City of Winter Garden

Fiscal Year 2012/2013
Adopted Budget

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CITY OF WINTER GARDEN
Fiscal Year 2012/2013
Adopted Budget

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City Manager

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BUDGET MESSAGE

CITY OF WINTER GARDEN

OFFICE OF THE CITY MANAGER
300 W. PLANT STREET
WINTER GARDEN, FL 34787
TEL: (407) 656-4111 • FAX (407) 656-1073

September 13, 2012

To the Honorable Mayor, Members of the City
Commission, and the Citizens of the
City of Winter Garden, Florida:

In accordance with Article III of the City Charter, I am pleased to present for your consideration the recommended budget for fiscal year 2012/2013. This document sets the recommended expenditures/expenses for operations and for capital improvements for the upcoming fiscal year.

This Annual Budget Document has been prepared in a format similar to that used last year. Actual expenditures for the past fiscal year, along with the original and amended budget for the current fiscal year, and a proposed budget for the upcoming fiscal year are listed for each department and division of the City. The amended budget column reflects all budget amendments approved by the City Manager or the City Commission through the middle of July, 2012. The 2012/13 budget column includes recommendations for the upcoming fiscal year. These recommendations reflect expenditures proposed by the various City departments as modified by the City Manager. Detailed information on proposed capital expenditures is illustrated in both the Capital Outlay and the Five-Year Capital Improvement Plan sections of this document.

BUDGET HIGHLIGHTS

GENERAL FUND: Projected Revenues for Fiscal Year 2012/13, after eliminating budgeted use of fund balance, property sales, grants and other non-recurring items, increased 2.8% from FY 2011/12. As a result of this increase, the City will put $5,272 into unassigned fund balance to balance the budget, which will bring the projected unassigned fund balance to $4,484,062 at the end of fiscal year 2013. This will bring unassigned fund balance to 20% of expenditures, which is below the target minimum of 30%.

Ad Valorem taxes, which comprise 31.9% of budgeted General Fund revenues, are projected to decrease $57,440, or 0.7% as a result of a nominal decrease in property values. The April 1, 2012 population estimate provided to us by the University of Florida, Bureau of Economics and Business Research, was 36,063, a population growth of 2.2% over the prior year. Local Government Half-Cent Sales Tax and State Revenue Sharing revenues represent 23.5% of

budgeted General Fund revenues, with the Half-Cent Sales Tax Revenue projected to increase $241,992 or 5.4% and State Shared Revenues projected to increase $93,793 or 10.1%.

Utility Franchise Fees and Taxes have been budgeted at a 3.1% increase or $161,176 over last year. These revenues comprise 22.1% of budgeted general fund revenue. The Communications Service Tax, 5.5% of budgeted General Fund revenue, is projected to decrease 0.5%.

On the personnel side, the budget includes a 2.0% combination cost-of-living and merit increase for all employees, with merit increases examined on a case by case basis.

Health insurance costs are budgeted for a 0% increase. The City will continue to pay 50% of the cost for dependent coverage and 100% of employee only coverage through December 2012. Approximately 48% of our employees have some type of dependent coverage. Beginning January 2013, employees will pay between 0-15% of the cost of coverage depending upon meeting certain criteria in the City's new Wellness Program. In addition to health, the City provides basic life and long-term disability coverage at no cost to the employee.

The City continues to participate in the pooled self-insured program administered by Public Risk Management. Premiums for worker's compensation, property, and general liability insurance are budgeted to increase 5.0% this year.

On a percent of pay basis, the City's pension contribution rates will increase from 10.29% to 11.31% for the General Employee Plan and increase from 12.48% to 13.09% for the Fire and Police Plan.

Conservative fiscal management and continued efforts to control operational costs will serve the City well as we continue in these economically uncertain times. We continue to maintain and improve infrastructure, provide our employees with one of the best benefit packages in the State, and still manage to maintain our solid financial condition. With the current economic climate, we anticipate revenues to remain depressed for the next few years. Therefore, operating expenditures and capital projects will be affected. We anticipate working with a Financial Advisor in the future and developing a plan to fund Capital Projects through the issuance of debt. As we move forward, we need to become more efficient and carefully examine existing activities and any new activities, eliminating those that do not add value and adding those that do.

Following are specific departmental highlights:

Legislative: The Legislative budget will decrease 12.6% for fiscal year 2012/13. This is primarily due to no scheduled elections for fiscal year 2013.

Executive: The Executive budget will decrease 26.5% for fiscal year 2012/13. This decrease is primarily due to a nonrecurring appropriation in the prior year budget of $176,451 for cleanup costs associated with a brownfield site owned by the City.

Economic Development: The Economic Development budget will increase 6.4% for fiscal year 2012/13.

City Clerk: The City Clerk budget will increase 3.6% for fiscal year 2012/13.

Finance: The Finance budget will increase 2.2% for fiscal year 2012/13.

Administrative Services: The Administrative Services budget will increase 6.1% for fiscal year 2012/13.

Community Development: The Community Development Department budget will decrease 13.6% from the prior year. This is primarily due to reductions in personnel costs.

Police: The Police Department budget will increase 0.3% this year.

Fire: The Fire Department budget increases 17.5% over last year. This is primarily due to the budgeted purchase of a fire engine for fiscal year 2013.

Public Services: The Public Services budget will decrease 4.1% from the prior year.

Legal: The Legal budget will increase 1.5% for fiscal year 2012/13.

IMPACT FEE FUND: There are two major projects slated for the fiscal 2012/13 budget year. The Public Services Department will fund improvements to the County Road 545 South/Tilden Intersection ($3,100,000) and construct a round-about at the Stoneybrook, Roberson, and Windermere Road intersection.

UTILITY FUND: The Utility Department operating budget will increase 8.4% from the prior year.

STORMWATER FUND: The Stormwater Fund budget decreases 60.6% from the prior year. This is primarily due to a reduction in the capital budget of $926,969 from the prior year.

SOLID WASTE FUND: This year's budget increases 3.3% from the prior year.

TRAILER CITY FUND: Trailer City's budget will increase 1.8% over the prior year.

In conclusion, the City is in sound financial condition. We continue to maintain a low debt burden and a responsible level of fund balances. This budget serves the citizens of the community well by providing the funds necessary to maintain and improve the City's infrastructure, ensure qualified and responsive fire and police protection, and provide those amenities that define our community.

Respectfully submitted,

Michael L. Bollhoefer
City Manager

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Winter Garden

Florida

For the Fiscal Year Beginning

October 1, 2011

President Executive Director

SUMMARY OF ADOPTED BUDGETS
FISCAL YEAR 2012/2013

CLASSIFICATION	GENERAL FUND	PERMANENT FUNDS	SPECIAL REVENUE FUNDS	DEBT SERVICE FUND	CAPITAL PROJECTS FUNDS	ENTERPRISE FUNDS	FIDUCIARY FUNDS	TOTAL
CARRYFORWARD FUND BALANCE	4,662,002	-	8,010,369	401	-	18,314,294	40,830,707	71,817,773
REVENUES								
Ad Valorem Taxes	7,770,831	-	-	-	-	-	-	7,770,831
Sales, Use, and Fuel Taxes	-	-	1,417,647	-	-	-	-	1,417,647
Utility and Service Taxes	4,463,612	-	-	-	-	-	-	4,463,612
Local Business Taxes	175,860	-	-	-	-	-	-	175,860
Permits, Fees, & Special Assessments	2,906,702	-	981,090	-	-	1,883,031	-	5,770,823
Intergovernmental Revenue	5,903,872	-	347,936	-	-	-	437,195	6,689,003
Charges for Services	2,721,690	-	-	-	-	13,757,629	-	16,479,319
Fines and Forfeitures	92,706	-	8,867	-	-	-	-	101,573
Interest and Other Earnings	60,632	-	189,326	1	-	269,806	3,036,019	3,555,784
Miscellaneous Revenues	296,982	-	-	-	-	96,231	1,985,533	2,378,746
Total Revenues	24,392,887	-	2,944,866	1	-	16,006,697	5,458,747	48,803,198
NON-REVENUES								
Interfund Transfers	-	-	4,306,729	1,374,861	-	4,637,207	-	10,318,797
Other Non-Revenues	-	-	6,750,000	-	-	-	-	6,750,000
TOTAL REVENUE & OTHER FINANCING SOURCES	24,392,887	-	14,001,595	1,374,862	-	20,643,904	5,458,747	65,871,995
TOTAL ESTIMATED REVENUES & BALANCES	29,054,889	-	22,011,964	1,375,263	-	38,958,198	46,289,454	137,689,768
EXPENDITURES/EXPENSES								
General Government	4,452,840	-	-	-	-	-	2,372,687	6,825,527
Public Safety	13,298,491	-	489,144	-	-	-	-	13,787,635
Physical Environment	1,268,048	-	-	-	-	22,657,444	-	23,925,492
Transportation	1,012,949	-	4,316,269	-	-	-	-	5,329,218
Economic Environment	207,818	-	7,379,464	-	-	-	-	7,587,282
Human Services	150,560	-	-	-	-	-	-	150,560
Culture & Recreation	2,565,210	-	-	-	-	-	-	2,565,210
Total Expenditures/Expenses	22,955,916	-	12,184,877	-	-	22,657,444	2,372,687	60,170,924
NON-EXPENSE DISBURSEMENTS								
Debt Service	-	-	12,541	1,226,067	-	229,684	-	1,468,292
Interfund Transfers	1,478,043	-	4,203,547	-	-	4,637,207	-	10,318,797
Other Non-Expense Disbursements	-	-	-	-	-	-	-	-
TOTALS EXPENDITURES/EXPENSES	24,433,959	-	16,400,965	1,226,067	-	27,524,335	2,372,687	71,958,013
Reserves	4,620,930	-	5,610,999	149,196	-	11,433,863	43,916,767	65,731,755
TOTAL APPROPRIATED EXPENDITURES & RESERVES	29,054,889	-	22,011,964	1,375,263	-	38,958,198	46,289,454	137,689,768

FY 2012/2013 Budgeted Revenues:
Major Revenue Funding Sources

The table below highlights major revenue funding sources of the City's top five major funds, and presents the dollar amounts budgeted for those sources for the fiscal year ending September 30, 2013.

Revenue Funding Source	Fund	Amount Budgeted
Ad Valorem Taxes	**General Fund**	$ 7,770,831
Taxes levied on the assessed value of real and personal property (also known as “property tax”).		
Utility and Service Taxes	**General Fund**	$ 4,463,612
A tax levied by the City on the customers of various utilities such as electric, telephone, gas and water.		
Local Government Half-Cent Sales Tax	**General Fund**	$ 4,719,682
A local discretionary sales surtax on all transactions subject to the state sales tax.		
Permits, Fees & Special Assessments	**General Fund**	$ 2,906,702
Fees charged to recover costs associated with administrative services and special projects.		
Charges for Services	**General Fund**	$ 2,721,690
Amounts charged to recover costs associated with providing City services.		
State Revenue Shared Proceeds	**General Fund**	$ 1,023,593
Tax and user fee proceeds distributed by the State to eligible municipal governments.		
Charges for Services	**Water and Sewer Fund**	$ 9,447,222
Amounts charged by the City to provide water and sewer services.		
Charges for Services	**Solid Waste Fund**	$ 4,088,035
Fees charged and associated with providing solid waste services.		

BUDGET POLICY

Financial Policy

The City has an important responsibility to its citizens to correctly account for public funds, to manage municipal finances wisely, and to plan for adequate funding of services desired by the public. Long-term city-wide fiscal policies, that are realistic and consistent, provide useful guidance for the long-term programming of services and facilities.

The following are the City's long-term, major policies.

A. Budget Policies
   1. The City will develop and adopt a budget on an annual basis.
   2. The budget must balance for all funds of the City, whereby budgeted revenues equal budgeted expenditures/expenses within each fund.

B. Financial Reporting Policies
   1. The City will preserve its financial systems to monitor expenditures and revenues on a monthly basis.
   2. The City will prepare and present reports to the Commission and City Manager throughout the year comparing actual to budgeted activity for all funds.
   3. The City will prepare, for each fiscal year, a Comprehensive Annual Financial Report (CAFR).
   4. An independent auditor will perform an annual audit and develop an audit opinion to be included in the City's CAFR.

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C. Capital Improvement Policies
   1. The City will develop, and update on an annual basis, a five-year Capital Improvement Program that satisfies community objectives.
   2. The Finance Department shall establish the amount of funds available for capital projects.
   3. The Capital Improvement Program will be updated in relation to the development of the operating budget.
   4. The Finance Department will maintain an inventory of all capital assets and coordinate a city-wide inventory of capital equipment on an annual basis.

Budget Adoption and Modification

The City Commission annually adopts, by ordinance, a balanced budget for all funds of the City, whereby budgeted revenues equal budgeted appropriations within each fund. Budgetary authority is legally maintained at the fund level. Amendments to the adopted budget can occur at any time during the fiscal year through action of the City Commission or the City Manager in the following manner:

1. Budget Amendments: Fund revenue and expenditure amounts may be increased or decreased by formal action of the City Commission following proper public notice as specified in Chapter 129.03(a) of the Florida Statutes. Amendments to adopted budgets normally result from either: (a) the desire to recognize an unanticipated excess amount of an anticipated revenue; or (b) the unanticipated decrease of an anticipated revenue. The purpose of the amendment process is to adjust fund amounts to reflect the level of revenues reasonably anticipated to be received and to balance expenditures to these revenues in accordance with state law and sound fiscal practices.

2. Budget Transfers: Operating unit budgets may be amended by formal transfer action. Budget transfers, which are intrafund in nature, may be approved by the City Manager. A record of such intrafund transfers is maintained by the Finance Department. Budget transfers, which are interfund or involve fund reserve distributions, must be reviewed and formally approved by the City Commission prior to execution.

Additions to approved positions during the budget year require City Commission review and approval. As previously delegated by the City Commission, personnel reclassifications may be approved by the City Manager.

During the fiscal year, the Finance Department coordinates an interim budget review process. All departments review revenue and expenditures to-date. A budget amendment is prepared for the City Commission to formally adopt any mid-year amendments. The formal interim budget adjustment has proven to be an effective process for the City in ensuring needs are being continually met and the operational and capital improvement plans are adequate.

Budget Process

The City's budget process is conducted within the framework of the Finance Department's fiscal policies, financial forecasts and financial trends. The budget documents serve four fundamental purposes:

Policy Document:
The budget documents contain information that allows the City Commission an opportunity to review policies and goals that address long-term concerns and issues of the City and evaluate City services.

Operations Guide:
The budget describes activities, services and functions carried out through departmental goals and objectives and continuation of performance indicators. The document includes departmental business plans and organizational layouts for the City.

Financial Plan:
The budget presents the City's fiscal resources through a process of needs analysis, service delivery priorities and contingency planning. The document includes the current and long-term debt obligations, and a 5-Year Capital Improvement Plan.

Communications Device:
The budget seeks to communicate summary information, including an overview of significant budgetary issues and trends, to aid the reader in interpreting the documents. It describes the process for preparing, reviewing and adopting the budget for the fiscal year. The document has been drafted with the goal of providing information that will be valuable and understandable to the average reader.

Budget Preparation

In May the Finance Department developed a fiscal model to project revenues and expenditures for the next fiscal year. This model provides the City with a clear vision of the level of financial control needed to develop upcoming fiscal year budgets. Based on the model's results, target expense levels for the fiscal year were provided to operating divisions. Those divisions were challenged to maximize services while maintaining a budget within the City's fiscal capacity.

During the budget cycle, the Finance Department made available to each department a budget manual and access to the financial accounting software so that each department's budget could be entered into the system to compare to

last fiscal year actual and current fiscal year-to-date projected figures. This provided a helpful tool to the departments to determine a realistic budget.

Another effort to streamline the budget process included developing and presenting capital improvement budgets simultaneously with operating budgets. This provided a clear picture of the impact of capital improvements on operating budgets. It also allowed divisions to concentrate on putting a realistic business plan together for the upcoming fiscal year.

Expenditure levels to be recommended to the City Commission are determined in department meetings with the City Manager. These meetings provide each department director with the opportunity to discuss his or her budget and the programs it provides. A Commission workshop in August provides a forum for finalizing spending plans, the proposed millage rate, and policy issues. Copies of the proposed budget are distributed to department directors and made available for inspection by the general public prior to the final budget hearings in September.

Following Commission approval of the final spending plan, Finance Department staff will prepare the approved budget for distribution to departments and other interested parties. The budget for the upcoming year becomes effective October 1st and the spending plan, as authorized by the Commission, will be implemented throughout the fiscal year.

Budgetary Basis

The City adopts budgets for all Governmental Funds and Fiduciary Funds on a modified accrual basis. The budgets for Proprietary Funds are adopted on an accrual basis. However, depreciation expense is not budgeted, whereas expenditures for capital outlays are budgeted. These outlays are capitalized into fixed assets and eliminated from the results of operations on a Generally Accepted Accounting Principles (GAAP) basis.

Fund balance allocations (residual unappropriated liquid assets resulting from prior years' operations) are budgeted and included as revenue or expenditure/expense on a budgetary basis but are eliminated on a GAAP basis for financial reporting.

Financial Structure

To provide proper accountability for the different kinds of resources, "funds" are established. Each fund is isolated with its own resources, liabilities and residual balance. Funds with similar objectives, activities and legal restrictions are, for reporting purposes, placed in one of three groups:

Governmental Funds: Governmental Funds account for general governmental activities, such as law enforcement, which are largely supported by taxes and fees. They are accounted for on a "spending" or financial flow basis.

Governmental Funds include the following five fund types:

a. The General Fund accounts for all resources not reported in other funds. Most citywide activities are accounted for in this fund.

b. Permanent Funds account for resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposes that support the government's programs (i.e., for the benefit of the government or its citizenry).

c. Special Revenue Funds account for resources received from special sources, dedicated or restricted to specific uses.

d. Debt Service Funds account for the accumulation of resources for, and the payment of, interest, principal and other costs of long-term debt.

e. Capital Project Funds account for the accumulation and use of resources for the acquisition of major buildings and other capital facilities where a specific project is designated or required.

Proprietary Funds: Proprietary Funds account for those activities which are provided on a basis consistent with private enterprise. They are accounted for on a cost of service or "capital maintenance" basis.

Proprietary Funds include the following fund type:

Enterprise Funds account for activities, such as water and wastewater services, which are similar to those provided by private enterprise and whose costs are substantially or totally recovered from user charges or from revenue sources other than general governmental revenue.

Fiduciary Funds: Fiduciary Funds account for assets belonging to others which are under City control for administration, but are not available to support the City's own programs.

Fiduciary Funds include the following fund type:

Pension Trust Funds account for resources required to be held in trust for the members and beneficiaries of defined benefit pension plans.

Powers and Responsibilities of the City Commission

Powers

Except as otherwise provided in the Charter, all powers of the City, and the determination of all matters of policy are vested in the City Commission.

Without limitation of the foregoing, the City Commission has the power to:

(1) Be the judge of the election and qualification of its own members;

(2) Authorize the issuance of bonds; revenue certificates, and other evidence of indebtedness;

(3) Adopt and modify the official map of the city;

(4) Provide for an independent audit;

(5) Pass ordinances and laws for the preservation of the public peace and order, and impose penalties for the violation thereof; provided that the maximum penalty to be imposed shall be a fine of not more than five hundred dollars ($500.00) or imprisonment for a period of time not longer than sixty (60) days;

(6) Deal with any property of the city, both real or personal, or mixed in any manner the Commission may see fit to do in accordance with the general powers of the City;

(7) Provide rules and regulations for all purchases and sales made for and on behalf of the City;

(8) Appoint, remove, and fix the compensation of the City Manager, City Attorney, City Auditor, City Clerk, and a Certified Public Accountant to perform the annual audit;

(9) Appoint advisory boards to serve without compensation;

(10) Establish by ordinance, the conditions upon which subdivisions and other areas may be annexed by the City;

(11) Exercise any right of authority given or permitted by the Constitution and the laws of the State of Florida to city commissions consistent with or in addition to the provisions of the revised Charter;

(12) By order of the City Commission, those officers listed in paragraph (8) above who are indicted for a felony will be suspended from office,

without pay, until acquitted and the office filled by appointment for the period of suspension. By order of the City Manager, any other municipal officer or employee indicted for a felony will be suspended from office, without pay, until acquitted and the office filled as hereinbefore provided for the period of suspension.

Responsibilities

(1) To be responsive to and represent the wishes of the citizens;

(2) To establish goals and priorities through approval of objectives, plans, and budgets;

(3) To consider, evaluate and establish laws, policies, regulations and procedures.

The Role of the Staff to the City Commission

(1) To implement the goals of the City Commission;

(2) To suggest objectives, plans, and budgets for approval by the City Commission consistent with approved goals;

(3) To implement City Commission approved objectives, plans and budgets;

(4) To provide the City Commission with adequate, competent information and professional recommendations upon which the Commission may rely in making decisions and to refrain from criticism of those decisions once made;

(5) To manage the day-to-day affairs of City government;

(6) To suggest to the Commission new laws, regulations, and policies or modifications to existing ones.

FY 2012/13 Budget Assumptions

Based on available economic data and the City Manager's priorities, the Fiscal Year 2012/13 Revenue and Expenditure/Expense budgets were prepared using the following:

Revenues:

- Ad valorem revenues were budgeted at 96%.
- The proposed citywide millage rate remained at $4.2500 mills.
- Interest income projections reflect maintenance of current interest rates.
- The budget for certain revenues funded by the State, including the local government half-cent sales tax, was prepared based on estimates provided by the Florida Legislative Committee on Intergovernmental Relations. These revenues may be revised during FY 2012-13 based on updated projections or economic changes. The City has adjusted the State's projected revenues due to the economic conditions we are currently facing. Therefore, balancing a budget with less than State projected revenues to limit the impact of an adjustment in the first or second quarter of the new fiscal year to the city.

Expenditures/Expenses:

- Personal Services: Budgeted figures for salaries include a 2% cost-of-living/merit increase for all employees.

- Operating Expenditures/Expenses: Departments were requested to submit a reduced budget after adjustments for salaries and capital expenditures in an effort to operate within revenues estimated to increase marginally.

- Capital Outlay: Departments were requested to provide thorough justifications for all capital equipment needs. Special attention was given to heavy equipment by looking at creative alternatives such as leasing, contract services, and equipment sharing.

- Capital Improvements: Projects were budgeted according to prioritized needs and funds availability. The detailed listing of projects by fund is located in the 5-Year Capital Improvement Plan.

- Reserves: Efforts have been made to maintain reserves at a healthy level while continuing to provide excellent services to the citizens.

Analyzing Services and Planning a Strategy

In an effort to shape the current and future goals of the City, Winter Garden's strategic planning process is in full swing. Strategic planning is one step in a seven step series that utilizes citizen based performance and a budget management program. This leads to the formation of a vision and guidance for the City which, in turn, shapes the goals and objectives of each department operation. The citizen based performance and budget management program involves the following seven steps:

: : Citizen input – survey, HOA coalition, plus more

: : Strategic Planning – compile and analyze data

: : Program/Activity planning

: : Budget for results

: : Manage for results

: : Measure and evaluate results

: : Report results

The strategic plan is explained, and the departmental business plans for the upcoming year are presented, in the next section of this budget book.

Fund Balance

Section 166.241 of Florida Statutes requires budgets to be balanced, meaning total revenues must equal total estimated expenditures for each fund. Therefore, if anticipated revenues equal estimated expenditures, it can be assumed that the beginning fund balance will be maintained. Fund balance may be used as a source of revenue if there is an imbalance between revenues and expenditures. Since reserves are created over time, drawing down on reserves should be done in measured amounts and for specific purposes. Structural imbalances (revenue insufficient to support ongoing expenditure requirements) cannot be sustained through the use of reserves and must be appropriately addressed.

A major indicator of the City's fiscal health is the reserve balance maintained in the General Fund. The Government Finance Officers Association (GFOA) recommends maintaining an unrestricted fund balance in the General Fund of no less than two months of regular general fund operating revenues or regular general fund operating expenditures, for all general-purpose governments, regardless of size. The City's target is 30 percent of expenditures.

The following table contains a list of major governmental City funds and nonmajor governmental funds in the aggregate that have a fund balance, the expected draw on or addition to fund balance in the current year, and the use of or addition to fund balance in the proposed budget. Balances shown represent total fund balance less nonspendable amounts. The amount shown as "Expected Change FY2011/2012" is the budgeted use of fund balance since this fiscal year is still underway at the time of publication. There is no expectation that final year-end results will necessitate a draw greater than the amount in the schedule and it is quite possible, in some instances, that the required draw will be less than what is shown. Following the table is a detailed discussion for fund balances presented that are expected to change more than 10%.

Spendable Fund Balance Status

Fund	Fund Balances 09/30/2011	Expected Change FY 11/12	Estimated Balance 09/30/2012	Budgeted Change FY 12/13	Projected Balance 09/30/2013	Percent Change FY 12/13
General Fund	$ 4,789,162	$(127,160)	$ 4,662,002	$ (41,072)	$ 4,620,930	(0.9%)
Community Redevelopment Agency	(80,584)	(63,179)	(143,763)	(576,596)	(720,359)	401.1%
Impact Fee	18,086,419	(9,927,521)	8,158,898	(1,824,987)	6,333,911	(22.4%)
Nonmajor Governmental	1,695,031	(1,699,396)	(4,365)	151,008	146,643	(3459.5%)
Total Governmental Funds	$24,490,028	$(11,817,256)	$12,672,772	$(2,291,647)	$10,381,125	(18.1%)

Changes in Fund Balance Greater than 10%

Community Redevelopment Agency Fund

The Community Redevelopment Agency receives tax increment revenues from the City and County which must be used to revitalize the Community Redevelopment Area. The Community Redevelopment Agency Fund is used to account for the collection of these tax increment revenues and the allocation of those fees to these revitalization efforts. Fund (deficit) is projected to increase in FY 2012/2013 due to an increase in planned projects from the prior year.

Impact Fee Fund

The City assesses impact fees on new development for police, fire, recreation, and transportation. The Impact Fee Fund is used to account for the collection of impact fees and the allocation of those fees to capital projects. Since funds are collected at the time a building permit is issued, the City has impact fee revenue that it holds pending the construction of capacity-related projects. The projected reduction of fund balance for FY 2012/2013 is due primarily to a major road intersection improvement project in the amount of $3,100,000.

Nonmajor Governmental Funds

Fund balance of Nonmajor Governmental Funds will be increased in FY 2012/2013. This is primarily due to budgeted transfers into the Debt Service Fund to meet anticipated reserve requirements for a debt issuance needed to fund a new parking garage in the City's downtown.

WINTER GARDEN

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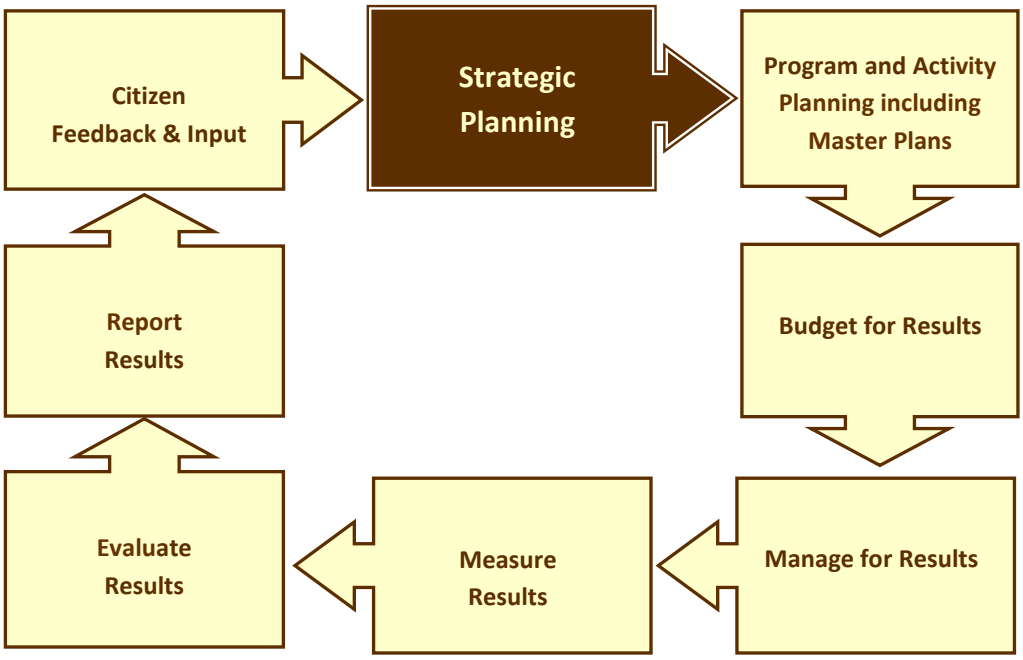
WINTER GARDEN

STRATEGIC PLAN

Strategic Planning Model



Performance Management Model

The Winter Garden Way

Mission Statement

To be the best small city in the State of Florida

Our Vision

Winter Garden will be a safe, family-oriented city growing according to a plan that enhances our sense of community;

Providing many varied recreational, cultural, educational and housing opportunities for diverse families and individuals;

Creating the business- friendly environment necessary to attract and retain quality companies, supporting well paid employment opportunities for all our residents;

Setting aside sufficient green space to protect our natural environment;

And preserving the character, charm and history that define us.

Core Values

Deliver **quality services equitably** and **respectfully**.

Provide **transparent** and **accountable** government.

Encourage **civic engagement** from the entire community.

Provide **sound fiscal management** in order to maintain a low tax rate.

Maintain the highest levels of **honesty** and **integrity**.

Hire, retain, develop and promote **top talent** based on merit and qualifications.

Strive for **continuous improvement** through innovative solutions.

Foster a culture of **teamwork** and **collaboration**.

STRATEGIC PRIORITIES & GOALS

ENSURE A SAFE COMMUNITY

Aim police presence at property and personal crimes to ensure residents feel safe in all parts of Winter Garden, day or night.

FIRE & RESCUE

Protection and preservation of life and property

POLICE

Increase sense of safety throughout downtown and all residential communities

ENCOURAGE A THRIVING COMMUNITY

Encourage a sustainable thriving economy that maintains a prosperous downtown and good jobs for people with different skills.

COMMUNITY DEVELOPMENT

Ensure speedy and quality turnaround service during plan review and permitting process

ECONOMIC DEVELOPMENT

Provide a business-friendly environment that creates desireable and successful businesses

Foster entrepreneurship and empower business start-ups to bolster commerce

Encourage a vibrant Downtown, which in turn creates a thriving City

PROTECT THE SENSE OF COMMUNITY

Protect the history and small town character of Winter Garden to preserve its sense of community.

COMMUNITY RELATIONS

Provide an improved sense of community inclusion

PROVIDE AN ATTRACTIVE COMMUNITY

Keep the City and its gateway corridors attractive and clean.

COMMUNITY DEVELOPMENT

Improve the aesthetics of both public and private areas of the City

PARKS & RECREATION

Keep pedestrian areas and landscapes beautiful

PUBLIC SERVICES: Wastewater, Stormwater & Streets

Keep the City corridors attractive and clean

PROVIDE SOUND FISCAL MANAGEMENT

Preserve the trust of our citizens through smart, accountable and disciplined management of the City's fiscal affairs.

FIRE & RESCUE

Improve control of Fire Department's operating cost

FISCAL MANAGEMENT

Submit balanced budget within control parameters to maintain low tax rates

Enable the acquisition of "need based" alternative City funding through Federal and/or State grants

Improve treasury management methods to enhanced controls, customer service and cost savings

INFORMATION TECHNOLOGY

Reduce overall technology cost through alternative solutions

PUBLIC SERVICES: Administration

City capital improvements provided at a low cost

UTILITY BILLING

Improve collections policy and procedures to provide cost savings for the City

STRATEGIC PRIORITIES & GOALS

PRESERVE THE NATURAL ENVIRONMENT

Protect the natural environment and enhance green spaces.

COMMUNITY DEVELOPMENT

Increase natural land areas throughout the City

FACILITIES MANAGEMENT

Improve sustainability program to make the City more green-friendly

PUBLIC SERVICES: Administration

More environmentally friendly City with a focus on reducing ground water withdrawals

PUBLIC SERVICES: Solid Waste

Improve the natural environment through increased recycling awareness

Reduce the amount of solid waste going into the landfill

PUBLIC SERVICES: Environmental Services

Protect groundwater resources through water conservation

PUBLIC SERVICES: Wastewater, Stormwater Collection & Streets

Reduce pollution in Lake Apopka through cleaner streets and stormwater systems

PROVIDE RECREATION, ARTS & CULTURE

Provide facilities and programs for recreation, arts and culture that help to keep residents and visitors active and healthy.

PARKS & RECREATION

Provide a variety of quality parks, facilities, recreational and cultural experiences

Provide diverse and high quality micro public events

SUPPORT PUBLIC EDUCATION & LEARNING OPPORTUNITIES

Support elevating the quality of K-12 public education and broaden opportunities for advanced adult learning.

COMMUNITY RELATIONS

Continue partnering with local schools

RECRUIT AND DEVELOP TOP TALENT

Maximize productivity by acquiring and retaining talent that best matches the City's organizational needs.

HUMAN RESOURCES

Recruit and select high quality candidates for all positions

Increase development opportunities for City employees

INFORMATION TECHNOLOGY

Increase City staff computer proficiency level to enable efficient and effective performance

STRATEGIC PRIORITIES & GOALS

MAINTAIN QUALITY SERVICES & INFRASTRUCTURE

Maintain a network of high quality services and infrastructure for all parts of Winter Garden.

INFORMATION TECHNOLOGY

Support Public Services utilities to ensure proper asset replacement cycles throughout the City

PUBLIC SERVICES: ENGINEERING

Ensure timely completion of all planned CIP projects annually

Ensure regulatory compliance with FDEP/NPDES permit

PUBLIC SERVICES: Wastewater, Stormwater Collection & Streets

Prolong the service life of the City's infrastructure

Reduce citizen storm water complaints

PUBLIC SERVICES: Water/Reclaimed Distribution & Streets

Increase water pressure and minimize water service interruptions for residents

PUBLIC SERVICES: Administration

Reduce flooding incidents from adverse weather conditions

PUBLIC SERVICES: Wastewater & Reclaimed Water

Improve odor control at wastewater treatment facility

PUBLIC SERVICES: Water Treatment & Pumping

Raise consumer confidence in the City's drinking water

Compliance with Consumptive Use Permit

PUBLIC SERVICES: Environmental Services

Reduce Fats, Oils and Grease from the wastewater stream through industrial pretreatment public education

IMPROVE AND MAINTAIN MOBILITY

Create and maintain a network of highways, roads, paths and transportation alternatives that make uncongested links to all parts of Winter Garden.

COMMUNITY DEVELOPMENT

Improve vehicular and pedestrian mobility throughout the City

PUBLIC SERVICES: Water/Reclaimed Distribution & Streets

Improve automobile transportation and pedestrian infrastructure

DELIVER QUALITY SERVICES EQUITABLY & RESPECTFULLY

Ensure the highest level of service excellence in all situations for all stakeholders.

CITY CLERK

Provide requested records in the least amount of time as possible

FACILITIES MANAGEMENT

Provide "best in class" customer service by completing work orders timely & effectively

Ensure high quality janitorial services throughout the City

FLEET MANAGEMENT

Ensure longevity of City vehicles to maximize economies of scale

INFORMATION TECHNOLOGY

Enable City staff to be more productive in how services are delivered to the community

COMMUNITY RELATIONS

Deliver Excellent Customer Service to all Citizens & Residents

HUMAN RESOURCES

Achieve a productive and safe workplace

UTILITY BILLING

Provide a responsive and consistent Utility Billing service experience

- ADMINISTRATIVE SERVICES -

Facilities

Fleet

Human Resources

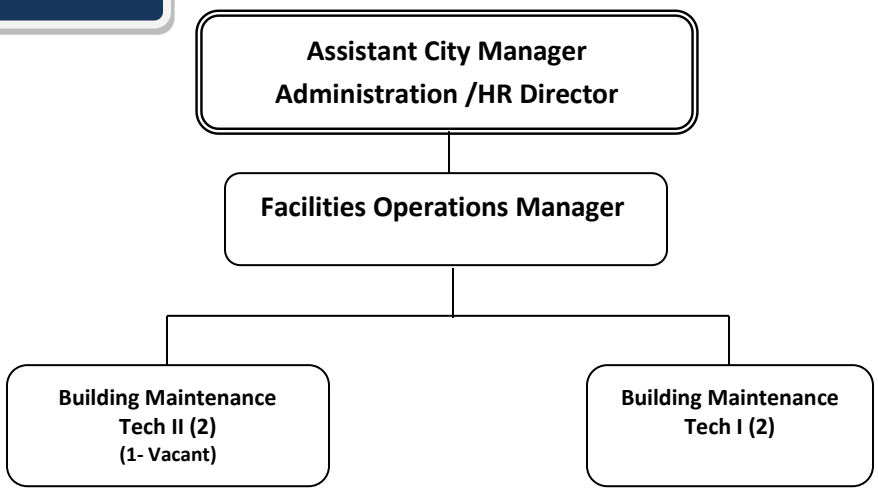
Information Technology

ADMINISTRATIVE SERVICES
FACILITIES MANAGEMENT
BUSINESS PLAN & KEY PERFORMANCE INDICATORS

MISSION STATEMENT:	CORE FUNCTIONS:
Enhance and maintain the appearance and safety of the City by the efficient management of its facilities.	• Maintenance of City facilities • Selection and management of products, contracts and vendors • Manage the City's sustainability program (also known as green initiatives)
CHALLENGES: • Cost of sustainability innovations • Lack of staff to adequately maintain facilities at desired service levels • Realizing higher than expected costs of maintaining facilities	**BUSINESS ASSUMPTIONS:** • Sufficient funding will be available for training, education, sustainability and maintenance

Organizational Structure

FTE: 5



FY 2012-2013 STRATEGIC PRIORITIES, GOALS AND OBJECTIVES

Strategic Priority #1
Deliver Quality Services Equitably and Respectfully

Department Goals
Provide "best in class" customer service by completing work orders timely and effectively
Ensure high quality janitorial services throughout the City

Objectives
- Proactively review customer service process and experience to improve the facilities management satisfaction rating from **9.2** to **9.3** by June 2013.

- Provide janitorial staff feedback on cleaning performance to increase the janitorial satisfaction rating from **8.2** to **8.3** by June 2013.

Performance Indicators

Facilities Management Satisfaction Rating – *Average score measuring employee satisfaction concerning the timeliness and quality of Facilities work order service response (1-10 scale where 1=extremely dissatisfied and 10=exceeds expectations)*

Janitorial Satisfaction Rating *– Average score measuring employee satisfaction with the overall quality of janitorial services throughout the City (1-10 scale where 1=extremely dissatisfied and 10=exceeds expectations)*

% of Clean Inspections *– Average score measuring clean inspections throughout the City (1-10 scale where 1=extremely dissatisfied and 10=exceeds expectations)*

Strategic Priority #2

Preserve the Natural Environment

Department Goal

Improve sustainability program to make the City more green-friendly

Objectives

- Through proactive green maintenance, achieve an energy consumption reduction of **15,000 kWh** or **10.3 CO2e** (Greenhouse Gases Reduced) by June 2013.
- Through innovative fleet sustainable ideas, achieve a carbon dioxide reduction of 200 GHG (kg).

Performance Indicators

Energy Consumption Reduction – *Total kWh reduced by retrofits (occupancy sensors) and preventive maintenance throughout the City*

Greenhouse Gases Reduced (GHG) – *Total metric tons of GHG reduced by retrofits and preventive maintenance throughout the city maintained buildings as measured by converting kilowatt hours saved into the carbon footprint measure of CO2e*

Net Cost Reductions from Energy Consumption – *Average savings realized by ¢/kWh reduced through retrofits and preventive maintenance*

Carbon Dioxide Reduction (kg) – *Total reduction of carbon dioxide emitted per gallon of motor gasoline per fiscal year burned by converting the number of EV charging sessions/kWh measured in GHG (kg).*

PERFORMANCE INDICATOR RESULTS & TARGETS

Key Performance Indicators	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Target
CUSTOMER SERVICE INDICATORS			
Facilities Management Satisfaction Rating (1-10 scale)	9.2	N/A	9.3
Janitorial Satisfaction Score (1-10 scale)	8.2	N/A	8.3
FINANCIAL INDICATORS			
Net Cost Reductions from Energy Consumption	$3,258.00	$3,064.00	$1,800.00
OPERATIONAL INDICATORS			
Average Janitorial Service Staff Survey Response Rate	34%	N/A	40%
Energy Consumption Reduction (kWh)	27,152	25,535	15,000
Greenhouse Gases Reduced (CO_2e)	24.9	17.6	10.3
Carbon Dioxide Reduced (kg)	N/A	133.54	200

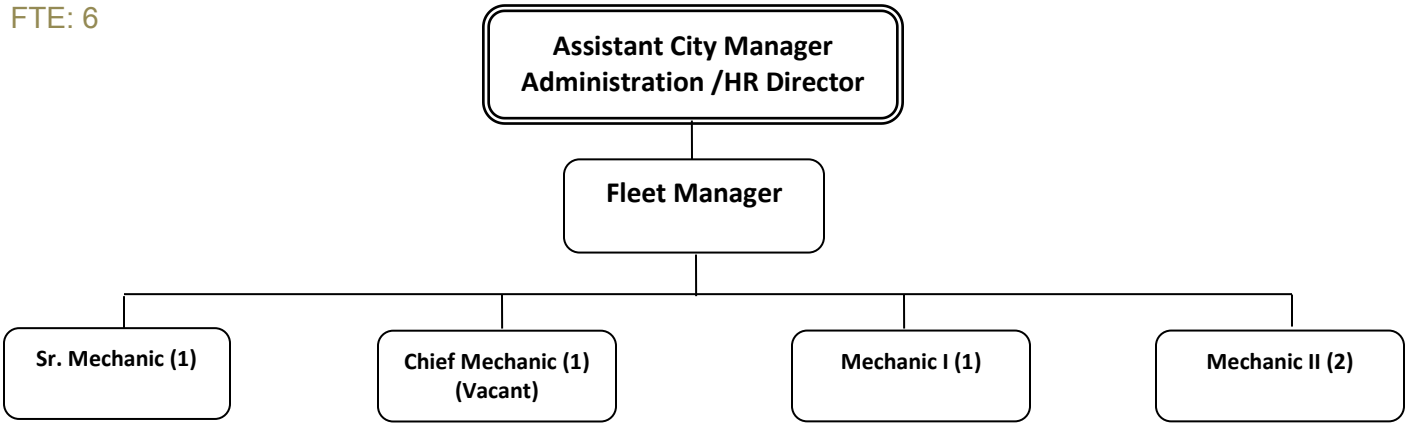
A value denoted by "N/A" indicates a measurement was not assessed or will not be assessed

ADMINISTRATIVE SERVICES
FLEET MANAGEMENT
BUSINESS PLAN & KEY PERFORMANCE INDICATORS

MISSION STATEMENT: To efficiently maintain a safe and reliable fleet of City's vehicles.	**CORE FUNCTIONS:** • Preventive maintenance and repairs of vehicles and equipment • Fleet management and replacement • Fuel management & Fuel management systems
CHALLENGES: • Increasing costs associated with maintaining an aging fleet • Skill level keeping pace with evolving technology	**BUSINESS ASSUMPTIONS:** • Vehicle replacement cycles will be increased

Organizational Structure

FTE: 6



FY 2012-2013 STRATEGIC PRIORITY, GOAL & OBJECTIVE

Strategic Priority #1
Deliver Quality Services Equitably and Respectfully

Department Goal
Ensure longevity of City vehicles to maximize economies of scale

Objective
- As a result of an upgrade to the preventative maintenance management system, execute process enhancements to achieve an overall scheduled preventative maintenance adherence rate of **at least 30%** by June 2013.

Performance Indicators

F1-Fire Dept. Scheduled Preventative Maintenance Adherence Rate *– Number of fire trucks, vehicles/equipment brought in for service within 30 days or 500 miles of required service (service required every 6 months or 5k miles) compared to total number of cars requiring preventative maintenance*

F2-Police Dept. Scheduled Preventative Maintenance Adherence Rate *– Number of police vehicles/equipment brought in for service within 30 days or 500 miles of required service (service required every 6 months or 5k miles) compared to total number of cars requiring preventative maintenance*

F3-Solid Waste Scheduled Preventative Maintenance Adherence Rate *– Number of solid waste vehicles/equipment brought in for service within 30 days or 500 miles of required service (service required every 6 months or 5k miles) compared to total number of cars requiring preventative maintenance*

F4-General Support Scheduled Preventative Maintenance Adherence Rate *– Number of general support vehicles/equipment brought in for service within 30 days or 500 miles of required service (service required every 6 months or 5k miles) compared to total number of cars requiring preventative maintenance*

KEY PERFORMANCE INDICATOR RESULTS & TARGETS

Key Performance Indicators	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Target
OPERATIONAL INDICATORS			
F1-Fire Dept. Scheduled Preventative Maintenance Adherence Rate	N/A	N/A	30%
F2-Police Dept. Scheduled Preventative Maintenance Adherence Rate	N/A	N/A	30%
F3-Solid Waste Scheduled Preventative Maintenance Adherence Rate	N/A	N/A	30%
F4-General Support Scheduled Preventative Maintenance Adherence Rate	N/A	N/A	30%

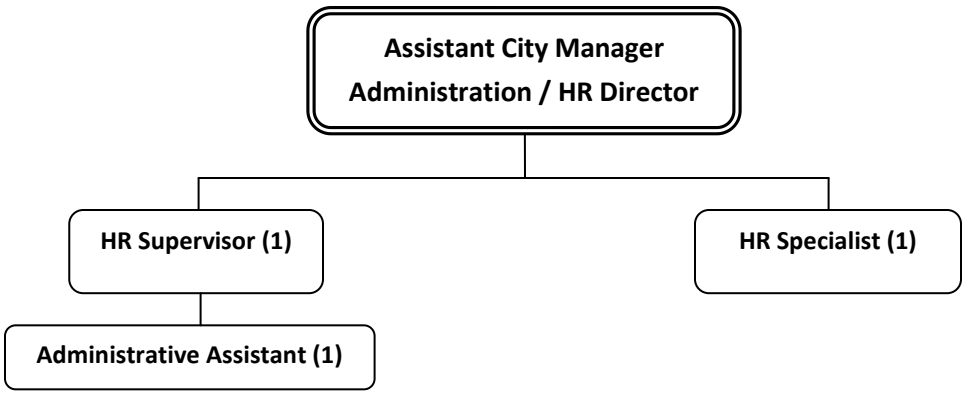
A value denoted by "N/A" indicates a measurement was not assessed or will not be assessed

ADMINISTRATIVE SERVICES
HUMAN RESOURCES
BUSINESS PLAN & KEY PERFORMANCE INDICATORS

MISSION STATEMENT: To recruit, retain, develop and support a skilled, diverse workforce.	**CORE FUNCTIONS:** • Recruitment and Retention • Employee Support Services • Organizational Development • Employee Relations • Risk Management
CHALLENGES: • Uncertainty of healthcare cost increases • Excessive employee turnover • Insufficient recognition and incentives to motivate employees • Difficulty improving efficiency due to lack of an HR management system • Loss of key personnel	**BUSINESS ASSUMPTIONS:** • Employees will want to continue to learn and improve skills if given the opportunity • Will have the resources to continue rewarding employees for high performance levels

Organizational Structure

FTE: 4



FY 2012-2013 STRATEGIC PRIORITIES, GOALS & OBJECTIVES

Strategic Priority #1
Recruit and Develop Top Talent

Department Goals
Recruit and select high quality candidates for all positions
Increase development opportunities for City employees

Objectives
- Improve the overall recruitment and on-boarding procedures to achieve an overall employee on-boarding satisfaction rate of **80%** September 2014.

- Implement training programs to increase the level of general employee knowledge and achieve an average test pass rate of at least **80%** by September 2013.

Performance Indicators

Overall Employee On-Boarding Satisfaction Rate – *Number of employees surveyed who felt very satisfied about their overall on-boarding experience (both HR & Department roles) – to occur 90 days after hire date*
HR On-Boarding Satisfaction Rating – *Number of employees surveyed who felt very satisfied about the on-boarding experience provided by HR – to occur 90 days after hire date*
Department On-Boarding Satisfaction Rating *– Number of employees surveyed who felt very satisfied about the on-boarding experience provided by the Department and/or supervisors – to occur 90 days after hire date*
Average Test Pass Rate – *Number of employees who took a training class and earned a passing score on the exit exam compared to total employees who took a training class*
Training Experience Satisfaction Rating – *Number of employees trained who found the training experience beneficial and very satisfactory (measuring delivery & learning experience)*
Post Training Application Satisfaction Rating – *Number of employees trained who found the application of the training skills learned both useful and helpful to perform their jobs better in the workplace (measuring effectiveness of the training experience)*

Strategic Priority #2

Deliver Quality Services Equitably & Respectfully

Department Goal

Achieve a productive and safe workplace

Objective

- Continue to expand City-wide safety training efforts to realize a preventable accidents /employee rate of not greater than **10%** by September 2013.

Performance Indicators

Preventable Accidents/Employee Rate – *Preventable safety incidents that result in a reported (on-the-job) injury as a percentage of total City employees (# of preventable accidents / total # of employees)*
# of Preventable On-The-Job Injuries Reported – *Count of reported employee injuries that occur on-the-job and are deemed preventable accidents. Preventable accidents are those that are considered to be the fault of the employee or as a result of lack of training*

KEY PERFORMANCE INDICATOR RESULTS & TARGETS

Key Performance Indicators	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Target
CUSTOMER SERVICE INDICATORS			
Overall Employee On-Boarding Satisfaction Rate	N/A	77%	80%
HR On-Boarding Satisfaction Rating	N/A	N/A	80%
Department On-Boarding Satisfaction Rating	N/A	N/A	80%
Training Experience Satisfaction Rating	N/A	80%	80%
Post Training Application Satisfaction Rating	N/A	N/A	80%
OPERATIONAL INDICATORS			
Average Test Pass Rate	N/A	80%	80%
Preventable Accidents/Employee Rate	2%	1%	10%
# of Preventable Accidents Reported	6	5	25

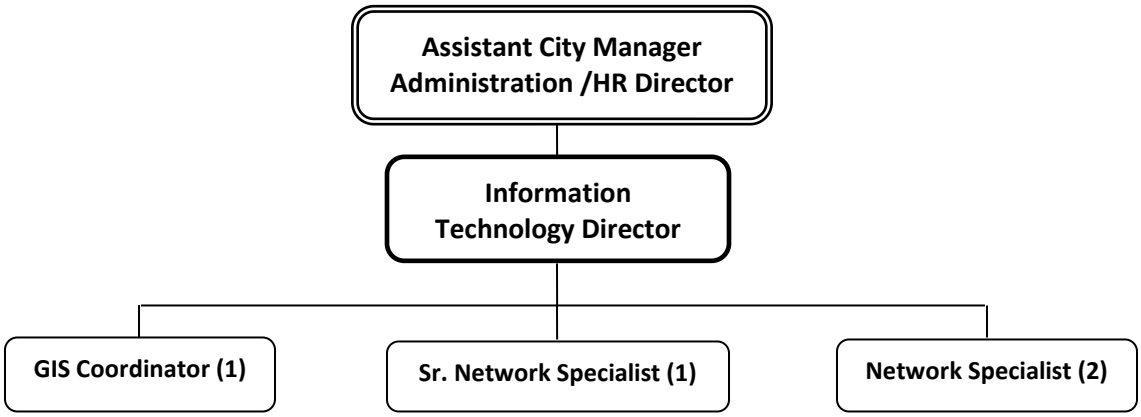
A value denoted by “N/A” indicates a measurement was not assessed or will not be assessed

ADMINISTRATIVE SERVICES
INFORMATION TECHNOLOGY
BUSINESS PLAN & KEY PERFORMANCE INDICATORS

MISSION STATEMENT:	CORE FUNCTIONS:
Provide timely and effective end-user support to ensure that all information and communication systems are secure, reliable and performing as expected.	• Integrate and support computer hardware, software, and voice technology • Provide quality Geographic Information Services • Support internal service requests
CHALLENGES:	**BUSINESS ASSUMPTIONS:**
• Service demands may exceed staff's ability to fully meet operational needs • Failure to receive information or requirements in a timely manner • Upfront costs of IT based solutions may not always be affordable	• Current security setup will adequately guard data and overall network integrity • Call volumes will remain at a manageable level • Level of staff training will be adequate for any changes in technology

Organizational Structure

FTE: 5



FY 2012-2013 STRATEGIC PRIORITIES, GOALS & OBJECTIVES

Strategic Priority #1
Deliver Quality Services Equitably & Respectfully

Department Goal

Enable City staff to be more productive in how services are delivered to the community

Objective

- Continue to assess and implement service delivery strategies to enhance the overall IT Helpdesk experience and ensure an IT overall service satisfaction rating of **90% or above** by September 2013.

