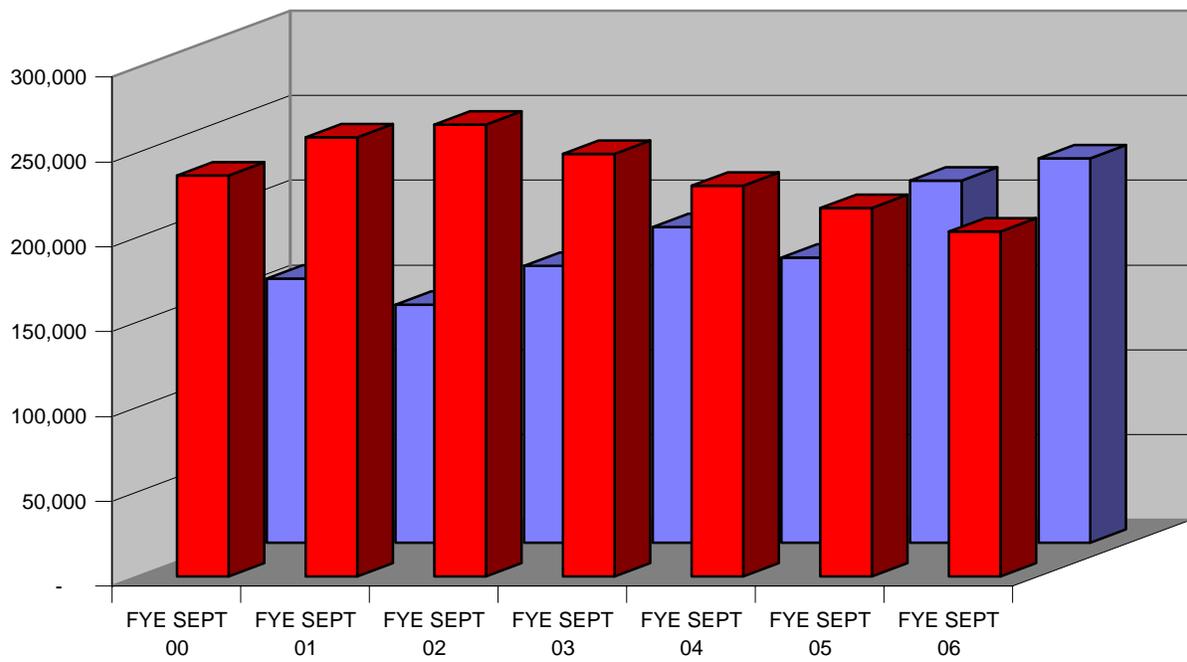
**CITY OF WINTER GARDEN
 FY 2005/2006 BUDGET
 SOLID WASTE OPERATING FUND
 RECYCLING DIVISION EXPENSES**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> |
|---|------------------------------|---|--|--|
| 430-3136-534.34-12 TIPPING FEES | - | 3,000 | 3,000 | 1,000 |
| 430-3136-534.34-13 CURB-SIDE RECYCLE | 164,848 | 155,000 | 155,000 | 182,400 |
| 430-3136-534.45-00 GENERAL INSURANCE | 373 | 116 | 116 | 380 |
| 430-3136-534.46-03 VEHICLES | 1,463 | 746 | 746 | 1,861 |
| 430-3136-534.47-01 PRINTING & BINDING | - | 200 | 200 | 400 |
| 430-3136-534.49-01 OT CHARGES & PYMTS MISC. | - | 200 | 200 | 200 |
| 430-3136-534.52-01 OPERATING SUPPLIES MISC. | 7,680 | 10,000 | 10,000 | 10,000 |
| TOTAL MATERIAL SERVICES | 174,364 | 169,262 | 169,262 | 196,241 |
| TOTAL RECYCLING DIVISION | 174,364 | 169,262 | 169,262 | 196,241 |

**CITY OF WINTER GARDEN
 FY 2005/2006 BUDGET
 SOLID WASTE OPERATING FUND EXPENSES
 DEPRECIATION**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> |
|--|------------------------------|---|--|--|
| 430-3190-534.59-91 DEPRECIATION BUILDING | 19,759 | - | - | - |
| 430-3190-534.59-92 DEPRECIATION IMPROVEMENTS | 6,482 | - | - | - |
| 430-3190-534.59-93 DEPRECIATION EQUIPMENT | 149,170 | - | - | - |
| TOTAL MATERIAL SERVICES | 175,411 | - | - | - |
| TOTAL DEPRECIATION | 175,411 | - | - | - |
| TOTAL SOLID WASTE OPERATING FUND | 2,449,158 | 2,445,742 | 2,448,142 | 2,713,194 |

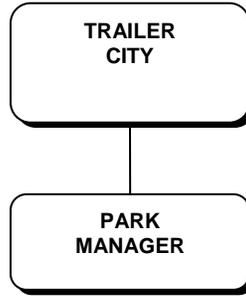
CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
TRAILER CITY OPERATING FUND
REVENUES AND OPERATING EXPENSES



**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
TRAILER CITY FUND REVENUES**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> |
|---|------------------------------|---|--|--|
| 450-3657-361.10-00 INVESTMENTS | 172 | 100 | 100 | 1,000 |
| TOTAL INVESTMENTS | 172 | 100 | 100 | 1,000 |
| 450-3657-362.45-00 RENTALS | 224,312 | 212,000 | 212,000 | 197,256 |
| TOTAL SERVICE CHARGES | 224,312 | 212,000 | 212,000 | 197,256 |
| 450-3657-364.00-00 DISPOSITION/FIXED ASSETS | 700 | - | - | - |
| 450-3657-369.90-00 OTHER MISC REVENUES | 6,810 | - | 3,036 | - |
| 450-3657-369.10-00 COIN LAUNDRY SERVICE | 4,818 | 5,000 | 5,000 | 5,000 |
| TOTAL OTHER REVENUES | 12,328 | 5,000 | 8,036 | 5,000 |
| 450-3657-381.00-00 INTERFUND TRANSFER | - | - | 150,000 | - |
| 450-3657-389.99-99 USE OF FUND BALANCE | - | - | - | 23,207 |
| TOTAL NON-OPERATING REVENUES | - | - | 150,000 | 23,207 |
| TOTAL TRAILER CITY FUND | 236,812 | 217,100 | 370,136 | 226,463 |

**ORGANIZATION CHART
TRAILER CITY DEPARTMENT**



**TRAILER CITY
GOALS AND OBJECTIVES**

MISSION STATEMENT: Provide and maintain an affordable and sanitary housing community for the residents of Trailer City.

STATUS REPORT - FY 2004/05 GOALS AND OBJECTIVES

GOAL 1: IMPROVE THE MANAGEMENT OF THE PARK

- Objective 1: Implement a formal complaint system for residents of the Park
- Objective 2: Ensure that the Park is in compliance with all State and Federal rules
- Objective 3: Implement a background check system for all prospective residents
- Objective 4: Implement a system that ensures all new residents are provided with a prospectus and that new residents provide proof of being 55 or older when they occupy their mobile home

- Status 1: *Ongoing.*
- Status 2: *Ongoing.*
- Status 3: *Completed.*
- Status 4: *Ongoing.*

PERFORMANCE - FY 2005/06 GOALS AND OBJECTIVES

GOAL 1: IMPROVE THE MANAGEMENT OF THE PARK

- Objective 1: Implement a formal complaint system for residents of the Park
- Objective 2: Ensure that the Park is in compliance with all State and Federal rules
- Objective 4: Implement a system that ensures all new residents are provided with a prospectus and that new residents provide proof of being 55 or older when they occupy their mobile home

Selected Effectiveness Indicators and Outcome Targets

| | FY 03/04 Actual | FY 04/05 Estimated | FY 05/06 Proposed |
|--|----------------------------|-------------------------------|------------------------------|
| Resident satisfaction survey results (scale of 1 to 10) | N/A | N/A | 10 |

NA=Data Not Available

**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
TRAILER CITY FUND EXPENSES**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> |
|--|------------------------------|---|--|--|
| 450-3657-539.12-00 SALARIES REGULAR | 49,198 | 53,155 | 56,945 | 57,125 |
| 450-3657-539.13-00 OTHER SALARIES & WAGES | - | - | - | 10,920 |
| 450-3657-539.21-00 FICA TAXES | 3,486 | 4,090 | 4,380 | 5,205 |
| 450-3657-539.22-00 RETIREMENT CONTRIBUTION | 7,113 | 8,645 | 9,258 | 10,340 |
| 450-3657-539.23-00 EMPLOYEE GROUP INSURANCE | 7,283 | 7,655 | 9,095 | 17,833 |
| 450-3657-539.24-00 WORKERS COMP INSURANCE | 2,345 | 2,000 | 2,153 | 2,366 |
| 450-3657-539.25-00 UNEMPLOYMENT COMPENSATION | - | 53 | 53 | 68 |
| 450-3657-539.28-00 EMPLOYEE ENTITLEMENT | 297 | 310 | 310 | - |
| TOTAL PERSONAL EXPENSES | <u>69,722</u> | <u>75,908</u> | <u>82,194</u> | <u>103,857</u> |
| 450-3657-539.31-01 PROFESSIONAL SERVICE MISC. | - | 1,000 | 1,000 | 500 |
| 450-3657-539.31-02 LEGAL | 1,220 | 4,000 | 4,000 | 2,000 |
| 450-3657-539.31-06 MEDICAL | 15 | - | - | - |
| 450-3657-539.32-00 ACCOUNTING AND AUDIT | 1,700 | 1,700 | 1,700 | 1,825 |
| 450-3657-539.34-01 CONTRACTUAL SVCS MISC. | 977 | 4,000 | 19,000 | 5,000 |
| 450-3657-539.34-02 LAWN MAINTENANCE | 27,735 | 33,000 | 24,750 | - |
| 450-3657-539.41-02 TELEPHONE | 860 | 1,500 | 1,500 | 1,500 |
| 450-3657-539.43-00 UTILITY SERVICES | 5,252 | 7,500 | 7,500 | 6,000 |
| 450-3657-539.45-00 GENERAL INSURANCE | 1,665 | 26,023 | 26,023 | 17,541 |
| 450-3657-539.46-02 EQUIPMENT | 677 | 1,000 | 1,000 | 1,000 |
| 450-3657-539.46-03 VEHICLES | 1,063 | 924 | 924 | 1,067 |
| 450-3657-539.46-06 HARDWARE | - | - | - | 4,094 |
| 450-3657-539.46-10 BUILDING | 3,678 | 6,000 | 6,000 | 5,000 |
| 450-3657-539.49-01 OT CHARGES & PAYMENTS MISC. | 93 | 3,000 | 3,000 | 5,000 |
| 450-3657-539.49-02 MANAGEMENT FEES | 12,559 | 11,225 | 11,225 | 22,679 |
| 450-3657-539.49-05 LICENSES & TAXES | 32,597 | 33,000 | 33,000 | 35,000 |
| 450-3657-539.49-10 BAD DEBT EXPENSE | 5,925 | - | - | - |
| 450-3657-539.51-00 OFFICE SUPPLIES | 21 | - | - | 200 |
| 450-3657-539.52-01 OPERATING SUPPLIES MISC. | 1,756 | 3,000 | 3,000 | 3,000 |
| 450-3657-539.52-02 CHEMICALS | - | 200 | 200 | - |
| 450-3657-539.52-03 GASOLINE & OIL | 400 | 400 | 400 | 800 |
| 450-3657-539.52-04 UNIFORMS & ACCESSORIES | 203 | 200 | 200 | 400 |
| 450-3657-539.62-00 BUILDING | - | - | 45,000 | 10,000 |
| 450-3657-539.64-00 MACHINERY AND EQUIPMENT | - | - | 5,000 | - |
| TOTAL MATERIAL EXPENSES | <u>98,396</u> | <u>137,672</u> | <u>194,422</u> | <u>122,606</u> |
| 450-3657-581.91-00 TRANSFERS | 61,981 | 3,520 | 3,520 | - |
| 450-3657-590.90-00 TRANSFER TO FUND BALANCE | - | - | 90,000 | - |
| TOTAL NON-OPERATING EXPENSES | <u>61,981</u> | <u>3,520</u> | <u>93,520</u> | <u>-</u> |
| 450-3690-539.59-91 DEPRECIATION BUILDING | 1,477 | - | - | - |
| 450-3690-539.59-92 DEPRECIATION IMPROVEMENTS | 8,806 | - | - | - |
| 450-3690-539.59-93 DEPRECIATION EQUIPMENT | 1,073 | - | - | - |
| 450-3690-539.59-94 AMORTIZATION | 4,725 | - | - | - |
| TOTAL DEPRECIATION AND AMORT | <u>16,081</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| TOTAL TRAILER CITY FUND | <u>246,180</u> | <u>217,100</u> | <u>370,136</u> | <u>226,463</u> |

FIDUCIARY FUNDS

Fiduciary Funds are types of funds that the government acts as a trustee or agent on behalf of another party. Following is a list of the City of Winter Garden Fiduciary Funds:

**General Employee Pension Fund
Firefighter and Police Officer Pension Fund**

**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
GENERAL EMPLOYEE PENSION FUND REVENUES**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> |
|--|------------------------------|---|--|--|
| 610-0000-361.10-00 INVESTMENTS | 193,046 | 115,000 | 115,000 | 130,000 |
| 610-0000-361.20-00 DIVIDENDS | 73,158 | 85,000 | 85,000 | 120,000 |
| 610-0000-361.30-00 INCR ON FV ON INV | 433,171 | 590,000 | 590,000 | 615,000 |
| 610-0000-367.00-00 GAIN ON THE SALE OF INVESTMENTS | (75,770) | - | - | - |
| 610-0000-368.00-00 RETIREMENT CONTRIBUTIONS | 719,626 | 709,594 | 709,594 | 875,000 |
| 610-0000-369.90-00 OTHER MISCELLANEOUS REVENUES | 1,052 | - | - | - |
| TOTAL GENERAL EMPLOYEE PENSION FUND | 1,344,283 | 1,499,594 | 1,499,594 | 1,740,000 |

**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
GENERAL EMPLOYEE PENSION FUND EXPENDITURES**

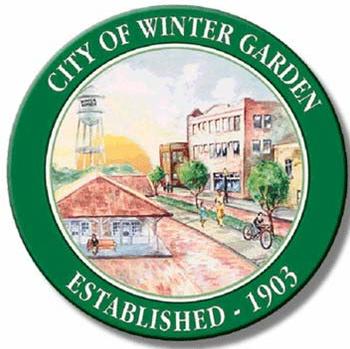
| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> |
|---|------------------------------|---|--|--|
| 610-0000-513.31-01 PROF SVCS MISC. | 14,500 | 17,000 | 17,000 | 17,000 |
| 610-0000-513.31-02 LEGAL | 5,293 | 3,000 | 3,000 | 2,000 |
| 610-0000-513.31-03 INVESTMENT COUNSEL | 55,963 | 51,000 | 51,000 | 70,000 |
| 610-0000-513.34-01 CONTRACT SVCS MISC | 8,031 | 7,000 | 7,000 | 6,500 |
| 610-0000-513.45-01 INSURANCE | 4,230 | 5,000 | 5,000 | 6,500 |
| 610-0000-518.36-00 PENSION BENEFITS | <u>325,267</u> | <u>345,000</u> | <u>345,000</u> | <u>400,000</u> |
| TOTAL MATERIAL SERVICES | 413,284 | 428,000 | 428,000 | 502,000 |
| 610-0000-590.90-00 TRANSFER TO FUND BALANCE | - | <u>1,071,594</u> | <u>1,071,594</u> | <u>1,238,000</u> |
| TOTAL NON-OPERATING EXPENSES | - | 1,071,594 | 1,071,594 | 1,238,000 |
| TOTAL GENERAL EMPLOYEE PENSION FUND | <u>413,284</u> | <u>1,499,594</u> | <u>1,499,594</u> | <u>1,740,000</u> |

**CITY OF WINTER GARDEN
 FY 2005/2006 BUDGET
 FIREFIGHTER'S AND POLICE OFFICER'S PENSION FUND REVENUES**

| | <u>2004 ACTUAL</u> | <u>2005 ORIGINAL BUDGET</u> | <u>2005 REVISED BUDGET</u> | <u>2006 ADOPTED BUDGET</u> |
|--|------------------------|-------------------------------------|------------------------------------|------------------------------------|
| 620-0000-312.51-00 FIRE INSURANCE PREMIUM | 73,896 | 60,000 | 60,000 | 80,000 |
| 620-0000-312.52-00 CASUALTY INS PREMIUM TAX | 139,070 | 105,000 | 105,000 | 150,000 |
| TOTAL INTERGOVERNMENTAL | 212,966 | 165,000 | 165,000 | 230,000 |
| 620-0000-361.10-00 INVESTMENTS | 200,383 | 135,000 | 135,000 | 185,000 |
| 620-0000-361.20-00 DIVIDENDS | 113,077 | 185,000 | 185,000 | 150,000 |
| 620-0000-361.30-00 INCR ON FV OF INV | 445,213 | 565,000 | 565,000 | 631,000 |
| TOTAL INVESTMENTS | 758,673 | 885,000 | 885,000 | 966,000 |
| 620-0000-367.00-00 GAIN ON SALE OF INVESTMENTS | 263,323 | - | - | - |
| 620-0000-368.01-00 EMPLOYER CONTRIBUTIONS | 600,721 | 576,841 | 576,841 | 638,000 |
| 620-0000-368.02-00 EMPLOYEE CONTRIBUTIONS | 30,942 | 35,000 | 35,000 | 30,000 |
| 620-0000-369.90-00 OTHER | 1,826 | - | - | - |
| TOTAL CONTRIBUTIONS | 896,812 | 611,841 | 611,841 | 668,000 |
| TOTAL FIREFIGHTER'S AND POLICE OFFICER'S PENSION FUND | 1,868,451 | 1,661,841 | 1,661,841 | 1,864,000 |

**CITY OF WINTER GARDEN
 FY 2005/2006 BUDGET
 FIREFIGHTER'S AND POLICE OFFICER'S PENSION FUND EXPENDITURES**

| | <u>2004</u> <u>ACTUAL</u> | <u>2005</u> <u>ORIGINAL</u> <u>BUDGET</u> | <u>2005</u> <u>REVISED</u> <u>BUDGET</u> | <u>2006</u> <u>ADOPTED</u> <u>BUDGET</u> |
|--|------------------------------|---|--|--|
| 620-0000-513.31-01 PROF SVCS MISC. | 10,594 | 10,000 | 10,000 | 10,000 |
| 620-0000-513.31-02 LEGAL | 8,217 | 5,000 | 5,000 | 5,000 |
| 620-0000-513.31-03 INVESTMENT COUNSEL | 51,685 | 50,000 | 50,000 | 50,000 |
| 620-0000-513.34-01 CONTRACT SVCS MISC | 7,138 | 5,000 | 5,000 | 5,000 |
| 620-0000-513.45-00 GENERAL INSURANCE | 3,038 | 5,000 | 5,000 | 5,000 |
| 620-0000-513.49-06 RTRMT CONTRB REFUNDED | 1,756 | - | - | - |
| 620-0000-513.51-00 OFFICE SUPPLIES | 73 | - | - | - |
| 620-0000-518.36-00 PENSION BENEFITS | <u>406,382</u> | <u>440,000</u> | <u>440,000</u> | <u>600,000</u> |
| TOTAL MATERIAL SERVICES | 488,883 | 515,000 | 515,000 | 675,000 |
| 620-0000-590.90-00 TRANSFER TO FUND BALANCE | - | 1,146,841 | 1,146,841 | 1,189,000 |
| TOTAL NON-OPERATING EXPENSES | - | 1,146,841 | 1,146,841 | 1,189,000 |
| TOTAL FIREFIGHTER'S & POLICE OFFICER'S PENSION FUND | <u>488,883</u> | <u>1,661,841</u> | <u>1,661,841</u> | <u>1,864,000</u> |



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**FY 2005/06 BUDGET
ADOPTED CAPITAL EXPENDITURES**

| | | CATEGORY | | | |
|---------------------------|--|-----------------|----------------|----------------|--|
| | | LAND 61 | BUILDING 62 | BUILDING 63 | IMPROVEMENTS OTHER THAN BUILDING 64 |
| GENERAL FUND | | | | | |
| Administration | Electrical Upgrade for City Hall | \$ - | \$ 7,500 | \$ - | \$ - |
| | Sungard H.T.E. Procurement-Card Application | - | - | - | 10,000 |
| | FTR Reporter Deck | - | - | - | 5,800 |
| | Laptop Computer for HR Director | - | - | - | 3,000 |
| Utility Billing | Selectron Interactive Voice Response System | - | - | - | 55,000 |
| | Trucks (2) for Meter Personnel to be purchased from the Utilities Department | - | - | - | 20,000 |
| Information Systems | Naviline for H.T.E. | - | - | - | 70,000 |
| | Audio System for Tanner Hall | - | - | - | 21,000 |
| | Exchange Archiving Solution | - | - | - | 15,000 |
| | Storage Device for Storage Area Network | - | - | - | 15,000 |
| | Access Control System Upgrade | - | - | - | 10,500 |
| | Redundant Supervisor Module | - | - | - | 10,000 |
| | Application Servers | - | - | - | 8,000 |
| | Police Communication Switch Upgrade | - | - | - | 8,000 |
| | Wireless Site Survey | - | - | - | 7,000 |
| | Network Monitor | - | - | - | 7,000 |
| | Ethernet Card | - | - | - | 7,000 |
| | Presentation Projector | - | - | - | 6,000 |
| | Tape Drive for Backup System | - | - | - | 5,500 |
| | Server Room UPSs (3) | - | - | - | 3,000 |
| | Personal Computer for GIS position | - | - | - | 2,500 |
| | Desk and Chair for GIS position | - | - | - | 1,000 |
| | GIS Software | - | - | - | 1,200 |
| Planning | Louis Dreyfus Parking Lot | 750,000 | - | - | - |
| | Desk and Chair for Planner II position | - | - | - | 1,000 |
| Building | Trucks (3) | - | - | - | 45,000 |
| | Cars (4) | - | - | - | 69,500 |
| Police - Sworn | Records Management System | - | - | - | 266,711 |
| Police - Code Enforcement | Vehicle | - | - | - | 20,150 |