Performance Indicators

IT Overall Service Satisfaction Rating *– Percentage of staff from the quarterly City-wide customer service survey who had service interactions with IT and feel very satisfied with the service level quality and professionalism*
Positive Helpdesk Ticket Satisfaction Rate *– Percentage of times a positively rated score (satisfied or very satisfied) occurs on a monthly basis compared to all scores submitted*
% of Responses to Helpdesk survey *– Number of Helpdesk surveys sent / number returned as a percentage*

Strategic Priority #2
Maintain Quality Services and Infrastructure

Department Goal
Support Public Services utilities to ensure proper asset replacement cycles throughout the City

Objective
- Establish an initiative to properly document **100%** of all utility assets in the City's GIS system with "install dates" to help improve replacement assessments on aging infrastructure by September 2016.

Performance Indicators

% of Overall Utility assets documented in GIS *– Total number of Utility assets identified with asset date of installation info in GIS compared to total Utility assets in GIS*
% of Reclaim Assets Documented in GIS *– # of Reclaimed Water assets identified with asset date of installation info in GIS compared to total Reclaimed Water assets in GIS*
% of Water Assets Documented in GIS *– # of Water assets identified with asset date of installation info in GIS compared to total Water assets in GIS*
% of Sewer Assets Documented in GIS *– # of Sewer assets identified with asset date of installation info in GIS compared to total Sewer assets in GIS*
% of Storm Water Assets Documented in GIS *– # of Storm water assets identified with asset date of installation info in GIS compared to total Storm water assets in GIS*

Strategic Priority #3
Recruit and Develop Top Talent

Department Goal
Increase City staff computer proficiency level to enable efficient and effective performance

Objective
- To enhance Information & Communication systems knowledge through new and ongoing staff training to achieve an information & communication systems proficiency satisfaction rating of **80%** by September 2013.

Performance Indicators

Information & Computer Systems Proficiency Satisfaction Rating – *Percentage of City staff who feel satisfied with their computer usage proficiency level on new PC image (90 days post training) compared to total number of City staff who attended the training*

Avg. Information & Communication Systems Test Pass Rate – *Average pass rate of 80% or better for each employee trained*

Strategic Priority #4

Provide Sound Fiscal Management

Department Goal

Reduce overall technology cost through alternative solutions

Objective

- Evaluate and determine cost saving opportunities to shift technology utilization from Hardware based to Software based to achieve an accumulated cost savings of **$100,000** by September 2013.

Performance Indicators

Cost Savings Realized from Hardware to Software Utilization – *Accumulated costs saved or avoided (in dollars) as result of taking advantage of opportunities to shift from Hardware based to Software based IT solutions*

KEY PERFORMANCE INDICATOR RESULTS & TARGETS

Key Performance Indicators	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Target
CUSTOMER SERVICE INDICATORS			
IT Overall Service Satisfaction Rating	N/A	0%	90%
Helpdesk Ticket Satisfaction Rate	97.38%	98%	90%
Information & Computer Systems Proficiency Satisfaction Rating	N/A	82%	80%
FINANCIAL INDICATORS			
Cost Savings Realized from Hardware to Software Utilization	N/A	$50,500	$50,000
OPERATIONAL INDICATORS			
% of Responses to Helpdesk Survey	25%	31%	30%
% of Overall Utility Assets Documented in GIS	N/A	17%	30%
% of Reclaim Assets Documented in GIS	N/A	100%	N/A
% of Water Assets Documented in GIS	N/A	29%	80%
% of Sewer Assets Documented in GIS	N/A	N/A	5%
% of Storm Water Assets Documented in GIS	N/A	N/A	10%
Avg. Information & Communication Systems Test Pass Rate	N/A	N/A	80%

A value denoted by “N/A” indicates a measurement was not assessed or will not be assessed

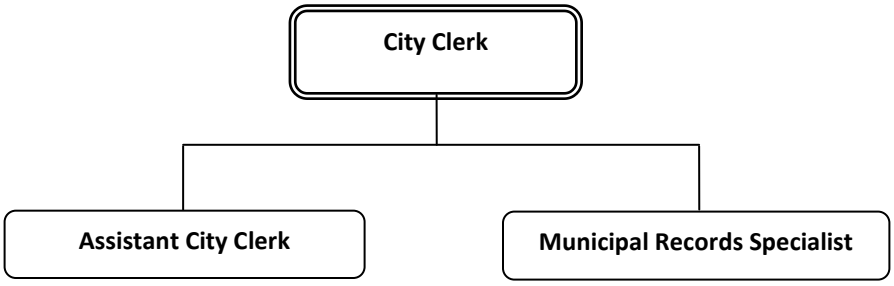
CITY CLERK'S DEPARTMENT

BUSINESS PLAN & KEY PERFORMANCE INDICATORS

MISSION STATEMENT:	CORE FUNCTIONS:
Ensure the integrity of the legislative process, municipal elections, administrative support, disseminated information and official public documents.	• Proceedings management office of the legislative body • Custodian of the city seal, all ordinances, resolutions, and records of general or permanent character pertaining to the affairs of the city • Administer oaths • Administration of municipal elections
CHALLENGES:	**BUSINESS ASSUMPTIONS:**
• Simultaneously receiving multiple records requests • Staffing turnover whereby the new staff must be able to timely locate and respond to records requested • Prompt notification by the City Attorney of impending litigation to ensure proper maintenance of the related records	• Monitoring of legislative statutory or administrative law actions related to records • Maintaining good partnerships with departments to reduce records request response times • Departments providing the City Clerk's office with all contracts/agreements

Organizational Structure

FTE: 3



FY 2012-2013 STRATEGIC PRIORITY, GOAL & OBJECTIVE

Strategic Priority #1

Deliver Quality Services Equitably and Respectfully

Department Goal

Provide requested records in the least amount of time as possible

Objective

- Monitor and enhance the City's records management process to ensure that **95%** of all **standard requests** are fulfilled within **5** business days throughout FY 2012/2013.

Performance Indicator

Percentage of Standard Requests Fulfilled within 5 Business Days – *Number of* ***standard records requests*** *that were received and fulfilled less than or equal to 5 business days compared to total standard records requests fulfilled throughout the fiscal year.* ***Standard records requests*** *are submitted by institutions or commercial entities that reflect moderate levels of detail to compile and fulfill.*

KEY PERFORMANCE INDICATOR RESULT & TARGET

Key Performance Indicators	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Target
OPERATIONAL INDICATOR			
Percentage of Standard Requests Fulfilled within 5 Business Days	90%	100%	95%

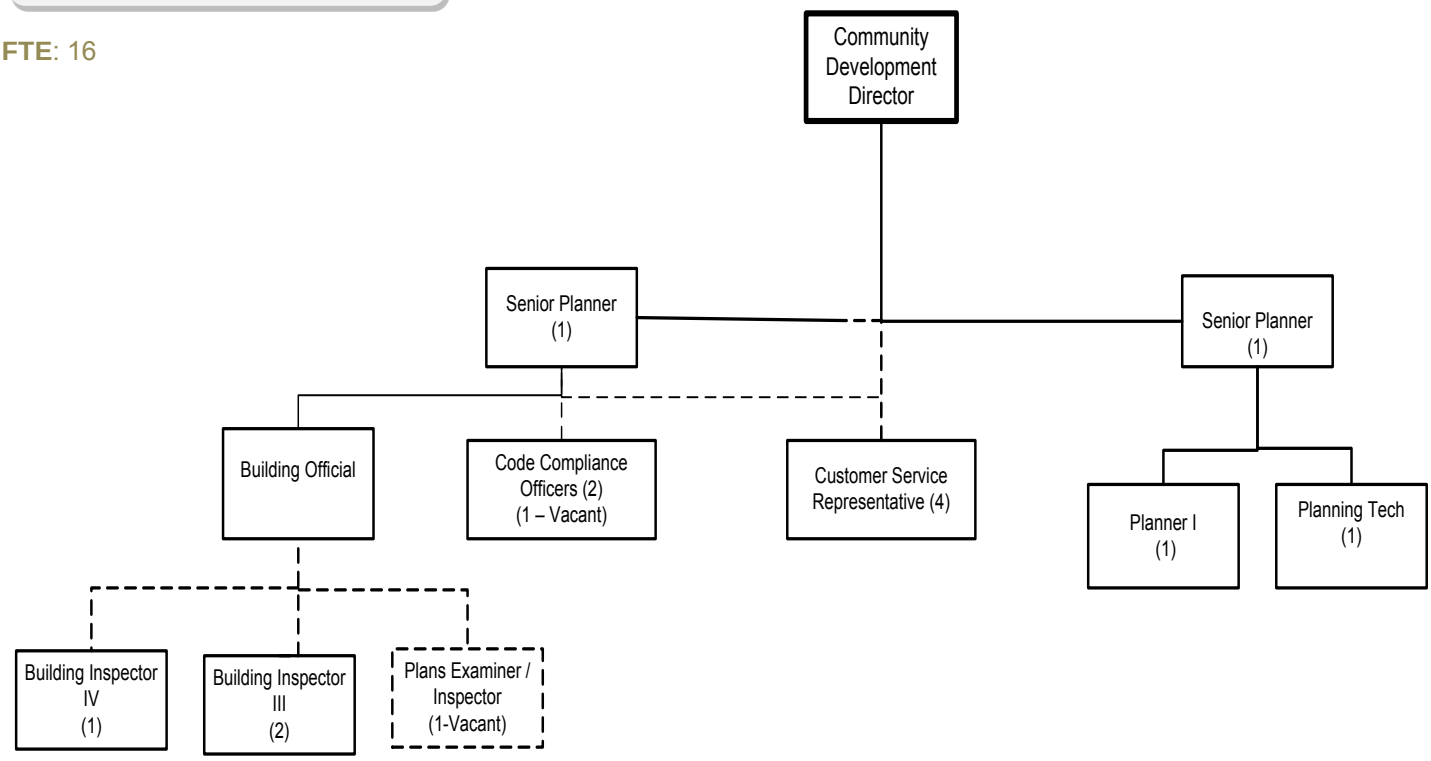
COMMUNITY DEVELOPMENT DEPARTMENT

BUSINESS PLAN & KEY PERFORMANCE INDICATORS

MISSION STATEMENT:	CORE FUNCTIONS:
To grow a sustainable City while preserving and enhancing both its natural and built environments.	• Oversee Development Review of Land Development Projects • Maintain City's Comprehensive Plan • Maintain and update City's development codes • Review building plans • Issue building permits • Conduct building inspections • Enforce City codes • Collect business taxes
CHALLENGES: • Legislative growth management changes and mandates • Effect of the state of the economy on land/property maintenance, development and re-development. • Impact of concurrency requirements and standards • Coordination of state and regional agencies with municipal goals	**BUSINESS ASSUMPTIONS:** • Funding levels for staff and equipment needs will remain as expected • Political support in place to grow community in a responsible manner • Necessary tools will be available to enable an effective and efficient Development Review Process

Organizational Structure

FTE: 16



FY 2012-2013 STRATEGIC PRIORITIES, GOALS & OBJECTIVES

Strategic Priority #1
Improve and Maintain Mobility

Department Goal
Improve vehicular and pedestrian mobility throughout the City

Objective
- Partner with developers and community stakeholders to redesign as well as improve transportation connectivity and access to the Downtown district by September 2015.

Performance Indicators

Amount of Public Parking Satisfaction Index – *Percentage of citizens who feel positive about the availability and access to public parking and parking facilities throughout the City*
Availability of Paths and Walking Trails Satisfaction Index – *Percentage of citizens who feel positive about the availability and access to paths trails throughout the City*
Ease of Bicycle Travel Satisfaction Index – *Percentage of citizens who feel positive about traveling by bicycle throughout the City*
Ease of Car Travel Satisfaction Index – *Percentage of citizens who feel positive about vehicle travel and mobility throughout the City*
Ease of Walking Satisfaction Index – *Percentage of citizens who feel positive about pedestrian mobility throughout the City*
Traffic Flow on Major Streets Satisfaction Index – *Percentage of citizens who feel positive about traffic movement throughout the City*

Strategic Priority #2
Encourage a Thriving Economy

Department Goal
Ensure speedy and quality turnaround service during plan review and permitting process

Objective
- Evaluate and improve Building process for plan review and permitting to reduce average overall permitting turnaround time by **23%** from **13** days to **10** days by September 2013.

Performance Indicators

Average Overall Permitting Turnaround Time – *Time taken to turnaround commercial and residential permit from application to notification of permit issuance*
Average Commercial Permitting Turnaround Time *– Overall permitting turnaround time for commercial applications only from application to notice of permit issuance*
Average Residential Permitting Turnaround Time *– Overall permitting turnaround time for residential applications only from application to notice of permit issuance*
% of Commercial Permits within Review Standard *– Number of commercial permits that were turned around within the required # of review days for all commercial permit types compared to total commercial permits processed*
% of Residential Permits within Review Standard *– Number of residential permits that were turned around within the required # of review days for all residential types compared to total residential permits processed*

Strategic Priority #3
Preserve the Natural Environment

Department Goal
Increase natural land areas throughout the City

Objective
- Ensure sufficient green space is allotted by new developers to increase 'preservation of natural land areas satisfaction index' from **66%** to **70%** by September 2013.

Performance Indicator

Preservation of Natural Land Areas Satisfaction Index *– Percentage of Citizens who feel positive about Winter Garden's preservation of open space, farmlands and greenbelts*

Strategic Priority #4
Provide an Attractive Community

Department Goal
Improve the aesthetics of both public and private areas of the City

Objective
- Revamp code compliance efforts and procedures to improve voluntary citizen compliance and increase the 'code enforcement satisfaction index' from **67%** to **70%** by September 2013.

Performance Indicators

Code Enforcement Satisfaction Index *– Percentage of citizens who feel positive about the enforcement of the City's Code throughout Winter Garden*

% Citizen Initiated Complaints *– Number of citizen reported complaints received by phone, e-mail and GovQa compared to total complaints received (from all sources)*

% Citizen Initiated Complaints that Become Violations *– Percentage of reported complaints which become actual cases reported by citizens*

% Staff Driven Violations *– Number of code cases reported or generated by staff compared to total code cases*

Average Days Taken to Close a Code Case *– Number of days to obtain compliance on a violation once it becomes a case*

% of Complaints/Cases brought into compliance before citation and/or CEB *– Number of complaints, violations and cases that voluntarily complied before an official citation was given and/or Code Enforcement Board hearing compared to total code complaints, violations and cases*

KEY PERFORMANCE INDICATORS & TARGETS

Key Performance Indicators	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Target
CUSTOMER SERVICE INDICATORS			
Amount of Public Parking Satisfaction Index	68%	N/A	70%
Availability of Paths and Walking Trails Satisfaction Index	80%	N/A	82%
Ease of Bicycle Travel Satisfaction Index	74%	N/A	76%
Ease of Car Travel Satisfaction Index	72%	N/A	74%
Ease of Walking Satisfaction Index	77%	N/A	79%
Traffic Flow on Major Streets Satisfaction Index	63%	N/A	68%
Preservation of Natural Land Areas Satisfaction Index	66%	N/A	70%
Code Enforcement Satisfaction Index	67%	N/A	70%
% Citizen Initiated Complaints	21%	25%	30%
% Citizen Initiated Complaints that Become Violations	91%	89%	90%
OPERATIONAL INDICATORS			
Avg. Overall Permitting Turnaround Time (days)	13	15	10
Avg. Commercial Permitting Turnaround Time (days)	25	26	15
Avg. Residential Permitting Turnaround Time (days)	10	12	5
% of Commercial Permits within Review Standard	87%	29%	80%
% of Residential Permits within Review Standard	75%	19%	80%
Average Days Taken to Close a Code Case	16	39	30
% Staff Driven Violations	78%	79%	90%
% of Complaints/Cases brought into compliance before citation and/or CEB	N/A	98%	90%

A value denoted by "N/A" indicates a measurement was not assessed or will not be assessed

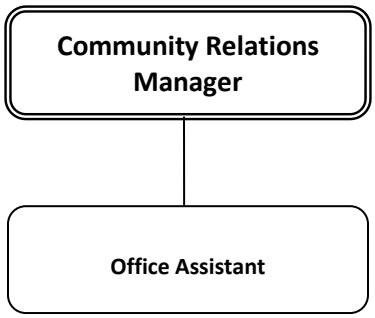
COMMUNITY RELATIONS DEPARTMENT

BUSINESS PLAN & KEY PERFORMANCE INDICATORS

MISSION STATEMENT:	CORE FUNCTIONS:
Proactively engage the Winter Garden community to establish relationships between the City and its residents, businesses, governmental entities, and other stakeholders.	• Lead publicity initiatives with residents and businesses regarding City functions, services and programs • Direct marketing programs to enhance the public image of the City • City liaison with community groups, residents, governmental agencies, and the media
CHALLENGES:	**BUSINESS ASSUMPTIONS**
• Apathy towards local government • Difficulty in communicating effectively to various groups due to language and cultural barriers	• More information provided to citizens will increase their understanding of City functions • Knowledge of events in the City will lead to increased participation and attendance • Citizens want to experience a sense of community and to be a part of their community

Organizational Structure

FTE: 2



FY 2012-2013 STRATEGIC PRIORITIES, GOALS & OBJECTIVES

Strategic Priority #1

Protect the Sense of Community

Department Goal

Provide an improved sense of community inclusion

Objective

- Encourage residents' sense of inclusion and overall public information awareness using Community Relations Marketing Plan, Publications and other media to increase 'sense of community satisfaction index' from **79** to **80%** by September 2013.

Performance Indicators

Sense of Community Satisfaction Index *– % of Citizens who feel positive about the overall sense of community cohesiveness*
Opportunities to Participate in Community Matter Satisfaction Index – *% of Citizens who feel positive about their level of access and awareness to participate in matters that impact the community*
Job Winter Garden Government Does at Welcoming Citizens Involvement Satisfaction Index – *% of Citizens who feel positive about how well the City includes and involves them in government affairs*

Strategic Priority #2

Support Public Education and Learning Opportunities

Department Goal

Continue partnering with local schools

Objective

- Enhance school partnerships through the West Orange Consortium to achieve a 'City participation in schools satisfaction rating' of **85%** by September 2013.

Performance Indicators

City Participation in Schools Satisfaction Rating *– Percentage of principals who rated the City's participation in local public schools (that Winter Garden children attend) as good or excellent (on a 5pt scoring scale) determined by the use of surveys*
% of City employees who completed Teach-In Events *– # of City employees who complete a class period for Teach In at local school compared to total City FTE*
Avg. West Orange Consortium Participation % *– # of Principals and Parent Organizations attending West Orange Consortium meetings held twice a year compared to total Principals and Parent Organizations throughout West Orange county. (average of both meetings)*

Strategic Priority #3

Deliver Quality Services Equitably and Respectfully

Department Goal

Deliver Excellent Customer Service to all Citizens & Residents

Objective

- Develop and improve the GovQa service delivery process to achieve timely and satisfactory outcomes when handling all service needs by realizing a 'service process and service outcome satisfaction rating' of **85%** and **90%,** respectively, by September 2013.

Performance Indicators

Service Process Satisfaction Rating *– Citizen satisfaction level of the request process on 5 point scale in Gov QA Satisfaction Survey (excludes anonymous requests)*
Service Outcome Satisfaction Rating *– Citizen satisfaction level of request outcome on 5 point scale in Gov QA Satisfaction Survey (excludes anonymous requests)*
Initial Acknowledgement Response Rate (within 24 hrs.) *– % of requests that are acknowledged with 24 hours by City staff*
Second Acknowledgement Response Rate (within 72 hrs.) *– % of requestors given timeframe and next step of actions by City staff within 72 hours*
% of Requests Resolved within Provided Timeframe *– % of requests accomplished within the expected timeframe*
% Satisfied with Resolution Timeframe *– Citizen satisfaction level of the time taken to resolve matters on a 5 point rating scale in the Gov QA Satisfaction Survey (excludes anonymous requests)*

KEY PERFORMANCE INDICATOR RESULTS & TARGETS

Key Performance Indicators	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Target
CUSTOMER SERVICE INDICATORS			
Sense of Community Satisfaction Index	79%	N/A	80%
Opportunities to Participate in Community Matter Satisfaction Index	70%	N/A	75%
Job Winter Garden Government Does at Welcoming Citizens Involvement Satisfaction Index	74%	N/A	78%
City Participation in Schools Satisfaction Rating	83%	83.3%	85%
Service Process Satisfaction Rating	N/A	92%	85%
Service Outcome Satisfaction Rating	95%	89%	90%
% Satisfied with Resolution Timeframe	N/A	N/A	80%
OPERATIONAL INDICATORS			
% of City employees who completed Teach-In Events	10%	15%	17%
Avg. West Orange Consortium Participation %	N/A	N/A	85%
Initial Acknowledgement Response Rate (within 24 hrs.)	N/A	76%	78%
Second Acknowledgement Response Rate (within 72 hrs.)	N/A	64%	75%
% of Requests Resolved within Provided Timeframe	N/A	63.4%	64%

A value denoted by "N/A" indicates a measurement was not assessed or will not be assessed

ECONOMIC DEVELOPMENT DEPARTMENT

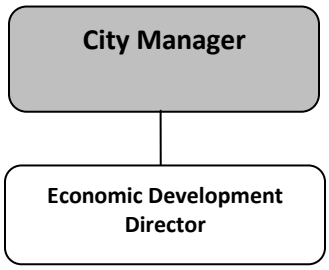
BUSINESS PLAN & PERFORMANCE INDICATORS

MISSION STATEMENT: Promote a sustainable and thriving economy that maintains a prosperous business community that yields diverse job opportunities.	**CORE FUNCTIONS:** • Business Recruitment • Economic Gardening – Business Development, Technical Assistance & Partnerships • Downtown and Redevelopment • Business Marketing & Promotion • Strategic Educational Alliances Formation

CHALLENGES:
• Unstable economic environment, including:
  ○ Tightened capital markets
  ○ Weakened housing market
  ○ Business contraction
  ○ Diminished consumer confidence
  ○ High unemployment rate
	BUSINESS ASSUMPTIONS:
	• Growth expected within small to mid-sized businesses
	• Growth expected in health care, green technology, digital and creative technology and retail sectors
	• Flat tax revenues and job growth

Organizational Structure

FTE: 1



FY 2012-2013 STRATEGIC PRIORITY, GOALS & OBJECTIVES

Strategic Priority #1

Encourage a Thriving Economy

Department Goals

Provide a business-friendly environment that creates desirable and successful businesses
Foster entrepreneurship and empower business start-ups to bolster commerce
Encourage a vibrant Downtown, which in turn creates a thriving City

Objectives

- Develop programs that encourage successful businesses through business development, technical assistance and networking to increase 'employment opportunity satisfaction index' from **43%** to **50%** by September 2013.
- Provide local businesses with assistance and create programs that better facilitate and expedite entrepreneurial growth by September 2015.

- Develop and execute a Downtown strategy to strengthen and enhance the District in order to maintain a downtown occupancy rate of at least **90%** annually by September 2015.

Performance Indicators

Employment Opportunity Satisfaction Index – *Percentage of citizens who feel positive about employment opportunities in the city*
Business Community Satisfaction Rating – *Number/Percentage of Businesses that are satisfied with WG's business environment and City economic programs. (To survey 200 businesses)*
City-wide Occupancy Rate – *Occupied square footage compared to total square footage throughout the City (includes Downtown)*

# of Businesses Assisted – *Number of businesses that contacted the City for economic assistance and about business opportunities*
# of Business Start-Ups & Expansions *– Number of new businesses and expansions annually throughout Winter Garden measured by Business Tax data*
Downtown Occupancy Rate – *Occupied square footage compared to total square footage of Downtown District*
Downtown Lease Rates/Square Footage *– Dollar value per square footage paid in rent on a per annum basis throughout the Downtown District*
# of Attendees at City Flagship Events *– Total number of attendees, yearly, at Music Fest, Bloom and Grow, Art Fest and Music Fest 2 events who were exposed to the City' branding efforts and made an economic impact on local Downtown businesses (includes weekly Farmer's Market attendance)*

KEY PERFORMANCE INDICATOR RESULTS & TARGETS

Performance Indicators	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Target
CUSTOMER SERVICE INDICATORS			
Employment Opportunity Satisfaction Index	43%	N/A	50%
Business Community Satisfaction Rating	N/A	N/A	80%
OPERATIONAL INDICATORS			
City-wide Occupancy Rate	N/A	88%	90%
# of Businesses Assisted	N/A	196	200
# of Business Start-Ups & Expansions	200	277	240
Downtown Occupancy Rate	94%	98%	90%
Downtown Lease Rates/Square Footage	N/A	$15	$18
# of Attendees at City Flagship Events	18,000	216,695	250,000

A value denoted by "N/A" indicates a measurement was not assessed or will not be assessed

- FINANCE DEPARTMENT -

Fiscal Management

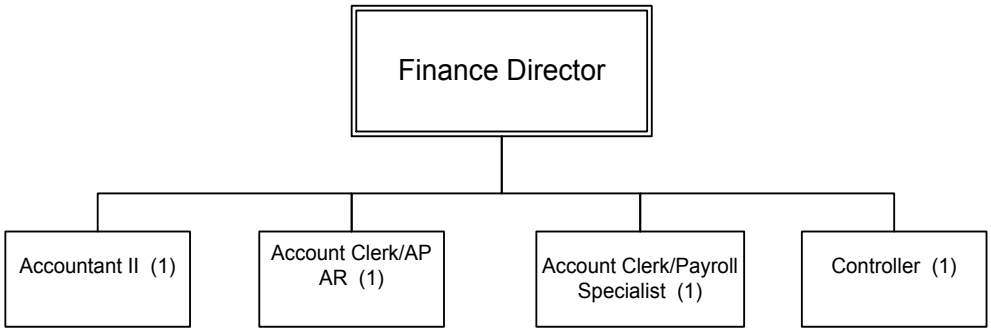
Utility Billing

FINANCE DEPARTMENT
FISCAL MANAGEMENT
BUSINESS PLAN & KEY PERFORMANCE INDICATORS

MISSION STATEMENT: Preserve financial wellness and the fiscal integrity of the City as well as facilitate accounting and procurement standards.	**CORE FUNCTIONS:** • Financial Management – Treasury, Management & Budgeting, Accounting & Controls • Payroll Administration • Accounts Payable & Accounts Receivable
CHALLENGES: • Unfavorable legislative changes • Declining property values • Economic instability of the state and nation • Declining availability of Federal and State funding	**BUSINESS ASSUMPTIONS:** • Favorable audited financial statements • Sufficient revenue will be available to maintain current service levels

Organizational Structure

FTE: 5



FY 2012-2013 STRATEGIC PRIORITY, GOALS & OBJECTIVES

Strategic Priority #1
Provide Sound Fiscal Management

Department Goals

Submit balanced budget within control parameters to maintain low tax rates
Enable the acquisition of "need based" alternative City funding through Federal and/or State grants
Improve treasury management methods to enhanced controls, customer service and cost savings

Objectives

- Use of quarterly department financial reports for detailed budget variance analysis in order to achieve a 'budget to actual' variance of **+/- 5%** in the City's overall financials by September 2013.

- Develop grant writing guidelines that encourage grant applications based on City needs and the degree in which they directly impact the City's strategic priorities while acquiring **$1m** in grant funding per year through September 2014.
- Identify and implement process to deliver direct deposit remittance advices to **95%** of employees electronically and eliminate printing/hand delivery procedures by January 2013.

Performance Indicators

Budget to Actual Variance Percentage *– Percentage difference between overall actual results and original budget expectations relative to the City's (unaudited) financial results*
# of Financial Business Reviews with Departments – *Number of times financial business reviews are conducted with department directors*
Total Grant Dollars Awarded *– Total grant monies awarded to the City annually*
Grant Dollars Awarded to Core Functions – *Grant monies acquired specifically for City core function areas and aligned with strategic priorities: public safety, infrastructure and economic development*
Grant Award Success Rate *– Percentage of total awarded grants to the City compared to the total grants written/applied for/submitted*
% of DD Employees Receiving Remittance Advices Electronically *– Number of direct deposit employees who receive electronic payment advices compared to total employees on direct deposit*

KEY PERFORMANCE INDICATOR RESULTS & TARGETS

Key Performance Indicators	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Target
FINANCIAL INDICATORS			
*** Budget to Actual Variance** (+/- Percent)	-11%	+1.5%	+/- 5%
Grant Dollars Awarded	$319,539	$1,114,148	$1,000,000
Grant Dollars Awarded to Core Functions	N/A	N/A	$650,000
OPERATIONAL INDICATORS			
# of Financial Business Reviews with Departments	5	2	4
% of DD Employees Receiving Remittance Advices Electronically	N/A	0%	95%
Grants Award Success Rate	50%	77%	65%

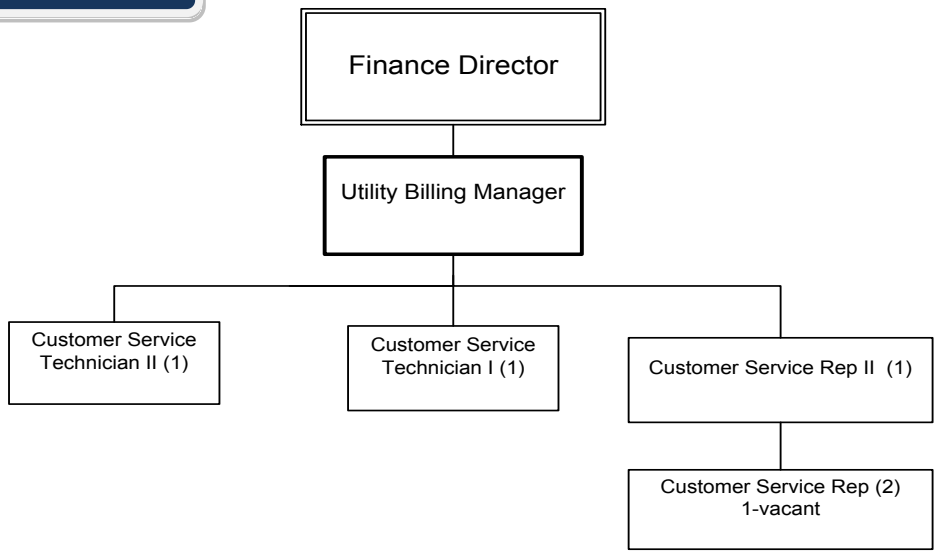
A value denoted by "N/A" indicates a measurement was not assessed or will not be assessed
* Represent preliminary year-end results subject to possible accruals and other adjustments

FINANCE DEPARTMENT
UTILITY BILLING
BUSINESS PLAN & KEY PERFORMANCE INDICATORS

MISSION STATEMENT:	CORE FUNCTIONS:
To provide exceptional customer service experience as well as ensure an efficient and effective billing process.	• Customer Service including a payment center for utility service (water, sewer, solid waste, storm water, irrigation) • Meter Reading management Account Maintenance including set up, billing, cancellations, collections, and liens
CHALLENGES: • Economic pressures could adversely affect delinquencies and cut-offs • Perception of quality customer service could decline if current economic pressures continue	**BUSINESS ASSUMPTIONS:** • Cut-off and delinquency/lien rates will remain stable • Systems will provide accurate and efficient capture of meter readings

Organizational Structure

FTE: 6



FY 2012-2013 STRATEGIC PRIORITIES, GOALS AND OBJECTIVES

Strategic Priority #1
Deliver Quality Services Equitably and Respectfully

Department Goal
Provide a responsive and consistent Utility Billing service experience

Objective
- Improve customer service delivery through reinforced service training in order to sustain a service resolution satisfaction rating of at least **90%** by September 2014.

Performance Indicators

Service Resolution Satisfaction Rating-Field Tech – *Percentage of Field Tech customer service surveys submitted that were rated as good or excellent.*
Service Resolution Satisfaction Rating-Customer Svc Rep – *Percentage of Customer Service Reps. customer service surveys submitted that were rated as good or excellent.*

Strategic Priority #2
Provide Sound Fiscal Management

Department Goal
Improve collections policy and procedures to provide cost savings for the City

Objective
- Enhance and implement collections procedures to increase the collection rate on finaled/inactive accounts from **35%** to **65%** on a monthly basis by September 2014.

Performance Indicator

Collection Rate on "Finaled" Accounts – *Percentage of finaled (inactive) delinquent accounts (> 90 days past due) successfully collected-in-full compared to total finaled delinquent accounts collectable*

KEY PERFORMANCE INDICATOR RESULTS & TARGETS

Key Performance Indicators	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Target
CUSTOMER SERVICE INDICATORS			
Service Resolution Satisfaction Rating-Field	N/A	100%	90%
Service Resolution Satisfaction Rating-Customer Svc	N/A	93%	90%
OPERATIONAL INDICATOR			
Collection Rate on "Finaled" Accounts	72%	35%	65%

A value denoted by "N/A" indicates a measurement was not assessed or will not be assessed

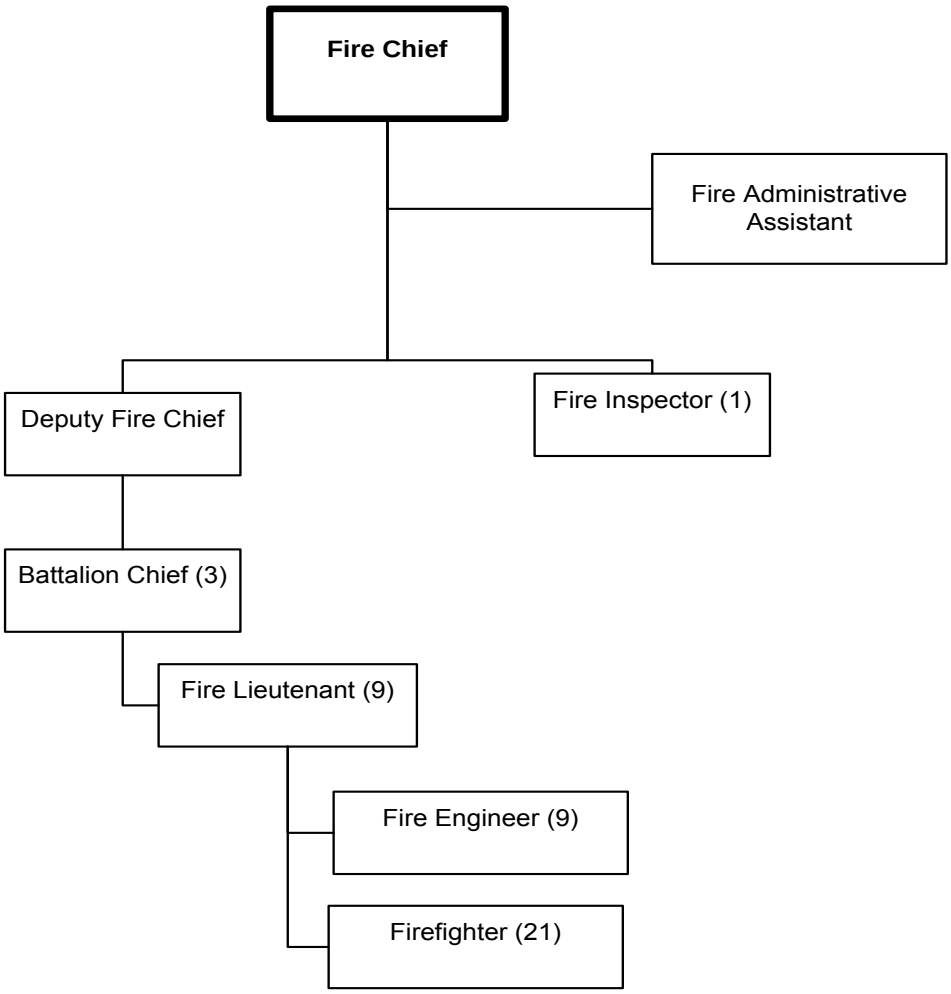
FIRE/RESCUE DEPARTMENT

BUSINESS PLAN & KEY PERFORMANCE INDICATORS

MISSION STATEMENT: Protect life and property from fire and other emergencies within our community through public education, fire code management, and timely responses to incidents.	**CORE FUNCTIONS:** • Fire, medical, and other incident responses • Fire inspections • Emergency Preparedness
CHALLENGES: • Insufficient funding to maintain service levels in a poor economy • Inability to implement creative staffing solutions due to inexperienced employees	**BUSINESS ASSUMPTIONS:** • Sufficient funding to accomplish the goals of the department • Reliable dispatching/communication services • Citizens will respond well to outreach efforts

Organizational Structure

FTE: 46



FY 2012-2013 STRATEGIC PRIORITIES, GOALS & OBJECTIVES

Strategic Priority #1
Ensure a Safe Community

Department Goal
Protection and preservation of life and property

Objectives
- Prepare community for natural disasters and other emergency situations by rolling out an emergency awareness campaign/program and distributing resource kits to improve the 'emergency preparedness satisfaction index' from **68%** to **75%** September 2013.
- Improve the 'fire prevention & education satisfaction index' from **82%** to **86%** through a continued fire prevention outreach campaign to conduct smoke detector inspections in all manufactured homes by September 2013.
- Expand the Citizen/Business Owner CPR training program to improve the 'CPR certified per 1000 residents ratio' of **2.9** to **9.6** (where for every 1000 residents there are 6 individuals in the community trained to use CPR) by September 2013.

Performance Indicators

Emergency Preparedness Satisfaction Index – *Percentage of Citizens who feel positive about how prepared the Fire Department is for emergencies*

Fire Prevention & Education Satisfaction Index *– Percentage of Citizens who feel positive about the Department's efforts to promote fire prevention and education*

CPR Certified / 1,000 Residents Ratio *– The number of individuals (residents and business owners) who are CPR trained and certified to-date compared to per 1,000 Winter Garden residents in any given year. (Formula: Total number of residents CPR trained / (Total City population (34,000) divided by 1,000 = 34). Alternatively, this measure reflects the number of WG residents who are trained in CPR life-saving techniques on a per 1,000 residents basis.*

Strategic Priority #2
Provide Sound Fiscal Management

Department Goal
Improve control of Fire Department's operating cost

Objective
- Establish, implement and monitor a firefighter staffing plan to include policies and management practices that will reduce 'labor cost percentage of total Fire Department expenses' from **86%** to **74%** and 'over-time cost percentage of total Fire Department expenses' from **6.8%** to **4.8%** by September 2013.

Performance Indicators

Labor Cost % of Total Fire Dept. Expense *– Labor expenditures (salaries, wages, OT and benefits in dollars) realized monthly/annually compared to total Fire & Rescue Department expenditures*

Fire Labor Expense Variance to Budget *– Difference or change (in dollars) between actual and budgeted labor expenditures in the Fire & Rescue Dept.*

Over-Time Cost % of Total Fire Dept. Expenses *– Total labor over-time expenses (in dollars) realized monthly/annually compared to total Fire & Rescue Department expenditures*

Fire OT Expense Variance to Budget *– Difference or change (in dollars) between actual and budgeted over-time expenditures in the Fire & Rescue Dept.*

KEY PERFORMANCE INDICATOR RESULTS & TARGETS

Key Performance Indicators	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Target
CUSTOMER SERVICE INDICATORS			
Emergency Preparedness Satisfaction Index	68%	N/A	75%
Fire Prevention & Education Satisfaction Index	82%	N/A	86%
FINANCIAL INDICATORS			
* Labor Cost % of Total Fire Dept. Expense	85.6%	86.35%	74%
* Fire Labor Expense Variance to Budget	($462,018)	($267,268)	($183,000)
* Over-Time Cost % of Total Fire Dept. Expenses	6.8%	5.6%	4.8%
* Fire OT Expense Variance to Budget	($92,865)	($47,999)	($43,000)
OPERATIONAL INDICATOR			
CPR Certified / 1,000 Residents Ratio	3.26	6.8	9.6

A value denoted by "N/A" indicates a measurement was not assessed or will not be assessed
* Represent preliminary year-end results subject to possible accruals and other adjustments

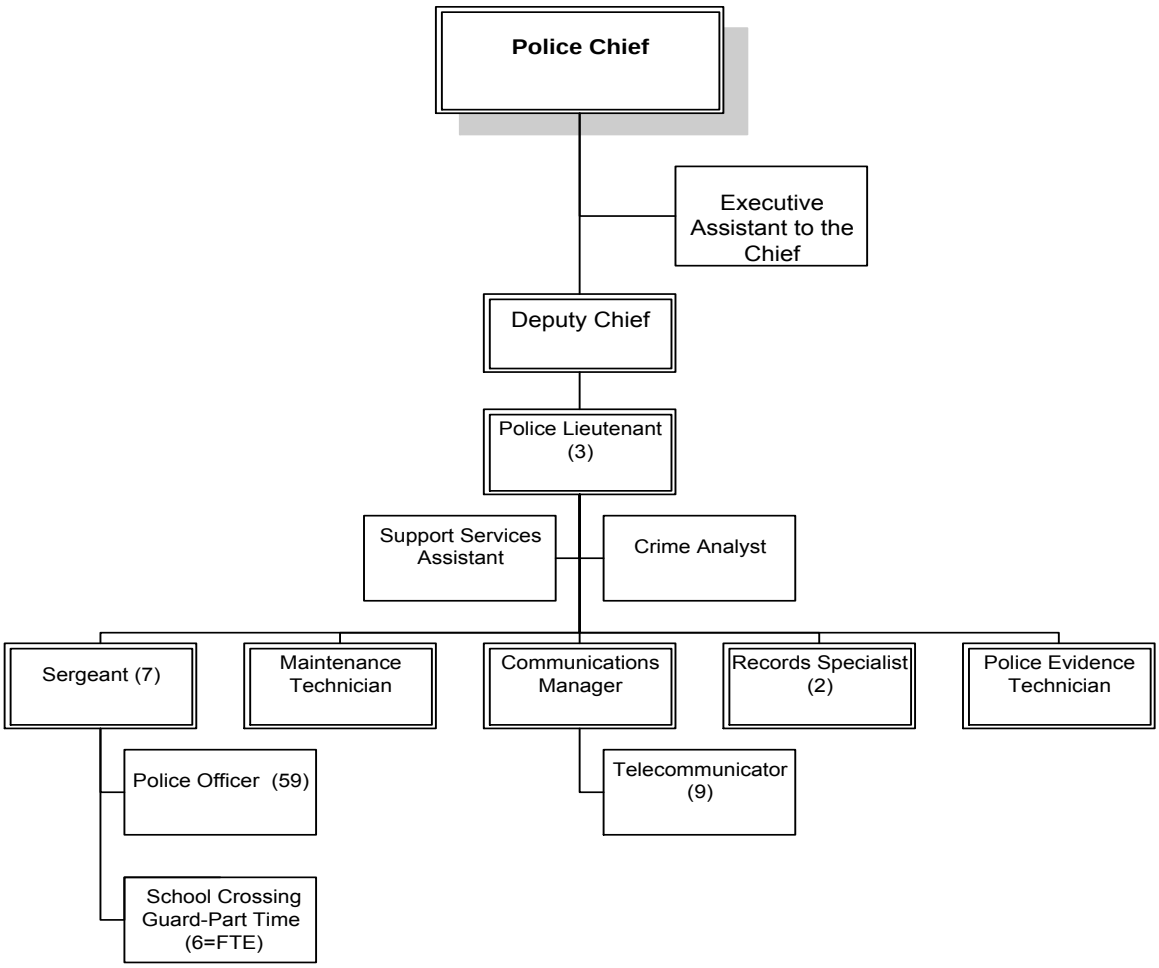
POLICE DEPARTMENT

BUSINESS PLAN & KEY PERFORMANCE INDICATORS

MISSION STATEMENT:	CORE FUNCTIONS:
Create safe communities by building partnerships to prevent crime and utilizing modern technology to target criminal activities.	• Patrol • Criminal Investigations • Community Oriented Policing • Forensics • Dispatch (911 and Non-Emergency Services)
CHALLENGES: • Prolonged economic pressures could increase crime and negatively affect police resources • Citizen's apathy towards public safety initiatives • Population growth with no staff increases	**BUSINESS ASSUMPTIONS:** • Citizens will respond favorably to outreach efforts • Economy will stabilize • Staffing levels will remain • Sufficient forfeiture revenue to support 'at risk youth' programs

Organizational Structure

FTE: 94



FY 2012-2013 STRATEGIC PRIORITY, GOAL & OBJECTIVES

Strategic Priority #1
Ensure a Safe Community

Department Goal
Increase sense of safety throughout downtown and all residential communities

Objectives
- Identify and address crime trends to improve the perceived 'safety from property crime index' from **71%** to **75%** by September 2013.
- Expand Crime Prevention initiatives to improve the 'crime prevention index' from **83%** to **85%** by September 2013.
- Provide proactive education and community awareness through increased use of technology-based solutions to improve the 'average safety in your neighborhood index' from **89%** to **90%** by September 2013.
- Improve patrol presence and activity throughout the downtown district to increase the overall 'safety in downtown Winter Garden after dark index' from **82%** to **85%** by September 2013.

Performance Indicators

Safety from Property Crimes Index *– Percentage of citizens who feel safe from property crimes*
Crime Prevention Index *– Percentage of citizens who feel positive about crime prevention efforts throughout the City*
Average Safety in Your Neighborhood Index *– Combined percentage rating of citizens who feel positive about safety in their neighborhood during the day and after dark*
Safety in Downtown Winter Garden After Dark Index *– Percentage of citizens (residents and merchants) who feel safe after dark in Winter Garden's downtown district*

KEY PERFORMANCE INDICATOR RESULTS & TARGETS

Key Performance Indicators	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Target
CUSTOMER SERVICE INDICATORS			
Safety From Property Crime Index	71%	N/A	75%
Crime Prevention Index	83%	N/A	85%
Average Safety in Your Neighborhood Index	89%	N/A	90%
Safety in Downtown Winter Garden after Dark Index	82%	N/A	85%

A value denoted by "N/A" indicates a measurement was not assessed or will not be assessed

- PUBLIC SERVICES -

Administration

Engineering

Environmental Services

Parks & Recreation

Solid Waste

Waste Water / Reclaimed Water

Waste Water / Storm Water/ Collections / Streets

Water Treatment & Pumping

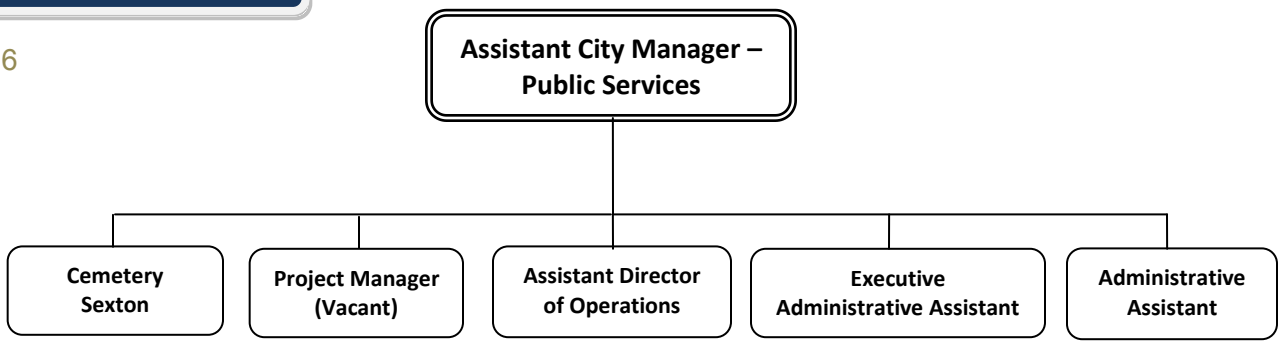
Water / Reclaimed Water / Distribution / Streets

PUBLIC SERVICES DEPARTMENT
ADMINISTRATION/CEMETERY DIVISIONS
BUSINESS PLAN & KEY PERFORMANCE INDICATORS

MISSION STATEMENT:	CORE FUNCTIONS:
Administration: To facilitate the provision and maintenance of high quality infrastructure to efficiently deliver safe, reliable and responsive services. **Cemetery:** To compassionately assist family members with the planning of cemetery needs of our customers.	• Management of Public Services Divisions • Liaison to State & Federal Regulatory Agencies • Assist with cemetery needs and maintain attractive cemetery grounds
CHALLENGES: • Unforeseen roadblocks while partnering with Orange County • Reliance on State and Federal Regulatory Agencies for approvals (permits and other requirements) • Declining Impact Fee funding for roadway and utility projects	**BUSINESS ASSUMPTIONS:** • Approval of new water, storm water, and wastewater rates in fiscal year 2010. • Implementation of Phase II Reclaimed Water Project

Organizational Structure

FTE: 6



FY 2012-2013 STRATEGIC PRIORITIES, GOALS & OBJECTIVES

Strategic Priority #1
Preserve the Natural Environment

Department Goal
More environmentally friendly City focused on reducing ground water withdrawals

Objective
- Enhance wastewater and reclaimed water infrastructure to ensure NPDES/DEP compliance and expand system for future growth to reduce the volume of ground water withdrawals by **10%** from **1,819** to **1,637** annually by September 2014.

Performance Indicator

Volume of Ground Water Withdrawals *– Number of million gallons of water being pumped out of the aquifer by the City*

Strategic Priority #2
Provide Sound Fiscal Management

Department Goal
City capital improvements provided at a low cost

Objective
- Develop and execute a plan to acquire external funding to facilitate infrastructure improvements by achieving a capital improvements external funding rate of **11%** by September 2013.

Performance Indicators

Capital Improvements External Funding Rate – *Percentage of external funding received for capital improvements compared to total capital cost required*

Capital Improvements External Funding Received *– Monetary value received from external sources to fund capital projects*

Strategic Priority #3
Maintain Quality Services and Infrastructure

Department Goal
Reduce flooding incidents from adverse weather conditions

Objective
- Develop and implement a Stormwater Master Plan to reduce severe flooding incidents by **75%** from **14** incidents to **6** incidents by June 2013.

Performance Indicator

Total Number of Severe Flooding Incidents *– Number of times water collection occurs and results in damage to personal and real property*

KEY PERFORMANCE INDICATOR RESULTS & TARGETS

Key Performance Indicators	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Target
FINANCIAL INDICATORS			
Capital Improvements External Funding Rate	3%	14%	11%
Capital Improvements External Funding Received	$387,624	$1,400,000	$300,000
OPERATIONAL INDICATORS			
Volume of Ground Water Withdrawals (in million gallons)	2,058	2,085	1,875
Total Number of Flooding Incidents	0	1	6

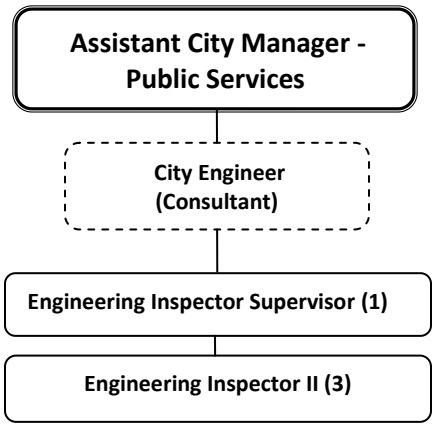
ENGINEERING DEPARTMENT

BUSINESS PLAN & KEY PERFORMANCE INDICATORS

MISSION STATEMENT:	CORE FUNCTIONS:
Provide professional engineering services, technical support, and problem resolution for the City as well as private entities through long-term infrastructure planning while ensuring sound project design and quality construction management.	• Stormwater Management/Planning • Monitor, Report and ensure FDEP National Pollutant Discharge Elimination System (NPDES) Compliance • Capital improvement project management • Construction inspections (public and private development) • Public & private plan reviews and consultation • GIS support for City Assets and Infrastructure
CHALLENGES:	**BUSINESS ASSUMPTIONS:**
• Additional unexpected mandates from NPDES and FEMA State and Federal regulatory agencies	• Minimal change orders and schedule delays on construction projects • Sufficient funding for CIP Projects

Organizational Structure

FTE: 4



FY 2012-2013 STRATEGIC PRIORITY, GOALS & OBJECTIVES

Strategic Priority #1
Maintain Quality Services and Infrastructure

Department Goals

Ensure timely completion of all planned CIP projects annually
Ensure regulatory compliance with FDEP/NPDES permit

Objectives

- Re-evaluate current Engineering CIP process and implement solutions to ensure an 'Engineering project completion rate' of **90%** by September 2013.
- Review and streamline NPDES data collection compliance process to minimize the '# of annual NPDES report review comments' from **7** to **3** by June 2013.

Performance Indicators

Engineering Project Completion Rate – *Number of design, review, and inspection projects completed in the planned timeframe compared to total projects completed*

# of Annual NPDES Report Review Comments – *Number of exception review comments provided by NPDES to the City for mandatory corrective action on an annual basis.*

% of NPDES Compliance Standards Met *– Number of NPDES operational metrics that were compliant with regulatory mandates compared to total operational metrics or mandates set forth.*

% of NPDES Compliance Line Items Reported On *– Number of NPDES mandated data line items reported compared to total data line items required for reporting.*

KEY PERFORMANCE INDICATOR RESULTS & TARGETS

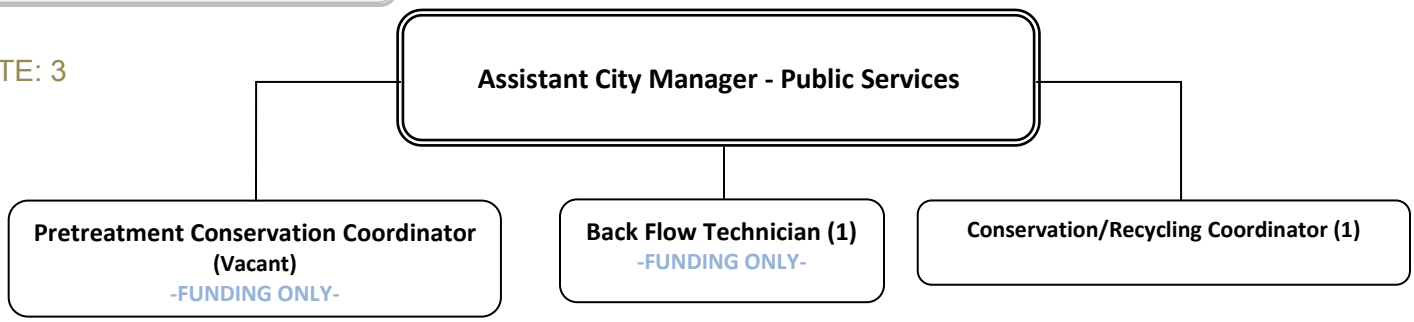
Key Performance Indicators	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Target
OPERATIONAL INDICATORS			
Engineering Project Completion Rate	100%	90%	90%
# of annual NPDES Report Review Comments	7	4	3
% of NPDES Compliance Standards Met	90%	100%	100%
% of NPDES Compliance Line Items Reported On	100%	100%	100%

PUBLIC SERVICES DEPARTMENT
ENVIRONMENTAL SERVICES DIVISION
BUSINESS PLAN & KEY PERFORMANCE INDICATORS

MISSION STATEMENT:	CORE FUNCTIONS:
Provide environmentally sound solutions for industrial wastewater pretreatment and water conservation practices.	• Administer Water Conservation Program • Administer Industrial Wastewater Pretreatment Program
CHALLENGES:	**BUSINESS ASSUMPTIONS:**
• Meeting St. Johns River Water Management District's requirements for reduction in water consumption through water conservation • Unfunded FDEP's requirements for reductions in oils, fats and grease that enter the City's wastewater system	• Enforcement of the new water conservation irrigation rules will reduce water consumption • Water conservation public education will reduce water consumption • Public education related to properly disposing of cooking oil and grease will reduce wastewater operations expenses

Organizational Structure

FTE: 3



FY 2012-2013 STRATEGIC PRIORITIES, GOALS & OBJECTIVES

Strategic Priority #1
Maintain Quality Services and Infrastructure

Department Goal
Reduce Fats, Oils and Grease (F.O.G.) from the wastewater stream through industrial pretreatment public education

Objective
- Reduce grease in wastewater by educating restaurant owners on grease trap maintenance to achieve a restaurant site inspection compliance rate of **90%** by September 2013.

Performance Indicator

Restaurant Site Inspection Compliance Rate *– Percentage of restaurants that successfully pass grease trap inspections compared to total restaurants inspected*

Strategic Priority #2
Preserve the Natural Environment

Department Goal
Protect groundwater resources through water conservation

Objective
- Ensure compliance with St John's Water allocation through proactive conservation awareness efforts and by **not exceeding** the allowable groundwater withdrawal restrictions of **5.54** million gallons/day for calendar year 2011, **5.71** million gallons/day for calendar year 2012 and **5.83** million gallons/day for calendar year 2013.

Performance Indicators

Million Gallons / Day in Groundwater Withdrawals *– Amount of groundwater measured in million gallons per day that the City withdrew per calendar year as outlined and defined in the City's St. John's consumptive use permit*

Water Conservation Participation Index *– Results from Citizen Survey indicating how many people practice some form of water conservation*

KEY PERFORMANCE INDICATOR RESULTS & TARGETS

Key Performance Indicators	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Target
CUSTOMER SERVICE INDICATOR			
Water Conservation Participation Index	53%	N/A	60%
OPERATIONAL INDICATORS			
Restaurant Site Inspection Compliance Rate	N/A	100%	90%
Million Gallons / Day in Groundwater Withdrawals	5.31	5.71	5.10

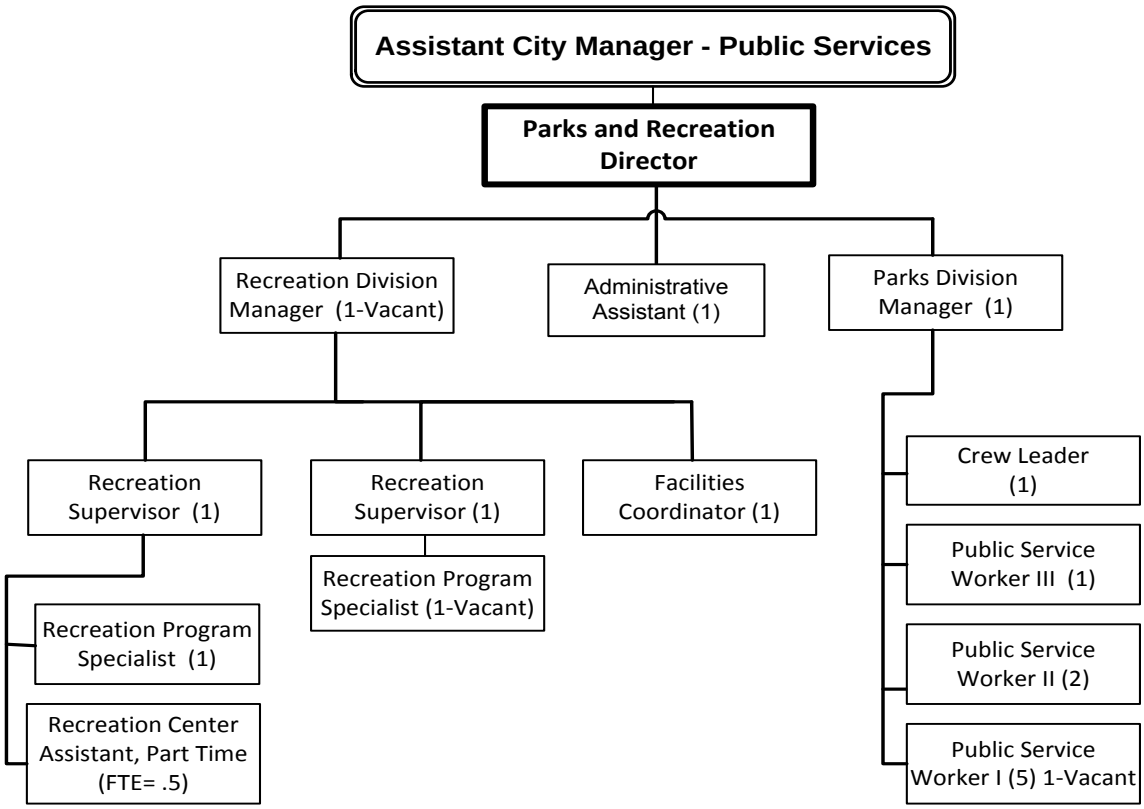
A value denoted by “N/A” indicates a measurement was not assessed or will not be assessed

PUBLIC SERVICES DEPARTMENT
PARKS AND RECREATION
BUSINESS PLAN & KEY PERFORMANCE INDICATORS

MISSION STATEMENT:	CORE FUNCTIONS:
To provide desirable and high quality recreation programs, parks, and facilities to ensure exceptional leisure experiences for the residents of and visitors to Winter Garden.	• Provide active and passive recreational facilities for individuals, families and local athletic groups • Provide programs and events that cater to diverse leisure needs
CHALLENGES: • Budget constraints could cause Parks and Recreation programs to be reduced or eliminated • Possible lack of taxpayer support for increased athletic field space • Insufficient demand to justify programs	**BUSINESS ASSUMPTIONS:** • Residents and visitors will continue to have a desire to participate in recreational activities • Availability of appropriate funding to carry out programming

Organizational Structure

FTE: 18.5



FY 2012-2013 STRATEGIC PRIORITIES, GOALS & OBJECTIVES

Strategic Priority #1
Provide an Attractive Community

Department Goal
Keep pedestrian areas and landscapes beautiful

Objective
- Continuously evaluate and improve hardscape and landscape maintenance to achieve a 'pedestrian and landscape areas satisfaction index' of **80%** by September 2013.

Performance Indicators
Pedestrian and Landscape Areas Satisfaction Index *- Percentage of citizens who feel positive about the way the City maintains its hardscape and landscape areas*
Downtown Pedestrian and Landscape Areas Satisfaction Rating *- Percentage of Local Downtown Businesses (surveyed) that felt positive about the appearance/maintenance quality of Downtown's pedestrian and landscape areas*

Strategic Priority #2
Provide Recreation, Arts and Culture

Department Goals
Provide a variety of quality parks, facilities, recreational and cultural experiences
Provide diverse and high quality micro public events

Objectives
- Improve quality of recreation programs through enhanced survey methods and utilizing target marketing strategies to increase the 'participated in a recreation program or activity satisfaction index' from **40%** to **45%** and 'recreational opportunities satisfaction index' from **77%** to **80%** by September 2013.
- Continue to evaluate and identify targeted specialized events to increase the economic impact for the Downtown District to achieve a Downtown Business Event Satisfaction Rating of **75%** by September 2013.

Performance Indicators
Participated in a Recreation Program or Activity Satisfaction Index *- Percentage of citizens who have participated in a Winter Garden recreation program or activity*
Recreational Opportunities Satisfaction Index *- Percentage of residents who view recreational opportunities as good or excellent*
# of Total Program/ Events Participants *- Total number of program participants for all City sponsored recreational programs or special events*
% Satisfied with Recreation programs *- Percentage of post program survey participants who had a positive experience*
Downtown Business Event Satisfaction Rating *- Percentage of businesses that rated each event as good or excellent for their business*
Event Impact On Business Sales *- % of businesses which experienced at least a 5-10% increase in sales during each event*

KEY PERFORMANCE INDICATOR RESULTS & TARGETS

Key Performance Indicators	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Target
CUSTOMER SERVICE INDICATORS			
Pedestrian and Landscape Areas Satisfaction Index	77%	N/A	80%
Downtown Pedestrian and Landscape Areas Satisfaction Rating	N/A	100%	95%
Participated in a Recreation Program or Activity Satisfaction Index	40%	N/A	45%
Recreational Opportunities Satisfaction Index	79%	N/A	85%
% Satisfied with Recreation programs	89%	94%	90%
Downtown Business Event Satisfaction Rating	N/A	67%	75%
Event Impact On Business Sales	N/A	57%	67%
OPERATIONAL INDICATOR			
# of Total Program/Events Participants	83,568	85,364	90,000

A value denoted by "N/A" indicates a measurement was not assessed or will not be assessed

PUBLIC SERVICES DEPARTMENT
SOLID WASTE DIVISION
BUSINESS PLAN & KEY PERFORMANCE INDICATORS

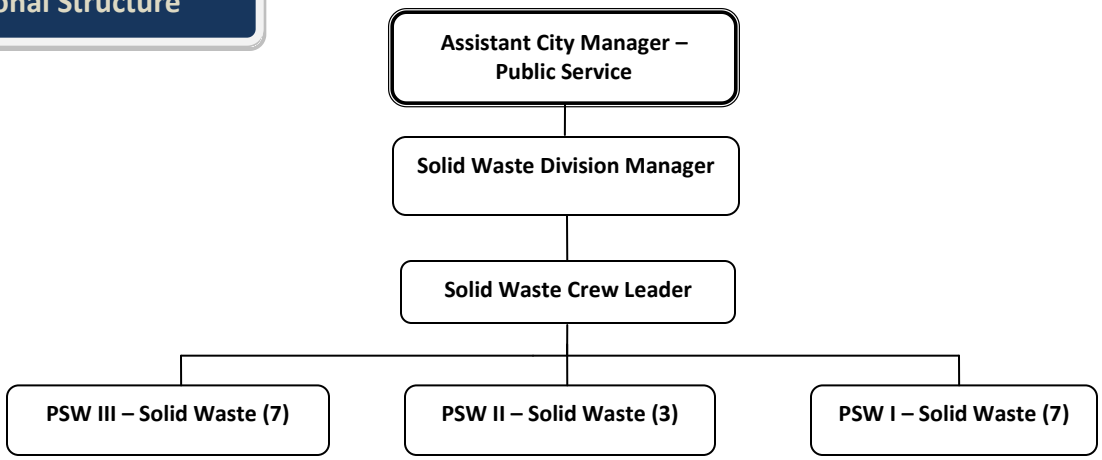
MISSION STATEMENT:	CORE FUNCTIONS:

Provide responsive as well as efficient collection and disposal of solid waste.	• Collection and removal of solid waste materials
	  ○ Residential/Commercial garbage
	  ○ Recyclables
	  ○ Yard Waste

CHALLENGES: • Excessive employee turnover • Public apathy towards recycling	**BUSINESS ASSUMPTIONS:** • The Orange County Landfill will continue to accept solid waste from the City of Winter Garden • There will be a continued market or demand for recycled materials • Vehicles and equipment will be properly maintained in a timely manner • Public will comply with disposal requirements

Organizational Structure

FTE: 19



FY 2012-2013 STRATEGIC PRIORITY, GOALS & OBJECTIVES

Strategic Priority #1
Preserve the Natural Environment

Departmental Goals
Improve the natural environment through increased recycling awareness
Reduce the amount of solid waste going into the landfill

Objective
- Improve the recycling awareness public outreach effort to increase the citizen rating of 'recycled used paper, cans or bottles from your home survey index' from **87%** to **90%** by September 2013.

Performance Indicators

Recycled Used Paper, Cans or Bottles from Your Home Survey Index – *Percentage of citizens who recycled paper, cans, or bottles at home*

Recycled Waste as a % of Total Waste – *Recycled waste tonnage divided by total tonnage of waste/refuse transported to the landfill*

KEY PERFORMANCE INDICATOR RESULTS & TARGETS

Key Performance Indicators	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Target
OPERATIONAL INDICATORS			
Recycled Used Paper, Cans or Bottles from Your Home Survey Index	87%	N/A	90%
Recycled Waste as a % of Total Waste	8.1%	6.9%	10%

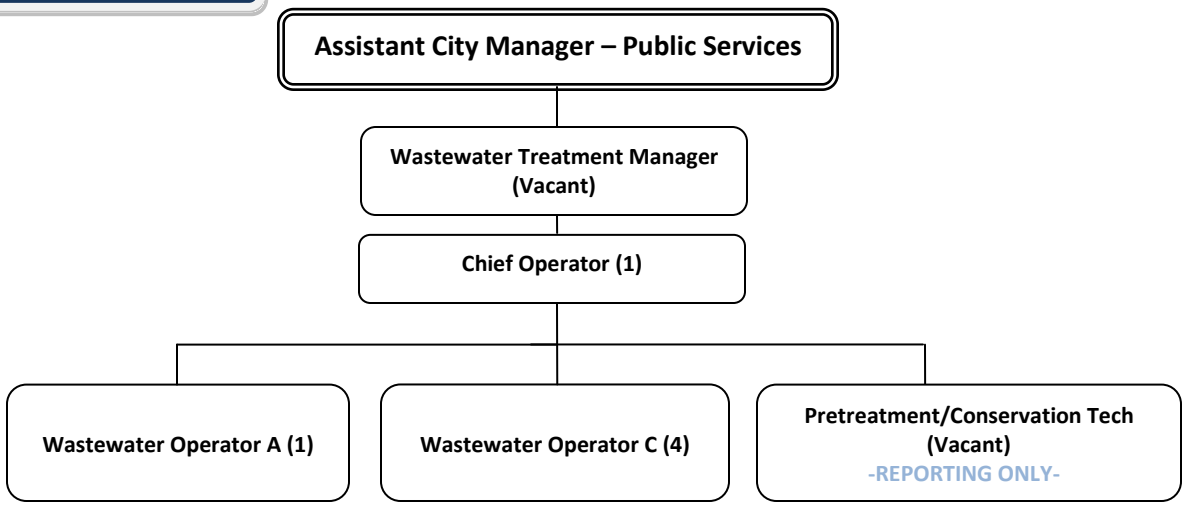
A value denoted by "N/A" indicates a measurement was not assessed or will not be assessed

PUBLIC SERVICES DEPARTMENT
WASTEWATER & RECLAIMED WATER DIVISION
BUSINESS PLAN & KEY PERFORMANCE INDICATORS

MISSION STATEMENT:	CORE FUNCTIONS:
To protect the natural environment through sound environmental practices with wastewater and reclaimed water treatment.	• Treatment of sewage to FDEP Permit levels • Production of reclaimed water
CHALLENGES: • Excessive rainfall leading to higher infiltration to the collection system • Reliance on third party for sludge removal	**BUSINESS ASSUMPTIONS:** • City will be able to continue to dispose of the sludge produced by the treatment plant • Phase two of the reclaimed water system will be operational

Organizational Structure

FTE: 7



FY 2012-2013 STRATEGIC PRIORITY, GOAL & OBJECTIVE

Strategic Priority #1
Maintain Quality Services and Infrastructure

Department Goal
Improve odor control at wastewater treatment facility

Objective
- Continue to evaluate and implement odor control solutions to reduce odors effects from the wastewater treatment facility and decreasing the number of odor complaints to **3** per year by September 2013.

Performance Indicators

Number of Odor Complaints – *Annual number of unique complaints by residents regarding the smell emitted from the wastewater facility*

Number of Repeat Odor Complaints *- Number of complaints by residents who have complained previously regarding the smell emitted from the wastewater facility*

KEY PERFORMANCE INDICATOR RESULTS & TARGETS

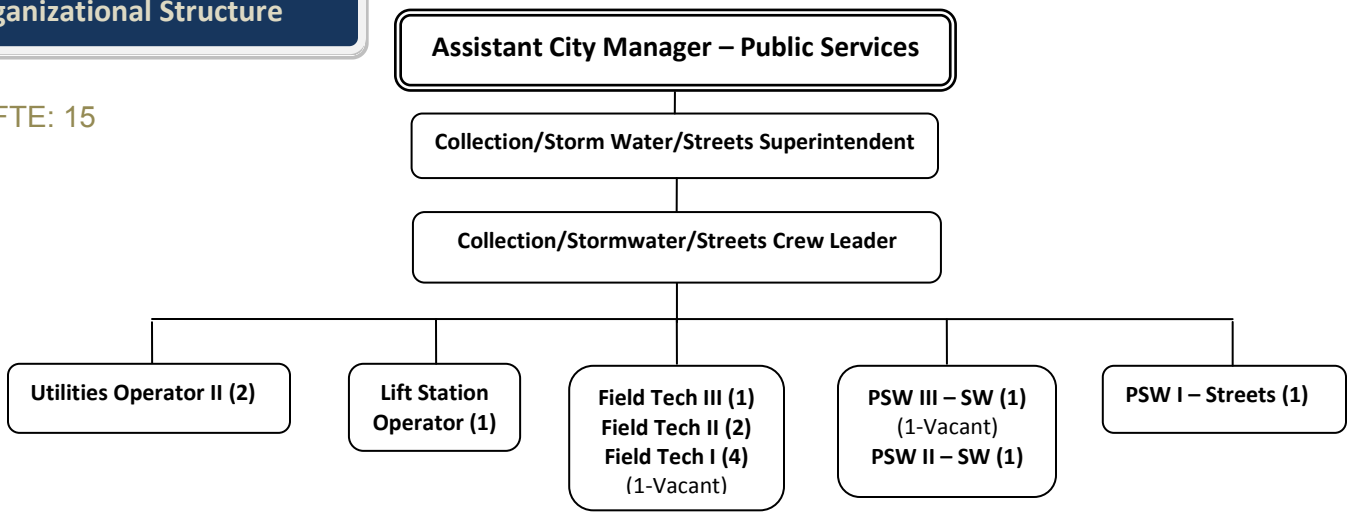
Key Performance Indicators	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Target
OPERATIONAL INDICATORS			
Number of Odor Complaints	10	0	3
Number of Repeat Odor Complaints	2	0	0

PUBLIC SERVICES DEPARTMENT
WASTEWATER/STORMWATER COLLECTION/STREETS DIVISION
BUSINESS PLAN & KEY PERFORMANCE INDICATORS

MISSION STATEMENT:	CORE FUNCTIONS:
Wastewater/Stormwater Collection: Provide citizens with efficient and responsive collection services for wastewater/stormwater. **Streets:** To keep the City and its gateway corridors attractive, clean and safe for all modes of travel.	• Maintain wastewater and stormwater collection systems • Monitoring lift stations • Mowing and maintenance of street right-of-ways, sidewalks and stormwater ponds
CHALLENGES:	**BUSINESS ASSUMPTIONS:**
• Adverse weather conditions and tropical storms • State and Federal Environmental Mandates • Lack of cooperation from Federal, State and Regional agencies • Lack of funding for Storm Water Action Team (SWAT)	• Use of computerized Maintenance Management Work Order System will improve operational efficiency and effectiveness • Approval of new stormwater rates • Approval of new wastewater utility rates

Organizational Structure

FTE: 15



FY 2012-2013 STRATEGIC PRIORITIES, GOALS & OBJECTIVES

Strategic Priority #1
Preserve the Natural Environment

Department Goal
Reduce pollution in Lake Apopka through cleaner streets and storm water systems

Objective
- Improve level of service with street cleaning and storm water system maintenance to increase the volume of pollutants removed from storm water drains by **6.8%** from **487** tons to **520** tons of debris removed annually by September 2013.

Performance Indicators

Volume of Pollutants Removed from Stormwater Drains – *Percentage increase or amount of debris, measured in tonnage, that have been extracted from the drainage system to reduce pollution*

Strategic Priority #2
Provide an Attractive Community

Department Goal
Keep the City corridors attractive and clean

Objective
- Evaluate and improve procedures for street cleaning and right of way maintenance to increase the 'street cleaning satisfaction index' from **72%** to **82%** by September 2013.

Performance Indicator

Street Cleaning Satisfaction Index *– Percentage of citizens who felt positive about the street cleanliness throughout the City*

Strategic Priority #3
Maintain Quality Services and Infrastructure

Department Goals
Prolong the service life of the City's infrastructure
Reduce citizen storm water complaints

Objectives
- Improve sewer preventative maintenance to increase the 'sewer satisfaction index' from **76%** to **80%** by September 2013.
- Improve the review and resolution of citizen storm water complaints and requests by developing the Storm Water Action Team (SWAT) to increase the 'storm water drainage satisfaction index' from **79%** to **80%** by September 2013.

Performance Indicators

Sewer Satisfaction Index – *Percentage of citizens who feel positive about the City's sewer services*
Linear Feet of Sewer Pipes Cleaned *– Distance in linear feet of sewer pipes cleaned for scheduled troublesome areas throughout the City*
% of Calls Responded to Within 45 Minutes *– Number of sewer line blockage service requests (calls by residents) responded to within 45 minutes compared to total number of sewer line blockage service request responses*
% of Total Sewer Pipes Cleaned *– Percentage of sewer pipes (in linear feet) cleaned and maintained annually compared to total sewer pipes in the City's system*

Storm Water Drainage Satisfaction Index *– Percentage of citizens who feel positive about storm water drainage*

KEY PERFORMANCE INDICATOR RESULTS & TARGETS

Key Performance Indicators	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Target
CUSTOMER SERVICE INDICATORS			
Street Cleaning Satisfaction Index	77%	N/A	82%
Sewer Service Satisfaction Index	85%	N/A	88%
Storm Water Drainage Satisfaction Index	79%	N/A	80%
OPERATIONAL INDICATORS			
Linear Feet of Sewer Pipes Cleaned	94,510	196,378	150,000
% of Calls Responded to Within 45 Minutes	100%	100%	100%
% of Total Sewer Pipes Cleaned	9.6%	21%	20%
Volume of Pollutants Removed from Storm Water Drains (in tons)	487	506	520

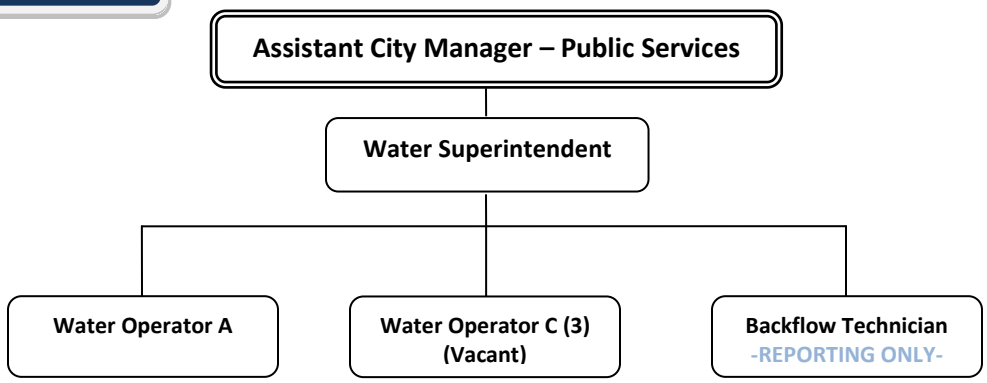
A value denoted by "N/A" indicates a measurement was not assessed or will not be assessed

PUBLIC SERVICES DEPARTMENT
WATER TREATMENT & PUMPING DIVISION
BUSINESS PLAN & KEY PERFORMANCE INDICATORS

MISSION STATEMENT: Provide quality and safe drinking water.	**CORE FUNCTIONS:** • Provide safe drinking water • Maintain water system pressures and flows
CHALLENGES: • St. John River Water Management District requirements for Alternative Water Supply Projects	**BUSINESS ASSUMPTIONS:** • Water and Wastewater Master Plan will identify areas where additional water storage capacity is needed • Restoring service of elevated storage tanks will reduce pumping and power costs • Reduction in water consumption and production will occur through water conservation measures

Organizational Structure

FTE: 5



FY 2012-2013 STRATEGIC PRIORITY, GOALS & OBJECTIVES

Strategic Priority #1
Maintain Quality Services and Infrastructure

Department Goals
Raise consumer confidence in the City's drinking water
Compliance with Consumptive Use Permit

Objectives
- Improve public education program to increase the 'drinking water satisfaction index' from **66%** to **70%** by September 2013.
- Ensure quality delivery of water services to City neighborhoods by maintaining a water pressure level of 50 psi **90% of the time** by September 2013.

Performance Indicators

Drinking Water Satisfaction Index *– Percentage of citizens who feel positive about the City's drinking water*
Percentage of time Water Pressure >= 50 psi *– Percentage of times the water pressure reads at least 50 psi when conducting flow and static testing of neighborhood fire hydrants*

KEY PERFORMANCE INDICATOR RESULTS & TARGETS

Key Performance Indicators	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Target
CUSTOMER SERVICE INDICATOR			
Drinking Water Satisfaction Index	66%	N/A	70%
OPERATIONAL INDICATOR			
Percentage of time Water Pressure >= 50 psi	91%	100%	90%

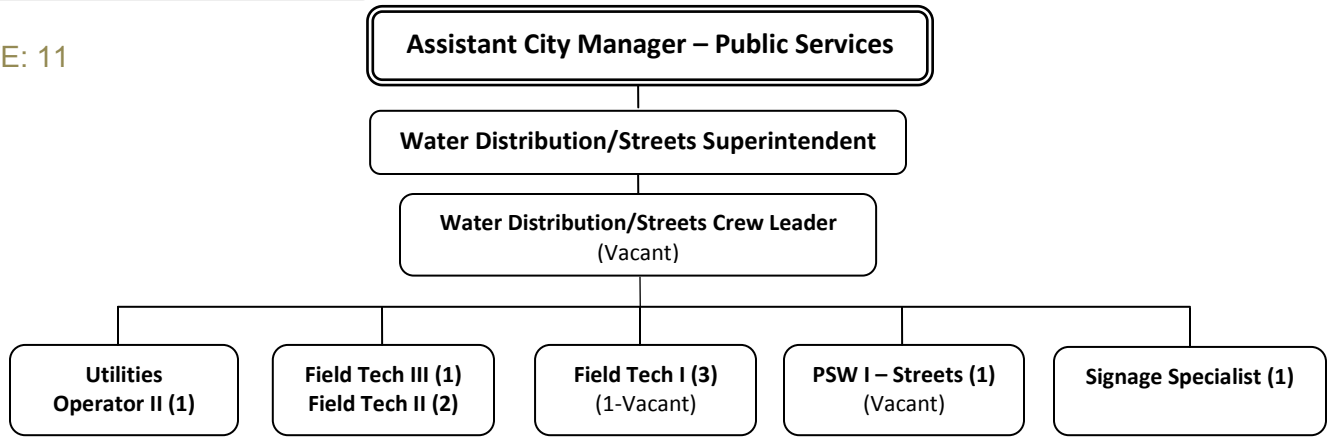
A value denoted by "N/A" indicates a measurement was not assessed or will not be assessed

PUBLIC SERVICES DEPARTMENT
WATER & RECLAIMED WATER DISTRIBUTION/STREETS DIVISION
BUSINESS PLAN & KEY PERFORMANCE INDICATORS

MISSION STATEMENT:	CORE FUNCTIONS:
Water Distribution: Consistently deliver quality potable and reclaimed water to all residents and business owners 24 hours a day and 7 days a week. **Streets**: Preserve and improve the City's roadways and sidewalks to provide safe, durable and efficient commute.	• Provide reliable water services • Provide and maintain roadways and sidewalks • Maintain traffic signs, traffic lights and street lights
CHALLENGES: • Adverse and abnormal weather patterns and conditions	**BUSINESS ASSUMPTIONS:** • Sufficient water meter audits will be conducted to minimize lost revenues

Organizational Structure

FTE: 11



FY 2012-2013 STRATEGIC PRIORITIES, GOALS & OBJECTIVES

Strategic Priority #1
Improve and Maintain Mobility

Department Goal
Improve automobile transportation and pedestrian infrastructure

Objectives
- Execute and perpetually evaluate City street maintenance program to increase the 'street repair/maintenance satisfaction index' from **60%** to **65%** by September 2013.
- Execute and perpetually evaluate City sidewalk maintenance plan to increase the 'sidewalk maintenance satisfaction index' from **72%** to **80%** by September 2013.

- Deploy a traffic communication plan during maintenance activities to increase the 'ease of car travel in Winter Garden satisfaction index' from **72%** to **80%** by September 2013.

Performance Indicators

Street Repair/Maintenance Satisfaction Index – *Percentage of citizens who feel satisfied with street repair and maintenance throughout the City*
% Street Repairs Resolved Within Standard – *Percentage of times street repairs are resolved within establish service standards (Level 1 - 24 hrs; Level 2 - 72 hrs; Level 3 - 10 days)*
Sidewalk Maintenance Satisfaction Index – *Percentage of citizens who feel satisfied with sidewalk maintenance throughout the City*
% of Sidewalk Repairs Resolved Within Standard – *Percentage of times sidewalk repairs are resolved within establish service standards (Level 1 - 24 hrs; Level 2 - 72 hrs; Level 3 - 10 days)*
Ease of Car Travel in Winter Garden Satisfaction Index – *Percentage of citizens who feel satisfied with fluidity of car travel throughout the City (helpfulness and usefulness of signage)*

Strategic Priority #2
Maintain Quality Services and Infrastructure

Department Goal
Increase water pressure and minimize water service interruptions for residents

Objective
- Execute water main capital improvements and provide enhanced fire training information to reduce water main breaks by **61%** from **38** to **15** by September 2013.

Performance Indicator

Number of Water Main Breaks– *Number of ruptured water pipe events throughout the City*

KEY PERFORMANCE INDICATOR RESULTS & TARGETS

Key Performance Indicators	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Target
CUSTOMER SERVICE INDICATORS			
Street Repair/Maintenance Satisfaction Index	60%	N/A	65%
Sidewalk Maintenance Satisfaction Index	72%	N/A	80%
Ease of Car Travel in Winter Garden Satisfaction Index	72%	N/A	80%
OPERATIONAL INDICATORS			
% Street Repairs Resolved Within Standard	96%	100%	95%
% of Sidewalk Repairs Resolved Within Standard	95%	100%	95%
Number of Water Main Breaks	38	9	15

A value denoted by "N/A" indicates a measurement was not assessed or will not be assessed

WINTER GARDEN

CITY PROFILE

City Profile

The City of Winter Garden

The City of Winter Garden, Florida, was formed by Charter on November 10, 1903, and is located in Orange County, Florida. As with most communities founded in the early 1900's of rural Florida, Winter Garden's economy relied heavily on agriculture. A year-round growing season and fertile soil enabled the production of fruits and vegetables; rail provided direct transportation routes to northern markets; and local orange groves were Florida's gold.

In the late 1960's, Central Florida's economy changed. A new mouse was on the block and tourism quickly became the new gold. Winter Garden's proximity to Orlando and the Walt Disney properties made it an ideal spot for growth.

Today, Winter Garden is referred to as a modern-day Mayberry USA by residents, and as a Florida destination, only without pretense. The City has a commission/manager form of government with a Mayor and four Commissioners elected as the governing body. The City provides the following services to its citizens: public safety, public works, cultural, recreation, community development, water, wastewater, stormwater and solid waste services. The Commission embarked upon an aggressive strategy, in recent years, making Winter Garden an ideal place to grow families as well as businesses.

Numerous events occur each year in the Winter Garden Historic Downtown District including charitable benefits, art festivals, music festivals, holiday events and more. The annual Spring Fever in the Garden event, sponsored by the Bloom N Grow Society, is one of the most popular annual events. There are also ongoing downtown events such as a weekly Farmers Market, a monthly Cruz-N-Car Show, and on most Fridays, you can catch a local musical performer at the Centennial Gazebo.

In 2012, Winter Garden was awarded two very special honors: Best medium sized farmers market in the nation from American Farmland Trust, and the "Best of the Best" landscaped area in the nation award from America In Bloom.

The City's short term goal is to be the best little city in the state of Florida. Its long term goal is to be the best little City in the United States.

Incorporated:	1903
Population:	36,063*
Land Area:	Approximately 17 square miles
Millage:	4.25
Mayor:	John Rees
City Manager:	Michael Bollhoefer

*Source: Bureau of Economics and Business Research, Univ. of Florida

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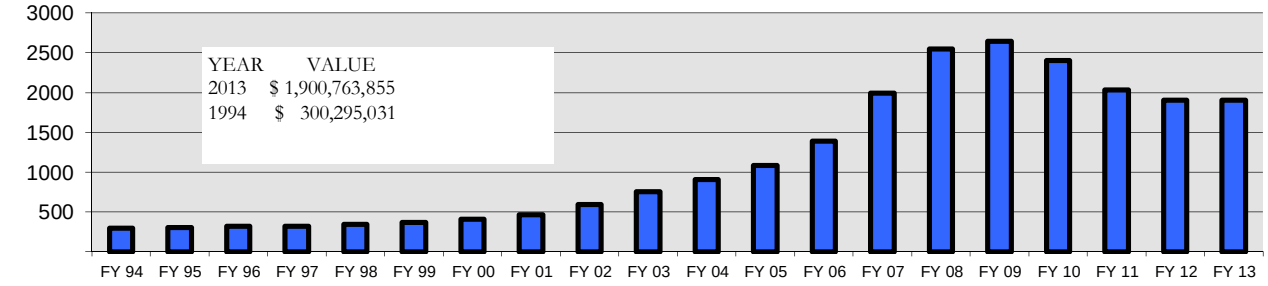
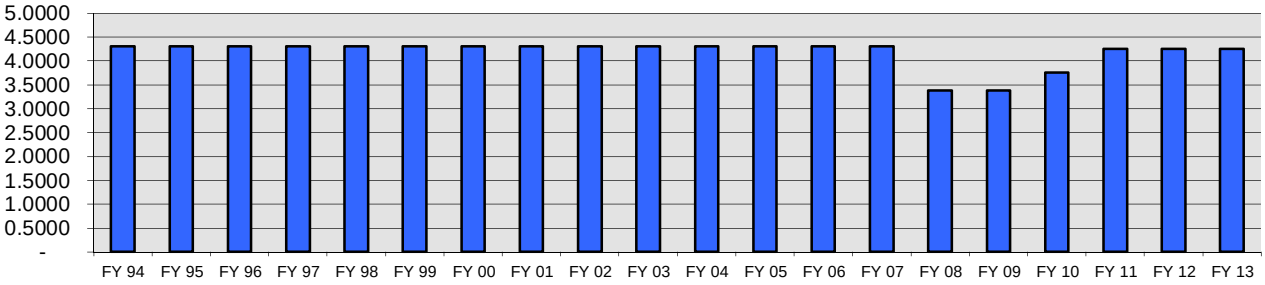
CITY OF WINTER GARDEN
AD VALOREM TAXES

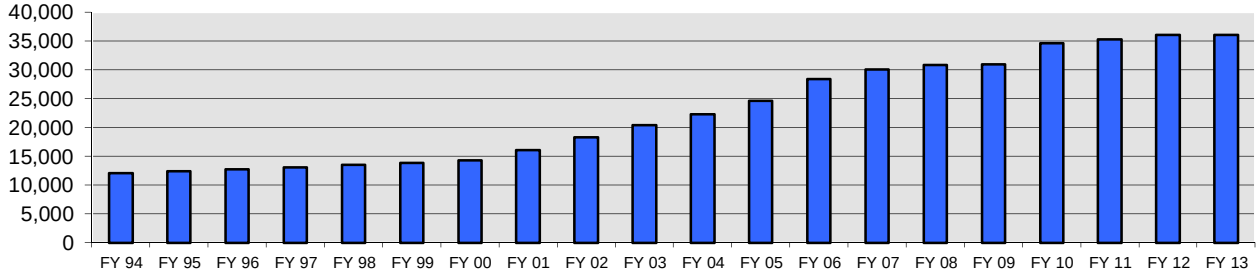
TOTAL ASSESSED VALUATION
IN MILLIONS



MILLAGE RATE



WINTER GARDEN POPULATION

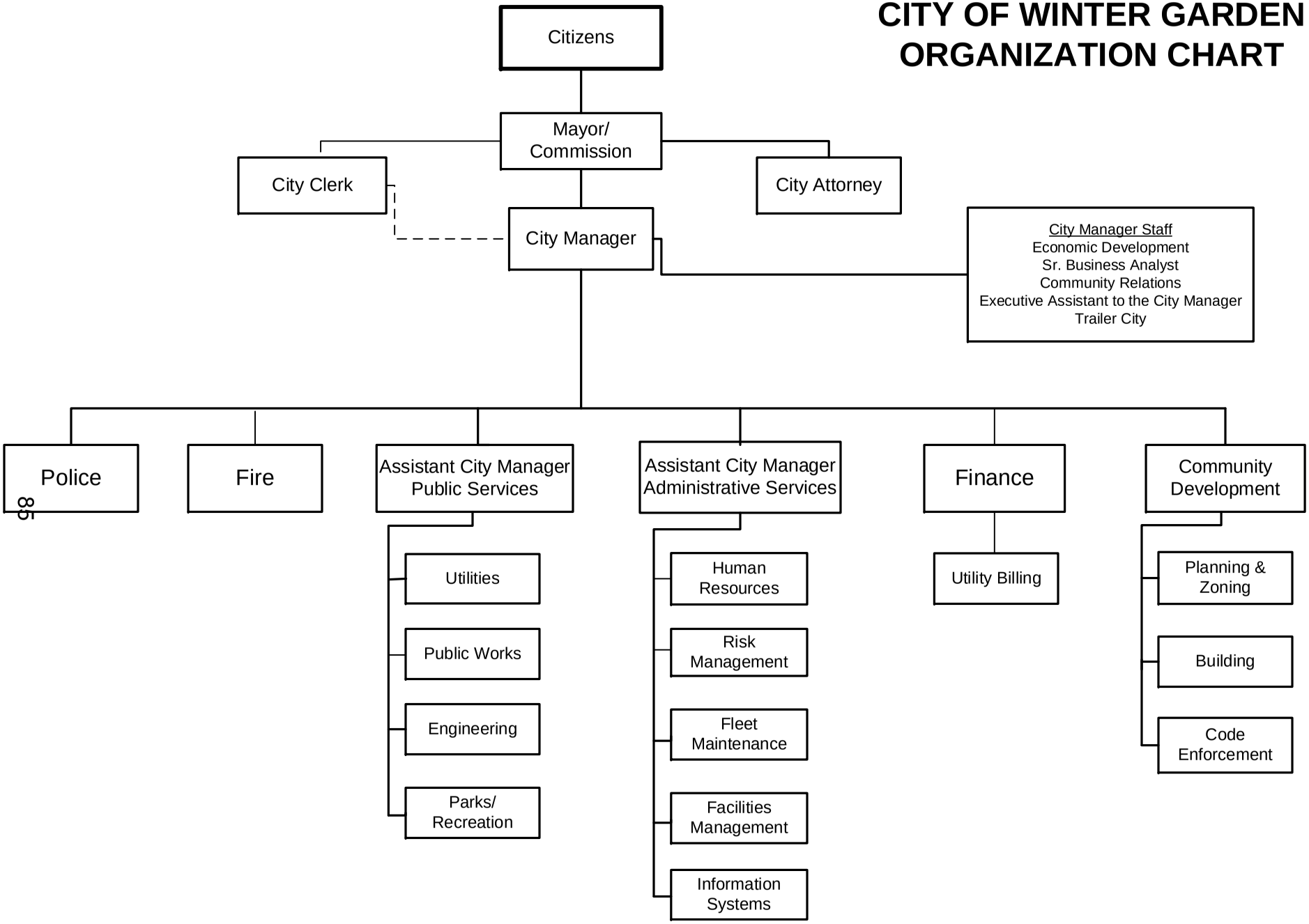


These charts depict important trends that impact the City of Winter Garden. Population has grown at an average rate of 5.9% a year since 1993. Development and property value have expanded the tax base.

CITY OF WINTER GARDEN
AD VALOREM TAXES

YEAR	TOTAL ASSESSED VALUATION	MILLAGE	POPULATION
FY 93	276,980,594	3.8040	11,851
FY 94	300,295,031	4.3040	12,098
FY 95	306,064,286	4.3040	12,413
FY 96	318,429,770	4.3040	12,761
FY 97	318,429,770	4.3040	13,118
FY 98	346,417,966	4.3040	13,485
FY 99	370,560,580	4.3040	13,863
FY 00	411,267,416	4.3040	14,251
FY 01	467,152,822	4.3040	16,097
FY 02	591,062,340	4.3040	18,301
FY 03	752,116,492	4.3040	20,378
FY 04	909,930,893	4.3040	22,242
FY 05	1,083,029,541	4.3040	24,610
FY 06	1,390,178,568	4.3040	28,440
FY 07	1,992,840,620	4.3040	30,065
FY 08	2,549,784,172	3.3866	30,838
FY 09	2,644,464,089	3.3866	30,987
FY 10	2,402,883,444	3.7500	34,568
FY 11	2,031,506,273	4.2500	35,281
FY 12	1,903,153,262	4.2500	36,063
FY 13	1,900,763,855	4.2500	36,063

CITY OF WINTER GARDEN ORGANIZATION CHART



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WINTER GARDEN

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DEBT INFORMATION

CITY OF WINTER GARDEN, FLORIDA
DEBT INFORMATION

Summary of Debt Outstanding

Note: Neither the City of Winter Garden Charter or Code of Ordinances nor the Florida Statutes limit the amount of debt the City of Winter Garden can issue.

Debt Outstanding—Governmental Fund Types:	Amount Expected at October 1, 2012
2001 Community Redevelopment Revenue Note $3,700,000; principal due in annual installments of the greater of (1) $325,000 or (2) $325,000 plus half of the prior year Community Redevelopment Agency Tax Increment Revenues in excess of $375,000 beginning October 1, 2004; interest due in semi-annual installments of $4,142 to $24,793; interest at 4.93%	$ 589,094
Sales Tax Revenue Bonds, Series 2006 $12,025,000; principal due in annual installments of $270,000 to $690,000 through October 1, 2036; interest due in semi-annual installments of $15,525 to $227,419 through October 1, 2036; interest varies between 4.0% to 4.5% depending on maturity	10,650,000
Total Outstanding—Governmental Fund Types	$11,239,094

CITY OF WINTER GARDEN, FLORIDA
DEBT INFORMATION

Summary of Debt Outstanding

Debt Outstanding—Proprietary Fund Types	Amount Expected at October 1, 2012
2001 State Revolving Fund Loan $1,097,149; due in semi-annual principal and interest installments of $37,525 through July 15, 2024; Interest at 3.330%	$ 737,440
2003 State Revolving Fund Loan $10,810,898; due in semi-annual principal and interest installments of $366,572 through July 15, 2024; Interest at 2.820%	7,419,903
2004 State Revolving Fund Loan $2,066,219; due in semi-annual principal and interest installments of $67,727 through May 15, 2024; Interest at 2.670%	1,382,946
2009 Tymco, Inc. Capital Lease Agreement $169,230; due in annual principal and interest installments of $36,045 through January 30, 2013; Interest at 3.25%	34,910
2009 Kansas State Bank of Manhattan Capital Lease Agreement $206,690; due in annual principal and interest installments of $46,364 through February 20, 2013; Interest at 6.09%	43,703
Total Outstanding—Proprietary Fund Types	$9,618,902

Annual Requirements to Amortize Long-Term Debt by Fund

DEBT OUTSTANDING—GOVERNMENTAL FUND TYPES:

General Fund

Debt service requirements of the Sales Tax Bonds, Series 2006 are as follows:

Fiscal Year Ending	Principal	Interest	Total
2013	$ 270,000	$ 454,838	$ 724,838
2014	280,000	444,038	724,038
2015	290,000	432,838	722,838
2016-2036	9,810,000	5,355,463	15,165,463
	$10,650,000	$6,687,177	$17,337,177

Community Redevelopment Agency Fund

Debt service requirements of the Community Redevelopment Revenue Note, Series 2001 are the greater of (1) $325,000 or (2) $325,000 plus half of the prior year Community Redevelopment Agency Tax Increment Revenues in excess of $375,000. Total debt service payments are estimated to be $450,099 for Fiscal Year 2013. It is currently estimated that the Note will paid-in-full by fiscal year 2014.