**FY 2005/06 BUDGET
ADOPTED CAPITAL EXPENDITURES**

| | | CATEGORY | | | |
|----------------------|--|---------------------------------------|----------|----------|---------|
| | | IMPROVEMENTS OTHER THAN | | | |
| | | LAND | BUILDING | BUILDING | CAPITAL |
| | | 61 | 62 | 63 | 64 |
| Fire | Fire Alarm at Station 24 | - | 2,800 | - | - |
| | Ferrara Fire Engine | - | - | - | 343,000 |
| | Thermal Imaging Camera | - | - | - | 9,000 |
| | No Smoke System | - | - | - | 8,900 |
| | Four-way Hydrant Valve | - | - | - | 4,550 |
| | Portable Monitors (2) | - | - | - | 3,600 |
| | EMS Interior Compartment | - | - | - | 3,200 |
| | Rabbit Tool (2) | - | - | - | 2,880 |
| | Butterfly Valves (2) | - | - | - | 2,400 |
| | Gas Detector | - | - | - | 1,500 |
| | Floor Machine | - | - | - | 1,400 |
| | Sparky Dog Outfit | - | - | - | 1,200 |
| | Cemetery | Cemetery Ownership/Inventory Software | - | - | - |
| Streets | Building - Maintenance | - | 3,000 | - | - |
| | Signal at Stoneybrook/Windermere Rd | - | - | 100,000 | - |
| | Paving Public Works Complex | - | - | 30,000 | - |
| | Loader | - | - | - | 80,000 |
| | Truck Replacement | - | - | - | 22,000 |
| | Radios (2) | - | - | - | 3,500 |
| Building Maintenance | Truck Replacement | - | - | - | 25,000 |
| Fleet Maintenance | Bathroom Addition | - | 3,000 | - | - |
| | Lift - 12,000 pound | - | - | - | 9,500 |
| | Floor Cleaning Machine | - | - | - | 4,500 |
| | Tool Box and Tools | - | - | - | 2,000 |
| Parks Division | Parks Equipment Complex | - | 85,000 | - | - |
| | Maple Street Restrooms | - | 85,000 | - | - |
| | Klondike Park Restrooms | - | 85,000 | - | - |
| | Senior Field Lights | - | - | 83,000 | - |
| | Tennis Court Replacement-Veterans Park | - | - | 18,000 | - |
| | Klondike Park Lighting | - | - | 12,000 | - |
| | Softball Field Fence and Net Replacement | - | - | 11,652 | - |
| | Storage Bins for Landscape Materials | - | - | 6,000 | - |

**FY 2005/06 BUDGET
ADOPTED CAPITAL EXPENDITURES**

| | | CATEGORY | | | |
|---|--|-----------------|----------------|------------------------------|---------------|
| | | LAND 61 | BUILDING 62 | BUILDING OTHER THAN 63 | CAPITAL 64 |
| Recreation | Portable Stage | - | - | - | 73,000 |
| | Passenger Van | - | - | - | 28,000 |
| | Mini-Van Replacement | - | - | - | 18,000 |
| | Shuffleboard Courts at Trailer City | - | - | - | 12,000 |
| | Event Sign - Dillard / Plant intersection | - | - | - | 4,000 |
| | Lifeguard Chairs (3) | - | - | - | 3,150 |
| Engineering | Trucks (2) for New positions | - | - | - | 42,000 |
| TOTAL - GENERAL FUND | | 750,000 | 271,300 | 260,652 | 1,404,141 |
| COMMUNITY REDEVELOPMENT AGENCY FUND | | - | - | - | - |
| LAW ENFORCEMENT TRUST SPECIAL REVENUE FUND | | - | - | - | - |
| LAW ENFORCEMENT GRANTS FUND | | - | - | - | - |
| LOCAL OPTION GAS TAX FUND | | | | | |
| | Street Resurface | - | - | 207,458 | - |
| | Newell Street (Highland to Boyd) | - | - | 174,000 | - |
| | Newell Street (Boyd to Dillard) - Design only | - | - | 36,000 | - |
| | N Lakeview (Henderson to Newell) | - | - | 121,928 | - |
| | N Highland (Henderson to Newell) | - | - | 121,928 | - |
| | S Main Street (Smith to Tremaine) - Construction | - | - | 102,630 | - |
| | Main Street (Story to Vining) | - | - | 98,033 | - |
| | Tremaine St (Main to Dillard) | - | - | 93,042 | - |
| | Tremaine St (Lakeview to Boyd) - Design only | - | - | 10,981 | - |
| | Division St (Dillard to Lakeview) - Design only | - | - | 62,741 | - |
| TOTAL - LOCAL OPTION GAS TAX FUND | | - | - | 1,028,741 | - |

**FY 2005/06 BUDGET
ADOPTED CAPITAL EXPENDITURES**

| | | CATEGORY | | | |
|--|---|-----------------|----------------|----------------|---|
| | | LAND 61 | BUILDING 62 | BUILDING 63 | IMPROVEMENTS OTHER THAN BUILDING CAPITAL 64 |
| IMPACT FEE FUND | | | | | |
| Police - Sworn | Vehicle (1) Fully Equipped | - | - | - | 41,287 |
| | Computer Servers (2) | - | - | - | 20,000 |
| | Radar Units (6) | - | - | - | 18,000 |
| | Pocketquery Software (6) | - | - | - | 14,190 |
| | Server Software | - | - | - | 12,000 |
| | Portable Radios (2) | - | - | - | 11,000 |
| | Pocket Citation Bundles (2) | - | - | - | 10,220 |
| | Laptops (2) | - | - | - | 7,184 |
| | Evidence Drying Cabinet | - | - | - | 6,796 |
| | Furning Evidence Chamber | - | - | - | 5,225 |
| | CAD Server Disk Space | - | - | - | 5,000 |
| | Mobile Data Units for Laptops (3) | - | - | - | 4,476 |
| | RMS Software Licenses (2) | - | - | - | 3,000 |
| | Chemical Processing Hood | - | - | - | 2,900 |
| | Vacu-Print Long Chamber | - | - | - | 995 |
| Streets | Wallick Demolition - Phase 1 | 30,000 | - | - | - |
| | Story Road-Ninth St Intersection | - | - | 507,800 | - |
| | Plant St/W Crown Point Intersection | - | - | 421,700 | - |
| | Turn Lane/Signal - Plant St and Story Rd | - | - | 100,000 | - |
| Recreation | Senior Center - Roof, Restrooms, Improvements | - | 250,000 | - | - |
| | Senior Center - Parking, Gazebo, Landscaping | - | - | 250,000 | - |
| TOTAL - IMPACT FEE FUND | | 30,000 | 250,000 | 1,279,500 | 162,273 |
| TRANSPORTATION IMPACT FEES SOUTH OF TURNPIKE FUND | | - | - | - | - |
| TRANSPORTATION IMPACT FEES OOCEA PLEDGE FUND | | - | - | - | - |

**FY 2005/06 BUDGET
ADOPTED CAPITAL EXPENDITURES**

| | | CATEGORY | | | |
|-------------------------------|--|-----------------|----------------|------------------------------|---------------|
| | | LAND 61 | BUILDING 62 | BUILDING OTHER THAN 63 | CAPITAL 64 |
| NEW CITY HALL FUND | | 1,000,000 | 7,000,000 | - | 400,000 |
| UTILITIES FUND | | | | | |
| Administration | Truck | - | - | - | 19,000 |
| | Laptop Computer | - | - | - | 2,000 |
| | Tool box and Tools | - | - | - | 1,200 |
| Water | Water Fountain - Woodlark | - | 1,200 | - | - |
| | Well Meters | - | - | 25,000 | - |
| | SCADA Upgrades | - | - | 8,000 | - |
| | Automatic Gate - Woodlark | - | - | 4,540 | - |
| | Automatic Gate - Palmetto | - | - | 4,540 | - |
| | Laptop Computer | - | - | - | 2,000 |
| | Storage Cabinets (2) | - | - | - | 1,760 |
| | Motor Hoist | - | - | - | 1,000 |
| | Refrigerator - Woodlark | - | - | - | 800 |
| Wastewater | Office Renovations - WWTP Building | - | 17,500 | - | - |
| | Garage Door | - | 2,500 | - | - |
| | Motor Hoist | - | - | - | 2,000 |
| Distribution | Sonar Radar Locator | - | - | - | 27,000 |
| | Zip Tapping Machines (2) | - | - | - | 5,000 |
| Collection | Generator - Lift Station 40/New Fire Station | - | - | 25,000 | - |
| | Boom Truck | - | - | - | 50,000 |
| | Truck Replacement | - | - | - | 24,000 |
| TOTAL - UTILITIES FUND | | - | 21,200 | 67,080 | 135,760 |

**FY 2005/06 BUDGET
ADOPTED CAPITAL EXPENDITURES**

| | | CATEGORY | | | |
|--|--|-----------------|----------------|------------------------------|---------------|
| | | LAND 61 | BUILDING 62 | BUILDING 63 OTHER THAN | CAPITAL 64 |
| UTILITIES IMPACT FEE FUND | | | | | |
| Water | High Service Pump #4 | - | - | 16,973 | - |
| Wastewater | Reclaim Water Storage/Pumping - Location 1 | - | - | 2,157,500 | - |
| | Louis Dreyfus Twin Force Mains | - | - | 1,552,948 | - |
| | Louis Dreyfus Wastewater Treatment Plant | - | - | 700,000 | - |
| Distribution | Developer Cost Share | - | - | 200,000 | - |
| | Newell Street (Highland to Boyd) | - | - | 85,400 | - |
| | Newell Street (Boyd to Dillard) - Design only | - | - | 9,600 | - |
| | N Highland (Henderson to Newell) | - | - | 23,593 | - |
| | N Lakeview (Henderson to Newell) | - | - | 23,593 | - |
| | Tremaine St (Main to Dillard) | - | - | 18,550 | - |
| | Tremaine St (Lakeview to Boyd) - Design only | - | - | 2,900 | - |
| | S Main Street (Smith to Tremaine) - Construction | - | - | 18,535 | - |
| | Main Street (Story to Vining) | - | - | 18,150 | - |
| Collection | Trunkline "C" Phase 3 | - | - | 883,333 | - |
| | Dreyfus Force Main Retro-fits | - | - | 574,560 | - |
| | W. Crown Point Rd Force Main/Reuse Main | - | - | 462,250 | - |
| | Reclaim Transmission Line (Crest to LDC) | - | - | 285,000 | - |
| | Developer Cost Share | - | - | 225,000 | - |
| | Tilden Road Connection to Conserve II | - | - | 180,000 | - |
| | Story Road-Ninth St Intersection | - | - | 20,000 | - |
| TOTAL - UTILITIES IMPACT FEE FUND | | - | - | 7,457,885 | - |