Annual Requirements to Amortize Long-Term Debt by Fund

DEBT OUTSTANDING—PROPRIETARY FUND TYPES:

Utility Fund

Debt service requirements of the 2001 State Revolving Fund Loan are as follows:

Fiscal Year Ending	Principal	Interest	Total
2013	$ 50,915	$ 24,136	$ 75,051
2014	52,624	22,427	75,051
2015	54,391	20,660	75,051
2016-2024	579,510	95,946	675,456
	$737,440	$163,169	$900,609

Debt service requirements of the 2003 State Revolving Fund Loan are as follows:

Fiscal Year Ending	Principal	Interest	Total
2013	$ 527,596	$ 205,548	$ 733,144
2014	542,579	190,565	733,144
2015	557,987	175,157	733,144
2016-2024	5,791,741	806,548	6,598,289
	$7,419,903	$1,377,818	$8,797,721

Debt service requirements of the 2004 State Revolving Fund Loan are as follows:

Fiscal Year Ending	Principal	Interest	Total
2013	$ 99,186	$ 36,267	$ 135,453
2014	101,852	33,601	135,453
2015	104,590	30,863	135,453
2016-2024	1,077,318	141,760	1,219,078
	$1,382,946	$242,491	$1,625,437

Annual Requirements to Amortize Long-Term Debt by Fund

Stormwater Fund

Debt service requirements of the 2009 Tymco, Inc. Capital Lease Agreement are as follows:

Fiscal Year Ending	Principal	Interest	Total
2013	$34,910	$1,135	$36,045
	$34,910	$1,135	$36,045

Debt service requirements of the 2009 Kansas State Bank of Manhattan Capital Lease Agreement are as follows:

Fiscal Year Ending	Principal	Interest	Total
2013	$43,703	$2,661	$46,364
	$43,703	$2,661	$46,364

WINTER GARDEN

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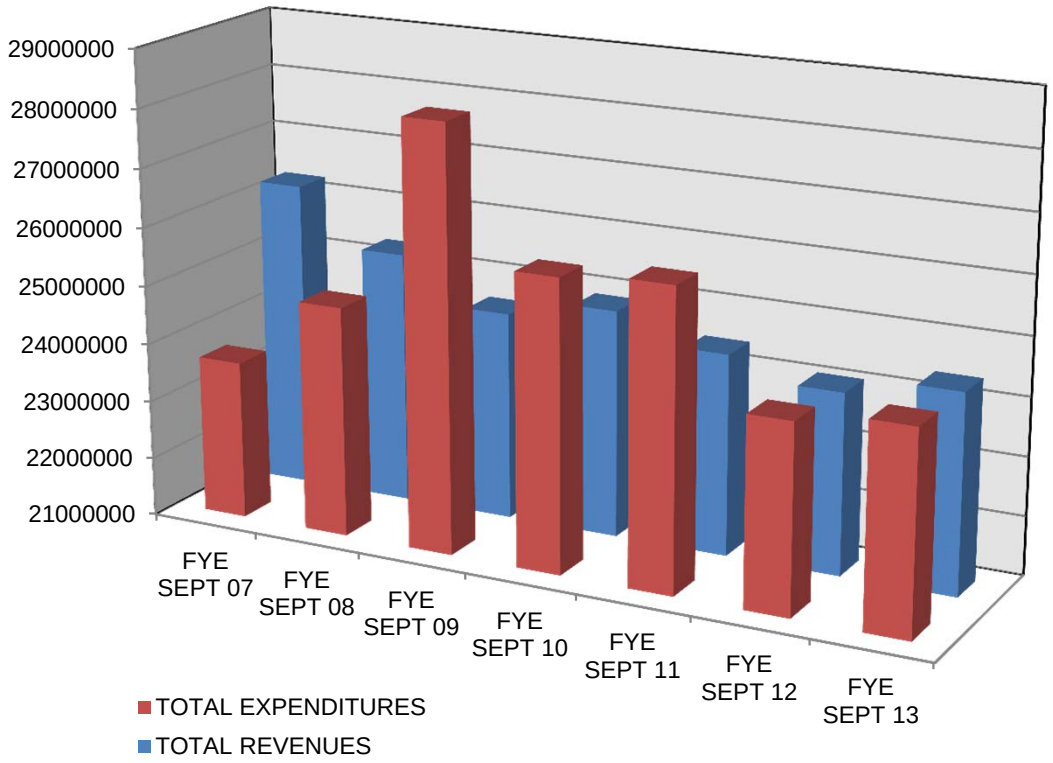
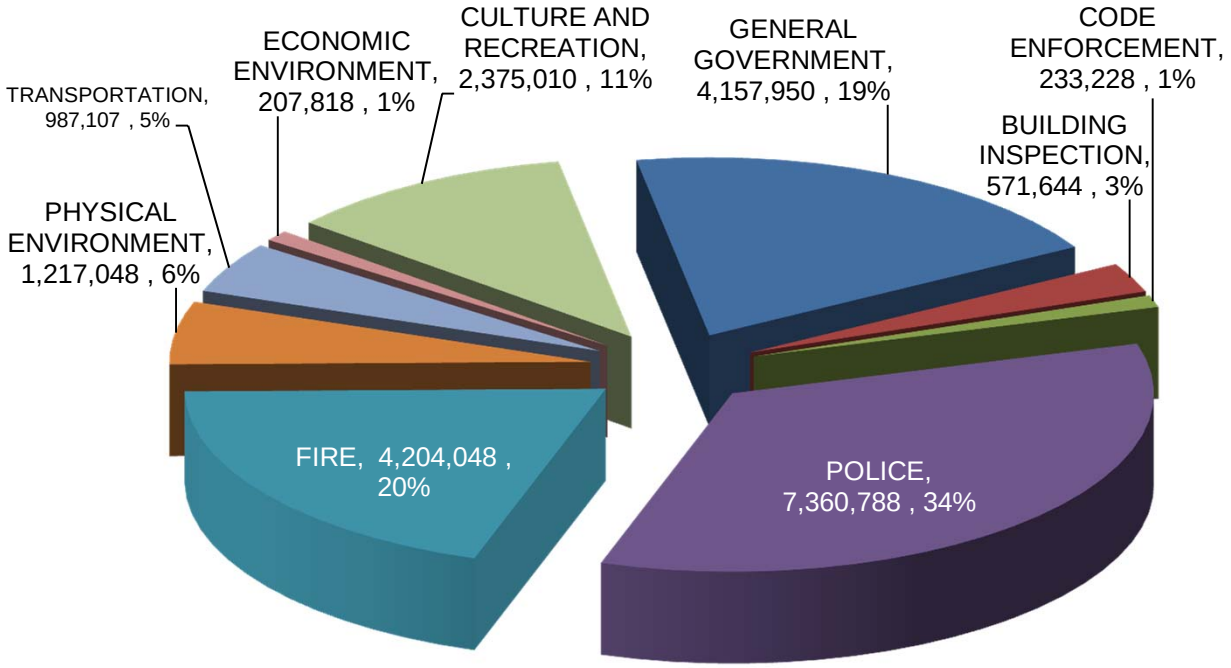
GENERAL FUND

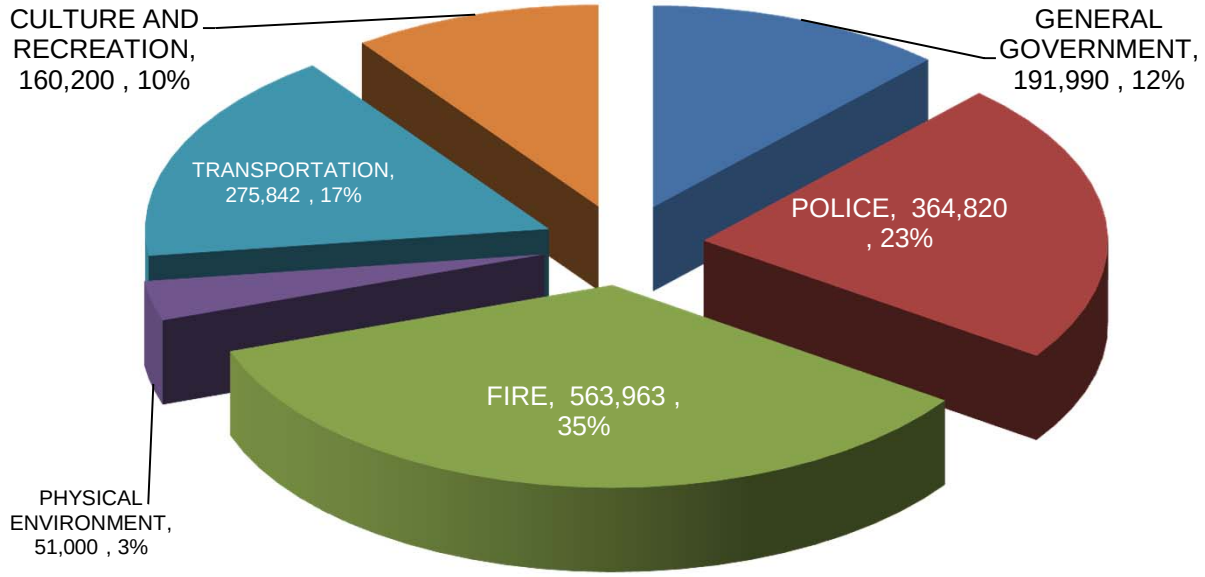
CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
GENERAL FUND
REVENUES AND EXPENDITURES



CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
GENERAL FUND
OPERATING EXPENDITURES BY FUNCTION

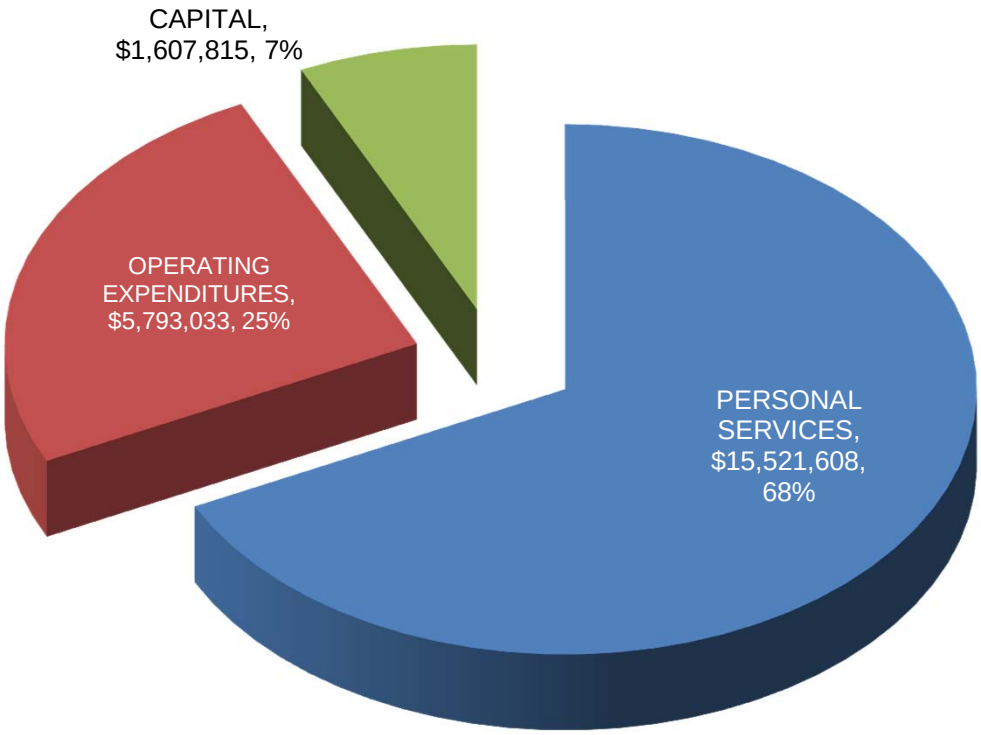


CAPITAL EXPENDITURES BY FUNCTION

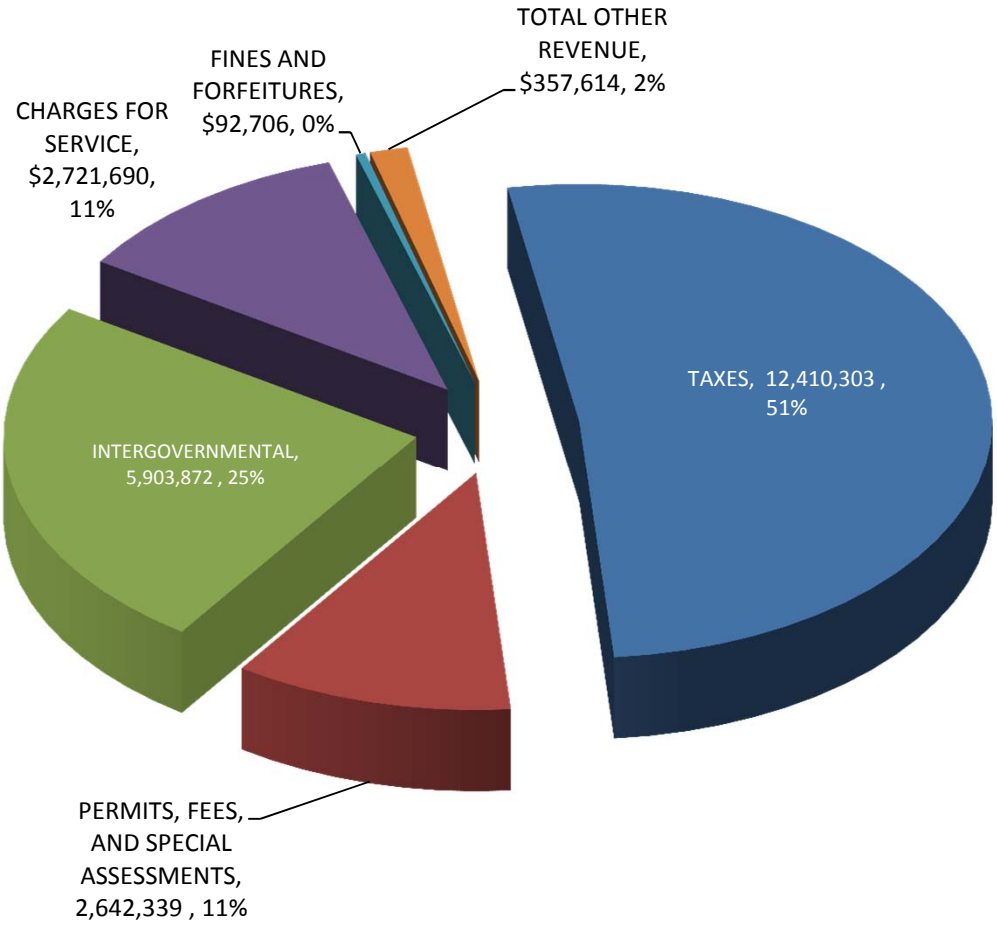


Operating Expenditures	**$**	**21,314,641**
Capital Expenditures		**1,607,815**
	$	**22,922,456**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
GENERAL FUND
USES BY CATEGORY

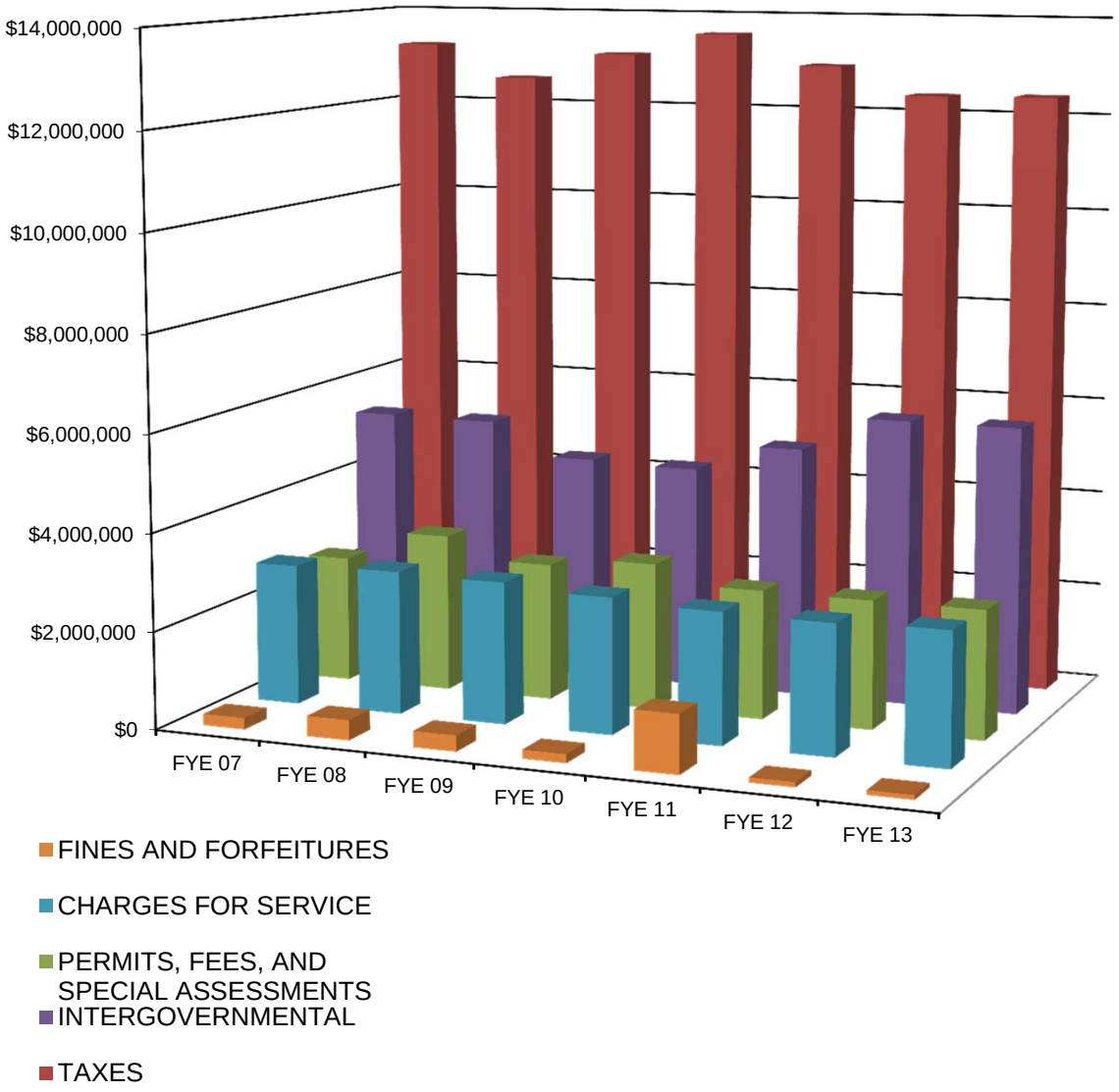


CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
GENERAL FUND
REVENUES BY SOURCE



Total Taxes	$ 12,410,303
Permits, Fees, and Special Assessments	2,642,339
Intergovernmental	5,903,872
Charges for Services	2,721,690
Fines and Forfeitures	92,706
Other Revenues	357,614
Total	$24,128,524

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
GENERAL FUND
HISTORY OF REVENUES BY SOURCE



CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
GENERAL FUND REVENUES
EXECUTIVE DEPARTMENT

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
001-0213-311.10-00	ADVALOREM TAXES	8,331,456	7,810,811	7,810,811	7,755,117
001-0213-311.90-00	PENALTIES AND INTEREST	16,996	17,460	17,460	15,714
	TOTAL AD VALOREM	8,348,452	7,828,271	7,828,271	7,770,831
001-0213-314.10-00	UTILITY TAX-ELECTRIC	2,640,377	2,610,730	2,484,551	2,571,510
001-0213-314.30-00	UTILITY TAX-WATER	411,017	365,886	392,290	406,209
001-0213-314.40-00	UTILITY TAX-GAS	76,717	75,181	107,035	109,833
001-0213-314.80-00	UTILITY TAX-PROPANE	30,440	33,124	47,932	43,139
	TOTAL UTILITY TAX	3,158,551	3,084,921	3,031,808	3,130,691
001-0213-315-00-00	COMMUNICATIONS SERVICE TAX	1,309,236	1,229,036	1,339,967	1,332,921
	TOTAL SERVICE TAX	1,309,236	1,229,036	1,339,967	1,332,921
001-0213-323.10-00	FRANCHISE FEES-ELECTRIC	2,216,903	2,161,103	2,081,929	2,154,797
001-0213-323.40-00	FRANCHISE FEES-GAS	63,498	68,558	105,749	95,174
001-0213-325.20-00	WESTSIDE TOWNHOMES	-	-	18,089	18,089
	TOTAL PERMITS, FEES AND SPECIAL ASSESSEMENTS	2,280,401	2,229,661	2,205,767	2,268,060
001-0213-334.39-00	STATE GRANTS-PHYSICAL ENVIRONMNT	185,799	-	-	-
001-0213-335-12.00	STATE REVENUE PROCEEDS	845,367	887,962	929,800	1,023,593
001-0213-335.14-00	MOBILE HOME LICENSES	50,482	47,570	47,570	48,055
001-0213-335.15-00	ALCOHOLIC BEVERAGE LICENSES	15,473	18,847	18,847	19,295
001-0213-335.18-00	LOCAL GOVT HALF-CENT SALES TAX	3,979,791	4,307,513	4,477,690	4,719,682
001-0213-338.20-00	COUNTY OCCUPATIONAL LICENSES	39,181	19,866	19,866	21,921
	TOTAL INTERGOVERNMENTAL	5,116,093	5,281,758	5,493,773	5,832,546
001-0213-341.30-01	LIEN SEARCH FEES	15,275	24,498	11,773	12,950
001-0213-341.90-01	INTERFUND MANAGEMENT FEES	738,865	739,705	739,705	732,135
001-0213-341.90-02	OCPS COLLECTION ALLOWANCE	44,799	64,253	19,780	17,802
001-0213-341.91-00	FILING FEES	416	374	374	-
	TOTAL CHARGES FOR SERVICES	799,355	828,830	771,632	762,887
001-0213-361.10-00	INTEREST	396,156	45,952	45,952	58,741
001-0213-361.13-00	INTEREST-ORANGE COUNTY TAX COLL	1,153	1,719	1,719	1,891
001-0213-361.30-00	NET INCR(DECR) IN FAIR VAL OF INVST	(27,273)	-	-	-
001-0213-361.40-00	GAIN ON SALE OF INVESTMENTS	25,520	-	-	-
	TOTAL INTEREST AND OTHER EARNINGS	395,556	47,671	47,671	60,632
001-0213-362.11-00	BUILDING LEASES	36,265	41,460	41,460	41,460
001-0213-365.00-00	SALE/SURPL MATERIAL/SCRAP	-	49	49	44
001-0213-366.00-00	CONTRIBUTIONS	589	1,258	1,258	-
001-0213-369.90-00	OTHER MISCELLANEOUS REVENUES	24,259	8,951	8,951	8,056

001-0213-369.93-00	CASH OVER OR SHORT	111	-	-	-
	TOTAL MISCELLANEOUS REVENUES	61,224	51,718	51,718	49,560
TOTAL EXECUTIVE DEPARTMENT		**21,468,868**	**20,581,866**	**20,770,607**	**21,208,128**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
GENERAL FUND REVENUES
FINANCE DEPARTMENT

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
UTILITY BILLING DIVISION					
001-0223-341.90-01	INTERFUND MANAGEMENT FEES	621,399	624,218	624,218	626,246
	TOTAL CHARGES FOR SERVICES	621,399	624,218	624,218	626,246
TOTAL FINANCE DEPARTMENT		**621,399**	**624,218**	**624,218**	**626,246**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
GENERAL FUND REVENUES
ADMINISTRATIVE SERVICES DEPARTMENT

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
INFORMATION TECHNOLOGY DIVISION					
001-0225-341.90-01	INTERFUND MANAGEMENT FEES	74,304	76,334	76,334	99,323
	TOTAL CHARGES FOR SERVICES	74,304	76,334	76,334	99,323
001-0225-365.00-00	SALE OF SURPLUS MATERIALS/SCRAP	2,890	3,108	3,108	3,419
001-0225-369.90-00	OTHER MISCELLANEOUS REVS	-	53	53	48
	TOTAL MISCELLANEOUS REVENUES	2,890	3,161	3,161	3,467
TOTAL INFORMATION TECHNOLOGY DIVISION		**77,194**	**79,495**	**79,495**	**102,790**
FACILITIES MANAGEMENT DIVISION					
001-0746-341.90-01	INTERFUND MANAGEMENT FEES	91,165	90,656	90,656	84,473
	TOTAL CHARGES FOR SERVICE	91,165	90,656	90,656	84,473
001-0746-364.00-00	DISPOSITION OF FIXED ASSETS	-	817	817	735
	TOTAL MISCELLANEOUS REVENUES	-	817	817	735
TOTAL FACILITIES MANAGEMENT DIVISION		**91,165**	**91,473**	**91,473**	**85,208**
FLEET MANAGEMENT DIVISION					
001-0747-341.90-01	INTERFUND MANAGEMENT FEES	183,785	174,798	174,798	205,498
	TOTAL CHARGES FOR SERVICE	183,785	174,798	174,798	205,498
001-0747-364.00-00	DISPOSITION OF FIXED ASSETS	-	3,867	3,867	3,681
001-0747-365.00-00	SALE/SURPL MATERIAL/SCRAP	557	558	558	502
	TOTAL MISCELLANEOUS REVENUES	557	4,425	4,425	4,183
TOTAL FLEET MANAGEMENT DIVISION		**184,342**	**179,223**	**179,223**	**209,681**
TOTAL ADMINISTRATIVE SERVICES DEPARTMENT		**352,701**	**350,191**	**350,191**	**397,679**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
GENERAL FUND REVENUES
COMMUNITY DEVELOPMENT DEPARTMENT

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
PLANNING DIVISION					
001-0315-329.01-00	ARHPB REVIEW FEES	500	700	700	700
001-0315-329.02-00	PLAN REVIEW FEES	5,066	9,500	9,500	9,500
001-0315-329.05-00	PLAT REVIEW FEES	2,430	1,000	1,000	1,000
	TOTAL PERMITS, FEES AND SPECIAL ASSESSEMENTS	7,996	11,200	11,200	11,200
001-0315-369.90-00	OTHER MISCELLANEOUS REVENUES	11,275	10,000	25,070	10,000
TOTAL PLANNING DIVISION		**19,271**	**21,200**	**36,270**	**21,200**
BUILDING INSPECTION DIVISION					
001-0324-322.02-00	BUILDING PERMITS	378,917	327,679	327,679	483,085
001-0324-329.02-00	PLAN REVIEW FEES	17,290	25,750	11,920	28,150
001-0324-329.07-00	REINSPECTION FEE	8,340	8,550	8,550	5,400
001-0324-329.08-00	DRIVEWAY INSPECTIONS	5,715	5,400	5,400	9,120
001-0324-329.10-00	ADMINISTRATIVE SERVICE FEES	8,095	8,250	8,250	8,250
	TOTAL PERMITS, FEES AND SPECIAL ASSESSEMENTS	418,357	375,629	361,799	534,005
001-0324-369.90-00	OTHER MISCELLANEOUS REVENUES	1,890	785	785	785
	TOTAL MISCELLANEOUS REVENUES	1,890	785	785	785
001-0324-399.99-99	USE OF FUND BALANCE	-	102,336	116,166	36,854
	TOTAL OTHER SOURCES	-	102,336	116,166	36,854
TOTAL BUILDING INSPECTION DIVISION		**420,247**	**478,750**	**478,750**	**571,644**
BUSINESS TAX					
001-0331-316.00-00	LOCAL BUSINESS TAX	142,891	185,000	185,000	175,860
TOTAL BUSINESS TAX DIVISION		**142,891**	**185,000**	**185,000**	**175,860**
CODE ENFORCEMENT DIVISION					
001-0528-354.20-00	CODE VIOLATIONS	10,542	16,500	16,500	16,500
TOTAL CODE ENFORCEMENT DIVISION		**10,542**	**16,500**	**16,500**	**16,500**
TOTAL COMMUNITY DEVELOPMENT DEPT		**592,951**	**701,450**	**716,520**	**785,204**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
GENERAL FUND REVENUES
POLICE DEPARTMENT

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
001-0521-338.30-00	911 PSAP REIMBURSEMENT	26,113	28,151	28,151	30,966
	TOTAL INTERGOVERNMENTAL REVENUE	26,113	28,151	28,151	30,966
001-0521-342.10-01	SPECIAL DETAIL	208,222	238,608	222,805	234,492
001-0521-342.10-02	FALSE ALARMS	750	-	-	-
001-0521-342.10-03	LIAISON OFFICER	33,100	33,000	33,000	60,500
001-0521-342.10-04	ACCIDENT REPORTS	1,905	1,007	1,007	1,108
	TOTAL CHARGES FOR SERVICES	243,977	272,615	256,812	296,100
001-0521-351.10-00	COURT FINES	99,642	106,945	72,691	65,422
001-0521-351.30-00	POLICE TRAINING & EDUCATION FEES	9,590	9,730	9,730	9,010
001-0521-354.20-00	CODE VIOLATIONS	(278)	1,971	1,971	1,774
	TOTAL FINES AND FORFEITS	108,954	118,646	84,392	76,206
001-0521-364.00-00	DISPOSITION OF FIXED ASSETS	14,000	6,369	6,369	7,006
001-0521-365.00-00	SALE OF SURPLUS MATERIALS/SCRAP	-	151	151	166
001-0521-366.00-00	CONTRIBUTIONS	2,960	1,988	1,988	1,856
001-0521-369.90-00	OTHER MISCELLANEOUS REVENUES	5,828	5,239	5,239	5,763
	TOTAL MISCELLANEOUS REVENUES	22,788	13,747	13,747	14,791
001-0521-389.99-99	USE OF FUND BALANCE	-	10,994	10,994	9,490
	TOTAL OTHER SOURCES	-	10,994	10,994	9,490
TOTAL POLICE DEPARTMENT		**401,832**	**444,153**	**394,096**	**427,553**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
GENERAL FUND REVENUES
FIRE DEPARTMENT

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
001-0622-335.21-00	FIREFIGHTER SUPPLEMENTAL COMP	5,970	5,640	5,640	9,320
	TOTAL INTERGOVERNMENTAL REVENUE	5,970	5,640	5,640	9,320
001-0622-342.20-01	CPR CLASSES	40	117	117	129
001-0622-342.20-02	PLAN REVIEW	22,191	13,969	13,969	31,721
001-0622-342.20-04	BURN PERMIT	100	437	437	393
	TOTAL CHARGES FOR SERVICES	22,331	14,523	14,523	32,243
001-0622-364.00-00	DISPOSITION OF FIXED ASSETS	-	246	246	271
001-0622-366.00-00	CONTRIBUTIONS	1,767	1,350	1,350	1,431
001-0622-369.90-00	OTHER MISCELLANEOUS REVENUES	20	138	138	130
	TOTAL MISCELLANEOUS REVENUES	1,787	1,734	1,734	1,832
TOTAL FIRE DEPARTMENT		**30,088**	**21,897**	**21,897**	**43,395**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
GENERAL FUND REVENUES
PUBLIC SERVICES DEPARTMENT

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
ADMINISTRATION DIVISION					
001-0701-341.90-01	INTERFUND MANAGEMENT FEES	140,777	185,302	185,302	177,900
TOTAL ADMINISTRATION DIVISION		**140,777**	**185,302**	**185,302**	**177,900**
CEMETERY DIVISION					
001-0739-343.80-01	SERVICE FEES	81,630	75,000	75,000	75,000
001-0739-343.80-02	CEMETERY FOUNDATION CHARGES	3,900	4,730	4,730	4,730
001-0739-343.80-03	COLUMBARIUMS	-	1,000	1,000	1,000
001-0739-343.80-05	CEMETERY LOTS	101,235	80,000	108,933	80,000
	TOTAL CHARGES FOR SERVICE	186,765	160,730	189,663	160,730
001-0739-362.00-00	RENTAL INCOME	58,075	47,676	47,676	47,676
	TOTAL MISCELLANEOUS REVENUES	58,075	47,676	47,676	47,676
001-0739-381.00-00	INTERFUND TRANSFER	30,123	-	-	-
	TOTAL OTHER SOURCES	30,123	-	-	-
TOTAL CEMETERY DIVISION		**274,963**	**208,406**	**237,339**	**208,406**
STREETS DIVISION					
001-0741-335.49-00	OTHER TRANSPORTATION	27,587	31,806	31,806	31,040
	TOTAL INTERGOVERNMENTAL REVENUE	27,587	31,806	31,806	31,040
001-0741-364.00-00	DISPOSITION OF FIXED ASSETS	-	3,003	3,003	2,703
001-0741-369.90-00	OTHER MISCELLANEOUS REVENUES	865	9,974	9,974	8,977
	TOTAL MISCELLANEOUS REVENUES	865	12,977	12,977	11,680
TOTAL STREETS DIVISION		**28,452**	**44,783**	**44,783**	**42,720**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
GENERAL FUND REVENUES
PUBLIC SERVICES DEPARTMENT

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
PARKS DIVISION					
001-0775-334.70-00	STATE GRANT-CULTURE & RECREATION	-	350,000	350,000	-
	TOTAL INTERGOVERNMENTAL	-	350,000	350,000	-
001-0775-366.00-00	CONTRIBUTIONS	906	-	-	-
	TOTAL MISCELLANEOUS REVENUES	906	-	-	-
TOTAL PARKS DIVISION		**906**	**350,000**	**350,000**	**-**
RECREATION DIVISION					
001-0872-347.21-01	DAY CAMP	93,835	81,000	81,000	83,000
001-0872-347.21-02	FIELD RENTAL	13,472	10,000	10,000	12,000
001-0872-347.21-03	POOL	4,473	4,500	4,500	4,500
001-0872-347.21-04	OTHER AQUATIC	6,693	7,000	7,000	7,000
001-0872-347.21-05	SWIMMING LESSONS	18,311	22,500	22,500	20,500
001-0872-347.21-06	SOFTBALL LEAGUE	50,280	40,000	40,000	40,000
001-0872-347.21-07	OTHER PROGRAMS	61,568	42,290	42,290	42,290
001-0872-347.21-10	TENNIS	17,631	12,000	12,000	16,000
001-0872-347.21-11	SENIOR TRIPS	2,820	2,000	2,000	2,000
001-0872-347.21-12	OTHER SENIOR PROGRAMS	2,462	2,500	2,500	1,000
001-0872-347.21-13	MIDDLE SCHOOL DANCES	10,404	10,000	10,000	-
001-0872-347.21-14	SOCCER PROGRAM	53,272	48,000	48,000	48,000
	TOTAL CHARGES FOR SERVICES	335,221	281,790	281,790	276,290
001-0872-362.19-00	RENTAL INCOME-OTHER	644	-	-	-
001-0872-366.01-00	CONTRIBUTIONS AND DONATIONS	9,455	8,000	8,000	5,000
001-0872-369.90-00	OTHER MISCELLANEOUS REVENUES	12,891	5,000	5,000	5,000
	TOTAL MISCELLANEOUS REVENUES	22,990	13,000	13,000	10,000
TOTAL RECREATION DIVISION		**358,211**	**294,790**	**294,790**	**286,290**
SPECIAL EVENTS DIVISION					
001-0874-362.00-00	RENTAL INCOME	3,249	2,500	2,500	2,500
	TOTAL RENTS AND ROYALTIES	3,249	2,500	2,500	2,500
TOTAL SPECIAL EVENTS DIVISION		**3,249**	**2,500**	**2,500**	**2,500**
NEWTON PARK FACILITIES DIVISION					
001-3658-362.01-00	MISCELLANEOUS RENTALS	7,514	5,000	5,000	8,000
001-3658-362.02-00	AUDITORIUM FACILITIES RENTALS	103,350	85,000	121,284	110,000
001-3658-362.03-00	JESSIE BROCK RENTALS	15,329	12,000	12,000	12,000
001-3658-362.04-00	PAVILLION RENTALS	-	-	-	2,000
001-3658-369.90-00	OTHER MISCELLANEOUS REVENUES	5,368	5,000	5,000	4,500
	TOTAL MISCELLANEOUS REVENUES	131,561	107,000	143,284	136,500
TOTAL NEWTON PARK FACILITIES DIVISION		**131,561**	**107,000**	**143,284**	**136,500**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
GENERAL FUND REVENUES
PUBLIC SERVICES DEPARTMENT

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
001-1016-329.03-00	ENGINEER INSPECTION FEES	10,158	8,625	23,075	47,426
001-1016-329.04-00	REVIEW FEES	12,575	17,224	51,123	46,011
	TOTAL PERMITS, FEES AND SPECIAL ASSESSEMENTS	22,733	25,849	74,198	93,437
001-1016-364.00-00	DISPOSITION OF FIXED ASSETS	-	3,392	3,392	3,053
001-1016-369.90-00	OTHER MISCELLANEOUS REVENUES	-	244	244	220
	TOTAL MISCELLANEOUS REVENUES	-	3,636	3,636	3,273
TOTAL ENGINEERING DIVISION		**22,733**	**29,485**	**77,834**	**96,710**
TOTAL PUBLIC SERVICES DEPARTMENT		**960,852**	**1,222,266**	**1,335,832**	**951,026**
TOTAL GENERAL FUND REVENUES		**24,428,691**	**23,946,041**	**24,213,361**	**24,439,231**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
GENERAL FUND EXPENDITURES
LEGISLATIVE DEPARTMENT

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
001-0111-511.13-00	OTHER SALARIES AND WAGES	40,800	42,446	42,446	41,616
001-0111-511.21-00	FICA TAXES	2,275	1,847	1,847	2,279
001-0111-511.23-00	EMPLOYEE GROUP INSURANCE	28,330	40,717	40,717	32,859
001-0111-511.24-00	WORKERS' COMPENSATION	55	56	56	61
	TOTAL PERSONAL SERVICES	71,460	85,066	85,066	76,815
001-0111-511.31-02	LEGAL	-	500	500	500
001-0111-511.34-03	CODE OF ORDINANCES	4,999	7,550	7,550	7,550
001-0111-511.40-00	TRAVEL AND PER DIEM	2,443	7,000	7,000	7,000
001-0111-511.41-02	TELEPHONE	87	200	200	200
001-0111-511.41-02	INTERNET	-	-	-	1,200
001-0111-511.47-01	MISC PRINTING AND BINDING	74	200	200	120
001-0111-511.48-01	PROMOTIONAL ACTIVITIES	-	600	600	300
001-0111-511.48-02	PROMOTIONAL-PROMOTIONAL ITEMS	190	1,000	1,000	13,000
001-0111-511.49-01	MISC OTHR CUR CHGS & OBLIGATIONS	2,310	3,940	3,940	2,440
001-0111-511.49-03	ELECTION FEES	15,410	30,000	30,000	-
001-0111-511.51-00	OFFICE SUPPLIES	28	2,500	2,500	2,500
001-0111-511.52-01	MISC. OPERATING SUPPLIES	3,035	800	800	800
001-0111-511.52-04	UNIFORMS AND ACCESSORIES	411	1,100	1,100	1,100
001-0111-511.54-01	DUES AND SUBSCRIPTIONS	115	10,550	10,550	10,470
001-0111-511.54-02	SEMINARS AND COURSES	1,405	3,435	3,435	3,925
	TOTAL OPERATING EXPENDITURES	30,507	69,375	69,375	51,105
001-0111-511.81-00	AID TO GOVERNMENT AGENCIES	-	1,000	1,000	1,000
001-0111-511.82-00	AIDS TO PRIVATE ORGANIZATIONS	500	1,900	11,900	1,900
001-0111-564.83-00	OTHER GRANTS AND AIDS	58,415	63,000	63,000	70,560
	TOTAL GRANTS AND AIDS	58,915	65,900	75,900	73,460
TOTAL LEGISLATIVE DEPARTMENT		**160,882**	**220,341**	**230,341**	**201,380**

WINTER GARDEN

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CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
GENERAL FUND EXPENDITURES
EXECUTIVE DEPARTMENT

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
001-0213-512.12-00	REGULAR SALARIES AND WAGES	433,052	428,050	428,050	345,714
001-0213-512.13-00	OTHER SALARIES & WAGES	-	-	-	26,743
001-0213-512.14-00	OVERTIME	10	-	-	-
001-0213-512.21-00	FICA TAXES	30,258	32,513	32,513	27,615
001-0213-512.22-00	RETIREMENT CONTRIBUTIONS	79,555	41,760	41,760	41,951
001-0213-512.23-00	LIFE AND HEALTH INSURANCE	44,236	43,130	43,130	29,328
001-0213-512.24-00	WORKERS' COMPENSATION	783	685	685	542
001-0213-512.25-00	UNEMPLOYMENT COMPENSATION	-	-	-	-
001-0213-512.26-00	OTHER POST EMPLOYMENT BENEFITS	3,000	3,500	3,500	-
	TOTAL PERSONAL SERVICES	590,894	549,638	549,638	471,893
001-0213-512.31-01	MISC PROFESSIONAL SERVICES	53,280	30,800	30,800	18,800
001-0213-512.31-02	LEGAL SERVICES	-	2,500	2,500	2,500
001-0213-512.31-06	MEDICAL SERVICES	169	15	15	15
001-0213-512.34-01	MISC OTHER CONTRACTUAL SERVICES	22,031	20,686	20,686	21,880
001-0213-512.40-00	TRAVEL AND PER DIEM	1,128	1,500	1,500	1,500
001-0213-512.41-01	CABLE TELEVISION SERVICES	315	-	-	-
001-0213-512.41-02	TELEPHONE SERVICES	6,966	5,050	5,050	5,050
001-0213-512.41-03	RADIO SERVICES	-	80	80	80
001-0213-512.41-04	INTERNET SERVICES	610	750	750	750
001-0213-512.41-05	POSTAGE	11,767	15,650	15,650	14,750
001-0213-512.43-00	UTILITY SERVICES	20,793	14,000	14,000	14,000
001-0213-512.44-00	RENTALS AND LEASES	8,354	9,000	9,000	9,000
001-0213-512.45-00	INSURANCE	26,223	24,928	24,928	22,857
001-0213-512.46-02	REPAIR AND MAINT SVCS-EQUIPMENT	-	400	400	400
001-0213-512.46-03	REPAIR AND MAINT SVCS-VEHICLES	784	900	900	900
001-0213-512.46-05	REPAIR AND MAINT SVCS-SOFTWARE	12,000	12,000	12,000	12,000
001-0213-512.46-10	REPAIR AND MAINT SVCS-BUILDING	2,709	1,230	1,230	1,230
001-0213-512.47-01	MISC PRINTING AND BINDING	40,290	34,976	34,976	38,804
001-0213-512.48-01	PROMOTIONAL-ADVERTISEMENTS	6,023	16,500	16,500	16,500
001-0213-512.48-02	PROMOTIONAL ITEMS	749	5,070	5,070	4,800
001-0213-512.49-01	MISC OTHR CUR CHGS & OBLIGATIONS	375	250	250	250
001-0213-512.49-11	EMPLOYEE SOCIAL EVENTS	558	1,000	1,000	1,000
001-0213-512.51-00	OFFICE SUPPLIES	1,218	1,750	1,750	1,750
001-0213-512.52-01	MISCELLANEOUS OPERATING SUPPLIES	6,410	1,500	1,500	1,500
001-0213-512.52-03	GASOLINE AND OIL	1,040	300	300	300
001-0213-512.52-04	UNIFORMS AND ACCESSORIES	1,190	1,400	1,400	1,400
001-0213-512.54-01	DUES AND SUBSCRIPTIONS	15,486	11,150	11,150	11,350
001-0213-512.54-02	SEMINARS AND COURSES	2,104	3,500	3,500	4,822
001-0213-512.54-03	EDUCATIONAL ASSISTANCE PROGRAM	-	5,000	5,000	6,000
	TOTAL OPERATING EXPENDITURES	242,572	221,885	221,885	214,188
001-0213-512.61-00	LAND	24,969	-	176,451	-
001-0213-512.62-00	BUILDINGS	20,893	-	-	-
001-0213-512.64-00	MACHINERY AND EQUIPMENT	1,938	-	-	-

	TOTAL CAPITAL OUTLAY	47,800	-	176,451	-
001-0213-512.81-00	AID TO GOVERNMENT AGENCIES	254,357	-	-	-
001-0213-512.82-00	AID TO PRIVATE ORGANIZATIONS	60,650	80,000	80,000	80,000
	TOTAL GRANTS AND AIDS	315,007	80,000	80,000	80,000
001-0213-581.91-01	CONTINGENT EXPENSE	-	150,000	150,000	100,000
001-0213-599.99-99	TRANSFER TO FUND BALANCE	-	637,208	-	5,272
	TOTAL OTHER USES	-	787,208	150,000	105,272
TOTAL EXECUTIVE DEPARTMENT		**1,196,273**	**1,638,731**	**1,177,974**	**871,353**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
GENERAL FUND EXPENDITURES
ECONOMIC DEVELOPMENT DEPARTMENT

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
001-0215-552.12-00	REGULAR SALARIES AND WAGES	95,398	104,562	104,562	106,582
001-0215-552.14-00	OVERTIME	-	-	-	-
001-0215-552.21-00	FICA TAXES	6,815	8,022	8,022	7,630
001-0215-552.22-00	RETIREMENT CONTRIBUTIONS	21,419	10,979	10,979	13,707
001-0215-552.23-00	LIFE AND HEALTH INSURANCE	11,621	11,651	11,651	11,928
001-0215-552.24-00	WORKERS' COMPENSATION	163	167	167	155
001-0215-552.25-00	UNEMPLOYMENT COMPENSATION	2,750	83	83	5,445
	TOTAL PERSONAL SERVICES	138,166	135,464	135,464	145,447
001-0215-552.31-01	MISC PROFESSIONAL SERVICES	1,000	-	-	-
001-0215-552.31-06	MEDICAL SERVICES	24	-	-	-
001-0215-552.34-01	MISC OTHER CONTRACTUAL SERVICES	11,580	19,370	24,114	42,000
001-0215-552.40-00	TRAVEL AND PER DIEM	36	-	-	-
001-0215-552.41-02	TELEPHONE SERVICES	1,223	1,690	1,690	1,690
001-0215-552.41-05	POSTAGE	-	900	900	900
001-0215-552.43-00	UTILITY SERVICES	8,756	1,100	1,100	1,100
001-0215-552.45-00	GENERAL INSURANCE	1,304	1,233	1,233	1,192
001-0215-552.46-02	REPAIR/MAINT SVC-EQUIPMNT	-	500	500	500
001-0215-552.46-05	REPAIR AND MAINT SVCS-SOFTWARE	-	250	250	250
001-0215-552.46-10	REPAIR AND MAINT SVCS-BUILDING	156	124	124	124
001-0215-552.47-01	MISC PRINTING AND BINDING	142	2,160	2,160	60
001-0215-552.48-01	PROMOTIONAL-ADVERTISEMENTS	4,526	14,100	21,006	10,500
001-0215-552.48-02	PROMOTIONAL-PROMOTIONAL ITEMS	1,449	2,075	2,075	900
001-0215-552.51-00	OFFICE SUPPLIES	21	750	750	750
001-0215-552.52-01	MISCELLANEOUS OPERATING SUPPLIES	169	400	400	400
001-0215-552.52-03	GASOLINE AND OIL	16	200	200	200
001-0215-552.52-04	UNIFORMS AND ACCESSORIES	-	200	200	200
001-0215-552.54-01	DUES AND SUBSCRIPTIONS	2,537	2,505	2,505	1,005
001-0215-552.54-02	SEMINARS AND COURSES	419	600	600	600
	TOTAL OPERATING EXPENDITURES	33,358	48,157	59,807	62,371
TOTAL ECONOMIC DEVELOPMENT DEPARTMENT		**171,524**	**183,621**	**195,271**	**207,818**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
GENERAL FUND EXPENDITURES
CITY CLERK DEPARTMENT

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
001-0218-512.12-00	REGULAR SALARIES AND WAGES	154,221	162,926	162,926	165,256
001-0218-512.14-00	OVERTIME	493	-	-	1,000
001-0218-512.21-00	FICA TAXES	11,393	12,514	12,514	12,077
001-0218-512.22-00	RETIREMENT CONTRIBUTIONS	35,141	17,107	17,107	21,314
001-0218-512.23-00	LIFE AND HEALTH INSURANCE	19,889	20,902	20,902	23,011
001-0218-512.24-00	WORKERS' COMPENSATION	256	261	261	241
001-0218-512.25-00	UNEMPLOYMENT COMPENSATION	-	160	160	144
	TOTAL PERSONAL SERVICES	221,393	213,870	213,870	223,043
001-0218-512.31-01	MISC PROFESSIONAL SERVICES	-	250	250	250
001-0218-512.31-06	MEDICAL SERVICES	73	-	-	-
001-0218-512.34-01	MISC CONTRACTUAL SERVICES	47	-	-	-
001-0218-512.40-00	TRAVEL AND PER DIEM	2,582	3,000	3,000	1,704
001-0218-512.41-02	TELEPHONE SERVICES	1,662	1,836	1,836	1,836
001-0218-512.41-05	POSTAGE	314	350	350	350
001-0218-512.43-00	UTILITY SERVICES	9,509	8,700	8,700	8,700
001-0218-512.44-00	RENTALS AND LEASES	4,095	4,908	4,908	4,908
001-0218-512.45-00	GENERAL INSURANCE	10,485	9,912	9,912	9,595
001-0218-512.46-02	REPAIR AND MAINT SVCS-EQUIPMENT	-	300	300	300
001-0218-512.46-05	REPAIR AND MAINT SVCS-SOFTWARE	499	500	500	500
001-0218-512.46-10	REPAIR AND MAINT SVCS-BUILDING	1,260	1,000	1,000	1,000
001-0218-512.47-01	MISC PRINTING AND BINDING	196	400	400	400
001-0218-512.47-02	RECORDS MANAGEMENT	-	-	-	300
001-0218-512.48-01	PROMOTIONAL-ADVERTISEMENTS	803	500	500	500
001-0218-512.49-01	MISC OTHR CUR CHGS & OBLIGATIONS	-	200	200	200
001-0218-512.49-05	LICENSES, TAXES, AND CERTIFICATIONS	-	100	100	100
001-0218-512.51-00	OFFICE SUPPLIES	1,472	1,950	1,950	1,500
001-0218-512.52-01	MISCELLANEOUS OPERATING SUPPLIES	1,002	1,100	1,100	1,100
001-0218-512.52-03	GASOLINE AND OIL	133	100	100	100
001-0218-512.52-04	UNIFORMS AND ACCESSORIES	600	600	600	600
001-0218-512.54-01	DUES AND SUBSCRIPTIONS	662	1,130	1,130	1,335
001-0218-512.54-02	SEMINARS AND COURSES	1,229	880	880	2,220
	TOTAL OPERATING EXPENDITURES	36,623	37,716	37,716	37,498
TOTAL CITY CLERK DEPARTMENT		**258,016**	**251,586**	**251,586**	**260,541**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
GENERAL FUND EXPENDITURES
FINANCE DEPARTMENT
FISCAL MANAGEMENT DIVISION