**FY 2005/06 BUDGET
ADOPTED CAPITAL EXPENDITURES**

| | | CATEGORY | | | |
|---|--|-----------------|----------------|----------------|---|
| | | LAND 61 | BUILDING 62 | BUILDING 63 | IMPROVEMENTS OTHER THAN BUILDING CAPITAL 64 |
| UTILITIES RENEWAL & REPLACEMENT FUND | | | | | |
| Water | Elevated Storage Tank Renovations | - | - | 205,000 | - |
| | Palmetto Well #2 | - | - | 65,000 | - |
| | Tilted Disc Valves - Woodlark | - | - | 32,380 | - |
| | Motor Spares for Wells (4) | - | - | 17,032 | - |
| Wastewater | Pond Underdrain Repair | - | - | 25,000 | - |
| | Automatic Backwash Filter Sand | - | - | 10,000 | - |
| | Blower Room Rebuild | - | - | 3,000 | - |
| Distribution | James, Virginia, Gary Water Main Upgrade | - | - | 88,492 | - |
| | Distribution Line Relocates | - | - | 50,000 | - |
| | Story Road-Ninth St Intersection | - | - | 28,000 | - |
| | Division St (Dillard to Lakeview) - Design only | - | - | 12,885 | - |
| Collection | Roper Road Reuse Lines | - | - | 190,000 | - |
| | SCADA Upgrades | - | - | 112,000 | - |
| | Lift Station Rebuilds | - | - | 75,000 | - |
| | Generator - 200 KW for Master Lift Station | - | - | 60,000 | - |
| | Newell Street (Highland to Boyd) | - | - | 59,500 | - |
| | Newell Street (Boyd to Dillard) - Design only | - | - | 9,900 | - |
| | Lincoln Terrace - Sewer Renovations | - | - | 51,000 | - |
| | Bay Street (East) - Sewer Renovations | - | - | 37,000 | - |
| | Maxie - Sewer Renovations | - | - | 37,000 | - |
| | S Main Street (Smith to Tremaine) - Construction | - | - | 34,125 | - |
| | N Highland (Henderson to Newell) | - | - | 30,367 | - |
| | N Lakeview (Henderson to Newell) | - | - | 30,367 | - |
| | Main Street (Story to Vining) | - | - | 28,175 | - |
| | Manhole & Lift Station Relining | - | - | 25,000 | - |
| | Tremaine St (Main to Dillard) | - | - | 23,611 | - |
| | Tremaine St (Lakeview to Boyd) - Design only | - | - | 4,244 | - |
| Division St (Dillard to Lakeview) - Design only | - | - | 18,575 | - | |
| Manhole Risers | - | - | 5,000 | - | |
| TOTAL - UTILITIES RENEWAL & REPLACEMENT FUND | | - | - | 1,367,653 | - |

**FY 2005/06 BUDGET
ADOPTED CAPITAL EXPENDITURES**

| | CATEGORY | | | |
|--|--------------------|------------------------|------------------------|--|
| | LAND 61 | BUILDING 62 | BUILDING 63 | IMPROVEMENTS OTHER THAN BUILDING CAPITAL 64 |
| STORMWATER FUND | | | | |
| Newell Street (Highland to Boyd) | - | - | 155,400 | - |
| Newell Street (Boyd to Dillard) - Design only | - | - | 14,150 | - |
| Stormwater Master Plan | - | - | 50,000 | - |
| N Highland (Henderson to Newell) | - | - | 37,500 | - |
| N Lakeview (Henderson to Newell) | - | - | 26,700 | - |
| S Main Street (Smith to Tremaine) - Construction | - | - | 27,500 | - |
| Main Street (Story to Vining) | - | - | 25,500 | - |
| Tremaine St (Main to Dillard) | - | - | 24,000 | - |
| Tremaine St (Lakeview to Boyd) - Design only | - | - | 4,900 | - |
| Glenn Meadows Dr Creek Crossing - Design only | - | - | 20,000 | - |
| Division St (Dillard to Lakeview) | - | - | 10,724 | - |
| Dump Truck | - | - | - | 80,000 |
| Television Inspection | - | - | - | 60,000 |
| Portable Vacuum | - | - | - | 29,000 |
| Truck | - | - | - | 21,000 |
| Laptop Computer | - | - | - | 3,000 |
| TOTAL - STORMWATER FUND | - | - | 396,374 | 193,000 |
| SOLID WASTE FUND | | | | |
| Roll-Off Truck | - | - | - | 90,000 |
| Laptop Computer | - | - | - | 3,000 |
| TOTAL - SOLID WASTE FUND | - | - | - | 93,000 |
| TRAILER CITY FUND | - | 10,000 | - | - |
| TOTAL - TRAILER CITY FUND | - | 10,000 | - | - |
| TOTAL ADOPTED CAPITAL EXPENDITURES | 1,780,000 | 7,552,500 | 11,857,885 | 2,388,174 |

**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
PROGRAM SUMMARY FOR RECOMMENDED MAJOR CAPITAL EXPENDITURES**

| PROJECT NAME | SOURCE FUND | | 2006 | 2007 | 2008 | 2009 | 2010 | Totals |
|---|--------------------|----------------|------------------|----------------|----------------|----------------|----------------|------------------|
| Interactive Voice Response System - Utility Billing | GF | ADMINISTRATION | 55,000 | - | - | - | - | 55,000 |
| Naviline H.T.E. Software | GF | ADMINISTRATION | 70,000 | - | - | - | - | 70,000 |
| Louis Dreyfus Parking Lot - Purchase | GF | PLANNING | 750,000 | - | - | - | - | 750,000 |
| New Fire Engine - Replacement | GF | FIRE | 343,000 | - | - | - | - | 343,000 |
| Tire Room | GF | FLEET | - | 46,000 | - | - | - | 46,000 |
| Senior Field Lights | GF | PARKS | 83,000 | - | - | - | - | 83,000 |
| Maple Street Park Restrooms | GF | PARKS | 85,000 | - | - | - | - | 85,000 |
| Parks Department Pole Barn for Equipment | GF | PARKS | 85,000 | - | - | - | - | 85,000 |
| Klondike Park Renovations | GF | PARKS | 97,000 | - | - | - | - | 97,000 |
| Records Management System | GF | POLICE | 266,711 | - | - | - | - | 266,711 |
| Paving - Public Works Complex | GF | STREETS | 30,000 | - | - | - | - | 30,000 |
| Walker Field Restrooms - Replacement | GF | PARKS | - | 90,100 | - | - | - | 90,100 |
| Rescue Vehicle - Transport Capable | GF | FIRE | - | 190,000 | - | - | - | 190,000 |
| Fire Department Headquarters | GF | FIRE | - | 318,000 | - | - | - | 318,000 |
| Maple Street Park Fence - Replacement | GF | PARKS | - | - | 30,240 | - | - | 30,240 |
| Veterans Park Playground Upgrade | GF | PARKS | - | - | 67,200 | - | - | 67,200 |
| Boyd Street Parking Lot | GF | STREETS | - | - | 308,000 | - | - | 308,000 |
| Newton Park Boat Ramp Replacement | GF | PARKS | - | - | - | 41,300 | - | 41,300 |
| Bradford Park Improvements | GF | PARKS | - | - | - | 43,660 | - | 43,660 |
| Rescue Vehicle - Transport Capable | GF | FIRE | - | - | - | 210,000 | - | 210,000 |
| Little League Parking Lot | GF | PARKS | - | - | - | - | 117,800 | 117,800 |
| Walker Concession Stand - Replacement | GF | PARKS | - | - | - | - | 124,000 | 124,000 |
| Rescue Vehicle - Transport Capable | GF | FIRE | - | - | - | - | 220,000 | 220,000 |
| Fire Engine | GF | FIRE | - | - | - | - | 400,000 | 400,000 |
| General Fund Total | | | 1,864,711 | 644,100 | 405,440 | 294,960 | 861,800 | 4,071,011 |
| Fire Station-Daniels Road | GIF | FIRE | - | - | 2,200,000 | - | - | 2,200,000 |
| Fire Station-Southwest [if annexed] | GIF | FIRE | - | - | - | - | 2,300,000 | 2,300,000 |
| Ladder Truck (Quint) | GIF | FIRE | - | - | 689,000 | - | - | 689,000 |
| Community Park - Facilities & Equipment | GIF | PARKS | - | 1,172,710 | - | - | - | 1,172,710 |
| Senior Center Parking Lot/Park | GIF | RECREATION | 250,000 | - | - | - | - | 250,000 |
| Senior Center Renovations | GIF | RECREATION | 250,000 | - | - | - | - | 250,000 |
| Large Capacity Bus | GIF | RECREATION | - | 68,900 | - | - | - | 68,900 |
| Plant Street/W Crown Point Intersection | GIF | STREETS | 421,700 | - | - | - | - | 421,700 |
| Story Road-Ninth Street Intersection Improvements | GIF | STREETS | 507,800 | - | - | - | - | 507,800 |

**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
PROGRAM SUMMARY FOR RECOMMENDED MAJOR CAPITAL EXPENDITURES**

| PROJECT NAME | SOURCE FUND | | 2006 | 2007 | 2008 | 2009 | 2010 | Totals |
|--|--------------------|----------------|------------------|------------------|------------------|------------------|------------------|-------------------|
| Plant Street ROW - 9th Street to 429 | GIF | STREETS | - | 3,500,000 | - | - | - | 3,500,000 |
| Tildenville School Rd - Plant to Trail (Design & Construction) | GIF | STREETS | - | - | - | 84,772 | 593,886 | 678,658 |
| Turn Lane/Signal - Plant St & Story Rd | GIF | STREETS | 100,000 | - | - | - | - | 100,000 |
| Wallick Demolition | GIF | STREETS | 30,000 | 74,200 | - | - | - | 104,200 |
| General Fund Impact Fee Total | | | 1,559,500 | 4,815,810 | 2,889,000 | 84,772 | 2,893,886 | 12,242,968 |
| Avalon Road - SR 50 to Plant Street (Design & Construction) | LOGT | STREETS | - | - | 67,032 | 353,115 | - | 420,147 |
| Crest Avenue/Lulu Creek Culvert Crossing (Design & Construction) | LOGT | STREETS | - | - | 12,880 | 66,670 | - | 79,550 |
| Dillard Street - Plant Street north to Tilden Street (Design & Construction) | LOGT | STREETS | - | 48,311 | 260,826 | - | - | 309,136 |
| Dillard Street - Tilden Street north to Verna Street (Design & Construction) | LOGT | STREETS | - | 26,743 | - | 148,849 | - | 175,591 |
| Dillard Street - Verna Street north to Division (Design & Construction) | LOGT | STREETS | - | 26,743 | - | 148,849 | - | 175,591 |
| Division Street - Dillard to Lakeview (Design & Construction) | LOGT | STREETS | 62,741 | 332,529 | - | - | - | 395,270 |
| Main Street - Story to Vining (Design & Construction) | LOGT | STREETS | 98,033 | - | - | - | - | 98,033 |
| Midget Place - Surprise to Palm (Design & Construction) | LOGT | STREETS | - | - | - | 33,748 | 177,419 | 211,167 |
| Newell Street - Boyd to Dillard (Design & Construction) | LOGT | STREETS | 36,000 | 190,800 | - | - | - | 226,800 |
| Newell Street - Highland to Boyd (Design & Construction) | LOGT | STREETS | 174,000 | - | - | - | - | 174,000 |
| North Dillard - Surprise to Division (Design & Construction) | LOGT | STREETS | - | - | - | 24,544 | 128,960 | 153,504 |
| North Highland - Henderson to Newell (Design & Construction) | LOGT | STREETS | 121,928 | - | - | - | - | 121,928 |
| North Lakeview - Henderson to Newell (Design & Construction) | LOGT | STREETS | 121,928 | - | - | - | - | 121,928 |
| North Lakeview - Newell to Tilden (Design & Construction) | LOGT | STREETS | - | 162,108 | - | - | - | 162,108 |
| Palm Drive - Regal Place to Division (Design & Construction) | LOGT | STREETS | - | - | - | 67,496 | 354,826 | 422,322 |
| South Highland - Smith to R/R track (Design & Construction) | LOGT | STREETS | - | 135,288 | - | - | - | 135,288 |
| South Lakeview - Smith to R/R tracks (Design & Construction) | LOGT | STREETS | - | 135,288 | - | - | - | 135,288 |
| South Main Street - Smith to Tremaine (Construction) | LOGT | STREETS | 102,630 | - | - | - | - | 102,630 |
| South Woodland Street - Smith to Tremaine (Design & Construction) | LOGT | STREETS | - | - | 22,989 | 121,103 | - | 144,093 |
| SR 50 Mast Arm Signals | LOGT | STREETS | - | - | - | 383,500 | - | 383,500 |
| Surprise Drive - Crest to Division (Design & Construction) | LOGT | STREETS | - | - | - | 86,730 | 456,196 | 542,926 |
| Tremaine Street - Lakeview to Boyd (Design & Construction) | LOGT | STREETS | 10,981 | 58,197 | - | - | - | 69,178 |
| Tremaine Street - Main to Dillard (Construction) | LOGT | STREETS | 93,042 | - | - | - | - | 93,042 |
| Vineland Rd - S.R. 50 to Palmetto Ave (Design & Construction) | LOGT | STREETS | - | 118,137 | 624,400 | - | - | 742,537 |
| Local Option Gas Tax Total | | | 821,283 | 1,234,143 | 988,127 | 1,434,604 | 1,117,401 | 5,595,558 |
| City Hall Construction (see note 1 below) | CP | ADMINISTRATION | 8,500,000 | - | - | - | - | 8,500,000 |
| New City Hall Total | | | 8,500,000 | - | - | - | - | 8,500,000 |