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
001-0222-513.12-00	REGULAR SALARIES AND WAGES	276,718	282,350	282,350	291,147
001-0222-513.14-00	OVERTIME	-	750	750	675
001-0222-513.21-00	FICA TAXES	19,744	21,633	21,633	20,800
001-0222-513.22-00	RETIREMENT CONTRIBUTIONS	33,125	23,885	23,885	29,766
001-0222-513.23-00	LIFE AND HEALTH INSURANCE	32,278	32,360	32,360	25,943
001-0222-513.24-00	WORKERS' COMPENSATION	442	452	452	424
001-0222-513.25-00	UNEMPLOYMENT COMPENSATION	-	332	332	299
	TOTAL PERSONAL SERVICES	362,307	361,762	361,762	369,054
001-0222-513.31-01	MISC PROFESSIONAL SERVICES	12,531	1,281	1,281	3,000
001-0222-513.31-03	INVESTMENT COUNSEL	26,268	26,515	26,515	23,864
001-0222-513.31-06	MEDICAL SERVICES	121	-	-	-
001-0222-513.32-00	ACCOUNTING AND AUDITING	28,057	30,500	30,500	25,000
001-0222-513.34-01	MISC OTHER CONTRACTUAL SERVICES	6,932	6,515	6,515	6,685
001-0222-513.34-04	BANKING SERVICES	42,751	13,248	13,248	32,530
001-0222-513.40-00	TRAVEL AND PER DIEM	166	630	630	1,430
001-0222-513.41-02	TELEPHONE SERVICES	2,453	2,518	2,518	2,568
001-0222-513.41-05	POSTAGE	1,821	4,194	4,194	4,194
001-0222-513.43-00	UTILITY SERVICES	8,699	7,828	7,828	8,611
001-0222-513.44-00	RENTALS AND LEASES	4,268	4,900	4,900	4,857
001-0222-513.45-00	INSURANCE	9,689	9,291	9,291	8,987
001-0222-513.46-02	REPAIR AND MAINT SVCS-EQUIPMENT	-	280	280	300
001-0222-513.46-05	REPAIR AND MAINT SVCS-SOFTWARE	18,820	19,090	19,090	19,349
001-0222-513.46-06	REPAIR AND MAINT SVCS-HARDWARE	2,000	2,500	2,500	2,250
001-0222-513.46-10	REPAIR AND MAINT SVCS-BUILDING	1,152	915	915	1,007
001-0222-513.47-01	MISC PRINTING AND BINDING	1,574	1,681	1,681	1,584
001-0222-513.48-01	PROMOTIONAL-ADVERTISEMENTS	1,002	1,150	1,150	1,150
001-0222-513.49-01	MISC OTHR CUR CHGS & OBLIGATIONS	(785)	100	100	90
001-0222-513.49-05	LICENSES, TAXES, AND CERTIFICATIONS	-	-	-	220
001-0222-513.51-00	OFFICE SUPPLIES	1,810	2,356	2,356	2,120
001-0222-513.52-01	MISCELLANEOUS OPERATING SUPPLIES	1,331	1,315	1,315	1,260
001-0222-513.52-03	GASOLINE AND OIL	122	149	149	134
001-0222-513.52-04	UNIFORMS AND ACCESSORIES	821	1,000	1,000	1,000
001-0222-513.54-01	DUES AND SUBSCRIPTIONS	2,280	2,616	2,616	3,138
001-0222-513.54-02	SEMINARS AND COURSES	478	2,568	2,568	2,311
	TOTAL OPERATING EXPENDITURES	174,361	143,140	143,140	157,639
001-0222-581.91-00	INTRAGOVERNMENT TRANSFERS	1,090,296	1,042,325	1,042,325	1,070,513
	TOTAL OTHER USES	1,090,296	1,042,325	1,042,325	1,070,513
TOTAL FISCAL MANAGEMENT DIVISION		**1,626,964**	**1,547,227**	**1,547,227**	**1,597,206**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
GENERAL FUND EXPENDITURES
FINANCE DEPARTMENT
UTILITY BILLING DIVISION

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
001-0223-513.12-00	REGULAR SALARIES AND WAGES	275,003	282,599	282,599	284,683
001-0223-513.14-00	OVERTIME	-	300	300	300
001-0223-513.21-00	FICA TAXES	20,327	21,660	21,660	21,498
001-0223-513.22-00	RETIREMENT CONTRIBUTIONS	54,581	28,197	28,197	36,876
001-0223-513.23-00	LIFE AND HEALTH INSURANCE	40,932	41,018	41,018	40,570
001-0223-513.24-00	WORKERS' COMPENSATION	2,320	2,435	2,435	1,955
001-0223-513.25-00	UNEMPLOYMENT COMPENSATION	-	202	202	-
001-0223-513.26-00	OTHER POSTEMPLOYMENT BENEFITS	-	-	-	3,000
	TOTAL PERSONAL SERVICES	393,163	376,411	376,411	388,882
001-0223-513.31-06	MEDICAL SERVICES	145	-	-	-
001-0223-513.34-01	MISC OTHER CONTRACTUAL SERVICES	31,878	51,100	51,100	41,100
001-0223-513.34-04	BANKING SERVICES	56,339	54,000	54,000	54,000
001-0223-513.40-00	TRAVEL AND PER DIEM	-	200	200	200
001-0223-513.41-02	TELEPHONE SERVICES	3,546	4,500	4,500	4,500
001-0223-513.41-03	RADIO SERVICES	16	24	24	-
001-0223-513.41-04	INTERNET SERVICES	1,487	1,664	1,664	1,664
001-0223-513.41-05	POSTAGE	70,627	69,000	69,000	69,000
001-0223-513.43-00	UTILITY SERVICES	5,211	4,800	4,800	4,800
001-0223-513.44-00	RENTALS AND LEASES	3,257	3,525	3,525	3,525
001-0223-513.45-00	INSURANCE	6,175	5,838	5,838	5,691
001-0223-513.46-02	REPAIR AND MAINT SVCS-EQUIPMENT	276	459	459	459
001-0223-513.46-03	REPAIR AND MAINT SVC-VEHICLES	1,747	1,100	1,100	1,100
001-0223-513.46-05	REPAIR AND MAINT SVCS-SOFTWARE	20,160	22,950	22,950	22,950
001-0223-513.46-06	REPAIR AND MAINT SVCS-HARDWARE	1,925	1,925	1,925	1,925
001-0223-513.46-10	REPAIR AND MAINT SVCS-BUILDING	690	750	750	750
001-0223-513.47-01	MISC PRINTING AND BINDING	14,274	8,400	8,400	8,400
001-0223-513.48-01	ADVERTISEMENT-LEGAL, OTHER	29	-	-	-
001-0223-513.49-01	MISC OTHER CURRENT CHRGS & OBLG	135	-	-	-
001-0223-513.49-05	LICENSES/TAXES/CERTIFICATIONS	3,071	2,500	2,500	2,500
001-0223-513.51-00	OFFICE SUPPLIES	1,600	1,750	1,750	1,750
001-0223-513.52-01	MISCELLANEOUS OPERATING SUPPLIES	2,520	1,250	1,250	1,250
001-0223-513.52-03	GASOLINE AND OIL	9,346	9,000	9,000	9,000
001-0223-513.52-04	UNIFORMS AND ACCESSORIES	1,835	1,800	1,800	1,800
001-0223-513.54-02	SEMINARS AND COURSES	-	1,000	1,000	1,000
	TOTAL OPERATING EXPENDITURES	236,289	247,535	247,535	237,364
001-0223-513.64-00	MACHINERY AND EQUIPMENT	-	-	4,192	-
	TOTAL CAPITAL OUTLAY	-	-	4,192	-
TOTAL UTILITY BILLING DIVISION		**629,452**	**623,946**	**628,138**	**626,246**
TOTAL FINANCE DEPARTMENT		**2,256,416**	**2,171,173**	**2,175,365**	**2,223,452**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
GENERAL FUND EXPENDITURES
ADMINISTRATIVE SERVICES DEPARTMENT
INFORMATION TECHNOLOGY DIVISION

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
001-0225-513.12-00	REGULAR SALARIES AND WAGES	327,747	333,050	333,050	309,021
001-0225-513.14-00	OVERTIME	1,644	1,000	1,000	1,000
001-0225-513.21-00	FICA TAXES	23,456	25,557	25,557	22,055
001-0225-513.22-00	RETIREMENT CONTRIBUTIONS	45,436	29,056	29,056	29,014
001-0225-513.23-00	LIFE AND HEALTH INSURANCE	38,114	37,965	37,965	42,363
001-0225-513.24-00	WORKERS' COMPENSATION	521	533	533	450
001-0225-513.25-00	UNEMPLOYMENT COMPENSATION	-	316	316	284
	TOTAL PERSONAL SERVICES	436,918	427,477	427,477	404,187
001-0225-513.31-06	MEDICAL SERVICES	121	-	-	-
001-0225-513.34-01	MISC OTHER CONTRACTUAL SERVICES	56,782	63,450	97,605	63,300
001-0225-513.40-00	TRAVEL AND PER DIEM	671	2,100	2,100	1,750
001-0225-513.41-02	TELEPHONE SERVICES	4,809	5,300	5,300	5,200
001-0225-513.41-04	INTERNET SERVICES	35,055	35,100	35,100	35,100
001-0225-513.41-05	POSTAGE	172	50	50	50
001-0225-513.43-00	UTILITY SERVICES	9,051	8,400	8,400	8,400
001-0225-513.45-00	INSURANCE	18,522	17,844	17,844	18,692
001-0225-513.46-02	REPAIR AND MAINT SVCS-EQUIPMENT	86,693	86,694	86,694	77,550
001-0225-513.46-03	REPAIR AND MAINT SVCS-VEHICLES	(13)	500	500	500
001-0225-513.46-05	REPAIR AND MAINT SVCS-SOFTWARE	75,756	86,135	86,135	89,035
001-0225-513.46-06	REPAIR AND MAINT SVCS-HARDWARE	45,873	37,700	37,700	50,770
001-0225-513.46-10	REPAIR AND MAINT SVCS-BUILDING	1,285	952	952	952
001-0225-513.51-00	OFFICE SUPPLIES	3,382	4,080	4,080	4,180
001-0225-513.52-01	MISCELLANEOUS OPERATING SUPPLIES	67,634	78,775	81,170	73,650
001-0225-513.52-03	GASOLINE AND OIL	264	150	150	150
001-0225-513.52-04	UNIFORMS AND ACCESSORIES	958	1,000	1,000	1,000
001-0225-513.54-01	DUES AND SUBSCRIPTIONS	962	1,075	1,075	975
001-0225-513.54-02	SEMINARS AND COURSES	1,798	3,770	3,770	3,320
001-0225-513.54-03	EDUCATION ASSISTANCE PROGRAM	-	-	-	4,500
	TOTAL OPERATING EXPENDITURES	409,775	433,075	469,625	439,074
001-0225-513.63-00	IMPROV. OTHER THAN BUILDINGS	-	-	-	7,000
001-0225-513.64-00	MACHINERY AND EQUIPMENT	76,716	51,650	97,450	184,990
	TOTAL CAPITAL OUTLAY	76,716	51,650	97,450	191,990
TOTAL INFORMATION TECHNOLOGY DIVISION		**923,409**	**912,202**	**994,552**	**1,035,251**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
GENERAL FUND EXPENDITURES
ADMINISTRATIVE SERVICES DEPARTMENT
HUMAN RESOURCES DIVISION

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
001-0745-513.12-00	REGULAR SALARIES AND WAGES	130,820	134,701	134,701	169,091
001-0745-513.13-00	OTHER SALARIES & WAGES	14,336	16,318	16,318	16,318
001-0745-513.14-00	OVERTIME	-	750	750	750
001-0745-513.21-00	FICA TAXES	10,758	11,608	11,608	12,604
001-0745-513.22-00	RETIREMENT CONTRIBUTIONS	29,682	14,144	14,144	17,783
001-0745-513.23-00	LIFE AND HEALTH INSURANCE	17,013	17,060	17,060	14,493
001-0745-513.24-00	WORKERS' COMPENSATION	240	242	242	246
001-0745-513.25-00	UNEMPLOYMENT COMPENSATION	-	173	173	156
001-0745-513.26-00	OTHER POSTEMPLOYMENT BENEFITS	-	-	-	3,000
	TOTAL PERSONAL SERVICES	202,849	194,996	194,996	234,441
001-0745-513.31-01	MISC PROFESSIONAL SERVICES	-	7,500	7,500	5,000
001-0745-513.31-02	LEGAL SERVICES	560	2,000	2,000	2,500
001-0745-513.31-06	MEDICAL SERVICES	85	26,100	26,100	32,600
001-0745-513.34-01	MISC OTHER CONTRACTUAL SERVICES	2,241	3,500	40,500	40,500
001-0745-513.40-00	TRAVEL AND PER DIEM	259	750	750	1,000
001-0745-513.41-02	TELEPHONE SERVICES	2,836	2,856	2,856	2,656
001-0745-513.41-04	INTERNET SERVICES	596	954	954	954
001-0745-513.41-05	POSTAGE	245	350	350	350
001-0745-513.43-00	UTILITY SERVICES	8,150	8,450	8,450	8,450
001-0745-513.44-00	RENTALS AND LEASES	4,734	6,000	6,000	6,000
001-0745-513.45-00	GENERAL INSURANCE	8,986	8,495	8,495	8,315
001-0745-513.46-06	REPAIR AND MAINT SVCS-HARDWARE	-	350	350	350
001-0745-513.46-10	REPAIR AND MAINT SVCS-BUILDING	1,105	857	857	600
001-0745-513.47-01	MISC PRINTING AND BINDING	68	628	628	628
001-0745-513.48-01	PROMOTIONAL-ADVERTISEMENTS	5,547	12,500	12,500	12,500
001-0745-513.48-02	PROMOTIONAL-PROMOTIONAL ITEMS	1,280	1,000	1,000	1,000
001-0745-513.49-01	MISC OTHR CUR CHGS & OBLIGATIONS	-	250	250	-
001-0745-513.51-00	OFFICE SUPPLIES	1,940	2,500	2,500	2,500
001-0745-513.52-01	MISCELLANEOUS OPERATING SUPPLIES	6,923	13,000	13,000	10,000
001-0745-513.52-03	GASOLINE AND OIL	114	200	200	157
001-0745-513.52-04	UNIFORMS AND ACCESSORIES	500	600	600	600
001-0745-513.54-01	DUES AND SUBSCRIPTIONS	3,517	3,000	3,000	3,000
001-0745-513.54-02	SEMINARS AND COURSES	16,943	25,000	25,000	20,000
001-0745-513.54-03	EDUCATIONAL ASSISTANCE PROGRAM	-	2,000	2,000	1,300
	TOTAL OPERATING EXPENDITURES	66,629	128,840	165,840	160,960
TOTAL HUMAN RESOURCES DIVISION		**269,478**	**323,836**	**360,836**	**395,401**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
GENERAL FUND EXPENDITURES
ADMINISTRATIVE SERVICES DEPARTMENT
FACILITIES MANAGEMENT DIVISION

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
001-0746-539.12-00	REGULAR SALARIES AND WAGES	185,974	219,808	219,808	230,274
001-0746-539.14-00	OVERTIME	3,595	5,000	5,000	5,000
001-0746-539.21-00	FICA TAXES	14,209	16,645	16,645	16,934
001-0746-539.22-00	RETIREMENT CONTRIBUTIONS	44,401	22,817	22,817	29,886
001-0746-539.23-00	LIFE AND HEALTH INSURANCE	26,297	34,404	34,404	42,906
001-0746-539.24-00	WORKERS' COMPENSATION	3,281	3,356	3,356	3,531
001-0746-539.25-00	UNEMPLOYMENT COMPENSATION	-	204	204	184
001-0746-539.26-00	OTHER POST EMPLOYMENT BENEFITS	3,000	500	500	-
	TOTAL PERSONAL SERVICES	280,757	302,734	302,734	328,715
001-0746-539.31-06	MEDICAL SERVICES	121	-	-	-
001-0746-539.34-01	MISC OTHER CONTRACTUAL SERVICES	17,882	23,090	23,090	23,780
001-0746-539.34-06	JANITORIAL SERVICES	41,215	43,025	43,025	45,225
001-0746-539.40-00	TRAVEL AND PER DIEM	6	-	-	-
001-0746-539.41-02	TELEPHONE SERVICES	3,744	4,245	4,245	4,245
001-0746-539.41-04	INTERNET SERVICES	510	520	520	2,680
001-0746-539.44-00	RENTALS AND LEASES	2,502	2,192	2,192	2,352
001-0746-539.45-00	INSURANCE	1,138	1,121	1,121	1,233
001-0746-539.46-02	REPAIR AND MAINT SVCS-EQUIPMENT	34,044	350	350	350
001-0746-539.46-03	REPAIR AND MAINT SVCS-VEHICLES	4,203	3,000	3,000	2,400
001-0746-539.46-05	REPAIR AND MAINT SVCS-SOFTWARE	-	1,645	1,645	1,645
001-0746-539.46-10	REPAIR AND MAINT SVCS-BUILDING	16,341	43,270	43,270	42,993
001-0746-539.47-01	MISC PRINTING AND BINDING	128	-	-	64
001-0746-539.49-05	LICENSES, TAXES, AND CERTIFICATIONS	575	350	350	350
001-0746-539.51-00	OFFICE SUPPLIES	312	500	500	360
001-0746-539.52-01	MISCELLANEOUS OPERATING SUPPLIES	17,527	20,000	20,000	17,232
001-0746-539.52-02	CHEMICALS	1,785	4,000	4,000	2,500
001-0746-539.52-03	GASOLINE AND OIL	3,718	5,000	5,000	4,000
001-0746-539.52-04	UNIFORMS AND ACCESSORIES	2,128	2,935	2,935	2,935
001-0746-539.54-01	DUES AND SUBSCRIPTIONS	909	885	885	885
001-0746-539.54-02	SEMINARS AND COURSES	25	200	200	2,300
001-0746-539.54-03	EDUCATIONAL ASSISTANCE PROGRAM	6,070	3,454	3,454	2,365
	TOTAL OPERATING EXPENDITURES	154,883	159,782	159,782	159,894
001-0746-539.64-00	MACHINERY AND EQUIPMENT	15,814	14,455	14,455	-
	TOTAL CAPITAL OUTLAY	15,814	14,455	14,455	-
TOTAL FACILITIES MANAGEMENT DIVISION		**451,454**	**476,971**	**476,971**	**488,609**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
GENERAL FUND EXPENDITURES
ADMINISTRATIVE SERVICES DEPARTMENT
FLEET MANAGEMENT DIVISION

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
001-0747-539.12-00	REGULAR SALARIES AND WAGES	242,982	245,206	245,206	252,188
001-0747-539.14-00	OVERTIME	965	800	800	800
001-0747-539.21-00	FICA TAXES	18,030	18,853	18,853	18,994
001-0747-539.22-00	RETIREMENT CONTRIBUTIONS	54,421	25,747	25,747	32,687
001-0747-539.23-00	LIFE AND HEALTH INSURANCE	35,122	35,195	35,195	31,368
001-0747-539.24-00	WORKERS' COMPENSATION	3,902	4,097	4,097	4,106
001-0747-539.25-00	UNEMPLOYMENT COMPENSATION	-	240	240	264
001-0747-539.26-00	OTHER POST EMPLOYMENT BENEFITS	5,568	5,568	5,568	-
	TOTAL PERSONAL SERVICES	360,990	335,706	335,706	340,407
001-0747-539.31-06	MEDICAL SERVICES	181	-	-	-
001-0747-539.34-01	MISC OTHER CONTRACTUAL SERVICES	-	725	3,585	725
001-0747-539.40-00	TRAVEL AND PER DIEM	963	500	500	-
001-0747-539.41-02	TELEPHONE SERVICES	2,393	2,600	2,600	2,700
001-0747-539.41-03	RADIO SERVICES	78	120	120	77
001-0747-539.41-05	COMMUNICATIONS/FREIGHT-POSTAGE	18	50	50	50
001-0747-539.44-00	RENTALS AND LEASES	1,823	2,892	2,892	4,378
001-0747-539.45-00	INSURANCE	3,772	3,586	3,586	2,783
001-0747-539.46-01	REPAIR AND MAINT SVCS-MISC	3,890	-	-	-
001-0747-539.46-02	REPAIR AND MAINT SVCS-EQUIPMENT	2,862	2,000	2,000	2,100
001-0747-539.46-03	REPAIR AND MAINT SVCS-VEHICLES	2,383	2,500	2,500	2,500
001-0747-539.46-05	REPAIR AND MAINT SVCS-SOFTWARE	-	1,595	1,595	3,695
001-0747-539.46-10	REPAIR AND MAINT SVCS-BUILDING	1,253	1,250	1,250	2,000
001-0747-539.47-01	MISC PRINTING AND BINDING	39	50	50	32
001-0747-539.48-01	PROMOTIONAL-ADVERTISEMENTS	350	-	-	-
001-0747-539.49-01	MISC OTHR CUR CHGS & OBLIGATIONS	-	200	200	200
001-0747-539.49-05	LICENSES, TAXES, AND CERTIFICATIONS	50	100	100	50
001-0747-539.51-00	OFFICE SUPPLIES	1,724	500	500	500
001-0747-539.52-01	MISCELLANEOUS OPERATING SUPPLIES	10,021	15,000	15,000	15,000
001-0747-539.52-02	CHEMICALS	1,462	1,500	1,500	1,500
001-0747-539.52-03	GASOLINE AND OIL	20,748	15,000	15,000	16,800
001-0747-539.52-04	UNIFORMS AND ACCESSORIES	5,920	4,300	4,300	4,350
001-0747-539.54-01	DUES AND SUBSCRIPTIONS	2,563	2,775	2,775	-
001-0747-539.54-02	SEMINARS AND COURSES	501	1,250	1,250	-
	TOTAL OPERATING EXPENDITURES	62,994	58,493	61,353	59,440
001-0747-539.64-00	EQUIPMENT	-	-	3,029	51,000
	TOTAL CAPITAL OUTLAY	-	-	3,029	51,000
TOTAL FLEET MANAGEMENT DIVISION		**423,984**	**394,199**	**400,088**	**450,847**
TOTAL ADMINISTRATIVE SERVICES DEPARTMENT		**2,068,325**	**2,107,208**	**2,232,447**	**2,370,108**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
GENERAL FUND EXPENDITURES
COMMUNITY DEVELOPMENT DEPARTMENT
PLANNING DIVISION

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
001-0315-515.12-00	REGULAR SALARIES AND WAGES	290,567	337,621	337,621	181,573
001-0315-515.14-00	OVERTIME	346	-	-	-
001-0315-515.21-00	FICA TAXES	21,006	25,921	25,921	12,664
001-0315-515.22-00	RETIREMENT CONTRIBUTIONS	66,121	35,450	35,450	23,492
001-0315-515.23-00	LIFE AND HEALTH INSURANCE	41,390	43,250	43,250	34,828
001-0315-515.24-00	WORKERS' COMPENSATION	446	540	540	264
001-0315-515.25-00	UNEMPLOYMENT COMPENSATION	-	232	232	11,043
	TOTAL PERSONAL SERVICES	419,876	443,014	443,014	263,864
001-0315-515.31-01	MISC PROFESSIONAL SERVICES	102,677	85,000	85,000	85,000
001-0315-515.31-02	LEGAL	260	-	-	-
001-0315-515.31-04	ENGINEERING	275	15,000	15,000	15,000
001-0315-515.31-06	MEDICAL SERVICES	236	-	-	-
001-0315-515.34-01	MISC OTHER CONTRACTUAL SERVICES	2,492	360	360	500
001-0315-515.40-00	TRAVEL AND PER DIEM	324	375	375	375
001-0315-515.41-02	TELEPHONE SERVICES	3,285	4,078	4,078	4,078
001-0315-515.41-05	POSTAGE	1,574	2,000	2,000	2,500
001-0315-515.43-00	UTILITY SERVICES	10,696	10,400	10,400	10,400
001-0315-515.44-00	RENTALS AND LEASES	7,424	7,900	7,900	8,500
001-0315-515.45-00	INSURANCE	10,112	9,560	9,560	9,155
001-0315-515.46-05	REPAIR AND MAINT SVCS-SOFTWARE	10,702	10,702	10,702	10,702
001-0315-515.46-10	REPAIR AND MAINT SVCS-BUILDING	1,188	1,138	1,138	1,138
001-0315-515.47-01	MISC PRINTING AND BINDING	2,170	1,200	1,200	1,200
001-0315-515.48-01	PROMOTIONAL-ADVERTISEMENTS	3,028	3,000	3,000	5,000
001-0315-515.49-05	LICENSES/TAXES/CERTIFICATIONS	61	-	-	-
001-0315-515.51-00	OFFICE SUPPLIES	3,263	3,000	3,000	3,000
001-0315-515.52-01	MISCELLANEOUS OPERATING SUPPLIES	1,057	1,000	1,000	1,000
001-0315-515.52-03	GASOLINE AND OIL	317	100	100	100
001-0315-515.52-04	UNIFORMS AND ACCESSORIES	800	1,000	1,000	1,000
001-0315-515.54-01	DUES AND SUBSCRIPTIONS	1,008	1,250	1,250	1,250
001-0315-515.54-02	SEMINARS AND COURSES	45	350	350	350
001-0315-515.54-03	EDUCATIONAL ASSISTANCE PROGRAM	-	3,500	1,850	1,650
	TOTAL OPERATING EXPENDITURES	162,994	160,913	159,263	161,898
001-0315-515.64-00	MACHINERY AND EQUIPMENT	-	-	1,650	-
	TOTAL CAPITAL OUTLAY	-	-	1,650	-
TOTAL PLANNING DIVISION		**582,870**	**603,927**	**603,927**	**425,762**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
GENERAL FUND EXPENDITURES
COMMUNITY DEVELOPMENT DEPARTMENT
BUILDING INSPECTION DIVISION

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
001-0324-524.12-00	REGULAR SALARIES AND WAGES	331,705	421,521	421,521	341,138
001-0324-524.14-00	OVERTIME	-	225	225	1,000
001-0324-524.21-00	FICA TAXES	23,724	32,405	32,405	24,622
001-0324-524.22-00	RETIREMENT CONTRIBUTIONS	75,122	44,260	44,260	44,148
001-0324-524.23-00	LIFE AND HEALTH INSURANCE	50,407	63,877	63,877	51,545
001-0324-524.24-00	WORKERS' COMPENSATION	4,482	5,879	5,879	4,362
001-0324-524.25-00	UNEMPLOYMENT COMPENSATION	3,422	563	563	619
001-0324-524.26-00	OTHER POSTEMPLOYMENT BENEFITS	-	-	-	4,750
	TOTAL PERSONAL SERVICES	488,862	568,730	568,730	472,184
001-0324-524.31-06	MEDICAL SERVICES	227	-	-	-
001-0324-524.34-01	MISC OTHER CONTRACTUAL SERVICES	-	1,000	1,000	5,400
001-0324-524.40-00	TRAVEL AND PER DIEM	556	900	900	1,260
001-0324-524.41-02	TELEPHONE SERVICES	8,088	8,723	8,723	8,451
001-0324-524.41-04	INTERNET SERVICES	2,040	2,060	2,060	1,545
001-0324-524.41-05	POSTAGE	68	150	150	100
001-0324-524.43-00	UTILITY SERVICES	15,324	16,500	16,500	16,500
001-0324-524.44-00	RENTALS AND LEASES	6,672	5,450	5,450	4,850
001-0324-524.45-00	INSURANCE	20,825	19,687	19,687	18,901
001-0324-524.46-03	REPAIR AND MAINT SVCS-VEHICLES	452	1,200	1,200	1,200
001-0324-524.46-05	REPAIR AND MAINT SVCS-SOFTWARE	18,570	18,226	18,226	18,226
001-0324-524.46-06	REPAIR AND MAINT SVCS-HARDWARE	-	500	500	500
001-0324-524.46-10	REPAIR AND MAINT SVCS-BUILDING	1,852	2,122	2,122	2,122
001-0324-524.47-01	MISC PRINTING AND BINDING	826	850	850	850
001-0324-524.47-02	RECORDS MANAGEMENT	-	3,500	3,500	1,688
001-0324-524.48-01	ADVERTISEMENT-LEGAL, OTHER	467	-	-	-
001-0324-524.49-05	LICENSES, TAXES, AND CERTIFICATIONS	128	-	-	-
001-0324-524.51-00	OFFICE SUPPLIES	312	1,000	1,000	1,200
001-0324-524.52-01	MISCELLANEOUS OPERATING SUPPLIES	1,569	1,920	1,920	1,820
001-0324-524.52-03	GASOLINE AND OIL	5,194	4,600	4,600	5,000
001-0324-524.52-04	UNIFORMS AND ACCESSORIES	1,001	2,000	2,000	1,720
001-0324-524.54-01	DUES AND SUBSCRIPTIONS	460	1,885	1,885	1,735
001-0324-524.54-02	SEMINARS AND COURSES	-	1,125	1,125	1,125
001-0324-524.54-03	EDUCATIONAL ASSIST PROG REIMB	-	-	5,267	5,267
	TOTAL OPERATING EXPENDITURES	84,631	93,398	98,665	99,460
TOTAL BUILDING INSPECTION DIVISION		**573,493**	**662,128**	**667,395**	**571,644**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
GENERAL FUND EXPENDITURES
COMMUNITY DEVELOPMENT DEPARTMENT
BUSINESS TAX DIVISION

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
001-0331-513.12-00	REGULAR SALARIES AND WAGES	18,160	50,304	50,304	20,086
001-0331-513.21-00	FICA TAXES	1,344	3,089	3,089	1,492
001-0331-513.22-00	RETIREMENT CONTRIBUTIONS	4,111	4,232	4,232	2,599
001-0331-513.23-00	LIFE AND HEALTH INSURANCE	2,188	7,534	7,534	2,811
001-0331-513.24-00	WORKERS' COMPENSATION	92	164	164	127
	TOTAL PERSONAL SERVICES	25,895	65,323	65,323	27,115
001-0331-513.31-06	MEDICAL SERVICES	2	-	-	-
001-0331-513.41-02	TELEPHONE SERVICES	323	744	744	372
001-0331-513.41-05	POSTAGE	935	1,050	1,050	1,050
001-0331-513.45-00	INSURANCE	9	9	9	8
001-0331-513.46-05	REPAIR AND MAINT SVCS-SOFTWARE	1,596	1,597	1,597	1,597
001-0331-513.47-01	MISC PRINTING AND BINDING	-	400	400	700
001-0331-513.51-00	OFFICE SUPPLIES	206	250	250	250
001-0331-513.52-01	MISC OPERATING SUPPLIES	-	150	150	150
001-0331-513.52-04	UNIFORMS AND ACCESSORIES	48	100	100	100
	TOTAL OPERATING EXPENDITURES	3,119	4,300	4,300	4,227
TOTAL OCCUPATIONAL LICENSING DIVISION		**29,014**	**69,623**	**69,623**	**31,342**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
GENERAL FUND EXPENDITURES
COMMUNITY DEVELOPMENT DEPARTMENT
CODE ENFORCEMENT DIVISION

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
001-0528-521.12-00	REGULAR SALARIES AND WAGES	73,639	66,012	66,012	133,130
001-0528-521.14-00	OVERTIME	-	-	-	-
001-0528-521.21-00	FICA TAXES	5,344	5,080	5,080	9,798
001-0528-521.22-00	RETIREMENT CONTRIBUTIONS	16,716	6,931	6,931	17,229
001-0528-521.23-00	LIFE AND HEALTH INSURANCE	10,405	9,383	9,383	34,457
001-0528-521.24-00	WORKERS' COMPENSATION	583	809	809	1,446
001-0528-521.25-00	UNEMPLOYMENT COMPENSATION	4,400	-	-	2,951
	TOTAL PERSONAL SERVICES	111,087	88,215	88,215	199,011
001-0528-521.31-02	LEGAL SERVICES	-	1,000	1,000	1,000
001-0528-521.31-06	MEDICAL SERVICES	4	-	-	-
001-0528-521.34-01	MISC OTHER CONTRACTUAL SERVICES	10,525	15,000	15,000	15,000
001-0528-521.40-00	TRAVEL AND PER DIEM	644	800	800	1,200
001-0528-521.41-02	TELEPHONE SERVICES	1,878	1,030	1,030	1,966
001-0528-521.41-04	INTERNET SERVICES	172	636	636	1,272
001-0528-521.41-05	POSTAGE	1,672	1,450	1,450	1,000
001-0528-521.45-00	INSURANCE	561	531	531	389
001-0528-521.46-03	REPAIR AND MAINT SVCS-VEHICLES	167	250	250	600
001-0528-521.46-05	REPAIR AND MAINT SVCS-SOFTWARE	2,002	3,430	3,430	3,430
001-0528-521.47-01	MISC PRINTING AND BINDING	210	750	750	750
001-0528-521.48-01	PROMOTIONAL-ADVERTISEMENTS	467	-	-	500
001-0528-521.49-05	LICNSES/TAXES/CERTICATIONS	1,074	1,250	1,250	1,250
001-0528-521.51-00	OFFICE SUPPLIES	130	250	250	250
001-0528-521.52-01	MISCELLANEOUS OPERATING SUPPLIES	164	500	500	200
001-0528-521.52-03	GASOLINE AND OIL	2,461	4,000	4,000	3,750
001-0528-521.52-04	UNIFORMS AND ACCESSORIES	124	280	280	840
001-0528-521.54-01	DUES AND SUBSCRIPTIONS	145	110	110	145
001-0528-521.54-02	SEMINARS AND COURSES	-	675	675	675
	TOTAL OPERATING EXPENDITURES	22,400	31,942	31,942	34,217
TOTAL CODE ENFORCEMENT DIVISION		**133,487**	**120,157**	**120,157**	**233,228**
TOTAL COMMUNITY DEVELOPMENT DEPT		**1,318,864**	**1,455,835**	**1,461,102**	**1,261,976**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
GENERAL FUND EXPENDITURES
POLICE DEPARTMENT
NONSWORN-MISCELLANEOUS DIVISION

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
001-0520-521.12-00	REGULAR SALARIES AND WAGES	255,875	261,706	246,808	269,094
001-0520-521.13-00	OTHER SALARIES AND WAGES	77,984	102,084	102,084	102,084
001-0520-521.14-00	OVERTIME	3,266	6,000	6,000	6,000
001-0520-521.21-00	FICA TAXES	24,017	20,071	20,071	19,227
001-0520-521.22-00	RETIREMENT CONTRIBUTIONS	55,733	27,479	27,479	34,484
001-0520-521.23-00	LIFE AND HEALTH INSURANCE	50,823	52,320	52,320	45,382
001-0520-521.24-00	WORKERS' COMPENSATION	1,456	1,229	1,229	1,234
001-0520-521.25-00	UNEMPLOYMENT COMPENSATION	-	312	312	343
001-0520-521.26-00	OTHER POSTEMPLOYMENT BENEFITS	-	-	-	3,000
	TOTAL PERSONAL SERVICES	469,154	471,201	456,303	480,848
001-0520-521.31-02	LEGAL SERVICES	150	-	-	-
001-0520-521.31-06	MEDICAL	597	-	-	-
001-0520-521.34-01	MISC CONTRACTUAL SERVICES	-	100	100	100
001-0520-521.40-00	TRAVEL AND PER DIEM	2,104	1,459	1,459	1,940
001-0520-521.41-02	TELEPHONE SERVICES	1,058	1,068	1,068	864
001-0520-521.46-05	REPAIR AND MAINT SVCS-SOFTWARE	1,474	1,475	1,475	1,475
001-0520-521.47-01	MISC PRINTING AND BINDING	-	100	100	-
001-0520-521.48-01	PROMOTIONAL-ADVERTISEMENTS	-	100	100	-
001-0520-521.49-05	LICNSES/TAXES/CERTIFICTNS	-	145	145	145
001-0520-521.52-01	MISCELLANEOUS OPERATING SUPPLIES	67	200	200	-
001-0520-521.52-04	UNIFORMS AND ACCESSORIES	805	1,514	1,514	1,364
001-0520-521.54-01	DUES AND SUBSCRIPTIONS	225	290	290	310
001-0520-521.54-02	SEMINARS AND COURSES	320	1,040	1,040	750
001-0520-521.54-03	EDUCATIONAL ASSISTANCE PROGRAM	-	500	500	1,000
	TOTAL OPERATING EXPENDITURES	6,800	7,991	7,991	7,948
TOTAL NONSWORN-MISCELLANEOUS DIVISION		**475,954**	**479,192**	**464,294**	**488,796**

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CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
GENERAL FUND EXPENDITURES
POLICE DEPARTMENT
SWORN DIVISION

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
001-0521-521.12-00	REGULAR SALARIES AND WAGES	3,396,904	3,318,144	3,407,863	3,588,139
001-0521-521.14-00	OVERTIME	42,316	40,000	61,385	40,000
001-0521-521.15-00	SPECIAL PAY	48,854	49,260	49,260	52,860
001-0521-521.16-00	SPECIAL DETAIL	193,439	188,864	188,864	165,000
001-0521-521.21-00	FICA TAXES	262,641	257,967	258,542	260,306
001-0521-521.22-00	RETIREMENT CONTRIBUTIONS	863,856	419,576	453,239	476,609
001-0521-521.23-00	LIFE AND HEALTH INSURANCE	532,679	547,394	548,787	550,644
001-0521-521.24-00	WORKERS' COMPENSATION	66,918	68,949	79,853	80,742
001-0521-521.25-00	UNEMPLOYMENT COMPENSATION	1,135	3,630	3,630	3,472
001-0521-521.26-00	OTHER POST EMPLOYMENT BENEFITS	50,852	50,030	50,030	48,038
	TOTAL PERSONAL SERVICES	5,459,594	4,943,814	5,101,453	5,265,810
001-0521-521.31-01	MISC PROFESSIONAL SERVICES	2,344	14,375	14,375	600
001-0521-521.31-02	LEGAL SERVICES	7,126	4,500	4,500	7,000
001-0521-521.31-06	MEDICAL SERVICES	9,716	3,525	3,525	3,380
001-0521-521.34-01	MISC OTHER CONTRACTUAL SERVICES	42,885	42,263	42,263	46,805
001-0521-521.40-00	TRAVEL AND PER DIEM	1,660	1,776	1,776	3,192
001-0521-521.41-01	CABLE SERVICES	513	600	600	612
001-0521-521.41-02	TELEPHONE SERVICES	23,334	25,524	25,524	20,484
001-0521-521.41-03	RADIO SERVICES	3,294	5,184	5,184	5,184
001-0521-521.41-04	INTERNET SERVICES	41,476	42,000	42,000	37,320
001-0521-521.41-05	POSTAGE	1,188	1,008	1,008	1,512
001-0521-521.43-00	UTILITY SERVICES	64,071	60,000	60,000	57,288
001-0521-521.44-00	RENTALS AND LEASES	29,772	36,824	36,824	36,776
001-0521-521.45-00	INSURANCE	47,065	44,159	44,159	41,750
001-0521-521.46-02	REPAIR AND MAINT SVCS-EQUIPMENT	29,670	23,747	23,747	23,368
001-0521-521.46-03	REPAIR AND MAINT SVCS-VEHICLES	106,626	96,672	96,672	109,872
001-0521-521.46-05	REPAIR AND MAINT SVCS-SOFTWARE	87,348	79,280	79,280	78,368
001-0521-521.46-06	REPAIR AND MAINT SVCS-HARDWARE	601	600	600	600
001-0521-521.46-10	REPAIR AND MAINT SVCS-BUILDING	7,946	6,300	6,300	4,584
001-0521-521.47-01	MISC PRINTING AND BINDING	3,327	3,408	3,408	4,008
001-0521-521.49-01	MISC OTHR CUR CHGS & OBLIGATIONS	333	-	-	-
001-0521-521.49-05	LICENSES, TAXES, AND CERTIFICATIONS	468	610	610	1,100
001-0521-521.51-00	OFFICE SUPPLIES	8,820	12,700	12,700	12,418
001-0521-521.52-01	MISCELLANEOUS OPERATING SUPPLIES	102,686	108,639	129,537	141,849
001-0521-521.52-03	GASOLINE AND OIL	249,694	239,448	239,448	240,240
001-0521-521.52-04	UNIFORMS AND ACCESSORIES	19,465	29,120	48,803	35,305
001-0521-521.54-01	DUES AND SUBSCRIPTIONS	4,873	5,265	5,265	6,460
001-0521-521.54-02	SEMINARS AND COURSES	5,439	7,475	7,475	6,475
001-0521-521.54-03	EDUCATIONAL ASSISTANCE PROGRAM	52,169	40,000	57,880	40,000
001-0521-521.54-04	EDUCATION-SECOND DOLLAR FUNDING	15,575	20,724	20,724	18,500
	TOTAL OPERATING EXPENDITURES	969,484	955,726	1,014,187	985,050

001-0521-521.64-00	MACHINERY AND EQUIPMENT	86,865	216,670	238,670	264,820
	TOTAL CAPITAL OUTLAY	86,865	216,670	238,670	264,820
001-0521-581.91-02	GRANTS-CITY MATCH	4,065	3,695	3,695	7,530
	TOTAL OTHER USES	4,065	3,695	3,695	7,530
TOTAL SWORN DIVISION		**6,520,008**	**6,119,905**	**6,358,005**	**6,523,210**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
GENERAL FUND EXPENDITURES
POLICE DEPARTMENT
NONSWORN-COMMUNICATIONS DIVISION

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
001-0530-521.12-00	REGULAR SALARIES AND WAGES	353,696	370,573	370,573	393,822
001-0530-521.14-00	OVERTIME	25,478	25,000	25,000	25,000
001-0530-521.21-00	FICA TAXES	27,552	28,400	28,400	28,374
001-0530-521.22-00	RETIREMENT CONTRIBUTIONS	85,488	38,910	38,910	50,800
001-0530-521.23-00	LIFE AND HEALTH INSURANCE	63,432	69,022	76,891	73,719
001-0530-521.24-00	WORKERS' COMPENSATION	587	594	594	573
001-0530-521.25-00	UNEMPLOYMENT COMPENSATION	-	394	394	355
001-0530-521.26-00	OTHER POSTEMPLOYMENT BENEFITS	-	-	-	3,000
	TOTAL PERSONAL SERVICES	556,233	532,893	540,762	575,643
001-0530-521.31-01	MISC PROFESSIONAL SERVICES	75	150	150	225
001-0530-521.31-06	MEDICAL SERVICES	282	400	400	300
001-0530-521.34-01	MISC CONTRACTUAL SERVICES	1,586	-	-	-
001-0530-521.40-00	TRAVEL AND PER DIEM	308	735	735	515
001-0530-521.41-02	TELEPHONE SERVICES	1,099	1,212	1,212	792
001-0530-521.43-00	UTILITY SERVICES	2,441	2,508	2,508	2,472
001-0530-521.44-00	RENTALS AND LEASES	748	3,060	3,060	3,000
001-0530-521.45-00	INSURANCE	11	11	11	10
001-0530-521.46-02	REPAIR AND MAINT SVCS-EQUIPMNT	12,793	12,804	12,804	12,804
001-0530-521.46-05	REPAIR AND MAINT SVCS-SOFTWARE	10,000	12,176	12,176	12,176
001-0530-521.46-10	REPAIR AND MAINT SVCS-BUILDING	1,399	1,140	3,555	2,316
001-0530-521.47-01	MISC PRINTING AND BINDING	-	-	-	100
001-0530-521.49-05	LICNSES/TAXES/CERTIFICTNS	-	400	400	400
001-0530-521.51-00	OFFICE SUPPLIES	820	1,290	1,290	2,293
001-0530-521.52-01	MISCELLANEOUS OPERATING SUPPLIES	1,426	656	656	656
001-0530-521.52-04	UNIFORMS AND ACCESSORIES	307	1,750	1,750	1,750
001-0530-521.54-01	DUES AND SUBSCRIPTIONS	230	230	230	230
001-0530-521.54-02	SEMINARS AND COURSES	-	550	550	450
001-0530-521.54-03	EDUC ASSIST PROG REIMBURS	6,450	7,000	7,000	5,000
	TOTAL OPERATING EXPENDITURES	39,975	46,072	48,487	45,489
001-0530-521.64-00	MACHINERY AND EQUIPMENT	-	100,000	300,000	100,000
	TOTAL CAPITAL OUTLAY	-	100,000	300,000	100,000
TOTAL NONSWORN-COMMUNICATIONS DIVISION		**596,208**	**678,965**	**889,249**	**721,132**
TOTAL POLICE DEPARTMENT		**7,592,170**	**7,278,062**	**7,711,548**	**7,733,138**

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CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
GENERAL FUND EXPENDITURES
FIRE DEPARTMENT

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
001-062X-522.12-00	REGULAR SALARIES & WAGES	2,289,941	2,179,185	2,179,185	2,250,396
001-062X-522.14-00	OVERTIME	317,866	187,300	187,300	187,300
001-062X-522.15-00	SPECIAL PAY	131,377	144,059	144,059	150,800
001-062X-522.21-00	FICA TAXES	199,202	176,391	176,391	173,107
001-062X-522.22-00	RETIREMENT CONTRIBUTIONS	679,595	275,141	275,141	314,250
001-062X-522.23-00	LIFE AND HEALTH INSURANCE	348,953	353,223	353,223	343,915
001-062X-522.24-00	WORKERS' COMPENSATION	44,673	46,435	46,435	60,027
001-062X-522.25-00	UNEMPLOYMENT COMPENSATION	-	2,434	2,434	2,190
001-062X-522.26-00	OTHER POST EMPLOYMENT BENEFITS	16,750	15,250	15,250	15,000
	TOTAL PERSONAL SERVICES	4,028,357	3,379,418	3,379,418	3,496,985
001-062X-522.31-01	MISC PROFESSIONAL SERVICE	1,400	1,225	1,225	-
001-062X-522.31-02	LEGAL	2,780	1,000	1,000	1,000
001-062X-522.31-06	MEDICAL SERVICES	16,444	11,880	11,880	14,880
001-062X-522.34-01	MISC CONTRACTUAL SERVICES	165,921	163,942	163,942	181,901
001-062X-522.40-00	TRAVEL AND PER DIEM	1,445	1,400	1,400	1,400
001-062X-522.41-01	MISC COMMUNICTN/FRGHT SVC	1,063	1,050	1,050	1,380
001-062X-522.41-02	TELEPHONE SERVICES	14,328	14,650	14,650	14,000
001-062X-522.41-03	RADIO SERVICES	672	220	220	750
001-062X-522.41-04	INTERNET SERVICES	23,379	26,921	26,921	22,000
001-062X-522.41-05	POSTAGE	712	750	750	1,000
001-062X-522.43-00	UTILITY SERVICES	59,621	53,800	53,800	50,550
001-062X-522.44-00	RENTALS AND LEASES	6,469	7,350	7,350	7,500
001-062X-522.45-00	INSURANCE	48,071	45,773	45,773	44,087
001-062X-522.46-01	REPAIR/MAINT SVC-MISC	27	450	450	450
001-062X-522.46-02	REPAIR/MAINT SVC-EQUIPMNT	14,182	38,478	38,478	29,693
001-062X-522.46-03	REPAIR/MAINT SVC-VEHICLES	62,114	23,800	23,800	23,800
001-062X-522.46-05	REPAIR/MAINT SVC-SOFTWARE	-	1,000	1,000	1,000
001-062X-522.46-06	REPAIR/MAINT SVC-HARDWARE	-	1,500	1,500	1,500
001-062X-522.46-10	REPAIR/MAINT SVC-BUILDING	10,773	7,740	7,740	7,740
001-062X-522.47-01	MISC PRINTING AND BINDING	825	1,000	1,000	1,875
001-062X-522.48-01	ADVERTISEMENT-LEGAL,OTHER	350	200	200	200
001-062X-522.48-02	PROMOTIONAL ITEMS	3,457	4,000	4,000	4,500
001-062X-522.49-05	LICNSES/TAXES/CERTIFICTNS	2,205	6,050	6,050	3,205
001-062X-522.51-00	OFFICE SUPPLIES	4,065	5,125	5,125	6,095
001-062X-522.52-01	MISC OPERATING SUPPLIES	100,049	108,191	108,191	145,167
001-062X-522.52-03	GASOLINE AND OIL	53,310	49,400	49,400	49,400
001-062X-522.52-04	UNIFORMS AND ACCESSORIES	34,890	33,025	33,025	45,960
001-062X-522.54-01	DUES AND SUBSCRIPTIONS	8,749	8,560	8,560	8,860
001-062X-522.54-02	SEMINARS AND COURSES	874	4,925	4,925	4,925
001-062X-522.54-03	EDUC ASSIST PROG REIMBURS	22,773	28,245	28,245	32,245
	TOTAL OPERATING EXPENDITURES	660,948	651,650	651,650	707,063

001-062X-522.62-00	BUILDINGS	10,615	16,000	16,000	38,500
001-062X-522.64-00	MACHINERY AND EQUIPMENT	8,390	10,451	10,451	525,463
	TOTAL CAPITAL OUTLAY	19,005	26,451	26,451	563,963
TOTAL FIRE DEPARTMENT		**4,708,310**	**4,057,519**	**4,057,519**	**4,768,011**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
GENERAL FUND EXPENDITURES
PUBLIC SERVICES DEPARTMENT
ADMINISTRATION DIVISION

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
001-0701-539.12-00	REGULAR SALARIES AND WAGES	128,325	114,766	114,766	116,973
001-0701-539.14-00	OVERTIME	14	-	-	-
001-0701-539.21-00	FICA TAXES	9,992	8,817	8,817	8,616
001-0701-539.22-00	RETIREMENT CONTRIBUTIONS	23,594	11,598	11,598	14,361
001-0701-539.23-00	LIFE AND HEALTH INSURANCE	17,839	17,872	17,872	14,364
001-0701-539.24-00	WORKERS' COMPENSATION	221	184	184	170
001-0701-539.25-00	UNEMPLOYMENT COMPENSATION	6,050	148	148	163
001-0701-539.26-00	OTHER POSTEMPLOYMENT BENEFITS	-	-	-	3,000
	TOTAL PERSONAL SERVICES	186,035	153,385	153,385	157,647
001-0701-539.31-01	MISC PROFESSIONAL SERVICES	1,150	300	300	500
001-0701-539.31-02	LEGAL	150	200	200	-
001-0701-539.31-04	ENGINEERING	-	1,000	1,000	-
001-0701-539.31-06	MEDICAL SERVICES	97	200	200	-
001-0701-539.34-01	MISC OTHER CONTRACTUAL SERVICES	5,015	6,000	6,000	1,450
001-0701-539.40-00	TRAVEL AND PER DIEM	-	500	500	500
001-0701-539.41-02	TELEPHONE SERVICES	2,815	4,592	4,592	2,350
001-0701-539.41-03	RADIO SERVICES	16	-	-	-
001-0701-539.41-05	POSTAGE	462	250	250	500
001-0701-539.43-00	UTILITY SERVICES	31,224	29,108	29,108	25,500
001-0701-539.44-00	RENTALS AND LEASES	3,020	1,194	4,132	1,194
001-0701-539.45-00	INSURANCE	8,974	8,484	8,484	8,203
001-0701-539.46-02	REPAIR AND MAINT SVCS-EQUIPMENT	99	100	100	100
001-0701-539.46-03	REPAIR AND MAINT SVCS-VEHICLES	-	500	500	200
001-0701-539.46-10	REPAIR AND MAINT SVCS-BUILDING	1,657	1,000	1,000	500
001-0701-539.48-01	PROMOTIONAL-ADVERTISEMENTS	148	-	-	-
001-0701-539.51-00	OFFICE SUPPLIES	1,143	600	600	400
001-0701-539.52-01	MISCELLANEOUS OPERATING SUPPLIES	1,119	1,000	1,000	750
001-0701-539.52-03	GASOLINE AND OIL	(247)	1,000	1,000	1,300
001-0701-539.52-04	UNIFORMS AND ACCESSORIES	303	100	100	375
001-0701-539.54-01	DUES AND SUBSCRIPTIONS	637	900	900	900
001-0701-539.54-02	SEMINARS AND COURSES	275	500	500	500
001-0701-539.54-03	EDUCATIONAL ASSISTANCE PROGRAM	1,302	-	-	-
	TOTAL OPERATING EXPENDITURES	59,359	57,528	60,466	45,222
TOTAL ADMINISTRATION DIVISION		**245,394**	**210,913**	**213,851**	**202,869**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
GENERAL FUND EXPENDITURES
PUBLIC SERVICES DEPARTMENT
CEMETERY DIVISION

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
001-0739-539.12-00	REGULAR SALARIES AND WAGES	36,074	35,714	35,714	36,394
001-0739-539.14-00	OVERTIME	1,474	1,500	1,500	1,500
001-0739-539.16-00	SPECIAL DETAIL	3,176	2,000	2,000	2,000
001-0739-539.21-00	FICA TAXES	1,770	2,732	2,732	2,273
001-0739-539.22-00	RETIREMENT CONTRIBUTIONS	9,240	3,750	3,750	4,731
001-0739-539.23-00	LIFE AND HEALTH INSURANCE	11,385	11,394	11,394	10,159
001-0739-539.24-00	WORKERS' COMPENSATION	1,148	1,207	1,207	1,422
001-0739-539.25-00	UNEMPLOYMENT COMPENSATION	-	37	37	33
	TOTAL PERSONAL SERVICES	64,267	58,334	58,334	58,512
001-0739-539.31-06	MEDICAL SERVICES	24	100	100	100
001-0739-539.41-02	TELEPHONE SERVICES	1,189	1,450	1,450	1,144
001-0739-539.41-04	INTERNET	419	-	-	300
001-0739-539.43-00	UTILITY SERVICES	7,157	6,625	6,625	4,518
001-0739-539.44-00	RENTALS AND LEASES	300	300	300	300
001-0739-539.45-00	INSURANCE	1,340	1,266	1,266	1,103
001-0739-539.46-02	REPAIR AND MAINT SVCS-EQUIPMENT	642	500	500	500
001-0739-539.46-03	REPAIR AND MAINT SVCS-VEHICLES	548	200	200	10,000
001-0739-539.46-10	REPAIR AND MAINT SVCS-BUILDING	106	65,000	39,500	-
001-0739-539.47-01	PRINTING AND BINDING	280	-	-	750
001-0739-539.49-05	LICENSES, TAXES, AND CERTIFICATIONS	794	1,300	1,300	1,300
001-0739-539.49-07	VAULT OPENINGS	57,160	52,500	52,500	42,266
001-0739-539.51-00	OFFICE SUPPLIES	81	100	100	100
001-0739-539.52-01	MISCELLANEOUS OPERATING SUPPLIES	3,402	3,300	3,300	2,560
001-0739-539.52-02	CHEMICALS	9	50	50	50
001-0739-539.52-03	GASOLINE AND OIL	1,396	1,000	1,000	1,220
001-0739-539.52-04	UNIFORMS AND ACCESSORIES	654	740	740	350
001-0739-539.54-01	DUES AND SUBSCRIPTIONS	-	300	300	300
001-0739-539.54-02	SEMINARS AND COURSES	-	200	200	350
	TOTAL OPERATING EXPENDITURES	75,501	134,931	109,431	67,211
001-0213-512.62-00	BUILDINGS	2,599	-	-	-
	TOTAL CAPITAL OUTLAY	2,599	-	-	-
TOTAL CEMETERY DIVISION		**142,367**	**193,265**	**167,765**	**125,723**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
GENERAL FUND EXPENDITURES
PUBLIC SERVICES DEPARTMENT
STREETS DIVISION

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
001-0741-541.12-00	REGULAR SALARIES AND WAGES	93,398	107,802	107,802	106,791
001-0741-541.14-00	OVERTIME	5,291	6,200	1,200	6,200
001-0741-541.21-00	FICA TAXES	7,366	8,261	8,261	8,091
001-0741-541.22-00	RETIREMENT CONTRIBUTIONS	21,754	11,319	11,319	13,873
001-0741-541.23-00	LIFE AND HEALTH INSURANCE	16,993	18,152	18,152	29,802
001-0741-541.24-00	WORKERS' COMPENSATION	5,022	4,941	4,941	5,189
001-0741-541.25-00	UNEMPLOYMENT COMPENSATION	-	237	237	3,713
001-0741-541.26-00	OTHER POST EMPLOYMENT BENEFITS	3,000	3,000	3,000	3,000
	TOTAL PERSONAL SERVICES	152,824	159,912	154,912	176,659
001-0741-541.31-01	MISC PROFESSIONAL SERVICES	-	500	500	500
001-0741-541.31-06	MEDICAL SERVICES	276	500	500	500
001-0741-541.34-01	MISC OTHER CONTRACTUAL SERVICES	15,330	11,500	11,500	73,475
001-0741-541.34-08	PERSONNEL SERVICES	7,193	-	10,000	-
001-0741-541.40-00	TRAVEL AND PER DIEM	957	-	-	-
001-0741-541.41-02	TELEPHONE SERVICES	1,609	1,800	1,800	1,260
001-0741-541.41-03	RADIO SERVICES	219	350	350	350
001-0741-541.43-00	UTILITY SERVICES	6,039	5,449	5,449	6,051
001-0741-541.44-00	RENTALS AND LEASES	20,896	15,700	15,700	14,820
001-0741-541.45-00	INSURANCE	14,639	13,886	13,886	20,404
001-0741-541.46-01	REPAIR AND MAINT SVCS-MISC	20	300	300	886
001-0741-541.46-02	REPAIR AND MAINT SVCS-EQUIPMENT	16,921	16,921	18,921	26,008
001-0741-541.46-03	REPAIR AND MAINT SVCS-VEHICLES	17,614	17,500	17,500	23,548
001-0741-541.46-05	REPAIR AND MAINT SVCS-SOFTWARE	-	1,710	1,710	1,710
001-0741-541.46-09	REPAIR AND MAINT SVCS-SIDEWALKS	9,429	6,142	31,642	8,520
001-0741-541.48-01	ADVERTISEMENT-LEGAL, OTHER	220	-	-	-
001-0741-541.49-04	TRAFFIC SIGNALS AND SIGNS	-	15,500	15,500	28,465
001-0741-541.49-05	LICENSES, TAXES, AND CERTIFICATIONS	2,324	2,800	2,800	2,800
001-0741-541.49-08	STREET LIGHTS	-	-	-	200,000
001-0741-541.49-09	MEDIANS	18,000	18,000	18,000	18,000
001-0741-541.52-01	MISCELLANEOUS OPERATING SUPPLIES	14,363	7,676	17,676	9,953
001-0741-541.52-02	CHEMICALS	895	500	500	500
001-0741-541.52-03	GASOLINE AND OIL	28,000	36,500	36,500	56,054
001-0741-541.52-04	UNIFORMS AND ACCESSORIES	4,087	1,388	3,288	2,113
001-0741-541.53-00	ROAD MATERIALS AND SUPPLIES	-	25,500	25,500	25,500
001-0741-541.54-01	DUES AND SUBSCRIPTIONS	170	100	100	186
	TOTAL OPERATING EXPENDITURES	179,201	200,222	249,622	521,603
001-0741-541.63-00	IMPROVEMENT OTHER THAN BUILDINGS	11,232	165,000	169,860	-
001-0741-541.64-00	MACHINERY AND EQUIPMENT	7,065	-	-	25,842
	TOTAL CAPITAL OUTLAY	18,297	165,000	169,860	25,842
TOTAL STREETS DIVISION		**350,322**	**525,134**	**574,394**	**724,104**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
GENERAL FUND EXPENDITURES
PUBLIC SERVICES DEPARTMENT
PARKS DIVISION

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
001-0775-572.12-00	REGULAR SALARIES AND WAGES	275,516	324,438	262,438	301,460
001-0775-572.14-00	OVERTIME	26,720	26,500	26,500	27,500
001-0775-572.21-00	FICA TAXES	22,129	24,854	24,854	22,255
001-0775-572.22-00	RETIREMENT CONTRIBUTIONS	68,323	34,066	34,066	38,915
001-0775-572.23-00	LIFE AND HEALTH INSURANCE	59,665	71,231	71,231	67,247
001-0775-572.24-00	WORKERS' COMPENSATION	6,952	7,939	7,939	6,209
001-0775-572.25-00	UNEMPLOYMENT COMPENSATION	-	332	332	299
	TOTAL PERSONAL SERVICES	459,305	489,360	427,360	463,885
001-0775-572.31-01	PROFESSIONAL SERVICES	-	3,000	3,000	-
001-0775-572.31-06	MEDICAL SERVICES	278	-	-	-
001-0775-572.34-01	MISC OTHER CONTRACTUAL SERVICES	43,537	42,910	42,910	80,030
001-0775-572.34-02	LAWN MAINTENANCE	145,910	149,800	149,800	149,800
001-0775-572.34-08	PERSONNEL SERVICES	46,982	-	58,000	32,000
001-0775-572.40-00	TRAVEL AND PER DIEM	-	240	240	240
001-0775-572.41-02	TELEPHONE SERVICES	5,093	4,700	4,700	4,700
001-0775-572.41-03	RADIO SERVICES	172	200	200	200
001-0775-572.41-04	INTERNET SERVICES	60	100	100	-
001-0775-572.41-05	COMMUNICATIONS/FREIGHT-POSTAGE	9	25	25	-
001-0775-572.43-00	UTILITY SERVICES	131,093	130,000	148,000	140,000
001-0775-572.44-00	RENTALS AND LEASES	905	2,200	5,200	3,550
001-0775-572.45-00	INSURANCE	21,349	31,855	31,855	30,530
001-0775-572.46-01	REPAIR AND MAINT SVCS-MISC	17,725	12,000	9,300	16,250
001-0775-572.46-02	REPAIR AND MAINT SVCS-EQUIPMENT	14,801	15,600	15,600	15,500
001-0775-572.46-03	REPAIR AND MAINT SVCS-VEHICLES	6,998	6,500	9,200	6,500
001-0775-572.46-05	REPAIR AND MAINT SVCS-SOFTWARE	-	1,710	1,710	1,710
001-0775-572.46-06	REPAIR AND MAINT SVCS-HARDWARE	100	250	250	100
001-0775-572.46-10	REPAIR AND MAINT SVCS-BUILDING	12,148	7,850	7,850	33,200
001-0775-572.48-01	ADVERTISEMENT-LEGAL,OTHER	-	200	200	200
001-0775-572.49-05	LICENSES/TAXES/CERTIFICATIONS	183	500	500	500
001-0775-572.51-00	OFFICE SUPPLIES	152	500	500	1,500
001-0775-572.52-01	MISCELLANEOUS OPERATING SUPPLIES	103,313	129,100	136,100	129,000
001-0775-572.52-02	CHEMICALS	29,592	22,500	29,500	27,000
001-0775-572.52-03	GASOLINE AND OIL	17,446	14,500	14,500	14,500
001-0775-572.52-04	UNIFORMS AND ACCESSORIES	7,269	7,650	7,650	7,650
001-0775-572.54-01	DUES AND SUBSCRIPTIONS	-	100	100	100
001-0775-572.54-02	SEMINARS AND COURSES	-	1,050	1,050	1,050
	TOTAL OPERATING EXPENDITURES	605,115	585,040	678,040	695,810
001-0775-572.62-00	BUILDINGS	-	-	-	30,000
001-0775-572.63-00	IMPROVEMENT OTHER THAN BUILDINGS	1,433,711	424,800	501,886	131,000
001-0775-572.64-00	MACHINERY AND EQUIPMENT	5,874	49,450	49,450	10,400
	TOTAL CAPITAL OUTLAY	1,439,585	474,250	551,336	171,400
001-0775-581.91-00	INTERFUND TRANSFER	-	400,000	400,000	400,000
	TOTAL OTHER USES	-	400,000	400,000	400,000
TOTAL PARKS DIVISION		**2,504,005**	**1,948,650**	**2,056,736**	**1,731,095**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
GENERAL FUND EXPENDITURES
PUBLIC SERVICES DEPARTMENT
RECREATION DIVISION

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
001-0872-572.12-00	REGULAR SALARIES AND WAGES	306,489	320,739	291,539	318,998
001-0872-572.13-00	OTHER SALARIES AND WAGES	128,013	122,990	122,990	139,610
001-0872-572.14-00	OVERTIME	9,048	7,500	7,500	6,000
001-0872-572.21-00	FICA TAXES	33,247	24,575	24,575	23,494
001-0872-572.22-00	RETIREMENT CONTRIBUTIONS	71,836	34,412	34,412	41,187
001-0872-572.23-00	LIFE AND HEALTH INSURANCE	48,252	52,703	52,703	60,991
001-0872-572.24-00	WORKERS' COMPENSATION	6,946	6,764	6,764	5,923
001-0872-572.25-00	UNEMPLOYMENT COMPENSATION	286	432	432	6,007
001-0872-572.26-00	OTHER POSTEMPLOYMENT BENEFITS	-	-	-	3,000
	TOTAL PERSONAL SERVICES	604,117	570,115	540,915	605,210
001-0872-572.31-01	MISC PROFESSIONAL SERVICES	5,691	-	-	-
001-0872-572.31-06	MEDICAL SERVICES	865	1,320	1,320	-
001-0872-572.34-01	MISC OTHER CONTRACTUAL SERVICES	49,229	44,400	44,400	51,150
001-0872-572.34-04	BANKING FEES	5,097	4,000	4,000	4,000
001-0872-572.34-06	JANITORIAL SERVICES	17,348	15,000	15,000	13,000
001-0872-572.34-08	PERSONNEL SERVICES	52,291	45,240	70,240	59,540
001-0872-572.40-00	TRAVEL AND PER DIEM	726	2,232	2,232	2,502
001-0872-572.41-01	CABLE TELEVISION SERVICE	-	-	-	-
001-0872-572.41-02	TELEPHONE SERVICES	8,757	9,000	9,000	9,000
001-0872-572.41-04	INTERNET SERVICES	8,938	8,500	8,500	8,700
001-0872-572.41-05	POSTAGE	664	750	750	750
001-0872-572.43-00	UTILITY SERVICES	43,489	36,000	36,000	38,000
001-0872-572.44-00	RENTALS AND LEASES	10,078	12,600	12,600	8,600
001-0872-572.45-00	INSURANCE	33,635	42,427	42,427	36,217
001-0872-572.46-02	REPAIR AND MAINT SVCS-EQUIPMENT	12,853	10,000	10,000	9,000
001-0872-572.46-03	REPAIR AND MAINT SVCS-VEHICLES	477	2,000	2,000	2,000
001-0872-572.46-05	REPAIR AND MAINT SVCS-SOFTWARE	5,047	5,400	5,400	5,400
001-0872-572.46-06	REPAIR AND MAINT SVCS-HARDWARE	618	500	500	500
001-0872-572.46-10	REPAIR AND MAINT SVCS-BUILDING	15,449	5,000	8,000	8,000
001-0872-572.47-01	MISC PRINTING AND BINDING	1,654	2,900	2,900	1,900
001-0872-572.48-01	PROMOTIONAL-ADVERTISEMENTS	398	500	1,700	500
001-0872-572.48-02	PROMOTIONAL-PROMOTIONAL ITEMS	1,336	1,000	1,000	500
001-0872-572.49-01	MISC OTHR CUR CHGS & OBLIGATIONS	14,786	12,370	12,370	12,370
001-0872-572.49-05	LICENSES, TAXES, AND CERTIFICATIONS	6,021	5,845	5,845	6,195
001-0872-572.49-11	EMPLOYEE SOCIAL EVENTS	524	500	500	500
001-0872-572.51-00	OFFICE SUPPLIES	2,154	3,000	3,000	3,000
001-0872-572.52-01	MISCELLANEOUS OPERATING SUPPLIES	48,828	49,100	49,100	50,450
001-0872-572.52-02	CHEMICALS	14,253	22,000	22,000	16,500
001-0872-572.52-03	GASOLINE AND OIL	2,433	3,000	3,000	2,500
001-0872-572.52-04	UNIFORMS AND ACCESSORIES	3,927	4,650	4,650	4,650
001-0872-572.54-01	DUES AND SUBSCRIPTIONS	2,441	3,655	3,655	3,655
001-0872-572.54-02	SEMINARS AND COURSES	885	3,410	3,410	3,480
001-0872-572.54-03	EDUC ASSIST PROG REIMBURS	3,058	-	-	3,800
	TOTAL OPERATING EXPENDITURES	373,950	356,299	385,499	366,359
001-0872-572.62-00	BUILDINGS	1,452,791	-	-	-
001-0872-572.63-00	IMPROVEMENTS OTHER THAN BUILDING	19,541	-	459	13,400
001-0872-572.64-00	MACHINERY AND EQUIPMENT	-	4,100	7,100	5,400
	TOTAL CAPITAL OUTLAY	1,472,332	4,100	7,559	18,800
TOTAL RECREATION DIVISION		**2,450,399**	**930,514**	**933,973**	**990,369**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
GENERAL FUND EXPENDITURES
PUBLIC SERVICES DEPARTMENT
HERITAGE DEPOT MUSEUM DIVISION

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
001-0873-573.45-00	INSURANCE	3,005	2,841	2,841	2,747
001-0873-573.46-10	REPAIRS & MAINT. - BUILDING	1,922	2,500	2,500	2,500
	TOTAL OPERATING EXPENDITURES	4,927	5,341	5,341	5,247
001-0873-573.62-00	BUILDINGS	-	5,700	5,700	-
	TOTAL CAPITAL OUTLAY	-	5,700	5,700	-
TOTAL HERITAGE DEPOT MUSEUM DIVISION		**4,927**	**11,041**	**11,041**	**5,247**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
GENERAL FUND EXPENDITURES
PUBLIC SERVICES DEPARTMENT
SPECIAL EVENTS DIVISION

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
001-0874-574.34-01	MISC OTHER CONTRACTUAL SERVICES	43,535	65,650	65,650	76,850
001-0874-574.34-08	PERSONNEL SERVICES	-	300	300	300
001-0874-574.44-00	RENTALS AND LEASES	4,029	6,100	6,100	5,400
001-0874-574.47-01	MISC PRINTING AND BINDING	2,233	2,000	2,000	750
001-0874-574.48-01	PROMOTIONAL-ADVERTISEMENTS	7,792	8,600	8,600	7,400
001-0874-574.49-01	MISC OTHER CUR CHGS & OBLIGATIONS	775	950	950	500
001-0874-574.52-01	MISCELLANEOUS OPERATING SUPPLIES	6,228	8,500	8,500	9,000
	TOTAL OPERATING EXPENDITURES	64,592	92,100	92,100	100,200
TOTAL SPECIAL EVENTS DIVISION		**64,592**	**92,100**	**92,100**	**100,200**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
GENERAL FUND EXPENDITURES
PUBLIC SERVICES DEPARTMENT
NEWTON PARK FACILITIES DIVISION

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
001-3658-575.12-00	REGULAR SALARIES AND WAGES	48,444	49,587	48,837	50,543
001-3658-575.13-00	OTHER SALARIES	12,075	30,726	30,726	14,000
001-3658-575.14-00	OVERTIME	5,824	1,500	2,250	2,250
001-3658-575.21-00	FICA TAXES	4,763	5,419	5,419	3,552
001-3658-575.22-00	RETIREMENT CONTRIBUTIONS	12,313	5,207	5,207	6,464
001-3658-575.23-00	LIFE AND HEALTH INSURANCE	10,503	12,409	12,409	11,616
001-3658-575.24-00	WORKERS' COMPENSATION	450	985	985	481
001-3658-575.25-00	UNEMPLOYMENT COMPENSATION	-	81	81	1,182
	TOTAL PERSONAL SERVICES	94,372	105,914	105,914	90,088
001-3658-575.31-06	MEDICAL	-	160	160	160
001-3658-575.34-06	JANITORIAL SERVICES	389	1,800	1,800	1,000
001-3658-575.40-00	TRAVEL AND PER DIEM	-	100	100	100
001-3658-575.41-02	TELEPHONE SERVICES	1,267	1,300	1,300	1,300
001-3658-575.41-04	INTERNET SERVICES	604	720	720	720
001-3658-575.41-05	POSTAGE	22	50	50	50
001-3658-575.43-00	UTILITY SERVICES	8,994	9,000	9,000	9,500
001-3658-575.45-00	INSURANCE	12,315	12,333	12,333	12,341
001-3658-575.46-10	REPAIR AND MAINT SVCS-BUILDING	7,673	8,240	8,240	8,140
001-3658-575.47-01	MISC PRINTING AND BINDING	30	300	300	300
001-3658-575.51-00	OFFICE SUPPLIES	69	100	100	1,200
001-3658-575.52-01	MISCELLANEOUS OPERATING SUPPLIES	17,569	13,050	13,050	13,050
001-3658-575.52-04	UNIFORMS AND ACCESSORIES	200	350	350	350
	TOTAL OPERATING EXPENDITURES	49,132	47,503	47,503	48,211
TOTAL NEWTON PARK FACILITIES DIVISION		**143,504**	**153,417**	**153,417**	**138,299**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
GENERAL FUND EXPENDITURES
PUBLIC SERVICES DEPARTMENT
ENGINEERING DIVISION

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
001-1016-541.12-00	REGULAR SALARIES AND WAGES	85,777	149,690	149,690	147,660
001-1016-541.14-00	OVERTIME	(93)	2,000	2,000	2,000
001-1016-541.21-00	FICA TAXES	6,291	19,317	19,317	10,414
001-1016-541.22-00	RETIREMENT CONTRIBUTIONS	15,486	7,492	7,492	18,358
001-1016-541.23-00	LIFE AND HEALTH INSURANCE	12,005	28,332	28,332	22,599
001-1016-541.24-00	WORKERS' COMPENSATION	1,194	1,596	1,596	2,182
001-1016-541.25-00	UNEMPLOYMENT COMPENSATION	4,125	-	-	2,050
	TOTAL PERSONAL SERVICES	124,785	208,427	208,427	205,263
001-1016-541.31-04	ENGINEERING SERVICES	70,054	40,000	40,000	50,000
001-1016-541.31-06	MEDICAL SERVICES	157	-	-	-
001-1016-541.34-01	MISC CONTRACTUAL SERVICES	950	-	-	-
001-1016-541.40-00	TRAVEL AND PER DIEM	1,539	600	600	600
001-1016-541.41-02	TELEPHONE SERVICES	5,119	6,618	6,618	6,618
001-1016-541.41-04	INTERNET SERVICES	1,020	400	400	450
001-1016-541.41-05	POSTAGE	44	300	300	300
001-1016-541.43-00	UTILITY SERVICES	1,327	4,400	4,400	-
001-1016-541.45-00	INSURANCE	5,985	5,658	5,658	5,470
001-1016-541.46-03	REPAIR AND MAINT SVCS-VEHICLES	2,281	2,713	2,713	3,100
001-1016-541.46-10	REPAIR AND MAINT SVCS-BUILDING	48	495	495	-
001-1016-541.47-01	MISC PRINTING AND BINDING	-	200	200	200
001-1016-541.48-01	ADVERTISEMENT-LEGAL, OTHER	22	-	-	-
001-1016-541.49-05	LICENSES, TAXES, AND CERTIFICATIONS	316	350	350	350
001-1016-541.51-00	OFFICE SUPPLIES	807	600	600	600
001-1016-541.52-01	MISCELLANEOUS OPERATING SUPPLIES	565	1,000	1,000	1,000
001-1016-541.52-03	GASOLINE AND OIL	12,146	9,200	9,200	10,100
001-1016-541.52-04	UNIFORMS AND ACCESSORIES	3,938	2,044	2,044	2,044
001-1016-541.54-01	DUES AND SUBSCRIPTIONS	1,288	200	200	200
001-1016-541.54-02	SEMINARS AND COURSES	682	2,550	2,550	2,550
	TOTAL OPERATING EXPENDITURES	108,288	77,328	77,328	83,582
TOTAL ENGINEERING DIVISION		**233,073**	**285,755**	**285,755**	**288,845**
TOTAL PUBLIC SERVICES DEPARTMENT		**6,138,583**	**4,350,789**	**4,489,032**	**4,306,751**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
GENERAL FUND EXPENDITURES
LEGAL DEPARTMENT

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
001-0914-514.31-00	LEGAL SERVICES REIMBURSEMENT	(11,452)	(44,774)	(44,774)	(40,297)
001-0914-514.31-02	LEGAL SERVICES	235,014	275,000	275,000	275,000
001-0914-514.41-02	TELEPHONE SERVICES	87	-	-	-
001-0914-514.43-00	UTILITY SERVICES	33	950	950	-
TOTAL LEGAL DEPARTMENT		**223,682**	**231,176**	**231,176**	**234,703**
TOTAL GENERAL FUND		**26,093,045**	**23,946,041**	**24,213,361**	**24,439,231**

WINTER GARDEN

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PERMANENT FUNDS

PERMANENT FUNDS

Permanent Funds are funds that are used to report resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposes that support the reporting government's programs (i.e., for the benefit of the government or its citizenry). Following is a list of the City of Winter Garden Permanent Funds:

Cemetery Perpetual Care Fund

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
CEMETERY PERPETUAL CARE FUND REVENUES

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
050-0739-361.10-00	INTEREST	9	-	-	-
	TOTAL MISCELLANEOUS REVENUES	9	-	-	-
TOTAL CEMETERY PERPETUAL CARE FUND		**9**	**-**	**-**	**-**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
CEMETERY PERPETUAL CARE FUND EXPENDITURES

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
050-0739-581.90-00	INTRAGOVERNMENT TRANSFERS	30,123	-	-	-
	TOTAL OTHER USES	30,123	-	-	-
TOTAL CEMETERY PERPETUAL CARE FUND		**30,123**	**-**	**-**	**-**

WINTER GARDEN

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SPECIAL REVENUE FUNDS

SPECIAL REVENUE FUNDS

Special Revenue Funds are funds that have a specific revenue source that are legally restricted for specific purposes. Following is a list of the City of Winter Garden Special Revenue Funds:

Downtown Parking District Fund
Community Redevelopment Agency Fund
Law Enforcement Trust Fund
Law Enforcement Grants Fund
Local Option Gas Tax Fund
General Impact Fee Fund
Police and Fire Premium Tax Trust Fund

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
DOWNTOWN PARKING DISTRICT FUND REVENUES

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
110-0000-325.10-00	CAPITAL IMPROVEMENT	49,257	105,827	35,827	39,410
110-0000-361.10-00	INTEREST	5,274	182	182	-
	TOTAL INTEREST AND OTHER EARNINGS	54,531	106,009	36,009	39,410
110-0741-399.99-99	USE OF FUND BALANCE	-	-	-	28,648
TOTAL DOWNTOWN PARKING DISTRICT FUND		**54,531**	**106,009**	**36,009**	**68,058**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
DOWNTOWN PARKING DISTRICT FUND EXPENDITURES

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
110-0741-545.43-00	UTILITY SERVICES	2,733	72	72	72
	TOTAL OPERATING EXPENDITURES	2,733	72	72	72
110-0741-541.63-00	IMPROV OTHER THAN BUILDING	87,339	-	10,198	-
	TOTAL CAPITAL OUTLAY	87,339	-	10,198	-
110-0741-581.91-00	INTRAGOVERNMENTAL TRANSFERS	-	-	-	67,986
110-0741-599.99-99	CARRYFORWARD FUND BALANCE	-	105,937	25,739	-
	TOTAL OTHER USES	-	105,937	25,739	67,986
TOTAL DOWNTOWN PARKING DISTRICT FUND		**90,072**	**106,009**	**36,009**	**68,058**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
COMMUNITY REDEVELOPMENT AGENCY FUND REVENUES

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
120-0213-338.00-00	SHARED REVENUES - OTHER LOCAL	372,321	336,921	336,921	319,855
120-0213-361.10-00	INTEREST	1,598	1,392	1,392	5
120-0213-381.00-00	INTER-FUND TRANSFER IN	365,596	322,287	322,287	305,342
120-0213-384.00-00	DEBT PROCEEDS	-	-	-	6,750,000
120-0213-399.99-99	USE OF FUND BALANCE	-	33,179	63,179	576,596
TOTAL COMMUNITY REDEVELOPMENT AGENCY FUND		**739,515**	**693,779**	**723,779**	**7,951,798**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
COMMUNITY REDEVELOPMENT AGENCY FUND EXPENDITURES

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
120-0213-552.12-00	REGULAR SALARIES AND WAGES	4,444	-	-	-
120-0213-552.21-00	FICA TAXES	340	-	-	-
120-0213-552.22-00	RETIREMENT CONTRIBUTIONS	1,008	-	-	-
	TOTAL PERSONAL SERVICES	5,792	-	-	-
120-0213-552.31-02	LEGAL SERVICES	-	1,500	1,500	1,500
120-0213-552.34-01	MISC OTHER CONTRACTUAL SERVICES	-	100,000	100,000	-
120-0213-552.46-10	REPAIRS AND MAINTENANCE-BUILDINGS	-	-	-	10,000
120-0213-552.48-01	PROMOTIONAL-ADVERTISEMENTS	55	200	200	200
120-0213-552.49-02	INTERFUND MANAGEMENT FEES	23,024	21,213	21,213	17,564
120-0213-552.54-01	DUES AND SUBSCRIPTIONS	175	200	200	200
	TOTAL OPERATING EXPENDITURES	23,254	123,113	123,113	29,464
120-0213-552.61-00	LAND	-	-	-	750,000
120-0213-552.63-00	IMPROVEMENT OTHER THAN BUILDINGS	15,000	-	30,000	6,425,000
	TOTAL CAPITAL OUTLAY	15,000	-	30,000	7,175,000
120-0213-552.72-00	INTEREST	14,560	13,562	13,562	12,541
	TOTAL DEBT SERVICE	14,560	13,562	13,562	12,541
120-0213-552.82-00	AIDS TO PRIVATE ORGANIZATIONS	-	90,000	90,000	175,000
	TOTAL GRANTS AND AIDS	-	90,000	90,000	175,000
120-0213-581.91-00	INTERFUND TRANSFER	506,459	467,104	467,104	559,793
120-0213-599.99-99	TRANSFER TO FUND BALANCE	-	-	-	-
	TOTAL OTHER USES	506,459	467,104	467,104	559,793
TOTAL COMMUNITY REDEVELOPMENT AGENCY FUND		**565,065**	**693,779**	**723,779**	**7,951,798**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
LAW ENFORCEMENT TRUST FUND REVENUES

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
121-1121-359.00-00	FORFEITURES	5,179	8,061	8,061	8,867
121-1121-361.10-00	INTEREST	51	36	36	-
121-1121-399.99-99	USE OF FUND BALANCE-STATE	-	1,503	1,503	1,483
121-1321-399.99-99	USE OF FUND BALANCE-FEDERAL	-	4,869	4,869	-
TOTAL LAW ENFORCEMENT TRUST FUND		**5,230**	**14,469**	**14,469**	**10,350**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
LAW ENFORCEMENT TRUST FUND EXPENDITURES

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
STATE-DESIGNATED					
121-1221-521.34-01	MISC CONTRACTUAL SERVICES	5,000	5,000	5,000	5,000
121-1221-521.52-01	MISC OPERATING SUPPLIES	-	1,600	1,600	1,500
121-1221-521.82-00	AIDS TO PRIVATE ORGANIZAT	2,500	3,000	3,000	2,500
TOTAL STATE-DESIGNATED		7,500	9,600	9,600	9,000
FEDERAL-DESIGNATED					
121-1421-521.52-01	MISCELLANEOUS OPERATING SUPPLIES	-	1,350	1,350	1,350
121-1421-521.64-00	MACHINERY AND EQUIPMENT	-	3,519	3,519	-
		-	4,869	4,869	1,350
TOTAL LAW ENFORCEMENT TRUST FUND		**7,500**	**14,469**	**14,469**	**10,350**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
LAW ENFORCEMENT GRANTS FUND REVENUES

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
122-0521-331.21-00	LOCAL LAW ENFORCEMENT GRANT	273,686	225,185	225,185	28,081
	TOTAL INTERGOVERNMENTAL	273,686	225,185	225,185	28,081
122-0521-361.10-00	INTEREST	130	56	56	-
	TOTAL INTEREST AND OTHER EARNINGS	130	56	56	-
122-0521-381.00-00	INTER-FUND TRANSFER IN	4,065	3,695	3,695	7,530
	TOTAL OTHER SOURCES	4,065	3,695	3,695	7,530
	TOTAL LAW ENFORCEMENT GRANTS FUND	**277,881**	**228,936**	**228,936**	**35,611**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
LAW ENFORCEMENT GRANTS FUND EXPENDITURES

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
122-0521-521.12-00	REGULAR SALARIES AND WAGES	140,692	131,851	131,851	-
122-0521-521.14-00	OVERTIME	2,549	13,398	13,398	-
122-0521-521.15-00	SPECIAL PAY	2,604	2,520	2,520	-
122-0521-521.21-00	FICA TAXES	12,737	10,287	10,287	-
122-0521-521.22-00	RETIREMENT CONTRIBUTIONS	36,244	16,742	16,742	-
122-0521-521.23-00	LIFE AND HEALTH INSURANCE	11,550	12,167	12,167	-
122-0521-521.24-00	WORKERS' COMPENSATION	2,844	2,849	2,849	-
122-0521-521.34-01	MISC CONTRACTUAL SERVICES	-	2,340	2,340	2,340
122-0521-521.46-05	MAINT/REPAIR - SOFTWARE	-	1,495	1,495	1,495
122-0521-521.52-01	MISC OPERATING SUPPLIES	-	9,754	9,754	15,043
122-0521-521.52-04	UNIFORMS AND ACCESSORIES	6,651	7,390	7,390	7,390
	TOTAL OPERATING EXPENDITURES	215,871	210,793	210,793	26,268
122-0521-521.64-00	MACHINERY AND EQUIPMENT	24,948	17,448	17,448	9,343
	TOTAL CAPITAL OUTLAY	24,948	17,448	17,448	9,343
122-0521-599.99-99	CARRYFORWARD FUND BALANCE	-	695	695	-
	TOTAL OTHER USES	-	695	695	-
TOTAL LAW ENFORCEMENT GRANTS FUND		**240,819**	**228,936**	**228,936**	**35,611**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
LOCAL OPTION GAS TAX FUND REVENUES

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
160-0741-312.41-00	LOCAL OPTION GAS TAX	1,015,123	1,037,109	1,015,351	980,452
	TOTAL TAXES	1,015,123	1,037,109	1,015,351	980,452
160-0741-361.10-00	INTEREST	239	187	187	-
160-0741-366.00-00	CONTRIBUTIONS	-	-	-	-
	TOTAL INTEREST AND OTHER EARNINGS	239	187	187	-
160-0741-381.91-00	INTRAFUND TRANSFER IN	-	-	-	18,089
160-0741-389.99-99	USE OF FUND BALANCE	-	897,382	1,719,859	-
	TOTAL OTHER SOURCES	-	897,382	1,719,859	18,089
TOTAL LOCAL OPTION GAS TAX FUND		**1,015,362**	**1,934,678**	**2,735,397**	**998,541**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
LOCAL OPTION GAS TAX FUND EXPENDITURES

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
160-0741-541.34-01	MISC CONTRACTUAL SERVICES	3,146	7,000	7,000	7,000
160-0741-541.46-02	REPAIR/MAINT SVC-EQUIPMENT	11,516	-	-	-
160-0741-541.49-04	TRAFFIC SIGNALS AND SIGNS	46,366	24,000	24,000	12,000
160-0741-541.49-08	STREET LIGHTS	351,350	297,500	297,500	97,500
160-0741-541.52-01	MISC OPERATING SUPPLIES	-	-	-	12,000
160-0741-541.52-03	GASOLINE AND OIL	8,712	-	-	-
160-0741-541.53-00	ROAD MATERIALS & SUPPLIES	24,354	-	-	-
	TOTAL OPERATING EXPENDITURES	445,444	328,500	328,500	128,500
160-0741-541.61-00	LAND	12,874	-	-	-
160-0741-541.63-00	IMPROVEMENT OTHER THAN BUILDINGS	532,957	1,606,178	2,406,897	837,697
160-0741-541.64-00	MACHINERY AND EQUIPMENT	-	-	-	-
	TOTAL CAPITAL OUTLAY	545,831	1,606,178	2,406,897	837,697
160-0741-599.99-99	CARRYFORWARD FUND BALANCE	-	-	-	32,344
	TOTAL OTHER USES	-	-	-	32,344
TOTAL LOCAL OPTION GAS TAX FUND		**991,275**	**1,934,678**	**2,735,397**	**998,541**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
GENERAL IMPACT FEE FUND REVENUES

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
ADMINISTRATION DIVISION					
170-0213-361.10-00	INTEREST	21,966	13,816	13,816	10,803
170-0213-361.30-00	INCR (DECR) IN FV OF INVST	(16,600)	-	-	-
170-0213-361.40-00	GAIN ON SALE OF INVESTMENTS	11,036	-	-	-
	TOTAL ADMINISTRATION DIVISION	16,402	13,816	13,816	10,803
POLICE-SWORN DIVISION					
170-0521-324.11-00	RESIDENTIAL-PUBLIC SAFETY	48,880	47,814	37,440	41,184
170-0521-324.12-00	COMMERCIAL-PUBLIC SAFETY	3,231	1,773	1,773	24,267
	TOTAL POLICE-SWORN DIVISION	52,111	49,587	39,213	65,451
FIRE DEPARTMENT					
170-0622-324.11-00	RESIDENTIAL-PUBLIC SAFETY	63,920	62,526	48,960	53,856
170-0622-324.12-00	COMMERCIAL-PUBLIC SAFETY	4,588	3,586	3,586	24,223
170-0622-369.90-00	OTHER MISC REVENUES	26,529	-	-	-
	TOTAL FIRE DEPARTMENT	95,037	66,112	52,546	78,079
STREETS DIVISION					
170-0741-399.99-99	USE OF FUND BALANCE	-	-	292,339	2,730,362
	TOTAL STREETS DIVISION	-	-	292,339	2,730,362
RECREATION DIVISION					
170-0872-324.61-00	RECREATION IMPACT FEES	126,148	113,533	96,624	86,962
170-0872-331.70-00	CULTURE/RECREATION GRANTS-FED	-	200,000	200,000	-
170-0872-334.70-00	CULTURE/RECREATION GRANTS-STATE	-	840,252	840,252	-
170-0872-381.00-00	INTER-FUND TRANSFER IN	-	400,000	400,000	400,000
	TOTAL RECREATION DIVISION	126,148	1,553,785	1,536,876	486,962
TOTAL GENERAL IMPACT FEES FUND		**289,698**	**1,683,300**	**1,934,790**	**3,371,657**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
GENERAL IMPACT FEES SPECIAL REVENUE FUND EXPENDITURES

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
POLICE-SWORN DIVISION					
170-0521-521.64-00	MACHINERY AND EQUIPMENT	-	-	35,660	5,988
	TOTAL CAPITAL OUTLAY	-	-	35,660	5,988
170-0521-599.99-99	TRANSFER TO FUND BALANCE	-	49,587	3,553	59,463
	TOTAL OTHER USES	-	49,587	3,553	59,463
	TOTAL POLICE-SWORN DIVISION	**-**	**49,587**	**39,213**	**65,451**
FIRE DEPARTMENT					
170-0622-522.62-00	BUILDINGS	17,319	-	-	-
	TOTAL CAPITAL OUTLAY	17,319	-	-	-
170-0622-599.99-99	TRANSFER TO FUND BALANCE	-	66,112	52,546	78,079
	TOTAL OTHER USES	-	66,112	52,546	78,079
	TOTAL FIRE DEPARTMENT	**17,319**	**66,112**	**52,546**	**78,079**
STREETS DIVISION					
170-0741-541.61-00	LAND	1,557	-	-	-
170-0741-541.63-00	IMPROVEMENT OTHER THAN BUILDINGS	49,841	-	306,155	-
	TOTAL CAPITAL OUTLAY	51,398	-	306,155	-
170-0741-581.91-00	INTRAGOVERNMENTAL TRANSFERS	-	-	-	2,741,165
170-0741-599.99-99	TRANSFER TO FUND BALANCE	-	13,816	-	-
	TOTAL OTHER USES	-	13,816	-	2,741,165
	TOTAL STREETS DIVISION	**51,398**	**13,816**	**306,155**	**2,741,165**
RECREATION DIVISION					
170-0872-572.61-00	LAND	2,117,724	-	-	-
170-0872-572.63-00	IMPROVEMENT OTHER THAN BUILDINGS	275,000	-	-	-
	TOTAL CAPITAL OUTLAY	2,392,724	-	-	-
170-0872-599.99-99	CARRYFORWARD FUND BALANCE	-	1,553,785	1,536,876	486,962
	TOTAL OTHER USES	-	1,553,785	1,536,876	486,962
	TOTAL RECREATION DIVISION	**2,392,724**	**1,553,785**	**1,536,876**	**486,962**
TOTAL GENERAL IMPACT FEES SPECIAL REVENUE FUND		**2,461,441**	**1,683,300**	**1,934,790**	**3,371,657**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
TRANSPORTATION IMPACT FEES SOUTH OF THE TURNPIKE FUND REVENUES

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
171-0000-361.10-00	INTEREST	98,661	87,313	87,313	81,342
171-0000-361.30-00	INCREASE(DECREASE) IN FAIR VALUE	(29,376)	-	-	-
171-0000-361.40-00	GAIN ON SALE OF INVESTMENTS	39,628	-	-	-
	TOTAL INTEREST AND OTHER EARNINGS	108,913	87,313	87,313	81,342
171-0741-399.99-99	USE OF FUND BALANCE	-	-	831,383	1,003,261
	TOTAL OTHER SOURCES	-	-	831,383	1,003,261
	TOTAL TRANSPORTATION IMPACT FEE SOUTH OF TURNPIKE	**108,913**	**87,313**	**918,696**	**1,084,603**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
TRANSPORTATION IMPACT FEES SOUTH OF TURNPIKE FUND EXPENDITURES

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
171-0741-541.63-00	IMPROVEMENT OTHER THAN BUILDINGS	418,820	-	918,696	250,000
	TOTAL CAPITAL OUTLAY	418,820	-	918,696	250,000
171-0741-581.91-00	INTERGOVERNMENTAL TRANSFERS	-	-	-	834,603
171-0741-590.90-00	TRANSFER TO FUND BALANCE	-	87,313	-	-
	TOTAL OTHER USES	-	87,313	-	834,603
TOTAL TRANSPORTATION IMPACT FEES SOUTH OF TURNPIKE FUND		**418,820**	**87,313**	**918,696**	**1,084,603**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
COUNTY ROAD 545 SPECIAL BENEFIT AREA FUND REVENUES

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
173-0213-361.10-00	INTEREST	30,078	28,747	28,747	25,294
173-0213-361.30-00	INCR (DECR) IN FV OF INVST	(9,664)	-	-	-
173-0213-361.40-00	GAIN ON SALE OF INVESTMENTS	12,135	-	-	-
	TOTAL INTEREST AND OTHER EARNINGS	32,549	28,747	28,747	25,294
173-0741-324.31-00	RESIDENTIAL-TRANSPORTATION	605,119	722,412	49,808	54,789
173-0741-324.32-00	COMMERCIAL-TRANSPORTATION	-	62,842	-	56,558
	TOTAL PERMITS, FEES AND SPECIAL ASSESSEMENTS	605,119	785,254	49,808	111,347
173-0213-384.00-00	DEBT PROCEEDS	-	13,189,807	13,189,807	-
	TOTAL OTHER SOURCES	-	13,189,807	13,189,807	-
	TOTAL COUNTY ROAD 545 SPECIAL BENEFIT AREA FUND	**637,668**	**14,003,808**	**13,268,362**	**136,641**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
COUNTY ROAD 545 SPECIAL BENEFIT AREA FUND EXPENDITURES

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
173-0222-513.31-01	MISC PROFESSIONAL SERVICE	-	18,000	18,000	-
173-0222-513.31-02	LEGAL SERVICES	-	41,000	41,000	-
173-0222-513.34-01	MISC CONTRACTUAL SERVICES	-	120,000	120,000	-
173-0222-513.45-00	INSURANCE	-	101,000	101,000	-
173-0222-513.47-01	MISC PRINTING AND BINDING	-	5,000	5,000	-
173-0222-513.48-01	PROMOTIONAL-ADVERTISING	-	2,000	2,000	-
	TOTAL OPERATING EXPENDITURES	-	287,000	287,000	-
173-0222-513.99-00	OTHER USES	-	77,000	77,000	-
	TOTAL OTHER USES	-	77,000	77,000	-
173-0741-541.61-00	LAND	439	-	294,986	-
173-0741-541.63-00	IMPROVEMENT OTHER THAN BUILDINGS	2,943	4,000,000	4,490,031	-
	TOTAL CAPITAL OUTLAY	3,382	4,000,000	4,785,017	-
173-0741-590.90-00	CARRYFORWARD FUND BALANCE	-	9,639,808	8,119,345	136,641
	TOTAL OTHER USES	-	9,639,808	8,119,345	136,641
	TOTAL COUNTY ROAD 545 SPECIAL BENEFIT AREA FUND	**3,382**	**14,003,808**	**13,268,362**	**136,641**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
GENERAL TRANSPORTATION IMPACT FEE FUND REVENUES

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
174-0213-361.10-00	INTEREST	60,672	53,209	42,386	32,472
174-0213-361.30-00	INCR (DECR) IN FV OF INVST	(35,297)	-	-	-
174-0213-361.40-00	GAIN ON SALE OF INVESTMENTS	25,078	-	-	-
	TOTAL INTEREST AND OTHER EARNINGS	50,453	53,209	42,386	32,472
174-0741-324.31-00	RESIDENTIAL-TRANSPORTATIO	644,877	629,589	482,157	530,373
174-0741-324.32-00	COMMERCIAL-TRANSPORTATION	177,127	198,300	73,296	108,878
174-0741-381.00-00	INTER-FUND TRANSFER IN	-	-	-	3,575,768
174-0741-399.99-99	CARRY FORWARD FUND BALANCE	-	-	5,326,312	-
	TOTAL GENERAL TRANSPORT IMPACT FEE FUND REVENUES	**872,457**	**881,098**	**5,924,151**	**4,247,491**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
GENERAL TRANSPORTATION IMPACT FEE FUND EXPENDITURES

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
174-0741-541.61-00	LAND	915,788	-	24,648	-
174-0741-541.63-00	IMPROVEMENT OTHER THAN BUILDINGS	2,595,001	-	5,899,503	3,100,000
	TOTAL CAPITAL OUTLAY	3,510,789	-	5,924,151	3,100,000
174-0741-590.90-00	CARRYFORWARD FUND BALANCE	-	881,098	-	1,147,491
	TOTAL OTHER USES	-	881,098	-	1,147,491
	TOTAL GENERAL TRANSPORTATION IMPACT FEE FUND EXPENDITURES	**3,510,789**	**881,098**	**5,924,151**	**4,247,491**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
POLICE AND FIRE PREMIUM TAX TRUST FUND REVENUES

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
190-0000-312.51-00	FIRE INSURANCE PREMIUM	188,429	247,721	247,721	225,163
190-0000-312.52-00	CASUALTY INSURANCE PREMIUM TAX	196,961	206,900	206,900	212,032
	TOTAL POLICE AND FIRE PREMIUM TAX TRUST FUND REVENUES	**385,390**	**454,621**	**454,621**	**437,195**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
POLICE AND FIRE PREMIUM TAX TRUST FUND EXPENDITURES

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
190-0000-521.91-00	TRANSFERS	196,961	206,900	206,900	212,032
190-0000-522.91-00	TRANSFERS	188,429	247,721	247,721	225,163
	TOTAL POLICE AND FIRE PREMIUM TAX TRUST FUND EXPENDITURES	**385,390**	**454,621**	**454,621**	**437,195**

WINTER GARDEN

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DEBT SERVICE FUND

DEBT SERVICE FUND

The Debt Service Fund is used for the accumulation of resources for the payment of the principal and interest on the following debt issues:

2001 Community Redevelopment Agency Revenue Note
Sales Tax Revenue Bonds, Series 2006
Proposed Debt for Downtown Parking Garage

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
DEBT SERVICE FUND REVENUES

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
230-0000-361.10-00	INTEREST	338	401	401	1
	TOTAL INTEREST AND OTHER EARNINGS	338	401	401	1
230-0000-381.00-00	INTER-FUND TRANSFER IN	724,700	720,038	720,038	815,068
230-0000-381.12-00	INTER-FUND TRANSFER IN	506,459	467,104	467,104	559,793
	TOTAL OTHER SOURCES	1,231,159	1,187,142	1,187,142	1,374,861
TOTAL DEBT SERVICE FUND		**1,231,497**	**1,187,543**	**1,187,543**	**1,374,862**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
DEBT SERVICE FUND EXPENDITURES

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
230-0000-517.71-00	PRINCIPAL	685,574	672,518	672,518	691,056
230-0000-517.72-00	INTEREST	545,922	514,624	514,624	535,011
	TOTAL DEBT SERVICE	1,231,496	1,187,142	1,187,142	1,226,067
230-0000-599.99-99	CARRYFORWARD FUND BALANCE	-	401	401	148,795
	TOTAL OTHER USES	-	401	401	148,795
TOTAL DEBT SERVICE FUND		**1,231,496**	**1,187,543**	**1,187,543**	**1,374,862**

WINTER GARDEN

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CAPITAL PROJECTS FUNDS

CAPITAL PROJECTS FUNDS

Capital Projects Funds are funds used to account for financial resources to be used for the acquisition or construction of major capital facilities. The City has one Capital Projects Fund:

The Capital Projects Fund – New City Hall

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
CAPITAL PROJECTS FUNDS-NEW CITY HALL FUND REVENUES

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
333-0213-361.10-00	INTEREST	22	-	-	-
	TOTAL INTEREST AND OTHER EARNINGS	22	-	-	-
		22	**-**	**-**	**-**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
CAPITAL PROJECTS-NEW CITY HALL FUND EXPENDITURES

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
333-0213-581.91-00	INTRA-GOVERNMENT TRANSFERS	30,133	-	-	-
	TOTAL OTHER USES	30,133	-	-	-
TOTAL		**30,133**	**-**	**-**	**-**

WINTER GARDEN

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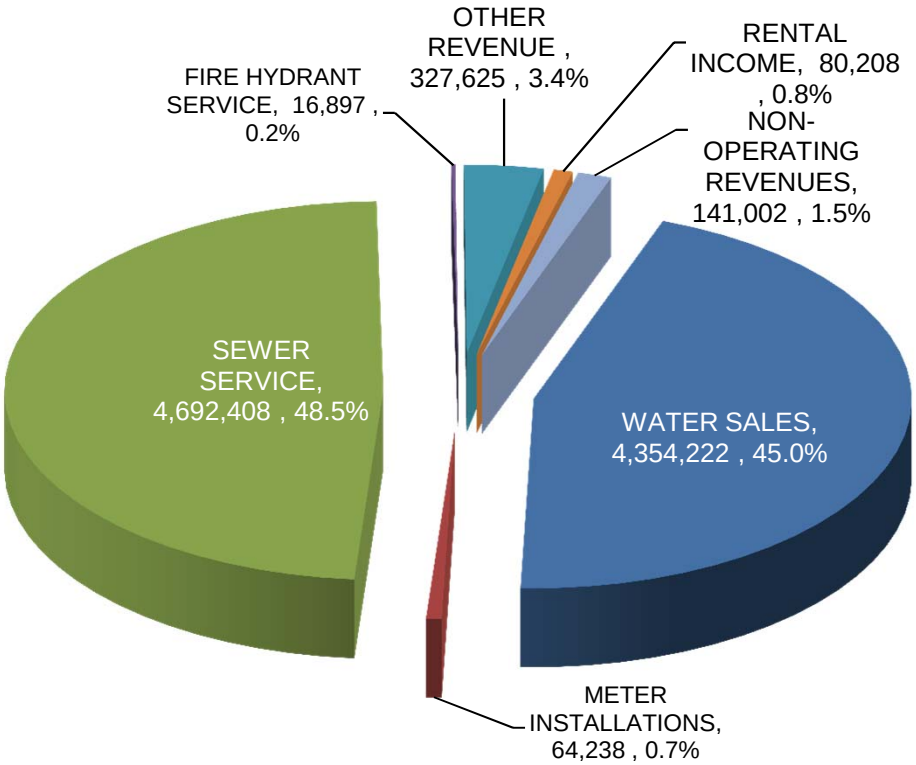
ENTERPRISE FUNDS