**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
PROGRAM SUMMARY FOR RECOMMENDED MAJOR CAPITAL EXPENDITURES**

| PROJECT NAME | SOURCE FUND | 2006 | 2007 | 2008 | 2009 | 2010 | Totals | |
|--|--------------------|-------------|-------------|-------------|-------------|-------------|---------------|---------|
| Avalon Road - SR 50 to Plant Street (Design & Construction) | S | STORMWATER | - | - | 10,752 | 56,640 | - | 67,392 |
| Crest Avenue/Lulu Creek Culvert Crossing (Design & Construction) | S | STORMWATER | - | - | 21,280 | 112,100 | - | 133,380 |
| Dillard Street - Plant Street north to Tilden Street (Design & Construction) | S | STORMWATER | - | 17,914 | 94,640 | - | - | 112,554 |
| Dillard Street - Tilden Street north to Verna Street (Design & Construction) | S | STORMWATER | - | 11,448 | - | 63,720 | - | 75,168 |
| Dillard Street - Verna Street north to Division (Design & Construction) | S | STORMWATER | - | 11,448 | - | 63,720 | - | 75,168 |
| Division Street - Dillard to Lakeview (Design & Construction) | S | STORMWATER | 10,724 | 56,837 | - | - | - | 67,561 |
| Dump Truck | S | STORMWATER | 80,000 | - | - | - | - | 80,000 |
| Glenn Meadows Drive Creek Crossing (Design & Construction) | S | STORMWATER | 20,000 | 106,000 | - | - | - | 126,000 |
| Lulu Creek | S | STORMWATER | - | 583,000 | - | - | - | 583,000 |
| Main Street - Story to Vining (Design & Construction) | S | STORMWATER | 25,500 | - | - | - | - | 25,500 |
| Midget Place - Surprise to Palm (Design & Construction) | S | STORMWATER | - | - | - | 9,558 | 49,941 | 59,499 |
| Newell Street - Boyd to Dillard (Design & Construction) | S | STORMWATER | 14,150 | 74,995 | - | - | - | 89,145 |
| Newell Street - Highland to Boyd (Design & Construction) | S | STORMWATER | 155,400 | - | - | - | - | 155,400 |
| North Dillard - Surprise to Division (Design & Construction) | S | STORMWATER | - | - | - | 9,499 | 49,786 | 59,285 |
| North Highland - Henderson to Newell (Design & Construction) | S | STORMWATER | 37,500 | - | - | - | - | 37,500 |
| North Lakeview - Henderson to Newell (Design & Construction) | S | STORMWATER | 26,700 | - | - | - | - | 26,700 |
| North Lakeview - Newell to Tilden (Design & Construction) | S | STORMWATER | - | 32,436 | - | - | - | 32,436 |
| Palm Drive - Regal Place to Division (Design & Construction) | S | STORMWATER | - | - | - | 16,520 | 86,924 | 103,444 |
| Portable Vacuum | S | STORMWATER | 29,000 | - | - | - | - | 29,000 |
| South Highland - Smith to R/R track (Design & Construction) | S | STORMWATER | - | 26,712 | - | - | - | 26,712 |
| South Lakeview - Smith to R/R tracks (Design & Construction) | S | STORMWATER | - | 26,712 | - | - | - | 26,712 |
| South Main Street - Smith to Tremaine (Construction) | S | STORMWATER | 27,500 | - | - | - | - | 27,500 |
| South Woodland Street - Smith to Tremaine (Design & Construction) | S | STORMWATER | - | - | 4,704 | 24,780 | - | 29,484 |
| Stormwater Master Plan | S | STORMWATER | 50,000 | - | - | - | - | 50,000 |
| Surprise Drive - Crest to Division (Design & Construction) | S | STORMWATER | - | - | - | 20,414 | 107,322 | 127,736 |
| Television Inspection System | S | STORMWATER | 60,000 | - | - | - | - | 60,000 |
| Tildenville School Rd - Plant to Trail (Design & Construction) | S | STORMWATER | - | - | - | 6,903 | 48,360 | 55,263 |
| Tremaine Street - Lakeview to Boyd (Design & Construction) | S | STORMWATER | 4,900 | 25,970 | - | - | - | 30,870 |
| Tremaine Street - Main to Dillard (Construction) | S | STORMWATER | 24,000 | - | - | - | - | 24,000 |
| Truck Sweeper | S | STORMWATER | - | 140,000 | - | - | - | 140,000 |
| Vineland Rd - S.R. 50 to Palmetto Ave (Design & Construction) | S | STORMWATER | - | 38,213 | 201,600 | - | - | 239,813 |

**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
PROGRAM SUMMARY FOR RECOMMENDED MAJOR CAPITAL EXPENDITURES**

| PROJECT NAME | SOURCE FUND | 2006 | 2007 | 2008 | 2009 | 2010 | Totals |
|--|--------------------|----------------|------------------|----------------|----------------|----------------|------------------|
| Stormwater Total | | 565,374 | 1,151,685 | 332,976 | 383,854 | 342,333 | 2,776,222 |
| Claw Truck | SW | SOLID WASTE | - | 106,000 | - | - | 106,000 |
| Pole Barn Replacement | SW | SOLID WASTE | - | 63,600 | - | - | 63,600 |
| Sideload Truck - Replacement | SW | SOLID WASTE | - | 152,640 | - | - | 152,640 |
| Solid Waste Total | | - | 322,240 | - | - | - | 322,240 |
| Avalon Road - SR 50 to Plant Street (Design & Construction) | UIF-W | DISTRIBUTION | - | - | 12,824 | 67,556 | 80,380 |
| Crest Avenue/Lulu Creek Culvert Crossing (Design & Construction) | UIF-W | DISTRIBUTION | - | - | 4,032 | 21,240 | 25,272 |
| Dillard Street - Plant Street north to Tilden Street (Design & Construction) | UIF-W | DISTRIBUTION | - | 9,366 | 49,482 | - | 58,848 |
| Dillard Street - Tilden Street north to Verna Street (Design & Construction) | UIF-W | DISTRIBUTION | - | 4,988 | - | 27,767 | 32,755 |
| Dillard Street - Verna Street north to Division (Design & Construction) | UIF-W | DISTRIBUTION | - | 4,897 | - | 27,256 | 32,153 |
| Main Street - Story to Vining (Design & Construction) | UIF-W | DISTRIBUTION | 18,150 | - | - | - | 18,150 |
| Newell Street - Boyd to Dillard (Design & Construction) | UIF-W | DISTRIBUTION | 9,600 | 51,013 | - | - | 60,613 |
| Newell Street - Highland to Boyd (Design & Construction) | UIF-W | DISTRIBUTION | 85,400 | - | - | - | 85,400 |
| North Highland - Henderson to Newell (Design & Construction) | UIF-W | DISTRIBUTION | 23,593 | - | - | - | 23,593 |
| North Lakeview - Henderson to Newell (Design & Construction) | UIF-W | DISTRIBUTION | 23,593 | - | - | - | 23,593 |
| North Lakeview - Newell to Tilden (Design & Construction) | UIF-W | DISTRIBUTION | - | 35,016 | - | - | 35,016 |
| South Highland - Smith to R/R track (Design & Construction) | UIF-W | DISTRIBUTION | - | 22,601 | - | - | 22,601 |
| South Lakeview - Smith to R/R tracks (Design & Construction) | UIF-W | DISTRIBUTION | - | 21,541 | - | - | 21,541 |
| South Main Street - Smith to Tremaine (Construction) | UIF-W | DISTRIBUTION | 18,535 | - | - | - | 18,535 |
| South Woodland Street - Smith to Tremaine (Design & Construction) | UIF-W | DISTRIBUTION | - | - | 4,152 | 21,871 | 26,023 |
| Tildenville School Rd - Plant to Trail (Design & Construction) | UIF-W | DISTRIBUTION | - | - | - | 12,949 | 90,716 |
| Tremaine Street - Lakeview to Boyd (Design & Construction) | UIF-W | DISTRIBUTION | 2,900 | 15,352 | - | - | 18,252 |
| Tremaine Street - Main to Dillard (Construction) | UIF-W | DISTRIBUTION | 18,550 | - | - | - | 18,550 |
| Utility Line Relocation SR 50 (Construction) | UIF-W | DISTRIBUTION | - | - | 86,780 | 91,429 | 178,209 |
| Vineland Rd - S.R. 50 to Palmetto Ave (Design & Construction) | UIF-W | DISTRIBUTION | - | 22,779 | 120,344 | - | 143,123 |
| CR 545 SBW to Johns Lake Pointe | UIF-WW | COLLECTION | - | - | 728,000 | - | 728,000 |
| Dreyfus Force Main Retro-fits | UIF-WW | COLLECTION | 574,560 | - | - | - | 574,560 |
| Hennis Road Gravity Sewer | UIF-WW | COLLECTION | - | 26,500 | 190,400 | - | 216,900 |
| Reclaim Transmission Line - Crest to Louis Dreyfus Citrus | UIF-WW | COLLECTION | 285,000 | - | - | - | 285,000 |
| Story Road-Ninth Street Intersection Improvements | UIF-WW | COLLECTION | 20,000 | - | - | - | 20,000 |

**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
PROGRAM SUMMARY FOR RECOMMENDED MAJOR CAPITAL EXPENDITURES**

| PROJECT NAME | SOURCE FUND | | 2006 | 2007 | 2008 | 2009 | 2010 | Totals |
|---|--------------------|------------|-------------|-------------|-------------|-------------|-------------|---------------|
| Tilden Rd Connection to Conserve II | UIF-WW | COLLECTION | 180,000 | - | - | - | - | 180,000 |
| Trunk Line "C" Phase 3 (Design & Construction) | UIF-WW | COLLECTION | 883,333 | - | - | - | - | 883,333 |
| Trunk Line "C" Phase 4 (Design & Construction) | UIF-WW | COLLECTION | - | 936,333 | - | - | - | 936,333 |
| Trunk Line "C" Phase 5 (Design & Construction) | UIF-WW | COLLECTION | - | - | 989,333 | - | - | 989,333 |
| Utility Line Relocation SR 50 (Construction) | UIF-WW | COLLECTION | - | - | 130,173 | 137,147 | - | 267,320 |
| Vineland Rd - S.R. 50 to Palmetto Ave (Design & Construction) | UIF-WW | COLLECTION | - | 33,496 | 176,848 | - | - | 210,344 |
| W. Crown Point Road Force/Reuse Main (Design & Construction) | UIF-WW | COLLECTION | 462,250 | - | - | - | - | 462,250 |
| Louis Dreyfus Twin Force Mains | UIF-WW | WASTEWATER | 1,552,948 | - | - | - | - | 1,552,948 |
| Louis Dreyfus Wastewater Treatment Plant | UIF-WW | WASTEWATER | 700,000 | - | - | - | - | 700,000 |
| Reclaimed Water Storage - Location 1 | UIF-WW | WASTEWATER | 2,157,500 | - | - | - | - | 2,157,500 |
| Reclaimed Water Storage - Location 2 | UIF-WW | WASTEWATER | - | - | - | 2,545,850 | - | 2,545,850 |

Utility Impact Fee Total

7,015,912 1,183,883 2,492,367 2,953,064 90,716 13,735,943

| | | | | | | | | |
|--|--------|--------------|---------|--------|---------|---------|--------|-----------|
| Division Street - Dillard to Lakeview (Design & Construction) | URR-W | DISTRIBUTION | 12,885 | 68,293 | - | - | - | 81,178 |
| James, Virginia, Gary Water Main Upgrade | URR-W | DISTRIBUTION | 88,492 | - | - | - | - | 88,492 |
| Story Road-Ninth Street Intersection Improvements | URR-W | DISTRIBUTION | 28,000 | - | - | - | - | 28,000 |
| Utility Line Relocation SR 50 (Construction) | URR-W | DISTRIBUTION | - | - | 781,021 | 822,861 | - | 1,603,882 |
| Palmetto Well #2 | URR-W | WATER | 65,000 | - | - | - | - | 65,000 |
| Roper Road Reuse Lines | URR-WW | COLLECTION | 190,000 | - | - | - | - | 190,000 |
| Bay Street [East] - Sewer Renovations | URR-WW | COLLECTION | 37,000 | - | - | - | - | 37,000 |
| Crest Avenue/Lulu Creek Culvert Crossing (Design & Construction) | URR-WW | COLLECTION | - | - | 8,512 | 44,840 | - | 53,352 |
| Dillard Street - Plant Street north to Tilden Street (Design & Construction) | URR-WW | COLLECTION | - | 12,473 | 65,893 | - | - | 78,366 |
| Dillard Street - Tilden Street north to Verna Street (Design & Construction) | URR-WW | COLLECTION | - | 6,756 | - | 37,604 | - | 44,361 |
| Dillard Street - Verna Street north to Division (Design & Construction) | URR-WW | COLLECTION | - | 6,756 | - | 37,604 | - | 44,361 |
| Division Street - Dillard to Lakeview (Design & Construction) | URR-WW | COLLECTION | 18,575 | 98,445 | - | - | - | 117,020 |
| Generator - 9th Street Master Lift Station | URR-WW | COLLECTION | 60,000 | - | - | - | - | 60,000 |
| Lincoln Terrace - Sewer Renovations | URR-WW | COLLECTION | 51,000 | - | - | - | - | 51,000 |
| Main Street - Story to Vining (Design & Construction) | URR-WW | COLLECTION | 28,175 | - | - | - | - | 28,175 |
| Maxie - Sewer Renovations | URR-WW | COLLECTION | 37,000 | - | - | - | - | 37,000 |
| Midget Place - Surprise to Palm (Design & Construction) | URR-WW | COLLECTION | - | - | - | 8,614 | 45,198 | 53,812 |
| Newell Street - Boyd to Dillard (Design & Construction) | URR-WW | COLLECTION | 9,900 | 52,470 | - | - | - | 62,370 |

**CITY OF WINTER GARDEN
FY 2005/2006 BUDGET
PROGRAM SUMMARY FOR RECOMMENDED MAJOR CAPITAL EXPENDITURES**

| PROJECT NAME | SOURCE FUND | | 2006 | 2007 | 2008 | 2009 | 2010 | Totals |
|---|--------------------|--------------|-------------------|------------------|------------------|------------------|------------------|-------------------|
| Newell Street - Highland to Boyd (Design & Construction) | URR-WW | COLLECTION | 59,500 | - | - | - | - | 59,500 |
| North Dillard - Surprise to Division (Design & Construction) | URR-WW | COLLECTION | - | - | - | 7,965 | 41,850 | 49,815 |
| North Highland - Henderson to Newell (Design & Construction) | URR-WW | COLLECTION | 30,367 | - | - | - | - | 30,367 |
| North Lakeview - Henderson to Newell (Design & Construction) | URR-WW | COLLECTION | 30,367 | - | - | - | - | 30,367 |
| North Lakeview - Newell to Tilden (Design & Construction) | URR-WW | COLLECTION | - | 45,863 | - | - | - | 45,863 |
| Palm Drive - Regal Place to Division (Design & Construction) | URR-WW | COLLECTION | - | - | - | 15,930 | 84,320 | 100,250 |
| South Highland - Smith to R/R track (Design & Construction) | URR-WW | COLLECTION | - | 30,846 | - | - | - | 30,846 |
| South Lakeview - Smith to R/R tracks (Design & Construction) | URR-WW | COLLECTION | - | 30,846 | - | - | - | 30,846 |
| South Main Street - Smith to Tremaine (Construction) | URR-WW | COLLECTION | 34,125 | - | - | - | - | 34,125 |
| South Woodland Street - Smith to Tremaine (Design & Construction) | URR-WW | COLLECTION | - | - | 5,376 | 28,320 | - | 33,696 |
| Surprise Drive - Crest to Division (Design & Construction) | URR-WW | COLLECTION | - | - | - | 20,296 | 106,640 | 126,936 |
| Temple Grove Sewer (Design & Construction) | URR-WW | COLLECTION | - | - | - | 157,589 | 828,382 | 985,971 |
| Tremaine Street - Lakeview to Boyd (Design & Construction) | URR-WW | COLLECTION | 4,244 | 22,495 | - | - | - | 26,739 |
| Tremaine Street - Main to Dillard (Construction) | URR-WW | COLLECTION | 23,611 | - | - | - | - | 23,611 |
| Utility Line Relocation SR 50 (Construction) | URR-WW | COLLECTION | - | - | 1,171,551 | 1,234,313 | - | 2,405,864 |
| Utility Renewal and Replacement Total | | | 808,241 | 375,244 | 2,032,353 | 2,415,937 | 1,106,390 | 6,738,165 |
| Midget Place - Surprise to Palm (Design & Construction) | U-W | DISTRIBUTION | - | - | - | 6,077 | 31,682 | 37,759 |
| North Dillard - Surprise to Division (Design & Construction) | U-W | DISTRIBUTION | - | - | - | 5,517 | 28,954 | 34,471 |
| Palm Drive - Regal Place to Division (Design & Construction) | U-W | DISTRIBUTION | - | - | - | 12,095 | 63,364 | 75,459 |
| Surprise Drive - Crest to Division (Design & Construction) | U-W | DISTRIBUTION | - | - | - | 15,517 | 81,468 | 96,985 |
| Generator - Lift Station 40 / New Fire Station | U-WW | COLLECTION | 25,000 | - | - | - | - | 25,000 |
| Utility Total | | | 25,000 | - | - | 39,206 | 205,468 | 269,674 |
| Total | | | 21,160,021 | 9,727,106 | 9,140,263 | 7,606,397 | 6,617,994 | 54,251,781 |

Notes 1 Construction of the new City Hall will span two years to be completed in 2007

**CITY OF WINTER GARDEN
FULL TIME EMPLOYEES**

| DEPARTMENT | FY98-99 | FY99-00 | FY00-01 | FY01-02 | FY02-03 | FY03-04 | FY04-05 | FY05-06 |
|---------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| | # of emp |
| City Commission | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| Administration | 8 | 9 | 10 | 16 | 19 | 19 | 22.5 | 25 |
| Planning | 3 | 3 | 3 | 3 | 4 | 4 | 5.5 | 6 |
| TOTAL GENERAL GOVERNMENT | 16 | 17 | 18 | 24 | 28 | 28 | 33 | 36 |
| Building | 0 | 0 | 0 | 0 | 0 | 0 | 13.5 | 18.5 |
| Police - sworn | 34 | 35 | 36 | 39 | 43 | 47 | 56 | 58 |
| Police - non-sworn | 11 | 12 | 13 | 14 | 15 | 14 | 15 | 15 |
| Fire | 17.5 | 20.5 | 20.5 | 24.5 | 31 | 34 | 38.5 | 38.5 |
| Code Enforcement | 5 | 7 | 9 | 9 | 10.5 | 9 | 3 | 4 |
| TOTAL PUBLIC SAFETY | 67.5 | 74.5 | 78.5 | 86.5 | 99.5 | 104 | 126 | 134 |
| Administration | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3 |
| Streets | 8.5 | 8.5 | 10.5 | 10.5 | 11.5 | 11.5 | 11.5 | 9 |
| Building Maintenance | 3 | 4 | 4 | 4 | 4 | 5 | 5 | 5 |
| Shop | 3 | 3 | 3 | 4 | 4 | 4 | 5 | 5 |
| Cemetery | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Parks | 0 | 0 | 0 | 0 | 0 | 10 | 11 | 12 |
| Sanitation | 15 | 16 | 15.5 | 14.5 | 15.5 | 15.5 | 15.5 | 15 |
| STORMWATER | 1.5 | 1.5 | 2 | 2 | 2 | 2 | 3 | 4 |
| TOTAL PUBLIC WORKS | 32 | 34 | 36 | 36 | 38 | 49 | 52 | 54 |
| Recreation | 4 | 4 | 4.5 | 4.5 | 6.5 | 6 | 8 | 9 |
| Parks | 9 | 10 | 7 | 8 | 8 | 0 | 0 | 0 |
| TOTAL PARKS/RECREATION | 13 | 14 | 11.5 | 12.5 | 14.5 | 6 | 8 | 9 |
| ENGINEERING | 2 | 2 | 1 | 1 | 2.5 | 5 | 7 | 7 |
| Utility Administration | 6 | 6 | 8 | 5 | 6 | 5 | 6 | 5 |
| Water | 9 | 9 | 10 | 11 | 13 | 15 | 15 | 14 |
| Wastewater | 15 | 15 | 15 | 17 | 17 | 17 | 17 | 17 |
| TOTAL UTILITIES | 30 | 30 | 33 | 33 | 36 | 37 | 38 | 36 |
| TRAILER CITY | 1 | 1 | 4 | 4 | 5 | 3 | 1 | 1 |
| TOTALS (less Commission) | 156.5 | 167.5 | 177 | 192 | 218.5 | 227 | 260 | 272 |