ENTERPRISE FUNDS

Enterprise Funds are types of funds used for operations that are financed and operated in a manner similar to private business enterprises – where the intent of the governing body is that the cost of providing goods or services to the public on a continuing basis be financed or recovered primarily through user charges; or operations where the governing body has decided that income is appropriate for capital maintenance, public policy, management control, accountability or other purposes. Following is a list of the City of Winter Garden's Enterprise Funds:

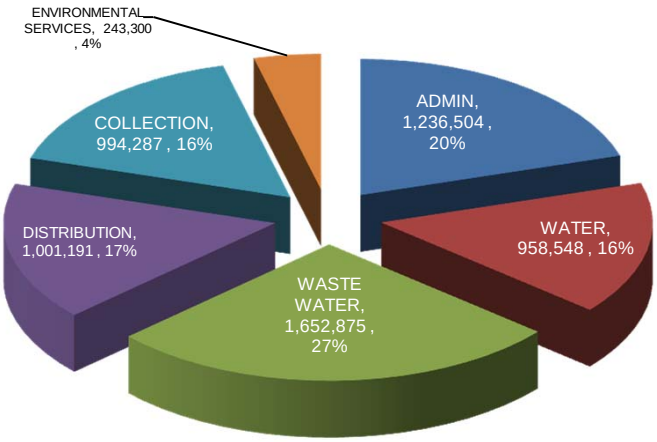
Utilities Fund
Stormwater Fund
Solid Waste Fund
Trailer City Fund

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
UTILITIES OPERATING FUND
REVENUES BY SOURCE



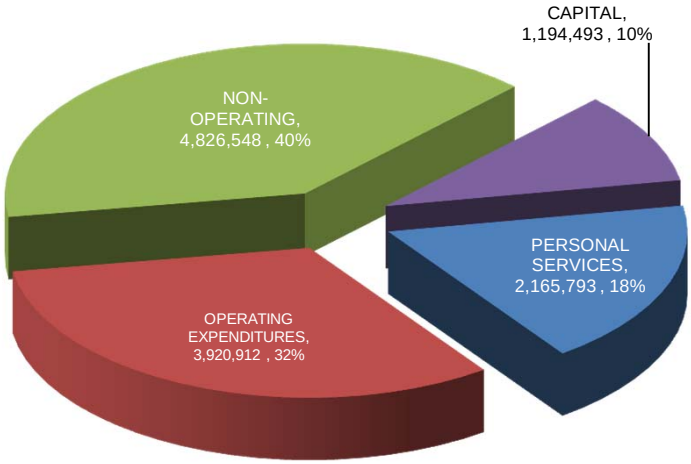
Water Sales	$4,354,222
Meter Installations	64,238
Sewer Service	4,692,408
Fire Hydrant Service	16,897
Other Revenue	327,625
Rental Income	80,208
Non-operating Revenues	141,002
Total	$9,676,600

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
UTILITIES OPERATING FUND
OPERATING USES BY DIVISION



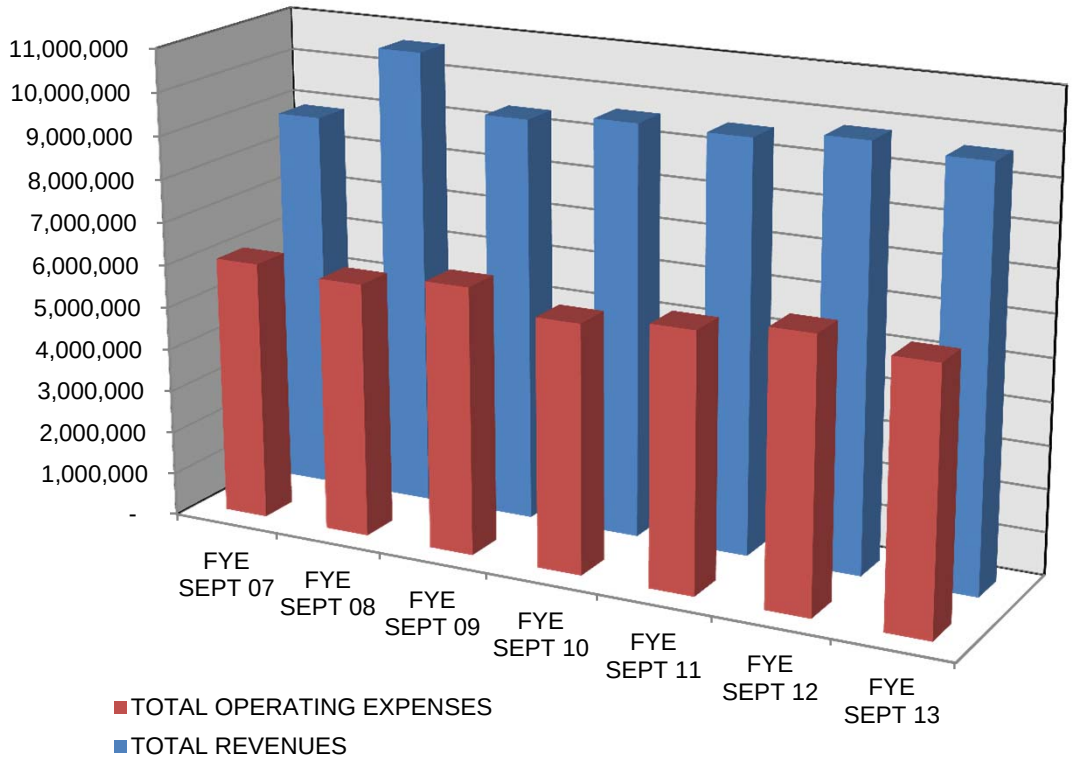
Administration	**$ 1,236,504**
Water	**958,548**
Wastewater	**1,652,875**
Distribution	**1,001,191**
Collection	**994,287**
Environmental	**243,300**
Total	**6,086,705**
Capital	**1,194,493**
Grand Total	**$ 7,281,198**

USES BY CATEGORY



Personal Services	**$ 2,165,793**
Operating Expenditures	**3,920,912**
Non-Operating	**4,826,548**
Capital	**1,194,493**
	$ 12,107,746

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
UTILITIES OPERATING FUND
REVENUES AND OPERATING EXPENSES



CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
UTILITIES OPERATING FUND REVENUES

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
410-2116-329.09-00	IRRIGATION & WELLS	3,550	2,951	2,951	2,656
	TOTAL PERMITS, FEES AND SPECIAL ASSESSEMENTS	3,550	2,951	2,951	2,656
410-2116-334.31-00	GRANT - WATER SUPPLY	-	-	200,000	-
	TOTAL INTERGOVERNMENTAL	-	-	200,000	-
410-2116-343.30-00	WATER SERVICE	4,351,724	3,894,945	4,223,301	4,354,222
410-2116-343.30-01	INITIATION FEE	34,140	33,586	33,586	34,810
410-2116-343.30-02	WATER TAP-IN CHARGE	960	441	441	6,786
410-2116-343.31-00	METER INSTALLATIONS	72,711	71,376	71,376	64,238
410-2116-343.32-00	FIRE HYDRANT SERVICE	41,853	18,774	18,774	16,897
410-2116-343.33-00	SERVICE CHARGES	214,451	218,579	218,579	221,128
410-2116-343.50-00	SEWER SERVICE	4,621,096	4,584,612	4,718,998	4,692,408
410-2116-343.50-01	SEWER CONNECTION FEE	833	-	-	107
410-2116-343.68-00	PENALTIES	54,382	53,504	53,504	56,626
	TOTAL CHARGES FOR SERVICES	9,392,150	8,875,817	9,338,559	9,447,222
410-2116-361.10-00	INTEREST	147,344	138,240	159,533	140,087
410-2116-361.30-00	INCR (DECR) IN FV OF INVST	(83,381)	-	-	-
410-2116-361.40-00	GAIN ON SALE OF INVESTMENT	62,141	-	-	-
	TOTAL INTEREST AND OTHER EARNINGS	126,104	138,240	159,533	140,087
410-2116-362.00-00	RENTAL INCOME	48,801	76,464	76,464	80,208
410-2116-364.00-00	DISPOSITION OF FIXED ASSETS	(2,742)	-	-	-
410-2116-369.90-00	OTHER	1,224	584	584	642
410-2116-369.92-00	UNABLE TO DETERMINE CUST	20	-	-	-
410-2116-369.93-00	CASH OVER OR SHORT	29	-	-	-
410-2117-364.00-00	DISPOSITION OF FIXED ASSETS	-	832	832	915
410-2117-365.00-00	SALE/SURPLUS MATERIAL/SCRAP	-	-	-	531
410-2126-369.90-00	OTHER MISCELLANEOUS REVS	24,842	-	41,848	-
410-2127-343.50-02	TV UTILITY LINES	-	4,210	4,210	3,789
410-2127-369.90-00	OTHER MISCELLANEOUS REVS	3,164	-	-	550
	TOTAL MISCELLANEOUS REVENUES	75,338	82,090	123,938	86,635
410-2116-399.99-99	USE OF FUND BALANCE	-	-	1,341,968	2,431,146
	TOTAL OTHER SOURCES	-	-	1,341,968	2,431,146
TOTAL UTILITIES OPERATING FUND		**9,597,142**	**9,099,098**	**11,166,949**	**12,107,746**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
UTILITIES OPERATING FUND
ADMINISTRATIVE DIVISION EXPENDITURES

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
410-2113-536.12-00	SALARIES	114,330	146,101	146,101	86,511
410-2113-536.14-00	OVERTIME	14	-	-	-
410-2113-536.21-00	FICA TAXES	8,216	11,209	11,209	6,323
410-2113-536.22-00	RETIREMENT CONTRIBUTION	21,319	13,504	13,504	11,247
410-2113-536.23-00	EMPLOYEE GROUP INSURANCE	13,091	14,489	14,489	9,318
410-2113-536.24-00	WORKERS COMP INSURANCE	240	234	234	126
410-2113-536.25-00	UNEMPLOYMENT COMPENSATION	-	181	181	163
	TOTAL PERSONAL SERVICES	157,210	185,718	185,718	113,688
410-2113-536.31-01	PROFESSIONAL SERVICE MISC	12,386	50,800	108,300	5,800
410-2113-536.31-02	LEGAL	95,468	13,000	67,193	13,000
410-2113-536.31-03	INVESTMENT COUNSEL	28,594	28,185	28,185	27,304
410-2113-536.31-04	ENGINEERING	26,278	6,000	21,381	12,500
410-2113-536.32-00	ACCOUNTING AND AUDIT	15,205	15,760	15,760	16,000
410-2113-536.34-01	CONTRACTUAL SVCS MISC	2,376	-	-	-
410-2113-536.40-00	TRAVEL	501	1,200	1,200	400
410-2113-536.41-02	TELEPHONE	3,241	4,675	4,675	1,650
410-2113-536.41-04	INTERNET	165	500	500	500
410-2113-536.41-05	POSTAGE	130	500	500	100
410-2113-536.43-00	UTILITY SERVICES	2,032	2,628	2,628	2,628
410-2113-536.44-00	RENTALS AND LEASE	2,932	6,512	6,512	3,573
410-2113-536.45-00	GENERAL INSURANCE	25,512	32,425	32,425	32,797
410-2113-536.46-03	REPAIRS/MAINT-VEHICLES	1,748	3,132	3,132	3,307
410-2113-536.46-05	REPAIRS/MAINT-COMPUTER SOFTWARE	1,000	1,000	1,000	1,000
410-2113-536.46-06	REPAIRS/MAINT-COMPUTER HARDWARE	24,614	25,287	25,287	33,471
410-2113-536.46-10	REPAIRS/MAINT-BUILDING	5,378	4,771	4,771	4,224
410-2113-536.47-01	MISC PRINTING AND BINDING	-	-	-	100
410-2113-536.48-01	PROMOTIONAL-ADVERTISEMENTS	-	1,000	1,000	500
410-2113-536.49-01	MISCELLANEOUS	2,129	-	-	-
410-2113-536.49-02	MANAGEMENT FEES	841,253	962,750	962,750	954,983
410-2113-536.49-05	LICENSES & TAXES	6,000	1,638	1,638	1,638
410-2113-536.49-10	BAD DEBT EXPENSE	34,111	-	-	-
410-2113-536.51-00	OFFICE SUPPLIES	2,105	1,500	1,500	1,200
410-2113-536.52-01	OPERATING SUPPLIES MISC	2,751	2,500	2,500	1,000
410-2113-536.52-03	GASOLINE & OIL	1,237	850	850	1,321
410-2113-536.52-04	UNIFORMS & ACCESSORIES	138	800	800	800
410-2113-536.54-01	DUES & SUBSCRIPTIONS	651	734	734	1,820
410-2113-536.54-02	SEMINARS & COURSES	5,548	1,200	1,200	1,200
410-2113-536.54-03	EDUC ASSIST PROGRAMS REIMBURSE	1,953	-	-	-
	TOTAL OPERATING EXPENDITURES	1,145,436	1,169,347	1,296,421	1,122,816
410-2113-536.62-00	BUILDING	-	-	1,000	1,000
410-2113-536.64-00	MACHINERY AND EQUIPMENT	-	-	-	17,847

	TOTAL CAPITAL OUTLAY	-	-	1,000	18,847
410-2113-536.91-01	CONTINGENT EXPENSE	-	150,000	300,000	150,000
410-2113-581.91-00	INTRAFUND TRANSFERS	2,382,137	911,030	3,472,219	4,637,207
410-2113-590.90-00	CARRYFORWARD FUND BALANCE	-	1,617,508	-	-
	TOTAL OTHER USES	2,382,137	2,678,538	3,772,219	4,787,207
TOTAL ADMINISTRATIVE DIVISION		**3,684,783**	**4,033,603**	**5,255,358**	**6,042,558**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
UTILITIES OPERATING FUND
WATER DIVISION EXPENDITURES

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
410-2116-533.12-00	SALARIES REGULAR	206,680	216,523	216,523	213,898
410-2116-533.13-00	OTHER SALARIES AND WAGES	-	-	-	4,457
410-2116-533.14-00	OVERTIME	5,641	3,100	3,100	3,100
410-2116-533.21-00	FICA TAXES	15,471	16,600	16,600	15,500
410-2116-533.22-00	RETIREMENT CONTRIBUTION	46,921	22,192	22,192	26,999
410-2116-533.23-00	EMPLOYEE GROUP INSURANCE	35,267	36,662	36,662	45,391
410-2116-533.24-00	WORKERS COMP INSURANCE	5,668	6,002	6,002	4,660
410-2116-533.25-00	UNEMPLOYMENT COMPENSATION	-	218	218	196
410-2116-533.26-00	OTHER POST EMPLOYMENT BENEFITS	14,942	12,174	12,174	17,192
	TOTAL PERSONAL SERVICES	330,590	313,471	313,471	331,393
410-2116-533.31-01	MISC PROFESSIONAL SVCS	35	3,000	3,000	3,000
410-2116-533.31-02	LEGAL	13,032	-	-	-
410-2116-533.31-04	ENGINEERING	71,582	15,000	15,000	15,000
410-2116-533.31-06	MEDICAL	121	100	100	-
410-2116-533.34-01	CONTRACTUAL SVCS MISC.	42,047	40,549	46,712	43,475
410-2116-533.40-00	TRAVEL EXPENSE	1,287	1,710	1,710	2,160
410-2116-533.41-02	TELEPHONE	4,851	7,000	7,000	3,240
410-2116-533.41-03	RADIO	94	250	250	250
410-2116-533.41-04	INTERNET SERVICES	792	500	500	500
410-2116-533.41-05	POSTAGE	1,710	1,825	1,825	1,825
410-2116-533.43-00	UTILITY SERVICES	326,444	280,842	280,842	336,237
410-2116-533.44-00	RENTALS AND LEASES	3,825	3,000	3,000	3,000
410-2116-533.45-00	GENERAL INSURANCE	58,591	55,389	55,389	53,925
410-2116-533.46-01	REPAIRS & MAINTENANCE MISC.	1,242	1,625	1,625	1,625
410-2116-533.46-02	REPAIRS/MAINT-EQUIPMENT	34,225	29,994	29,994	29,994
410-2116-533.46-03	REPAIRS/MAINT-VEHICLES	4,592	3,435	3,435	2,759
410-2116-533.46-05	REPAIRS/MAINT-COMPUTER SOFTWARE	1,000	1,000	1,000	1,000
410-2116-533.46-06	REPAIRS/MAINT-COMPUTER HARDWARE	9,230	9,482	9,482	12,552
410-2116-533.46-10	BUILDING	48,814	42,942	42,942	38,013
410-2116.533.47-01	PRINTING AND BINDING MISC.	1,436	1,800	1,800	1,800
410-2116.533.48-01	ADVERTISEMENT-LEGAL, OTHER	242	-	-	-
410-2116.533.48-02	PROMOTIONAL ITEMS	311	-	-	-
410-2116-533.49-05	LICENSES & TAXES	579	1,050	1,050	1,050
410-2116-533.51-00	OFFICE SUPPLIES	453	400	400	400
410-2116-533.52-01	OPERATING SUPPLIES MISC.	3,715	3,500	3,500	1,200
410-2116-533.52-02	CHEMICALS	55,615	52,530	52,530	54,900
410-2116-533.52-03	GASOLINE & OIL	10,397	7,500	13,015	15,100
410-2116-533.52-04	UNIFORMS & ACCESSORIES	3,348	3,800	3,800	2,900
410-2116-533.54-01	DUES AND SUBSCRIPTIONS	200	500	500	500
410-2116-533.54-02	SEMINARS AND COURSES	450	1,017	1,017	750
	TOTAL OPERATING EXPENDITURES	700,260	569,740	581,418	627,155
410-2116-533.62-00	BUILDINGS	-	-	5,695	-
410-2116-533.63-00	IMPROVEMENTS O/T BUILDING	-	-	98,366	158,395
410-2116-533.64-00	MACHINERY & EQUIPMENT	-	40,600	46,190	22,157
	TOTAL CAPITAL OUTLAY	-	40,600	150,251	180,552
410-2116-591.93-00	SERVICE DEPOSIT INTEREST	39,502	40,161	40,161	39,341
	TOTAL OTHER USES	39,502	40,161	40,161	39,341
TOTAL WATER DIVISION		**1,070,352**	**963,972**	**1,085,301**	**1,178,441**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
UTILITIES OPERATING FUND
WASTEWATER DIVISION EXPENDITURES

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
410-2117-535.12-00	SALARIES REGULAR	253,891	288,817	288,817	283,464
410-2117-535.13-00	OTHER SALARIES AND WAGES	-	-	-	4,457
410-2117-535.14-00	SALARIES OVERTIME 1.5	17,272	13,200	13,200	13,200
410-2117-535.21-00	FICA TAXES	18,720	22,145	22,145	20,870
410-2117-535.22-00	RETIREMENT CONTRIBUTION	59,492	29,813	29,813	35,685
410-2117-535.23-00	EMPLOYEE GROUP INSURANCE	48,528	55,614	55,614	63,229
410-2117-535.24-00	WORKERS COMP INSURANCE	7,782	7,120	7,120	4,765
410-2117-535.25-00	UNEMPLOYMENT COMPENSATION	-	291	291	262
410-2117-535.26-00	OTHER POST EMPLOYMENT BENEFITS	12,519	8,643	8,643	15,519
	TOTAL PERSONAL SERVICES	418,204	425,643	425,643	441,451
410-2117-535.31-01	MISC PROFESSIONAL SERVICES	10,525	1,550	1,550	-
410-2117-535.31-02	PROFESSIONAL SERVICES-LEGAL	40	-	-	-
410-2117-535.31-04	ENGINEERING	7,477	25,000	25,000	31,500
410-2117-535.31-06	MEDICAL	259	300	300	-
410-2117-535.34-01	CONTRACTUAL SVCS MISC.	350,631	285,000	300,000	262,434
410-2117-535.34-02	LAWN MAINTENANCE	18,810	13,500	13,500	16,200
410-2117-535.40-00	TRAVEL EXPENSES	891	1,226	1,226	1,440
410-2117-535.41-02	TELEPHONE	2,609	5,900	5,900	3,200
410-2117-535.41-03	RADIO	62	150	150	150
410-2117-535.41-05	POSTAGE	308	200	200	200
410-2117-535.43-00	UTILITY SERVICES	456,917	525,000	525,000	339,633
410-2117-535.44-00	RENTALS & LEASES	2,971	2,000	2,000	2,000
410-2117-535.45-00	GENERAL INSURANCE	141,986	134,468	134,468	130,303
410-2117-535.46-01	REPAIRS & MAINTENANCE MISC.	45,195	35,500	50,775	33,238
410-2117-535.46-02	REPAIRS/MAINT-EQUIPMENT	104,163	86,250	86,250	86,250
410-2117-535.46-03	REPAIRS/MAINT-VEHICLES	4,217	2,497	2,497	2,270
410-2117-535.46-05	REPAIRS/MAINT-COMPUTER SOFTWARE	1,000	1,500	1,500	1,500
410-2117-535.46-06	REPAIRS/MAINT-COMPUTER HARDWARE	6,369	6,408	6,408	8,454
410-2117-535.46-10	BUILDING	53,733	89,200	89,200	59,565
410-2117-535.48-01	ADVERTISEMENT	706	-	-	-
410-2117-535.49-05	LICENSES & TAXES	525	1,000	1,000	5,100
410-2117-535.51-00	OFFICE SUPPLIES	1,050	850	850	1,205
410-2117-535.52-01	OPERATING SUPPLIES MISC.	7,324	6,200	6,200	14,742
410-2117-535.52-02	CHEMICALS	185,156	165,333	219,233	194,800
410-2117-535.52-03	GASOLINE & OIL	5,539	4,990	4,990	4,558
410-2117-535.52-04	UNIFORMS & ACCESSORIES	3,495	4,251	5,251	3,650
410-2117-535.52-05	LABORATORY SUPPLIES	11,328	10,115	10,115	7,126
410-2117-535.54-01	DUES & SUBSCRIPTIONS	150	916	916	550
410-2117-535.54-02	SEMINARS & COURSES	430	1,356	1,356	1,356
	TOTAL OPERATING EXPENDITURES	1,423,866	1,410,660	1,495,835	1,211,424
410-2117-535.63-00	IMPROV OTHER THAN BUILDING	-	-	-	500,000
410-2117-535.64-00	MACHINERY & EQUIPMENT	-	57,817	60,612	102,306
	TOTAL CAPITAL OUTLAY	-	57,817	60,612	602,306
TOTAL WASTEWATER		**1,842,070**	**1,894,120**	**1,982,090**	**2,255,181**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
UTILITIES OPERATING FUND
DISTRIBUTION DIVISION EXPENDITURES

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
410-2126-533.12-00	SALARIES REGULAR	248,257	305,808	305,808	309,101
410-2126-533.14-00	SALARIES OVERTIME 1.5	9,365	7,545	9,045	7,545
410-2126-533.21-00	FICA TAXES	17,267	23,424	23,424	21,016
410-2126-533.22-00	RETIREMENT CONTRIBUTION	55,625	32,110	32,110	39,453
410-2126-533.23-00	EMPLOYEE GROUP INSURANCE	58,111	71,875	71,875	86,672
410-2126-533.24-00	WORKERS COMP INSURANCE	7,725	9,510	9,510	8,834
410-2126-533.25-00	UNEMPLOYMENT COMPENSATION	-	308	308	277
410-2126-533.26-00	OTHER POST EMPLOYMENT BENEFITS	17,308	11,378	11,378	14,808
	TOTAL PERSONAL SERVICES	413,658	461,958	463,458	487,706
410-2126-533.31-01	MISC PROFESSIONAL SERVICE	1,960	-	-	-
410-2126-533.31-04	ENGINEERING	335	5,000	5,000	5,000
410-2126-533.31-06	MEDICAL	284	500	500	-
410-2126-533.34-01	CONTRACTUAL SVCS MISC.	41,796	17,500	17,500	12,945
410-2126-533.34-08	PERSONNEL	421	-	-	-
410-2126-533.40-00	TRAVEL EXPENSE	1,318	1,872	1,872	1,872
410-2126-533.41-02	TELEPHONE	1,163	1,500	1,500	1,500
410-2126-533.41-03	RADIO	141	242	242	150
410-2126-533.41-04	INTERNET	43	580	580	200
410-2126-533.41-05	POSTAGE	7	-	-	-
410-2126-533.44-00	RENTALS AND LEASES	3,834	2,500	3,575	2,500
410-2126-533.45-00	GENERAL INSURANCE	13,131	12,584	12,584	13,184
410-2126-533.46-01	REPAIRS & MAINTENANCE MISC.	12	100	715	100
410-2126-533.46-02	REPAIRS/MAINT-EQUIPMENT	4,472	4,300	4,300	2,000
410-2126-533.46-03	REPAIRS/MAINT-VEHICLES	11,863	5,147	6,672	6,798
410-2117-535.46-05	REPAIRS/MAINT-COMPUTER SOFTWARE	1,000	3,710	3,710	3,710
410-2126-533.46-06	REPAIRS/MAINT-COMPUTER HARDWARE	9,230	9,482	9,482	12,552
410-2126-533.46-07	UTILITY LINE	55,254	65,398	86,848	65,398
410-2126-533.48-01	ADVERTISEMENT-LEGAL, OTHER	24	-	-	-
410-2126-533.49-05	LICNSES/TAXES/CERTIFICTNS	1,109	5,282	5,282	1,602
410-2126-533.51-00	OFFICE SUPPLIES	156	250	250	250
410-2126-533.52-01	OPERATING SUPPLIES MISC.	176,222	203,026	203,026	349,450
410-2126-533.52-03	GASOLINE & OIL	22,232	17,750	19,250	25,000
410-2126-533.52-04	UNIFORMS & ACCESSORIES	4,332	4,578	5,778	5,418
410-2126-533.54-01	DUES & SUBSCRIPTIONS	150	500	500	2,500
410-2126-533.54-02	SEMINARS & COURSES	450	1,356	1,356	1,356
	TOTAL OPERATING EXPENDITURES	350,939	363,157	390,522	513,485
410-2126-533.63-00	IMPROVEMENTS O/T BUILDING	-	30,750	501,894	-
410-2126-533.64-00	MACHINERY & EQUIPMENT	-	123,986	135,166	11,700
	TOTAL CAPITAL OUTLAY	-	154,736	637,060	11,700
TOTAL DISTRIBUTION DIVISION		**764,597**	**979,851**	**1,491,040**	**1,012,891**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
UTILITIES OPERATING FUND
COLLECTION DIVISION EXPENDITURES

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
410-2127-535.12-00	SALARIES REGULAR	299,446	374,960	374,960	388,174
410-2127-535.14-00	SALARIES OVERTIME 1.5	15,040	8,296	20,897	25,350
410-2127-535.21-00	FICA TAXES	22,640	28,719	28,719	27,469
410-2127-535.22-00	RETIREMENT CONTRIBUTION	67,776	39,371	39,371	49,178
410-2127-535.23-00	EMPLOYEE GROUP INSURANCE	64,066	80,639	80,639	92,137
410-2127-535.24-00	WORKERS COMP INSURANCE	7,828	10,963	10,963	9,576
410-2127-535.25-00	UNEMPLOYMENT COMPENSATION	-	274	274	301
410-2127-535.26-00	OTHER POST EMPLOYMENT BENEFITS	17,885	12,347	12,347	17,885
	TOTAL PERSONAL SERVICES	494,681	555,569	568,170	610,070
410-2127-535.31-06	MEDICAL	442	436	436	-
410-2127-535.34-01	CONTRACTUAL SVCS MISC.	31,221	30,700	30,700	18,000
410-2127-535.34-08	PERSONNEL	1,474	3,000	3,000	3,000
410-2127-535.40-00	TRAVEL EXPENSES	4	1,200	1,200	1,200
410-2127-535.41-02	TELEPHONE	14,309	14,500	14,500	12,500
410-2127-535.41-03	RADIO	125	425	425	425
410-2127-535.41-04	INTERNET SERVICES	2,179	-	1,200	1,200
410-2127-535.41-05	COMMUNICATIONS/FREIGHT-POSTAGE	17	100	100	100
410-2127-535.43-00	UTILITY SERVICES	80,077	70,968	70,968	82,450
410-2127-535.44-00	RENTALS AND LEASES	5,328	4,900	4,900	2,000
410-2127-535.45-00	GENERAL INSURANCE	45,618	43,620	43,620	43,563
410-2127-535.46-01	REPAIRS & MAINTENANCE MISC.	1,522	2,500	2,500	2,500
410-2127-535.46-02	REPAIRS/MAINT-EQUIPMENT	7,842	4,850	11,850	10,000
410-2127-535.46-03	REPAIRS/MAINT-VEHICLES	58,142	30,640	30,640	50,360
410-2127-535.46-04	REPAIRS/MAINT-LIFT STATIONS	77,315	59,500	59,500	59,500
410-2117-535.46-05	REPAIRS/MAINT-COMPUTER SOFTWARE	1,000	2,710	2,710	2,710
410-2127-535.46-06	REPAIRS/MAINT-COMPUTER HARDWARE	6,669	6,459	6,459	8,505
410-2127-535.46-07	UTILITY LINE	9,550	10,500	10,500	10,500
410-2127-535.46-10	BUILDING	4,798	9,071	9,071	9,447
410-2127-535.47-01	PRINTING & BINDING	452	450	450	450
410-2127-535.48-01	ADVERTISEMENT-LEGAL, OTHER	24	-	-	-
410-2127-535.49-01	MISCELLANEOUS	-	300	300	300
410-2127-535.49-05	LICENSES & TAXES	26	450	450	450
410-2127-535.51-00	OFFICE SUPPLIES	-	-	-	250
410-2127-535.52-01	OPERATING SUPPLIES MISC.	16,530	21,469	21,469	21,469
410-2127-535.52-02	CHEMICALS	1,261	4,800	11,250	11,250
410-2127-535.52-03	GASOLINE & OIL	30,784	22,666	22,666	22,666
410-2127-535.52-04	UNIFORMS & ACCESSORIES	6,095	6,417	8,217	7,566
410-2127-535.54-01	DUES AND SUBSCRIPTIONS	255	500	500	500
410-2127-535.54-02	SEMINARS & COURSES	150	1,250	1,250	1,356
	TOTAL OPERATING EXPENDITURES	403,209	354,381	370,831	384,217
410-2127-535.63-00	IMPROVEMENTS OTHER THAN BLDGS	-	-	-	250,500
410-2127-535.64-00	MACHINERY & EQUIPMENT	-	89,000	182,242	130,588
	TOTAL CAPITAL OUTLAY	-	89,000	182,242	381,088
TOTAL COLLECTION DIVISION		**897,890**	**998,950**	**1,121,243**	**1,375,375**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
UTILITIES OPERATING FUND
ENVIRONMENTAL SERVICES DIVISION EXPENDITURES

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
410-2132-537.12-00	SALARIES REGULAR	76,665	115,544	115,544	116,164
410-2132-537.14-00	SALARIES OVERTIME 1.5	-	358	358	358
410-2132-537.21-00	FICA TAXES	5,445	8,845	8,845	8,357
410-2132-537.22-00	RETIREMENT CONTRIBUTION	17,333	12,132	12,132	14,994
410-2132-537.23-00	EMPLOYEE GROUP INSURANCE	18,789	26,655	26,655	30,424
410-2132-537.24-00	WORKERS COMP INSURANCE	2,334	3,478	3,478	2,693
410-2132-537.25-00	UNEMPLOYMENT COMPENSATION	-	144	144	130
410-2132-537.26-00	OTHER POST EMPLOYMENT BENEFITS	5,365	3,704	3,704	8,365
	TOTAL PERSONAL SERVICES	125,931	170,860	170,860	181,485
410-2132-537.31-06	MEDICAL	73	-	-	-
410-2132-537.34-01	CONTRACTUAL SVCS MISC.	1,750	6,300	6,300	2,000
410-2132-537.40-00	TRAVEL EXPENSES	24	900	900	900
410-2132-537.41-02	COMMUNICATIONS/FREIGHT-PHONE	948	500	500	500
410-2132-537.41-03	RADIO	16	-	-	-
410-2132-537.41-04	INTERNET	510	-	-	-
410-2132-537.41-05	POSTAGE	3,678	3,969	3,969	3,969
410-2132-537.44-00	RENTALS AND LEASES	2,115	-	-	-
410-2132-537.45-00	GENERAL INSURANCE	200	189	189	183
410-2132-537.46-02	REPAIRS/MAINT-EQUIPMENT	727	500	2,775	500
410-2132-537.46-03	VEHICLES	1,500	1,426	1,426	811
410-2132-537.46-05	COMPUTER SOFTWARE	1,530	1,750	1,750	1,750
410-2132-537.46-06	COMPUTER HARDWARE	9,445	9,482	9,482	12,552
410-2132-537.47-01	PRINTING & BINDING	4,080	7,960	7,960	7,960
410-2132-537.48-01	PROMOTIONAL-ADVERTISEMENTS	14,832	5,000	5,815	1,000
410-2132-537.48-02	PROMOTIONAL-PROMOTIONAL ITEMS	5,797	15,500	15,500	15,500
410-2132-537.49-05	LICENSES & TAXES	(50)	200	200	200
410-2132-537.51-00	OFFICE SUPPLIES	69	200	200	200
410-2132-537.52-01	OPERATING SUPPLIES-MISCELLANEOUS	337	300	525	3,300
410-2132-537.52-03	GASOLINE & OIL	1,962	1,750	1,750	1,750
410-2132-537.52-04	UNIFORMS & ACCESSORIES	886	826	826	750
410-2132-537.54-01	DUES AND SUBSCRIPTIONS	75	150	150	150
410-2132-537.54-02	SEMINARS & COURSES	635	840	840	840
410-2132-537.54-03	OTHER EDUCATIONAL SERVICE	-	-	-	7,000
	TOTAL OPERATING EXPENDITURES	51,139	57,742	61,057	61,815
TOTAL ENVIRONMENTAL SERVICES DIVISION		**177,070**	**228,602**	**231,917**	**243,300**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
UTILITIES OPERATING FUND EXPENDITURES
DEPRECIATION

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
410-2190-536.59-01	DEPRECIATION BUILDING	116,726	-	-	-
410-2190-536.59-02	DEPRECIATION IMPROVEMENTS	2,267,888	-	-	-
410-2190-536.59-03	DEPRECIATION EQUIPMENT	150,497	-	-	-
	TOTAL OPERATING EXPENDITURES	2,535,111	-	-	-
TOTAL DEPRECIATION		**2,535,111**	**-**	**-**	**-**
TOTAL UTILITIES OPERATING FUND		**10,971,873**	**9,099,098**	**11,166,949**	**12,107,746**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
UTILITIES IMPACT FEES FUND REVENUES

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
411-2116-324.21-00	RESIDENTIAL-PHYSICAL ENVR	240,326	241,032	321,878	321,878
411-2116-324.22-00	COMMERCIAL-PHYSICAL ENVIR	11,400	12,609	12,609	12,609
411-2117-324.21-00	RESIDENTIAL-PHYSICAL ENVR	244,391	276,113	162,565	178,822
411-2117-324.22-00	COMMERCIAL-PHYSICAL ENVIR	17,447	25,473	-	7,242
	TOTAL PERMITS, FEES AND SPECIAL ASSESSEMENTS	513,564	555,227	497,052	520,551
411-2117-334.35-00	STATE GRANTS	20,401	-	-	-
	TOTAL INTERGOVERNMENTAL	20,401	-	-	-
411-2116-361.10-00	INTEREST	158,907	145,908	145,908	129,719
411-2116-361.30-00	INCR(DECR) IN FV OF INVST	(15,458)	-	-	-
411-2116-361.40-00	GAIN ON SALE OF INVESTMNT	24,471	-	-	-
	TOTAL INVESTMENTS	167,920	145,908	145,908	129,719
411-2116-363.23-01	IMPACT FEES WATER SRVC	11,489	-	-	-
411-2116-363.23-02	IMPACT FEES SEWER SRVC	7,671	-	-	-
411-2117-369.90-00	OTHER MISCELLANEOUS REVENUES	20,401	-	-	-
	TOTAL MISCELLANEOUS REVENUES	39,561	-	-	-
411-2116-399.99-99	USE OF FUND BALANCE-WATER	-	1,205,677	3,833,697	1,923,716
411-2117-399.99-99	USE OF FUND BALANCE-WASTEWATER	-	636,281	3,180,853	2,521,070
	TOTAL NON-OPERATING REVENUES	-	1,841,958	7,014,550	4,444,786

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
UTILITIES IMPACT FEES FUND REVENUES

	2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
TOTAL UTILITIES IMPACT FEES FUND	741,446	2,543,093	7,657,510	5,095,056

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
UTILITIES IMPACT FEE FUND EXPENDITURES

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
WATER DIVISION					
411-2116-517.72-00	INTEREST	40,442	38,863	38,863	36,267
	TOTAL DEBT SERVICE	40,442	38,863	38,863	36,267
TOTAL WATER DIVISION		**40,442**	**38,863**	**38,863**	**36,267**
WASTEWATER DIVISION					
411-2117-535.63-00	IMPROV OTHER THAN BUILDING	-	-	510,829	2,400,000
	TOTAL CAPITAL OUTLAY	-	-	510,829	2,400,000
411-2117-517.72-00	INTEREST	258,372	245,907	245,907	229,684
	TOTAL DEBT SERVICE	258,372	245,907	245,907	229,684
TOTAL WASTEWATER DIVISION		**258,372**	**245,907**	**756,736**	**2,629,684**
DISTRIBUTION DIVISION					
411-2126-533.63-00	IMPROV OTHER THAN BUILDING	-	1,566,363	4,275,229	2,351,655
	TOTAL CAPITAL OUTLAY	-	1,566,363	4,275,229	2,351,655
TOTAL DISTRIBUTION DIVISION		**-**	**1,566,363**	**4,275,229**	**2,351,655**
COLLECTION DIVISION					
411-2127-535.63-00	IMPROV OTHER THAN BUILDING	-	691,960	2,586,682	77,450
	TOTAL CAPITAL OUTLAY	-	691,960	2,586,682	77,450
TOTAL COLLECTION DIVISION		**-**	**691,960**	**2,586,682**	**77,450**
TOTAL UTILITIES IMPACT FEES FUND		**298,814**	**2,543,093**	**7,657,510**	**5,095,056**

WINTER GARDEN

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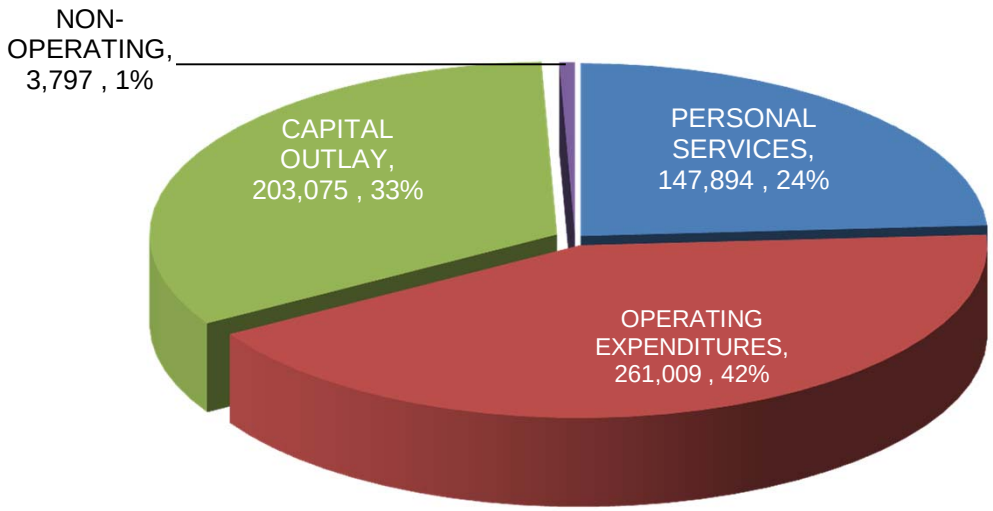
CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
UTILITIES RENEWAL AND REPLACEMENT FUND REVENUES

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
412-2116-361.10-00	INTEREST	42	49	49	-
	TOTAL INVESTMENTS	42	49	49	-
412-2116-381.41-00	INTERFUND TRANSFER	2,382,137	911,030	3,472,219	4,637,207
	TOTAL NON-OPERATING REVENUES	2,382,137	911,030	3,472,219	4,637,207
	TOTAL UTILITIES RENEWAL AND REPLACEMENT FUND	**2,382,179**	**911,079**	**3,472,268**	**4,637,207**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
UTILITIES RENEWAL AND REPLACEMENT FUND EXPENDITURES

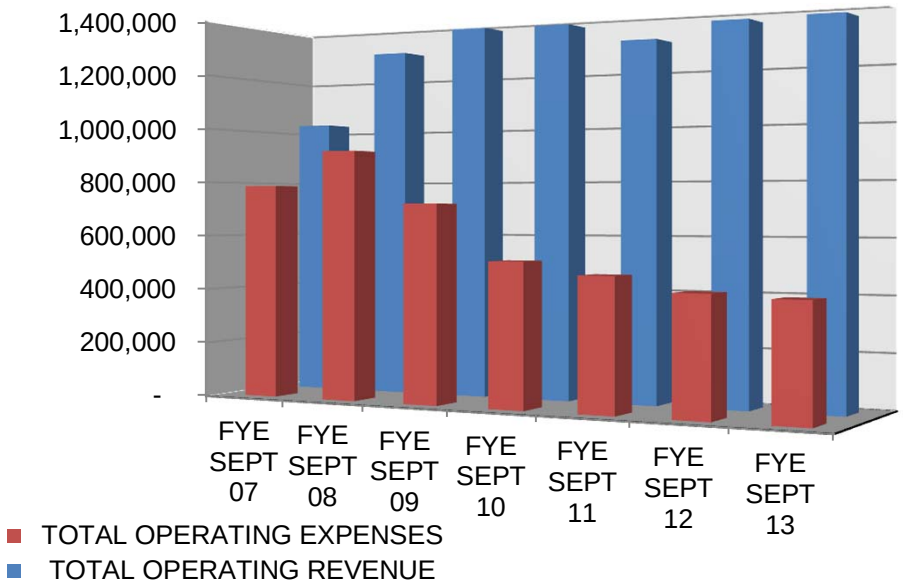
		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
WATER DIVISION					
412-2116-599.99-99	FUND BALANCE	-	-	-	3,603,762
	TOTAL OTHER USES	**-**	**-**	**-**	**3,603,762**
DISTRIBUTION DIVISION					
412-2126-533.63-00	IMPROV OTHER THAN BUILDING	-	200,000	1,383,892	550,000
	TOTAL CAPITAL OUTLAY	-	200,000	1,383,892	550,000
TOTAL DISTRIBUTION DIVISION		**-**	**200,000**	**1,383,892**	**550,000**
COLLECTION DIVISION					
412-2127-535.49-10	BAD DEBT EXPENSE	3,645	-	-	-
	TOTAL OPERATING EXPENDITURES	3,645	-	-	-
412-2127-535.63-00	IMPROV OTHER THAN BUILDING	-	711,079	2,088,376	483,445
	TOTAL CAPITAL OUTLAY	-	711,079	2,088,376	483,445
TOTAL COLLECTION DIVISION		**-**	**711,079**	**2,088,376**	**483,445**
TOTAL UTILITIES RENEWAL & REPLACEMENT FUND		**3,645**	**911,079**	**3,472,268**	**4,637,207**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
STORMWATER FUND
USES BY CATEGORY



Revenues:		Expenditures:	
Stormwater Fees	$1,359,824	Personal Services	$147,894
Other	1,652	Operating Expenditures	261,009
Total	$1,361,476	Capital Outlay	203,075
		Non-Operating	3,797
		Total	$615,775

REVENUES AND OPERATING EXPENSES



CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
STORMWATER OPERATING FUND REVENUES

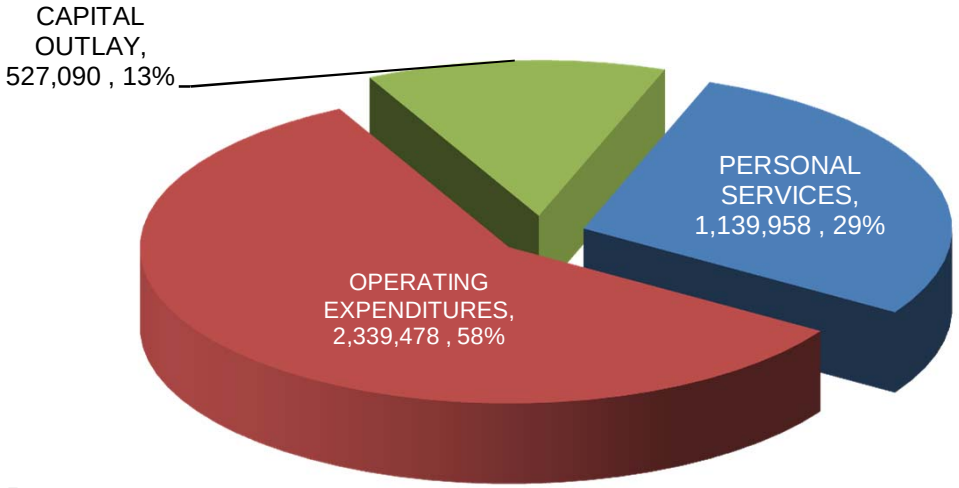
		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
420-2618-329.00-00	STORMWATER	1,352,638	1,354,036	1,354,036	1,359,824
	TOTAL PERMITS, FEES AND SPECIAL ASSESSEMENTS	1,352,638	1,354,036	1,354,036	1,359,824
420-2618-361.10-00	INTEREST	321	495	495	-
	TOTAL INTEREST AND OTHER EARNINGS	321	495	495	-
420-2618-364.00-00	DISPOSITION/FIXED ASSETS	(50,890)	1,835	1,835	1,652
	TOTAL MISCELLANEOUS REVENUES	(50,890)	1,835	1,835	1,652
420-2618-399.99-99	USE OF FUND BALANCE	-	-	206,284	-
	TOTAL OTHER SOURCES	-	-	206,284	-
TOTAL STORMWATER OPERATING FUND		**1,302,069**	**1,356,366**	**1,562,650**	**1,361,476**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
STORMWATER OPERATING FUND EXPENDITURES

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
STORMWATER OPERATING DIVISION					
420-2618-538.12-00	SALARIES REGULAR	121,428	98,775	98,775	89,283
420-2618-538.13-00	OTHER SALARIES AND WAGES	-	-	-	4,457
420-2618-538.14-00	OVERTIME	6,408	3,937	3,937	2,000
420-2618-538.21-00	FICA TAXES	9,247	7,584	7,584	6,779
420-2618-538.22-00	RETIREMENT CONTRIBUTION	29,575	9,919	9,919	10,072
420-2618-538.23-00	EMPLOYEE GROUP INSURANCE	24,852	22,255	22,255	22,882
420-2618-538.24-00	WORKERS COMP INSURANCE	5,303	3,715	3,715	2,713
420-2618-538.25-00	UNEMPLOYMENT COMPENSATION	-	145	145	131
420-2618-538.26-00	OTHER POST EMPLOYMENT BENEFITS	4,327	5,469	5,469	9,577
	TOTAL PERSONAL SERVICES	201,140	151,799	151,799	147,894
420-2618-538.31-01	MISCELLANEOUS PROFESSIONAL SVCS	1,450	889	5,329	-
420-2618-538.31-04	ENGINEERING	1,071	2,000	2,000	2,000
420-2618-538.31-06	MEDICAL	183	147	147	147
420-2618-538.32-00	ACCOUNTING AND AUDIT	2,231	2,312	2,312	2,500
420-2618-538.34-01	CONTRACTUAL SVCS MISC.	16,448	22,500	22,500	22,500
420-2618-538.34-12	TIPPING FEES	17,067	16,563	19,463	17,060
420-2618-538.41-02	TELEPHONE SERVICES	226	400	400	300
420-2618-538.41-03	RADIO	47	100	100	100
420-2618-538.41-05	POSTAGE	62	-	-	-
420-2618-538.43-00	WATER/SEWER UTILITIES	1,844	1,000	1,000	1,000
420-2618-538.44-00	RENTALS AND LEASES	5,500	5,500	5,500	2,000
420-2618-538.45-00	GENERAL INSURANCE	4,669	4,508	4,508	4,322
420-2618-538.46-01	REPAIRS & MAINTENANCE MISC.	828	1,000	1,000	1,000
420-2618-538.46-02	REPAIRS/MAINT-EQUIPMENT	5,180	6,500	6,500	4,000
420-2618-538.46-03	REPAIRS/MAINT-VEHICLES	36,333	12,862	33,297	45,120
420-2618-538.46-05	REPAIRS/MAINT-COMPUTER SOFTWARE	1,000	1,000	1,000	1,000
420-2618-538.46-06	REPAIRS/MAINT-COMPUTER HARDWARE	-	1,000	1,000	-
420-2618-538.46-07	REPAIRS/MAINT-UTILITY LINES	464	2,500	2,500	2,500
420-2618-538.48-02	PROMOTIONAL ITEMS	310	500	500	500
420-2618-538.49-02	MANAGEMENT FEES	134,026	126,481	126,481	126,290
420-2618-538.49-05	LICENSES & TAXES	1,005	3,000	3,000	3,000
420-2618-538.49-10	BAD DEBT EXPENSE	14,091	-	-	-
420-2618-538.51-00	OFFICE SUPPLIES	57	100	100	100
420-2618-538.52-01	OPERATING SUPPLIES MISC.	7,423	3,514	3,514	3,514
420-2618-538.52-02	CHEMICALS	-	1,000	1,000	1,000
420-2618-538.52-03	GASOLINE & OIL	18,195	22,899	22,899	18,000
420-2618-538.52-04	UNIFORMS	1,625	2,257	2,257	1,500
420-2618-538.54-01	MEMBERSHIP DUES	25	200	200	200
420-2618-538.54-02	SEMINARS AND COURSES	755	1,250	1,250	1,356
	TOTAL OPERATING EXPENDITURES	272,115	241,982	269,757	261,009