**STAFFING TABLE
CITY OF WINTER GARDEN
FY 2005/06**

| | Original Budget FY 2003/04 | Original Budget FY 2004/05 | Amended Budget FY 2004/05 | Adopted Budget FY 2005/06 |
|--|----------------------------------|----------------------------------|---------------------------------|---------------------------------|
| ADMINISTRATION DEPARTMENT | | | | |
| City Manager (100) | 1 | 1 | 1 | 1 |
| City Clerk (101) | 1 | 1 | 1 | 1 |
| Asst. City Clerk (102) | 0 | 0 | 1 | 1 |
| Executive Secretary/Deputy City Clerk (104) | 1 | 1 | 1 | 1 |
| Occupational License Clerk (103) | 1 | 1 | 1 | 1 |
| Human Resources Director (120) | 1 | 1 | 1 | 1 |
| Human Resources Support Specialist (123) | 0 | 1 | 1 | 1 |
| Receptionist (105) | 1 | 1 | 1 | 1 |
| Assistant to the City Manager (110) | 1 | 1 | 1 | 1 |
| Economic Development Director (130) | 0 | 0 | 1 | 1 |
| Administration Department Total | <u>7</u> | <u>10</u> | <u>10</u> | <u>10</u> |
| FINANCE DEPARTMENT | | | | |
| Finance Director (600) | 1 | 1 | 1 | 1 |
| Assistant Finance Director (601) | 1 | 1 | 1 | 1 |
| Accountant (602) | 1 | 0 | 0 | 0 |
| Account Clerk/Payroll Specialist (603) | 1 | 1 | 1 | 1 |
| Account Clerk (604) | 1 | 1 | 1 | 1 |
| Accountant II (605) | 0 | 1 | 1 | 1 |
| Utility Billing Manager (610) | 1 | 1 | 1 | 1 |
| Senior Utility Clerk (611) | 1 | 1 | 1 | 1 |
| Utility Clerk (612) | 2 | 2 | 2.5 | 2 |
| Customer Service Technician I (506) | 0 | 0 | 0 | 1 |
| Meter Service Technician | 0 | 0 | 0 | 1 |
| Finance Department Total | <u>9</u> | <u>9</u> | <u>9.5</u> | <u>11</u> |
| INFORMATION SYSTEMS DEPARTMENT | | | | |
| Information Systems Director (620) | 1 | 1 | 1 | 1 |
| Network Specialist (621) | 1 | 1 | 1 | 1 |
| Communication Specialist (622) | 1 | 1 | 1 | 1 |
| Geographic Information Systems Coordinator | 0 | 0 | 0 | 1 |
| Information Systems Department Total | <u>3</u> | <u>3</u> | <u>3</u> | <u>4</u> |
| PLANNING, ZONING & DEVELOPMENT DEPARTMENT | | | | |
| Planning Director (200) | 1 | 1 | 1 | 1 |
| Senior Planner (201) | 1 | 1 | 1 | 1 |
| Planner I (202) | 1 | 1 | 1 | 2 |
| Planning Technician | 1 | 2 | 2 | 2 |
| Planning Clerk (203) | 0 | 0 | 0.5 | 0 |
| Building Official (210) | 0 | 0 | 0 | 0 |
| Chief Building Inspector (211) | 1 | 0 | 0 | 0 |
| Building Inspector I (212) | 3 | 0 | 0 | 0 |
| Building Inspector/Plans Examiner (214) | 0 | 0 | 0 | 0 |
| Permit Clerk (216) | 1 | 0 | 0 | 0 |
| Building Inspector II (213) | 1 | 0 | 0 | 0 |
| Senior Permit Clerk (215) | 1 | 0 | 0 | 0 |
| Planning, Zoning & Development Dept Total | <u>11</u> | <u>5</u> | <u>5.5</u> | <u>6</u> |

**STAFFING TABLE
CITY OF WINTER GARDEN
FY 2005/06**

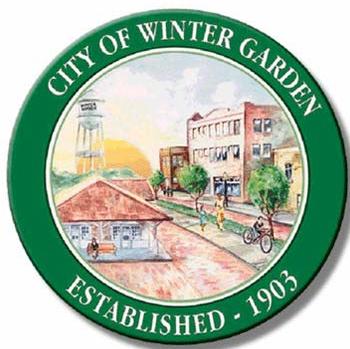
| | Original Budget FY 2003/04 | Original Budget FY 2004/05 | Amended Budget FY 2004/05 | Adopted Budget FY 2005/06 |
|---|----------------------------------|----------------------------------|---------------------------------|---------------------------------|
| BUILDING DEPARTMENT | | | | |
| Building Official (210) | 0 | 1 | 1 | 1 |
| Building Inspector I/Plans Examiner I (211) | 0 | 3 | 3 | 3 |
| Building Inspector I (212) | 0 | 0 | 4 | 4 |
| Building Inspector II/ Plans Examiner II (213) | 0 | 2 | 2 | 5 |
| Senior Permit Clerk (215) | 0 | 1 | 1 | 1 |
| Permit Clerk (216) | 0 | 2 | 2.5 | 2.5 |
| Engineering Inspector | 0 | 0 | 0 | 2 |
| Building Department Total | 0 | 9 | 13.5 | 18.5 |
| POLICE DEPARTMENT | | | | |
| Police Chief (400) | 1 | 1 | 1 | 1 |
| Police Lieutenant (403) | 3 | 3 | 3 | 3 |
| Police Sergeant (404) | 5 | 5 | 5 | 5 |
| Police Corporal (405) | 5 | 5 | 5 | 5 |
| Police Officer (406) | 33 | 39 | 42 | 44 |
| Police Communications Technician (410) | 0 | 0 | 0 | 0 |
| Senior Dispatcher (410) | 1 | 1 | 1 | 1 |
| Police Dispatcher (411) | 8 | 8 | 8 | 8 |
| Records Supervisor (420) | 1 | 1 | 1 | 1 |
| Records Clerk (421) | 1 | 1 | 1 | 1 |
| Code Enforcement Administrative Assistant (426) | 0 | 1 | 1 | 1 |
| Executive Assistant to the Chief (430) | 1 | 1 | 1 | 1 |
| Custodian (431) | 1 | 1 | 1 | 1 |
| Police Evidence Technician (440) | 1 | 1 | 1 | 1 |
| Criminal Investigation Administrative Assistant (425) | 0 | 1 | 1 | 1 |
| Code Enforcement Manager (450) | 1 | 1 | 1 | 1 |
| Code Enforcement Officer (451) | 1 | 1 | 1 | 2 |
| Police Department Total | 63 | 71 | 74 | 77 |
| FIRE DEPARTMENT | | | | |
| Fire Chief (300) | 1 | 1 | 1 | 1 |
| Assistant Fire Chief (301) | 1 | 1 | 1 | 1 |
| Battalion Chief (302) | 3 | 3 | 3 | 3 |
| Fire Lieutenant (303) | 6 | 6 | 6 | 6 |
| Fire Engineer (304) | 6 | 6 | 6 | 6 |
| Firefighter/EMT (305) | 15 | 18 | 18 | 18 |
| Fire Marshall (310) | 1 | 1 | 1 | 1 |
| Fire Inspector (311) | 1 | 1.5 | 1.5 | 1.5 |
| Fire Administrative Secretary (320) | 0 | 1 | 1 | 1 |
| Fire Department Total | 34 | 38.5 | 38.5 | 38.5 |

**STAFFING TABLE
CITY OF WINTER GARDEN
FY 2005/06**

| | | Original Budget FY 2003/04 | Original Budget FY 2004/05 | Amended Budget FY 2004/05 | Adopted Budget FY 2005/06 |
|--------------------------------------|---------------------------|----------------------------------|----------------------------------|---------------------------------|---------------------------------|
| PUBLIC WORKS DEPARTMENT | | | | | |
| Director (800) | Admin | 1 | 1 | 1 | 1 |
| Assistant Director (801) | Admin | 1 | 1 | 1 | 1 |
| Administrative Assistant (802) | Admin | 1 | 1 | 1 | 1 |
| Crew Leader (810) | Streets | 1 | 1 | 1 | 1 |
| Equipment Operator III (813) | Streets | 1 | 1 | 1 | 1 |
| Equipment Operator II (812) | Streets | 4 | 4 | 4 | 4 |
| Equipment Operator I (811) | Streets | 2 | 2 | 2 | 2 |
| Signage Specialist (815) | Streets | 1 | 1 | 1 | 1 |
| Garage Superintendent (840) | Shop | 1 | 1 | 1 | 1 |
| Mechanic I (843) | Shop | 2 | 2 | 2 | 2 |
| Mechanic II (842) | Shop | 1 | 2 | 2 | 2 |
| Project Manager (850) | Bldg Maint | 1 | 1 | 1 | 1 |
| Trades Specialist III (853) | Bldg Maint | 1 | 1 | 1 | 1 |
| Trades Specialist II (852) | Bldg Maint | 1 | 1 | 1 | 1 |
| Trades Specialist I (851) | Bldg Maint | 2 | 2 | 2 | 2 |
| Sexton (860) | Cemetery | 1 | 1 | 1 | 1 |
| Sanitation Supervisor (820) | Solid Waste | 1 | 1 | 1 | 1 |
| Solid Waste Side-Load Operator (821) | Solid Waste | 4 | 4 | 4 | 4 |
| Solid Waste Truck Operator (822) | Solid Waste | 2 | 2 | 2 | 2 |
| Solid Waste Truck Loader (823) | Solid Waste | 4 | 4 | 4 | 4 |
| Equipment Operator II (825) | Solid Waste | 4 | 4 | 4 | 4 |
| Equipment Operator II (831) | Stormwater | 1 | 1 | 1 | 2 |
| Equipment Operator III (832) | Stormwater | 1 | 1 | 1 | 1 |
| Stormwater Engineer (830) | Stormwater | 0 | 1 | 1 | 1 |
| Parks Superintendent (870) | Landscp | 1 | 1 | 1 | 1 |
| Parks Foreman (871) | Landscp | 2 | 2 | 2 | 2 |
| Groundskeeper (872) | Landscp | 7 | 7 | 8 | 9 |
| | Public Works Total | <u><u>49</u></u> | <u><u>51</u></u> | <u><u>52</u></u> | <u><u>54</u></u> |
| RECREATION DEPARTMENT | | | | | |
| Recreation Director (700) | | 1 | 1 | 1 | 1 |
| Recreation Supervisor (701) | | 1 | 1 | 1 | 2 |
| Recreation Leader (702) | | 1 | 1 | 1 | 1 |
| Secretary (703) | | 1 | 1 | 1 | 1 |
| Event Coordinator (704) | | 0 | 1 | 1 | 1 |
| Recreation Specialist (705) | | 1 | 1 | 1 | 1 |
| Centennial Coordinator (706) | | 1 | 0 | 0 | 0 |
| Parks Foreman (720) | | 0 | 0 | 0 | 0 |
| Grounds Keeper (721) | | 0 | 0 | 0 | 0 |
| Maintenance Supervisor (710) | | 0 | 0 | 0 | 0 |
| Custodian (711) | | 0 | 0 | 0 | 0 |
| Event Coordinator (901) | | 0 | 1 | 1 | 1 |
| Custodian (902) | | 0 | 1 | 1 | 1 |
| | Recreation Total | <u><u>6</u></u> | <u><u>8</u></u> | <u><u>8</u></u> | <u><u>9</u></u> |

**STAFFING TABLE
CITY OF WINTER GARDEN
FY 2005/06**

| | Original Budget FY 2003/04 | Original Budget FY 2004/05 | Amended Budget FY 2004/05 | Adopted Budget FY 2005/06 |
|---|---|---|---|---|
| ENGINEERING DEPARTMENT | | | | |
| Asst. City Engineer (895) | 0 | 0 | 1 | 1 |
| Engineering Permit Clerk (893) | 1 | 1 | 1 | 1 |
| Engineering Inspector I (891) | 1 | 1 | 1 | 1 |
| Engineering Inspector II (892) | 1 | 2 | 2 | 2 |
| Utilities Inspector I (504) | 1 | 1 | 1 | 1 |
| Utilities Inspector II (505) | 1 | 1 | 1 | 1 |
| Engineering Department Total | 5 | 6 | 7 | 7 |
| UTILITIES DEPARTMENT | | | | |
| Utilities Director (500) | 1 | 1 | 1 | 1 |
| Assistant Utilities Director (501) | 1 | 2 | 2 | 2 |
| Administrative Secretary (502) | 1 | 1 | 1 | 1 |
| Water Conservation Officer (503) | 1 | 1 | 1 | 1 |
| Customer Service Technician I (506) | 1 | 1 | 1 | 0 |
| Water Plant Supervisor (510) | 1 | 1 | 1 | 1 |
| Water Plant Operator Class A (511) | 2 | 2 | 2 | 2 |
| Water Plant Operator Class B (512) | 0 | 0 | 0 | 0 |
| Water Plant Operator Class C (513) | 2 | 2 | 2 | 2 |
| Water Plant Operator Trainee (514) | 1 | 1 | 1 | 1 |
| Backflow Technician (515) | 1 | 1 | 1 | 1 |
| Wastewater Plant Supervisor (520) | 1 | 1 | 1 | 1 |
| Wastewater Operator Class A (521) | 1 | 1 | 1 | 0 |
| Wastewater Operator Class B (522) | 1 | 1 | 1 | 1 |
| Wastewater Operator Class C (523) | 4 | 4 | 4 | 4 |
| Wastewater Operator Trainee (524) | 2 | 2 | 2 | 2 |
| Lab Tech/QA Officer (525) | 1 | 1 | 1 | 1 |
| Instrument Control/SCADA Technician | 0 | 0 | 0 | 1 |
| Collection Division Supervisor (530) | 1 | 1 | 1 | 1 |
| Collection Field Tech I (531) | 3 | 3 | 3 | 3 |
| Utilities Equipment Operator (536) | 2 | 2 | 2 | 2 |
| Collection Division Lift Station Operator (538) | 1 | 1 | 1 | 1 |
| Distribution Division Supervisor (540) | 1 | 1 | 1 | 1 |
| Distribution Field Tech II (542) | 1 | 1 | 1 | 1 |
| Distribution Field Tech I (541) | 6 | 6 | 6 | 5 |
| Utilities Total | 37 | 38 | 38 | 36 |
| TRAILER CITY | | | | |
| Facilities Manager (900) | 1 | 1 | 1 | 1 |
| Event Coordinator (901) | 1 | 0 | 0 | 0 |
| Custodian (902) | 1 | 0 | 0 | 0 |
| Parks/Ground Supervisor (910) | 0 | 0 | 0 | 0 |
| Groundskeeper (911) | 0 | 0 | 0 | 0 |
| Trailer City Total | 3 | 1 | 1 | 1 |
| | Proposed Budget FY 2003/04 | Proposed Budget FY 2004/05 | Proposed Budget FY 2004/05 | Proposed Budget FY 2004/05 |
| TOTAL NUMBER OF EMPLOYEES: | 227 | 249.5 | 260 | 272 |



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GLOSSARY

ACTIVITY: A significant element of a department's programmatic responsibilities performed for the purpose of accomplishing a function for which a department is responsible.

AD VALOREM TAX: A tax levied on the assessed value of real and personal property (also known as "property tax").

APPROPRIATION: An amount of money set apart by the City Commission for a specific purpose; authority to incur obligations or make expenditures.

ASSESSED VALUE: A valuation set upon real estate or personal property by the County Property Appraiser as a basis for levying taxes.

BALANCED BUDGET: A budget in which budgeted revenues equal budgeted appropriations.

BOND: A written promise to pay a specified sum of money (face value or principal), at a specified date in the future (maturity date), together with interest at a specified rate.

BUDGET: A comprehensive financial plan of operations which attempts to rationalize the allocation of limited revenues among competing expenditure requirements for a given time period. Most local governments have two types of budgets: the "Operating" budget and the "Capital Improvement" budget.

BUDGETARY ACCOUNTS: Accounts used to record the formally adopted annual operating budget in the general ledger. This budgetary integration is the basis of the City's management control process. Also referred to as line items, budgetary accounts are grouped by similar items for uniformity of purchasing decisions.

CAPITAL EQUIPMENT: Equipment with a value in excess of \$750 and an expected life of more than two years such as automobiles, computers, and furniture.

CAPITAL IMPROVEMENT: Physical asset, constructed or purchased, that has a minimum cost of \$10,000 and a minimum useful life of three years.

CAPITAL IMPROVEMENT BUDGET: A budget including those approved capital improvement projects contained in the first year of the five-year Capital Improvement Program.

CAPITAL IMPROVEMENTS ELEMENT: That portion of the Capital Improvement Program which is necessary to meet the requirements of the Growth Management Act.

CAPITAL IMPROVEMENT PROGRAM (CIP): A comprehensive long-range schedule of approved capital improvements indicating priority in terms of need and ability to finance. The program covers a five-year period, the first year of which is adopted as the Capital Improvement Budget.

CONTINGENCY: Money that has been set aside to cover unplanned expenditures.

DEBT SERVICE: The expenditure of principal and interest on borrowed funds.

DEBT SERVICE FUND: Used to account for the accumulation of resources for, and the payment of, debt service.

DEPARTMENT: An organizational unit responsible for carrying out a major governmental function, such as Police or Public Works.

ENTERPRISE FUND: A type of fund used to account for operations that are financed and operated in a manner similar to private business enterprises; i.e., where charges for services are intended to cover the cost of providing the service.

FIDUCIARY FUND: A type of fund in which the government acts as a trustee or agent on behalf of another party. An example is pension funds.

FISCAL YEAR (FY): Any consecutive 12-month period designated as a budget year. The City's budget year begins October 1, and ends September 30 of the following calendar year.

FRANCHISE FEE: A fee paid by public service businesses for use of City streets, rights-of-way, and property in providing their services. Services requiring franchises include electric, telephone, natural gas, water, cable television, and roll-off service.

FUND: An accounting structure which isolates specific revenues and appropriations for a designated purpose, such as the General Fund or the Capital Project Fund.

GENERAL FUND: The general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund.

GRANT: Contributions of cash or other assets to be used for a specified purpose, activity, or facility. Grants may be classified as either categorical or block, depending on the amount of discretion allowed the grantee.

HOMESTEAD EXEMPTION: A statewide exemption which is a deduction from the total taxable assessed value of owner occupied property. The current exemption is \$25,000.

IMPACT FEE: A charge for infrastructure improvements that must be provided to the local government.

INTERFUND TRANSFER: Payment from one fund to another fund primarily for services provided.

INTERGOVERNMENTAL REVENUE: Revenue from other governments in the form of grants, entitlements, shared revenues, or payments in lieu of taxes.

LINE ITEM: A specific item or group of similar items defined in a unique account in the financial records. Revenues and expenditures are anticipated and appropriated at this level. This is the lowest level of detail at which justification is reviewed and decisions are made.

LOCAL OPTION: Voted by local referendum, e.g., Local Option Sales Tax.

MILL: A value equal to \$.001 or \$1.00 per \$1,000. The mill is used to determine property taxes by multiplying the mill rate times the assessed property value.

MILLAGE RATE: The rate established each year by City Commission action which is used in the calculation of property taxes.

MISSION STATEMENT: This statement establishes the basis for the goals of the department by describing in broad terms what the department intends to accomplish during the budget year.

MODIFIED ACCRUAL ACCOUNTING: A basis of accounting in which revenues are recorded when collectable within the current period, and expenditures are recognized when the related liability is incurred.

NON-OPERATING EXPENDITURE: The cost of government services not directly attributable to a specific City program or operation, i.e., debt service obligations and contributions to human service organizations.

NON-OPERATING REVENUE: The income received by the government not directly attributable to providing a service, e.g., interest on cash in banks or investments.

OBJECT CODE: A numerical suffix to an account number which represents a defined object or item within an account group, i.e., the use of an Object Code to differentiate between office supplies and contractual services.

OPERATING BUDGET: A financial plan which presents proposed expenditures for the fiscal year and estimates of revenue to finance them.

OPERATING EXPENSE: Expenses which are directly related to service activities.

OPERATING REVENUES: Revenues which are directly related to service activities, e.g., user charges, fees, or taxes.

PROPERTY TAX: A tax levied on the assessed value of real property, i.e., ad valorem tax.

PROPRIETARY ACCOUNT: An account that shows actual financial position and results of operations, such as actual assets, liabilities, fund equity balances, revenues and expenses.

PROPRIETARY FUND: A type of fund which often emulates the private sector and focuses on the measurement of net income.

REVENUE: Money received by the City from external sources; income.

REVENUE BOND: A bond whose principal and interest are payable exclusively from a specific revenue source.

ROLLED-BACK MILLAGE RATE: The millage rate that would generate the same dollar amount of ad valorem tax revenue as was generated in the previous year, exclusive of new construction.

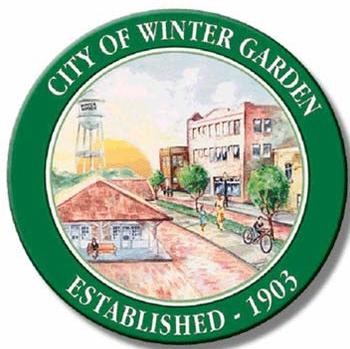
SPECIAL REVENUE FUND: A type of fund used to account for the proceeds of a specified revenue source (other than special assessments or major capital projects) that are legally restricted to expenditures for specified purposes. An example is revenue from the Community Development Block Grant.

TAX INCREMENT FINANCING: A method for providing money to pay for infrastructure related to development in a designated district. The money comes from the increase in property tax above the redevelopment level, and can be used for a predetermined time period.

TRANSPORTATION IMPACT FEE: A charge based on projected trips that will be generated by development or redevelopment of a property.

TRUST AND AGENCY FUND: A type of fund used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, other governments, and/or other funds.

UTILITY TAX: A tax levied by the City on the customers of various utilities such as electric, telephone, gas and water. The average rate is 10.0 percent of the sales price of such utility service or commodity.



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