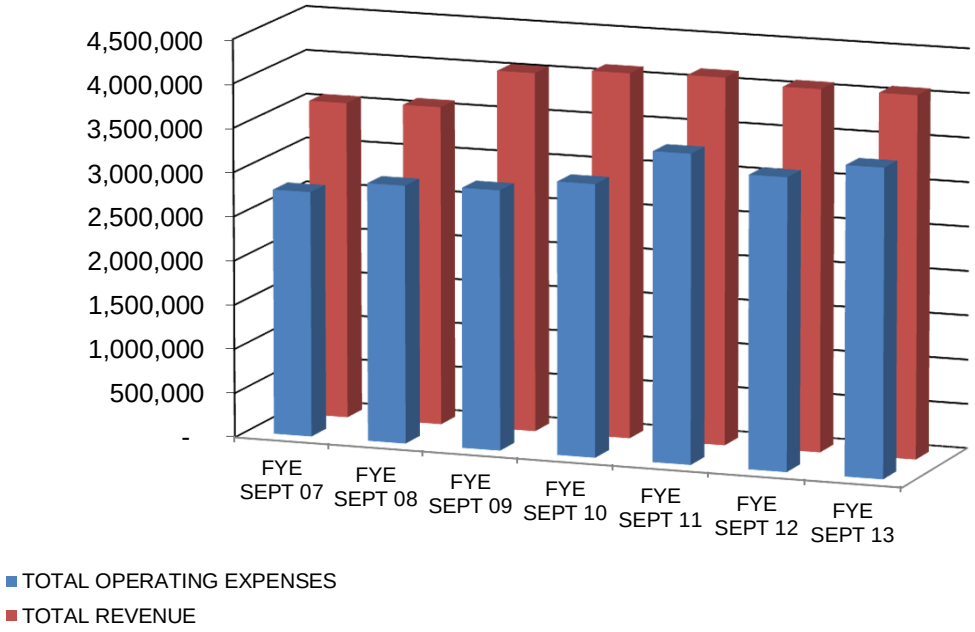
420-2618-538.63-00	CAPITAL IMPROVEMENTS	-	608,970	1,130,044	151,390
420-2618-538.64-00	CAPITAL EQUIPMENT	-	-	-	51,685
	TOTAL CAPITAL OUTLAY	-	608,970	1,130,044	203,075
420-2618-517.72-00	INTEREST	189,562	11,050	11,050	3,797
	TOTAL DEBT SERVICE	189,562	11,050	11,050	3,797
420-2618-590.90-00	CARRYFORWARD FUND BALANCE	-	342,565	-	745,701
	TOTAL OTHER USES	-	342,565	-	745,701
TOTAL STORMWATER OPERATING		**662,817**	**1,356,366**	**1,562,650**	**1,361,476**
STORMWATER DEPRECIATION					
420-2690-538.59-02	DEPRECIATION IMPROVEMENTS	263,770	-	-	-
420-2690-538.59-03	DEPRECIATION EQUIPMENT	58,616	-	-	-
	TOTAL OPERATING EXPENDITURES	322,386	-	-	-
TOTAL STORMWATER DEPRECIATION		**322,386**	**-**	**-**	**-**
TOTAL STORMWATER OPERATING FUND		**985,203**	**1,356,366**	**1,562,650**	**1,361,476**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
SOLID WASTE FUND
USES BY CATEGORY



Revenues:		Expenditures:	
Service Charges-Residential	$2,621,342	Personal Services	$1,139,958
Service Charges-Commercial	1,426,165	Operating Expenditures	2,339,478
Other	42,028	Capital Outlay	527,090
Total	$4,089,535	Total	$4,006,526

REVENUES AND OPERATING EXPENSES



CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
SOLID WASTE OPERATING FUND REVENUES

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
430-3134-343.41-01	RESIDENTIAL	2,728,944	2,621,342	2,729,990	2,621,342
430-3134-343.41-02	COMMERCIAL	1,370,279	1,426,165	1,314,595	1,426,165
430-3134-343.41-03	COMMERCIAL RECYCLING	20,500	17,500	17,500	17,500
430-3134-343.41-04	EXTRA CHARGES	977	5,500	5,500	5,500
430-3134-343.42-01	RESIDENTIAL	1	28	28	28
430-3134-343.42-03	RECYCLE BINS FEE	18,800	17,500	17,500	17,500
	TOTAL CHARGES FOR SERVICES	4,139,501	4,088,035	4,085,113	4,088,035
430-3134-361.10-00	INTEREST	399	271	271	-
430-3134-361.30-00	INCR(DECR) IN FV OF INVST	3,117	-	-	-
	TOTAL INTEREST AND OTHER EARNINGS	3,516	271	271	-
430-3134-365.00-00	SALE OF SURPLUS MATERIALS/SCRAP	3,571	1,500	1,500	1,500
	TOTAL MISCELLANEOUS REVENUES	3,571	1,500	1,500	1,500
TOTAL SOLID WASTE OPERATING FUND REVENUES		**4,146,588**	**4,089,806**	**4,086,884**	**4,089,535**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
SOLID WASTE OPERATING FUND

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
SOLID WASTE OPERATING DIVISION					
430-3134-534.12-00	SALARIES REGULAR	681,953	650,526	650,526	720,177
430-3134-534.13-00	OTHER SALARIES AND WAGES	-	-	-	4,457
430-3134-534.14-00	OVERTIME	46,693	53,500	56,769	53,500
430-3134-534.21-00	FICA TAXES	52,775	49,807	49,807	52,731
430-3134-534.22-00	RETIREMENT CONTRIBUTION	155,096	66,988	66,988	88,683
430-3134-534.23-00	EMPLOYEE GROUP INSURANCE	140,364	141,350	141,350	139,778
430-3134-534.24-00	WORKERS COMP INSURANCE	29,480	38,636	38,636	41,441
430-3134-534.25-00	UNEMPLOYMENT COMPENSATION	-	645	645	710
430-3134-534.26-00	OTHER POST EMPLOYMENT BENEFITS	35,231	26,460	26,460	38,481
	TOTAL PERSONAL SERVICES	1,141,592	1,027,912	1,031,181	1,139,958
430-3134-534.31-01	PROFESSIONAL SERVICE MISC.	4,148	51,011	99,511	55,910
430-3134-534.31-02	LEGAL	2,620	500	500	15,000
430-3134-534.31-06	MEDICAL	701	1,300	1,300	500
430-3134-534.32-00	ACCOUNTING AND AUDIT	2,534	2,627	2,627	2,750
430-3134-534.34-01	CONTRACTUAL SVCS MISC.	278	-	-	-
430-3134-534.34-08	PERSONNEL	172,122	150,000	201,381	150,000
430-3134-534.34-12	TIPPING FEES	877,412	817,000	817,000	879,439
430-3134-534.41-02	TELEPHONE	3,408	2,100	2,100	2,100
430-3134-534.41-03	RADIO	219	250	250	250
430-3134-534.41-04	INTERNET SERVICES	510	-	-	-
430-3134-534.41-05	POSTAGE	13	-	-	-
430-3134-534.44-00	RENTALS & LEASES	3,324	5,310	5,310	5,310
430-3134-534.45-00	GENERAL INSURANCE	27,115	26,789	26,789	28,701
430-3134-534.46-01	REPAIRS & MAINTENANCE MISC.	783	-	-	-
430-3134-534.46-02	REPAIRS/MAINT-EQUIPMENT	5,755	3,000	3,000	3,000
430-3134-534.46-03	REPAIRS/MAINT-VEHICLES	273,860	273,618	273,618	296,792
430-3134-534.46-05	REPAIRS/MAINT-COMPUTER SOFTWARE	1,000	1,000	1,000	1,000
430-3134-534.46-06	REPAIRS/MAINT-COMPUTER HARDWARE	7,850	7,138	7,138	7,640
430-3134-534.46-10	BUILDING	8,130	9,121	9,121	4,224
430-3134-534.47-01	PRINTING & BINDING MISC.	285	2,500	2,500	1,500
430-3134-534.48-01	PROMOTIONAL-ADVERTISEMENTS	391	600	600	600
430-3134-534.48-02	PROMOTIONAL ITEMS	1,448	2,500	2,500	1,157
430-3134-534.49-02	MANAGEMENT FEES	492,107	428,350	428,350	427,005
430-3134-534.49-05	LICENSES & TAXES	86	200	200	400
430-3134-534.49-10	BAD DEBT EXPENSE	26,466	-	-	-
430-3134-534.51-00	OFFICE SUPPLIES	88	500	500	500
430-3134-534.52-01	OPERATING SUPPLIES MISC.	194,780	147,500	147,500	221,500
430-3134-534.52-02	CHEMICALS	2,896	4,100	4,100	3,200
430-3134-534.52-03	GAS & OIL	221,745	180,000	213,552	215,000
430-3134-534.52-04	UNIFORMS AND ACCESSORIES	14,064	16,000	18,618	16,000
430-3134-534.54-01	DUES & SUBSCRIPTIONS	35	-	-	-
430-3134-534.54-02	SEMINARS AND COURSES	2,282	-	-	-
	TOTAL OPERATING EXPENDITURES	2,348,455	2,133,014	2,269,065	2,339,478

430-3134-534.64-00	MACHINERY & EQUIPMENT	-	126,489	576,280	527,090
	TOTAL CAPITAL OUTLAY	-	126,489	576,280	527,090
430-3134-599.99-99	CARRYFORWARD FUND BALANCE	-	802,391	210,358	83,009
	TOTAL OTHER USES	-	802,391	210,358	83,009
TOTAL SOLID WASTE OPERATING		**3,490,047**	**4,089,806**	**4,086,884**	**4,089,535**
SOLID WASTE DEPRECIATION					
430-3190-534.59-91	DEPRECIATION BUILDING	22,614	-	-	-
430-3190-534.59-92	DEPRECIATION IMPROVEMENTS	14,944	-	-	-
430-3190-534.59-93	DEPRECIATION EQUIPMENT	265,444	-	-	-
	TOTAL OPERATING EXPENDITURES	303,002	-	-	-
TOTAL SOLID WASTE DEPRECIATION		**303,002**	**-**	**-**	**-**
TOTAL SOLID WASTE OPERATING FUND		**3,793,049**	**4,089,806**	**4,086,884**	**4,089,535**

WINTER GARDEN

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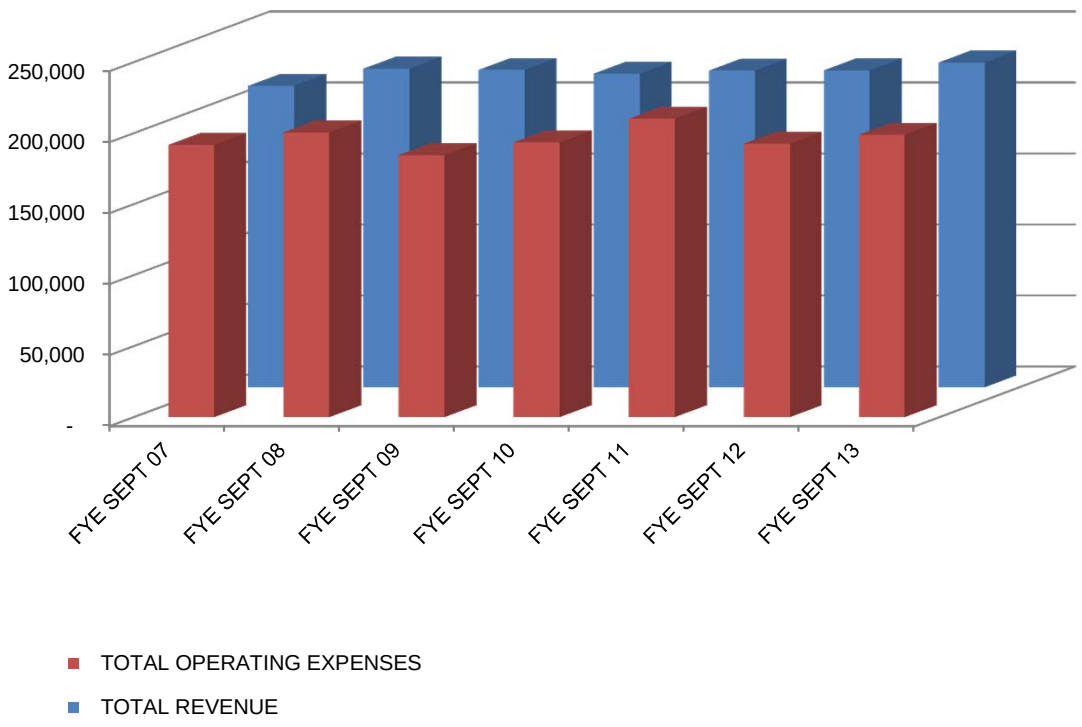
CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
TRAILER CITY FUND
REVENUES AND OPERATING EXPENSES



CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
TRAILER CITY FUND REVENUES

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
450-3657-361.10-00	INTEREST	238	163	163	-
	TOTAL INTEREST AND OTHER EARNINGS	238	163	163	-
450-3657-362.45-00	RENTALS	218,329	219,648	219,648	222,372
	TOTAL CHARGES FOR SERVICES	218,329	219,648	219,648	222,372
450-3657-364.00-00	DISPOSITION OF FIXED ASSETS	-	-	-	2,750
450-3657-369.90-00	OTHER MISC REVENUES	200	242	242	218
450-3657-369.91-00	COIN LAUNDRY SERVICE	3,697	3,209	3,209	3,476
	TOTAL MISCELLANEOUS REVENUES	3,897	3,451	3,451	6,444
450-3657-399.99-99	USE OF FUND BALANCE	-	2,815	5,994	4,499
	TOTAL OTHER SOURCES	-	2,815	5,994	4,499
	TOTAL TRAILER CITY FUND	**222,464**	**226,077**	**229,256**	**233,315**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
TRAILER CITY FUND EXPENDITURES

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
TRAILER CITY OPERATING					
450-3657-539.12-00	SALARIES REGULAR	76,234	76,606	76,606	78,066
450-3657-539.14-00	OVERTIME	299	1,000	1,000	1,000
450-3657-539.21-00	FICA TAXES	5,803	5,881	5,881	5,844
450-3657-539.22-00	RETIREMENT CONTRIBUTION	17,185	8,044	8,044	10,149
450-3657-539.23-00	EMPLOYEE GROUP INSURANCE	12,058	12,079	12,079	14,752
450-3657-539.24-00	WORKERS COMP INSURANCE	1,769	1,854	1,854	1,800
450-3657-539.25-00	UNEMPLOYMENT COMPENSATION	-	72	72	65
450-3657-539.26-00	OTHER POST EMPLOYMENT BENEFITS	3,577	2,469	2,469	3,577
	TOTAL PERSONAL SERVICES	116,925	108,005	108,005	115,253
450-3657-539.31-01	PROFESSIONAL SERVICE MISC.	320	687	687	-
450-3657-539.31-02	LEGAL	15,015	2,000	2,000	4,000
450-3657-539.31-06	MEDICAL SERVICES	48	-	-	-
450-3657-539.32-00	ACCOUNTING AND AUDIT	1,723	1,786	1,786	2,000
450-3657-539.34-01	CONTRACTUAL SVCS MISC.	7,440	11,000	11,000	6,000
450-3657-539.34-06	JANITORIAL SERVICES	2,721	3,000	3,000	3,000
450-3657-539.41-02	TELEPHONE	1,405	1,500	1,500	1,500
450-3657-539.41-05	POSTAGE	88	100	100	100
450-3657-539.43-00	UTILITY SERVICES	5,714	7,100	7,100	7,100
450-3657-539.45-00	GENERAL INSURANCE	1,612	1,795	1,795	1,786
450-3657-539.46-02	REPAIRS/MAINT-EQUIPMENT	1,839	1,000	1,000	2,000
450-3657-539.46-03	REPAIRS/MAINT-VEHICLES	1,162	570	570	632
450-3657-539.46-06	REPAIRS/MAINT-HARDWARE	3,231	3,319	3,319	3,820
450-3657-539.46-10	REPAIRS/MAINT-BUILDING	2,891	5,000	5,000	5,000
450-3657-539.49-01	MISCELLANEOUS OTHER CHARGES	-	375	375	375
450-3657-539.49-02	MANAGEMENT FEES	10,631	10,431	10,431	10,439
450-3657-539.49-05	LICENSES & TAXES	33,091	29,439	30,439	31,140
450-3657-539.49-10	BAD DEBT EXPENSE	221	-	-	-
450-3657-539.51-00	OFFICE SUPPLIES	295	300	300	500
450-3657-539.52-01	OPERATING SUPPLIES MISC.	1,599	2,000	2,000	2,000
450-3657-539.52-03	GASOLINE & OIL	1,566	1,600	1,600	1,600
450-3657-539.52-04	UNIFORMS & ACCESSORIES	525	625	625	625
450-3657-539.54-02	SEMINARS AND COURSES	125	-	-	-
	TOTAL OPERATING EXPENDITURES	93,262	83,627	84,627	83,617
450-3657-539.63-00	IMPROV OTHER THAN BUILDING	-	34,445	36,624	34,445
	TOTAL CAPITAL OUTLAY	-	34,445	36,624	34,445
TOTAL TRAILER CITY OPERATING		**210,187**	**226,077**	**229,256**	**233,315**
TRAILER CITY DEPRECIATION					
450-3690-539.59-91	DEPRECIATION BUILDING	4,016	-	-	-
450-3690-539.59-92	DEPRECIATION IMPROVEMENTS	9,909	-	-	-
450-3690-539.59-93	DEPRECIATION EQUIPMENT	2,885	-	-	-
	TOTAL OPERATING EXPENDITURES	16,810	-	-	-
TOTAL TRAILER CITY DEPRECIATION		**16,810**	**-**	**-**	**-**
TOTAL TRAILER CITY FUND		**226,997**	**226,077**	**229,256**	**233,315**

WINTER GARDEN

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FIDUCIARY FUNDS

FIDUCIARY FUNDS

Fiduciary Funds are types of funds that the government acts as a trustee or agent on behalf of another party. Following is a list of the City of Winter Garden Fiduciary Funds:

General Employee Pension Fund
Firefighter and Police Officer Pension Fund

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
GENERAL EMPLOYEE PENSION FUND REVENUES

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
610-0000-361.10-00	INTEREST	180,847	192,100	192,100	156,167
610-0000-361.20-00	DIVIDENDS	248,903	230,493	230,493	243,197
610-0000-361.30-00	INCREASE IN FAIR VALUE OF INVEST	(136,681)	814,930	814,930	909,380
610-0000-367.00-00	GAIN ON THE SALE OF INVESTMENTS	(58,679)	-	-	687
	TOTAL INTEREST AND OTHER EARNINGS	234,390	1,237,523	1,237,523	1,309,431
610-0000-368.00-00	EMPLOYER CONTRIBUTIONS	1,409,950	1,545,450	1,545,450	729,276
610-0000-368.02-00	EMPLOYEE CONTRIBUTIONS	-	137,521	137,521	158,538
610-0000-369.90-00	OTHER MISCELLANEOUS REVENUES	1,626	5,388	5,388	4,849
	TOTAL MISCELLANEOUS REVENUES	1,411,576	1,688,359	1,688,359	892,663
	TOTAL GENERAL EMPLOYEE PENSION FUND	**1,645,966**	**2,925,882**	**2,925,882**	**2,202,094**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
GENERAL EMPLOYEE PENSION FUND EXPENDITURES

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
610-0000-513.31-01	PROF SVCS MISC.	16,765	26,760	26,760	24,084
610-0000-513.31-02	LEGAL	12,930	10,863	10,863	11,949
610-0000-513.31-03	INVESTMENT COUNSEL	99,055	102,650	102,650	102,565
610-0000-513.34-01	CONTRACT SVCS MISC	11,490	12,428	12,428	12,919
610-0000-513.40-00	TRAVEL AND PER DIEM	-	663	663	597
610-0000-513.45-00	INSURANCE	5,078	5,078	5,078	5,007
610-0000-513.49-06	RETIREMENT CONTRB REFUNDED	10,766	-	-	5,383
610-0000-513.54-01	DUES AND SUBSCRIPTIONS	600	726	726	799
610-0000-513.54-02	SEMINARS AND COURSES	-	324	324	292
610-0000-518.36-00	PENSION BENEFITS	1,027,754	798,302	798,302	933,907
	TOTAL OPERATING EXPENDITURES	1,184,438	957,794	957,794	1,097,502
610-0000-599.99-99	CARRYFORWARD FUND BALANCE	-	1,968,088	1,968,088	1,104,592
	TOTAL OTHER USES	-	1,968,088	1,968,088	1,104,592
TOTAL GENERAL EMPLOYEE PENSION FUND		**1,184,438**	**2,925,882**	**2,925,882**	**2,202,094**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
FIREFIGHTER'S AND POLICE OFFICER'S PENSION FUND REVENUES

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
620-0000-312.51-00	FIRE INSURANCE PREMIUM	188,429	247,721	247,721	225,163
620-0000-312.52-00	CASUALTY INS PREMIUM TAX	196,961	206,900	206,900	212,032
	TOTAL INTERGOVERNMENTAL	385,390	454,621	454,621	437,195
620-0000-361.10-00	INTEREST	237,403	256,022	256,022	225,383
620-0000-361.20-00	DIVIDENDS	294,400	262,022	262,022	278,666
620-0000-361.30-00	INCR ON FV OF INV	(1,643,942)	588,247	588,247	986,924
620-0000-367.00-00	GAIN ON SALE OF INVESTMENTS	901,217	535,573	535,573	235,615
	TOTAL INTEREST AND OTHER EARNINGS	(210,922)	1,641,864	1,641,864	1,726,588
620-0000-368.01-00	EMPLOYER CONTRIBUTIONS	1,564,196	1,399,806	1,399,806	860,226
620-0000-368.02-00	EMPLOYEE CONTRIBUTIONS	63,667	202,356	202,356	230,007
620-0000-369.90-00	OTHER	703	2,770	2,770	2,637
	TOTAL MISCELLANEOUS REVENUES	1,628,566	1,604,932	1,604,932	1,092,870
	TOTAL FIREFIGHTER'S AND POLICE OFFICER'S PENSION FUND	**1,803,034**	**3,701,417**	**3,701,417**	**3,256,653**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
FIREFIGHTER'S AND POLICE OFFICER'S PENSION FUND EXPENDITURES

		2011 ACTUAL	2012 ORIGINAL BUDGET	2012 REVISED BUDGET	2013 ADOPTED BUDGET
620-0000-513.31-01	PROF SVCS MISC.	11,537	13,474	13,474	14,046
620-0000-513.31-02	LEGAL	16,981	15,701	15,701	17,271
620-0000-513.31-03	INVESTMENT COUNSEL	100,762	107,074	107,074	106,341
620-0000-513.34-01	CONTRACT SVCS MISC	21,704	15,043	15,043	15,547
620-0000-513.40-00	TRAVEL AND PER DIEM	-	-	-	85
620-0000-513.45-00	GENERAL INSURANCE	-	5,690	5,690	5,121
620-0000-513.49-06	RTRMT CONTRB REFUNDED	4,655	10,445	10,445	9,401
620-0000-513.51-00	OFFICE SUPPLIES	68	176	176	158
620-0000-518.36-00	PENSION BENEFITS	1,153,524	1,006,559	1,006,559	1,107,215
	TOTAL OPERATING EXPENDITURES	1,309,231	1,174,162	1,174,162	1,275,185
620-0000-599.99-99	CARRYFORWARD FUND BALANCE	-	2,527,255	2,527,255	1,981,468
	TOTAL OTHER USES	-	2,527,255	2,527,255	1,981,468
	TOTAL FIREFIGHTER'S & POLICE OFFICER'S PENSION FUND	**1,309,231**	**3,701,417**	**3,701,417**	**3,256,653**

WINTER GARDEN

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CAPITAL OUTLAY

FY 2012/13 BUDGET
ADOPTED CAPITAL EXPENDITURES

		CATEGORY			
		LAND 61	BUILDING 62	IMPROVEMENTS OTHER THAN BUILDING 63	CAPITAL EQUIPMENT 64
GENERAL FUND					
Information Systems	Fiber-optic Conduit: W Plant St, Tremaine St	-	-	7,000	-
	Pictometry Aerial Maps	-	-	-	4,500
	AppAssure Licenses (5)	-	-	-	12,740
	HP Servers	-	-	-	13,450
	Wireless Network Controller	-	-	-	24,000
	Private Cloud Data Storage	-	-	-	53,800
	Cisco Phone Servers (2)	-	-	-	76,500
Police - Sworn	Lightbar	-	-	-	1,200
	Laptops (12)	-	-	-	30,450
	Marked Vehicles - Fully Equipped (7)	-	-	-	233,170
Police - Comm.	Dispatch Consoles	-	-	-	100,000
Fire	Laptop	-	-	-	1,200
	Training Manikin	-	-	-	1,400
	Ice Maker - Station 23	-	-	-	1,800
	Black Max Valve - Engine 124	-	-	-	2,200
	Mercury Nozzle - Engine 124	-	-	-	3,559
	Door Card Scanner - Station 24	-	3,800	-	-
	Wi-Fi Connections	-	-	-	5,100
	Concrete Apron Repair - Stations 23 & 24	-	8,300	-	-
	Station 24 Renovations	-	26,400	-	-
	Fire Engine, Equipped - Station 23	-	-	-	510,204
Streets	Mowers (2)	-	-	-	25,842
Fleet Maint.	Fuel Management System	-	-	-	51,000
Parks	Tucker Ranch House Rehabilitation	-	30,000	-	-
	Sidewalk/Access Modifications	-	-	12,500	-
	Tucker Park-Design/Permitting	-	-	70,000	-
	Park Signage	-	-	20,000	-
	Athletic Court Resurfacing	-	-	28,500	-
	Motorized Spreader	-	-	-	2,900
	Utility Vehicle	-	-	-	7,500
Recreation	Radio-controlled Scoreboards (2)	-	-	-	5,400
	Shade Structure- Farnsworth Pool	-	-	13,400	-
Heritage Museums		-	-	-	-
TOTAL - GENERAL FUND		-	68,500	151,400	1,167,915

FY 2012/13 BUDGET
ADOPTED CAPITAL EXPENDITURES

		CATEGORY			
		LAND 61	BUILDING 62	IMPROVEMENTS OTHER THAN BUILDING 63	CAPITAL EQUIPMENT 64
COMMUNITY REDEVELOPMENT AGENCY					
	Dillard St Improvements - SR 50 to Plant St	-	-	400,000	-
	Downtown Parking Garage	750,000	-	6,000,000	-
	Downtown Wayfinding Signs	-	-	25,000	-
TOTAL - COMMUNITY REDEVELOPMENT AGENCY		750,000	-	6,425,000	-
LAW ENFORCEMENT GRANTS FUND					
	ESU Vests (3)	-	-	-	5,983
	Rifles (3)	-	-	-	3,360
TOTAL - LAW ENFORCEMENT GRANTS FUND		-	-	-	9,343
LOCAL OPTION GAS TAX FUND					
	West Side Townhomes Resurfacing	-	-	101,312	-
	Plant St Resurfacing	-	-	120,000	-
	Palm Dr - Regal to Division	-	-	309,500	-
	Dillard St - Verna to Division	-	-	179,250	-
	N Dillard - Surprise to Division (Design)	-	-	47,840	-
	Tremaine St - Main to Dillard (Design)	-	-	49,795	-
	Downtown Brick Pavers	-	-	30,000	-
TOTAL - LOCAL OPTION GAS TAX FUND		-	-	837,697	-
IMPACT FEES					
Police	Portable Radio	-	-	-	5,988
TOTAL - IMPACT FEES		-	-	-	5,988
TRANSPORTATION IMPACT FEE-SOUTH OF TURNPIKE FUND					
Streets	Stoneybrook Round-about	-	-	250,000	-
TOTAL - TRANSPORTATION IMPACT FEE-S OF TURNPIKE		-	-	250,000	-

FY 2012/13 BUDGET
ADOPTED CAPITAL EXPENDITURES

		CATEGORY			
		LAND 61	BUILDING 62	IMPROVEMENTS OTHER THAN BUILDING 63	CAPITAL EQUIPMENT 64
GENERALTRANSPORTATION IMPACT FEE FUND					
Streets	CR 545 South/Tilden Intersection	-	-	3,100,000	-
TOTAL - GENERALTRANSPORTATION IMPACT FEE FUND		-	-	3,100,000	-
UTILITIES FUND					
Administration	Operations Complex Improvements	-	1,000	-	-
	AWD Vehicle	-	-	-	17,847
Water	Bleach Tanks (3)	-	-	-	22,157
	N Dillard - Surprise to Division (Design)	-	-	8,395	-
	Palmetto Water Tank-Painting	-	-	150,000	-
Wastewater	WWTP Headworks Improvements	-	-	500,000	-
	Woods Tiller	-	-	-	6,000
	Refrigerated Samplers (2)	-	-	-	11,185
	Sodium Hypochlorite Tank	-	-	-	12,800
	Fermentation/Anoxic Tank Mixers (2)	-	-	-	20,636
	Tractor/Boom Mower (cost split with Storm)	-	-	-	51,685
Distribution	Mix Master Reamer	-	-	-	3,600
	Utility Locator	-	-	-	3,900
	Pipe Puller	-	-	-	4,200
Collection	Lift Station 23 Rehabilitation	-	-	250,500	-
	125 kW Generator	-	-	-	37,780
	Boom Truck	-	-	-	92,808
TOTAL - UTILITIES FUND		-	1,000	908,895	284,598
UTILITIES IMPACT FEE FUND					
Wastewater	WWTP Equalization Tank	-	-	1,200,000	-
	Dreyfus Plant Upgrades	-	-	1,200,000	-
Distribution	Dillard St - Verna to Division	-	-	29,375	-
	Tremaine St - Main to Dillard (Design)	-	-	8,280	-
	Foxhunt Subdivision Reuse	-	-	132,000	-
	Fullers Cross Water Main Ext.	-	-	346,000	-
	Brookhaven Subdivision Reuse	-	-	576,000	-
	Pebble Ridge Subdivision Reuse	-	-	588,000	-
	Lakehurst Landing Reuse	-	-	624,000	
	Tilden Rd Water Main Ext.	-	-	48,000	-
Collection	Palm Dr - Regal to Division	-	-	77,450	-
TOTAL - UTILITIES IMPACT FEE FUND		-	-	4,829,105	-

FY 2012/13 BUDGET
ADOPTED CAPITAL EXPENDITURES

		CATEGORY			
		LAND 61	BUILDING 62	IMPROVEMENTS OTHER THAN BUILDING 63	CAPITAL EQUIPMENT 64
UTILITIES RENEWAL & REPLACEMENT FUND					
Distribution	2" Water Main Upgrades (city-wide)	-	-	200,000	-
	Dillard St Improvements - SR 50 to Plant St	-	-	350,000	-
Collection	Dillard St - Verna to Division	-	-	38,500	-
	Dillard St Improvements - SR 50 to Plant St	-	-	350,000	-
	N Dillard - Surprise to Division (Design)	-	-	12,995	-
	Palm Dr - Regal to Division	-	-	73,150	-
	Tremaine St - Main to Dillard (Design)	-	-	8,800	-
TOTAL - UTILITIES RENEWAL & REPLACEMENT FUND		-	-	1,033,445	-
STORMWATER FUND					
	Dillard St - Verna to Division	-	-	67,500	-
	N Dillard - Surprise to Division (Design)	-	-	11,960	-
	Palm Dr - Regal to Division	-	-	62,500	-
	Tremaine St - Main to Dillard (Design)	-	-	9,430	-
	Tractor/Boom Mower (cost split with WW)	-	-	-	51,685
TOTAL - STORMWATER FUND		-	-	151,390	51,685
SOLID WASTE FUND					
	Rear Load Truck	-	-	-	251,970
	Front Load Truck	-	-	-	275,120
TOTAL - SOLID WASTE FUND		-	-	-	527,090
TRAILER CITY FUND					
	Trailer City Electrical Upgrades	-	-	34,445	-
TOTAL - TRAILER CITY FUND		-	-	34,445	-
TOTAL ADOPTED CAPITAL EXPENDITURES		750,000	69,500	17,721,377	2,046,619

FY 2013 Capital Request
Descriptions and Detailed Information

Item/ Project	Department/ Division Responsible	Amount Budgeted
Pictometry Aerial Maps	Information Systems	$ 4,500
Description: Pictometry aeriel maps of City orthorectified. 2012 digital data to be added to current GIS. Impact on operating budgets: None		
AppAssure Licenses - Qty. 5	Information Systems	$ 12,740
Description: Licenses for virtual server backup software system. Impact on operating budgets: None		
HP Servers	Information Systems	$ 13,450
Description: Memory expansion to extend life of current server technology. Impact on operating budgets: None		
Wireless Network Controller	Information Systems	$ 24,000
Description: Expansion of current wireless network to meet and exceed current demand. Impact on operating budgets: None		
Private Cloud Data Storage	Information Systems	$ 53,800
Description: Upgrade and expand current data storage system to meet and exceed current demand. New system will also improve overall efficiency. Impact on operating budgets: None		
Cisco Phone Servers - Qty. 2	Information Systems	$ 76,500
Description: Dual UCS servers to update phone system, host all phone servers and run in redundancy and failover mode. Should reduce future maintenance costs. Impact on operating budgets: None		
Fiber-optic Conduit Installation	Information Systems	$ 7,000
Description: Install fiber-optic conduit Downtown along Plant, Tremaine, and Joiner Streets. Impact on operating budgets: Minor		
Lightbar	Police Department	$ 1,200
Description: Lightbar for marked vehicle to assist with emergency response. Impact on operating budgets: No Additional Impact		
Marked Vehicles - Qty. 7	Police Department	$ 233,170
Description: Seven replacement marked and fully equipped police vehicles used for police patrol and emergency response. Impact on operating budgets: Major		

FY 2013 Capital Request
Descriptions and Detailed Information

Item/ Project	Department/ Division Responsible	Amount Budgeted
Laptops - Qty. 12	Police Department	$ 30,450
Description: Twelve replacement portable laptop computers for officers to use in the field to write police reports, traffic crash reports and citations. Impact on operating budgets: No Additional Impact		
Dispatch Consoles	Police Communications	$ 100,000
Description: Digital communication dispatch technology to replace the analog equipment scheduled to become obsolete within the next few years. Impact on operating budgets: Minor		
Laptop - Qty. 1	Fire Department	$ 1,200
Description: Replacement laptop computer for training programs. Impact on operating budgets: No Additional Impact		
Training Manikin	Fire Department	$ 1,400
Description: Replacement training manikin to be available for use at all public safety stations. Impact on operating budgets: None		
Ice Maker	Fire Department	$ 1,800
Description: Ice maker to provide ice for fire station 23. Impact on operating budgets: Minor		
Black Max Valve	Fire Department	$ 2,200
Description: Black max intake valve for fire engine 124. Impact on operating budgets: None		
Mercury Nozzle	Fire Department	$ 3,559
Description: Mercury nozzle unit, with bracket, for fire engine 124. Impact on operating budgets: None		
Door Card Scanner	Fire Department	$ 3,800
Description: Card access scanner for two primary doors at Fire Station 24. Impact on operating budgets: Minor		
Wi-Fi Connections	Fire Department	$ 5,100
Description: Add Wi-Fi connection for Fire Stations 22, 23 and 24. Impact on operating budgets: Minor		

FY 2013 Capital Request
Descriptions and Detailed Information

Item/ Project	Department/ Division Responsible	Amount Budgeted
Concrete Apron Repair	Fire Department	$ 8,300
Description: Repair concrete aprons at Fire Stations 23 and 24. Impact on operating budgets: None		
Station Remodel	Fire Department	$ 26,400
Description: Much needed renovations and improvements for Fire Station 24 interior and bay. Impact on operating budgets: None		
Fire Engine	Fire Department	$ 510,204
Description: Replacement fire engine vehicle for Fire Station 23. Impact on operating budgets: Major		
Mowers - Qty. 2	Streets	$ 25,842
Description: Two replacement Kubota mowers used to maintain right-of-ways. Impact on operating budgets: Minor		
Fuel Management System	Fleet Division	$ 51,000
Description: Replace current fuel management system with an upgraded system to improve safety, accuracy, and efficiency. Impact on operating budgets: No Additional Impact		
Motorized Spreader	Parks Department	$ 2,900
Description: High-volume spreader used for pesticide and fertilizer applications to City athletic fields and park grounds. Impact on operating budgets: Minor		
John Deere Gator	Parks Department	$ 7,500
Description: Replacement utility vehicle for transporting supplies and hauling debris. Impact on operating budgets: Minor		
Sidewalk/Access Modifications	Parks Department	$ 12,500
Description: ADA approved surfacing for amenity paths and sidewalks at Newton, Veterans, and Maple St parks. Impact on operating budgets: Minor		
Park Signage	Parks Department	$ 20,000
Description: Conform all current park signage to standard, recognizable signage. Impact on operating budgets: Minor		

FY 2013 Capital Request
Descriptions and Detailed Information

Item/ Project	Department/ Division Responsible	Amount Budgeted
Athletic Court Resurfacing	Parks Department	$ 28,500
Description: Tennis and basketball court resurfacing at Chapin Station, Veterans Park, and Maple St Park. Impact on operating budgets: Minor		
Tucker House Rehabilitation	Parks Department	$ 30,000
Description: Rehabilitate house on Tucker Ranch. Impact on operating budgets: Minor		
Tucker Park-Design/Permitting	Parks Department	$ 70,000
Description: Design and permitting costs estimated for Tucker Ranch Heritage Park. Impact on operating budgets: None		
Radio-Controlled Scoreboards	Recreation	$ 5,400
Description: Two radio-controlled scoreboards to replace aged, wired scoreboards at Veterans Park. Impact on operating budgets: Minor		
Farnsworth Pool Shade	Recreation	$ 13,400
Description: Shade cover structure for Farnsworth pool seating area. Impact on operating budgets: No Additional Impact		
Downtown WayFinding Signs	Community Redev. Agency	$ 25,000
Description: Erect signs to direct traffic towards various locations Downtown. Impact on operating budgets: None		
Dillard St Improvments: **SR 50 to Plant St**	Community Redev. Agency Utility Renewal/Replace	$ 400,000 700,000
Description: Major improvements to include installation of two round-abouts for traffic control, streetscaping, street lights, landscaping, and medians. Impact on operating budgets: Minor		
Downtown Parking Garage	Community Redev. Agency	$ 6,750,000
Description: Purchase land and construct a 3 to 4 story parking garage in the Downtown business district. Impact on operating budgets: Major in future fiscal years.		
Vests - Qty. 3	Law Enforcement Grants	$ 3,360
Description: Three ESU entry vests. Impact on operating budgets: Minor		

FY 2013 Capital Request
Descriptions and Detailed Information

Item/ Project	Department/ Division Responsible	Amount Budgeted
Rifles - Qty. 3	Law Enforcement Grants	$ 5,983
Description: Three Colt M16A Rifles. Impact on operating budgets: Minor		
Downtown Brick Pavers	Local Option Gas Tax Fund	$ 30,000
Description: Repair two street blocks of brick pavers downtown. Impact on operating budgets: No Additional Impact		
West Side T-homes Resurfacing	Local Option Gas Tax Fund	$ 101,312
Description: Upgrades and repairs to roadways, streets, and appurtenances located within the West Side Townhomes subdivision. Impact on operating budgets: Minor		
Plant St Resurfacing	Local Option Gas Tax Fund	$ 120,000
Description: Pavement milling, resurfacing and striping from Dillard St to 6th St. Impact on operating budgets: No Additional Impact		
Dillard St - Verna to Division	Local Option Gas Tax Fund	$ 179,250
	Utility Impact Fees	29,375
	Utility Renewal/Replace	38,500
	Stormwater	67,500
Description: Asphalt paving of Dillard St from Verna St north to Division St including drainage, water line upgrades and sanitary sewer. Impact on operating budgets: No Additional Impact		
Palm Dr - Regal to Division	Local Option Gas Tax Fund	$ 309,500
	Utility Impact Fees	77,450
	Utility Renewal/Replace	73,150
	Stormwater	62,500
Description: Brick paving of Palm Dr to include drainage, water line upgrades and sanitary sewer. Impact on operating budgets: No Additional Impact		
N Dillard St - Surprise to Division	Local Option Gas Tax Fund	$ 47,840
	Utilities Fund	8,395
	Utility Renewal/Replace	12,995
	Stormwater	11,960
Description: Design costs for upcoming asphalt paving of Dillard St from Surprise to Division including drainage, water line upgrades and sanitary sewer. Impact on operating budgets: No Additional Impact		

FY 2013 Capital Request
Descriptions and Detailed Information

Item/ Project	Department/ Division Responsible	Amount Budgeted
Tremaine St - Main to Dillard	Local Option Gas Tax Fund Utility Impact Fees Utility Renewal/Replace Stormwater	$ 49,795 8,280 8,800 9,430
Description: Design costs for upcoming Tremaine St project to incude brick paving, drainage, water line upgrades and sanitary sewer. Impact on operating budgets: No Additional Impact		
Portable Radio	Police - Impact Fees	$ 5,988
Description: Portable radio for new officer to communicate with dispatch and other officers. Impact on operating budgets: Minor		
Stoneybrook Round-about	Streets - Impact Fees SOT	$ 250,000
Description: Construct a round-about at the intersection of Stoneybrook, Roberson Rd, and Windermere Rd to control traffic. Impact on operating budgets: Minor		
CR 545 South	Trans. Impact Fees	$ 3,100,000
Description: Four-lane urban construction of CR 545 (Avalon Rd) from just west of Tilden Rd to just north of Stoneybrook West Py, to include signalization of Tilden and Stoneybrook West Py intersections. Impact on operating budgets: Minor		
Mix Master Reamer	Utilities Fund	$ 3,600
Description: Reamer used to bore out holes in large diameter pipe. Impact on operating budgets: Minor		
Utility Locator	Utilities Fund	$ 3,900
Description: Equipment used for locating underground utilities prior to excavation in areas of construction or other work being performed. Impact on operating budgets: Minor		
Pipe Puller	Utilities Fund	$ 4,200
Description: Expandable pipe puller used to pull 10 and 12 inch pipe with directional drill. Impact on operating budgets: No Additional Impact		
Woods Tiller	Utilities Fund	$ 6,000
Description: Replacement 6 foot woods tiller for pond tilling. Impact on operating budgets: Minor		

FY 2013 Capital Request
Descriptions and Detailed Information

Item/ Project	Department/ Division Responsible	Amount Budgeted
Refrigerated Samplers - Qty. 2	Utilities Fund	$ 11,185
Description: Two replacement refrigerated samplers for water treatment plant. Impact on operating budgets: No Additional Impact		
Sodium Hypochlorite Tank	Utilities Fund	$ 12,800
Description: Replacement 3,000 gallon sodium hypochlorite tank for WWTP. Impact on operating budgets: No Additional Impact		
AWD Vehicle	Utilities Fund	$ 17,847
Description: All wheel drive vehicle to replace current sport utility vehicle; to be used by new Wastewater Treatment Plant manager. Impact on operating budgets: Minor		
Fermentation/Anoxic Tank Mixers	Utilities Fund	$ 20,636
Description: Two replacement mixers used for mixing solids in fermentation and anoxic tanks at the wastewater treatment plant. Impact on operating budgets: No Additional Impact		
Bleach Tanks - Qty. 3	Utilities Fund	$ 22,157
Description: Three replacement bleach/sodium hypochlorite tanks for Fullers Cross (2) and Woodlark Way (1) water treatment plants. Impact on operating budgets: No Additional Impact		
125 KW Generator	Utilities Fund	$ 37,780
Description: Generator to run lift stations during power outages and for use at City events. Impact on operating budgets: Minor		
Tractor / Boom Mower	Utilities Fund	$ 51,685
Description: Tractor and boom mower used to maintain ditches, canals and ponds. (Cost split with Stormwater Fund) Impact on operating budgets: Minor		
Boom Truck	Utilities Fund	$ 92,808
Description: Replacement boom truck to pull and set lift station pumps. Impact on operating budgets: Minor		

FY 2013 Capital Request
Descriptions and Detailed Information

Item/ Project	Department/ Division Responsible	Amount Budgeted
Palmetto Water Tank Painting	Utilities Fund	$ 150,000
Description: Scope of work to include removal of wires and antenna, sand blasting and proper disposal of old paint; then repainting the Palmetto St water tank including the addition of a City logo. Impact on operating budgets: No Additional Impact		
Lift Station 23 Rehabilitation	Utilities Fund	$ 250,500
Description: Rehab costs include engineering services, recoating of lift station interior walls, new wiring and piping. Location: 9th St across from Regal Pointe subdivision. Impact on operating budgets: Minor		
WWTP Headworks Improvements	Utilities Fund	$ 500,000
Description: Bar screen, flow channel, and odor control improvements. Location: Wastewater treatment plant at 101 E Crest Ave. Impact on operating budgets: No Additional Impact		
Foxhunt Subdivision Reuse	Utility Impact Fees	$ 132,000
Description: Retrofit the Foxhunt subdivision with reuse water mains and provide reuse water for irrigation use to the residents. Impact on operating budgets: Minor		
Fuller's Cross Water Main Ext.	Utility Impact Fees	$ 346,000
Description: Extend existing 16" water main on Fuller's Cross Rd to provide a looped water system to improve water pressure, flow and fire protection. Impact on operating budgets: Minor		
Brookhaven Subdivision Reuse	Utility Impact Fees	$ 576,000
Description: Retrofit the Brookhaven subdivision with reuse water mains and provide reuse water for irrigation use to the residents. Impact on operating budgets: Minor		
Pebble Ridge Subdivision Reuse	Utility Impact Fees	$ 588,000
Description: Retrofit the Pebble Ridge subdivision with reuse water mains and provide reuse water for irrigation use to the residents. Impact on operating budgets: Minor		
Lakehurst Landing Reuse	Utility Impact Fees	$ 624,000
Description: Retrofit the Lakehurst Landing subdivision with reuse water mains and provide reuse water for irrigation use to the residents. Impact on operating budgets: Minor		

FY 2013 Capital Request
Descriptions and Detailed Information

Item/ Project	Department/ Division Responsible	Amount Budgeted
Tilden Rd Water Main Ext.	Utility Impact Fees	$ 48,000
Description: Design costs for installing 12 inch water mains to improve water pressure, flow and fire protection on needed sections of Tilden Rd. Impact on operating budgets: Minor		
WWTP Equalization Tank	Utility Impact Fees	$ 1,200,000
Description: Construction of equalization tank at Crest Ave wastewater treatment plant to handle heavy stormwater events, improve incoming flow, and improve overall capacity. Impact on operating budgets: Minor		
Dreyfus Plant Upgrades	Utility Impact Fees	$ 1,200,000
Description: Installation of new treatment processing equipment at Dreyfus Pretreatment plant on 9th St. Service can be provided to new customers once the plant is operable. Impact on operating budgets: Minor		
2" Water Main Upgrades	Utility Renewal/Replace	$ 200,000
Description: Replacement of aged water mains with improved water mains that are sized for fire protection use. This project spans multiple fiscal years. Impact on operating budgets: No Additional Impact		
Tractor / Boom Mower	Stormwater Fund	$ 51,685
Description: Tractor and boom mower used to maintain ditches, canals and ponds. (Cost split with Utilities Fund) Impact on operating budgets: Minor		
Rear Load Truck	Solid Waste	$ 251,970
Description: Multi-purpose rear load crane carrier truck to be used for yard trash, garbage and recycling services. Impact on operating budgets: Major		
Front Load Truck	Solid Waste	$ 275,120
Description: This front load truck will improve collection services for commercial customers. Impact on operating budgets: Major		
Trailer City Electrical Upgrades	Trailer City	$ 34,445
Description: Repair and replace electrical service in mobile home lots. This project spans multiple fiscal years. Impact on operating budgets: Minor		

WINTER GARDEN

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FIVE-YEAR CAPITAL IMPROVEMENT PLAN

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
RECOMMENDED MAJOR CAPITAL EXPENDITURES

PROJECT NAME	SOURCE FUND		2013	2014	2015	2016	2017	Totals
Private Cloud Data Storage System	GF	INFO SYS	53,800	-	-	-	-	53,800
Cisco Phone System Servers	GF	INFO SYS	76,500	-	-	-	-	76,500
Dispatch Consoles	GF	POLICE	100,000	100,000	-	-	-	200,000
Fire Station 23 - Hennis Rd	GF	FIRE	-	-	150,000	1,200,000	-	1,350,000
Fire Engine - Station 23 (Hennis)	GF	FIRE	510,204	-	-	-	-	510,204
Fire Engine - Station 24 (Palmetto)	GF	FIRE	-	-	-	517,500	-	517,500
Fuel Management System	GF	FLEET	51,000	-	-	-	-	51,000
Tucker Ranch Park - Design/Permitting	GF	PARKS AND REC	70,000	-	-	-	-	70,000
Tucker Ranch Heritage Park Phase I	GF	PARKS AND REC	-	200,000	-	-	-	200,000
General Fund Total			**861,504**	**300,000**	**150,000**	**1,717,500**	**-**	**3,029,004**
Dillard St Improvements (SR 50 to Plant St)	CRA	CRA	400,000	-	-	-	-	400,000
Downtown Parking Garage	CRA	CRA	6,000,000	-	-	-	-	6,000,000
CRA Fund Total			**6,400,000**	**-**	**-**	**-**	**-**	**6,400,000**
Fire Station - Southwest	GIF	FIRE	-	-	-	-	2,000,000	2,000,000
Fire Engine - Southwest Station	GIF	FIRE	-	-	-	-	460,000	460,000
CR 545 South/Tilden Intersection	GIF	STREETS	3,100,000	-	-	-	-	3,100,000
SBW, Roberson, Windermere Round-About	GIF	STREETS	250,000	-	-	-	-	250,000
Marsh Rd (545 to Hickory Hammock)	GIF	STREETS	-	-	1,000,000	3,250,000	-	4,250,000
General Impact Fee Fund Total			**3,350,000**	**-**	**1,000,000**	**3,250,000**	**2,460,000**	**10,060,000**
Dillard Street - Verna Street north to Division (Construction)	LOGT	STREETS	179,250	-	-	-	-	179,250
Downtown Brick Pavers	LOGT	STREETS	30,000	-	-	-	-	30,000
North Dillard - Surprise to Division (Design & Construction)	LOGT	STREETS	47,840	239,315	-	-	-	287,155
Palm Drive - Regal Place to Division (Design & Construction)	LOGT	STREETS	309,500	-	-	-	-	309,500
Plant Street - Dillard to 6th St	LOGT	STREETS	120,000	-	-	-	-	120,000
West Side Townhomes Resurfacing	LOGT	STREETS	101,312	-	-	-	-	101,312
Tremaine Street - Main to Dillard (Design & Construction)	LOGT	STREETS	49,795	249,205	-	-	-	299,000
Stoneybrook Street Resurfacing	LOGT	STREETS	-	-	600,000	-	-	600,000
Local Option Gas Tax Total			**837,697**	**488,520**	**600,000**	**-**	**-**	**1,926,217**
Tractor/Boom Mower (Cost split with Wastewater)	S	STORMWATER	51,685	-	-	-	-	51,685
Dillard Street - Verna Street north to Division (Construction)	S	STORMWATER	67,500	-	-	-	-	67,500
North Dillard - Surprise to Division (Design & Construction)	S	STORMWATER	11,960	59,570	-	-	-	71,530
Palm Drive - Regal Place to Division (Design & Construction)	S	STORMWATER	62,500		-	-	-	62,500
Tremaine Street - Main to Dillard (Design & Construction)	S	STORMWATER	9,430	47,035	-	-	-	56,465
Lulu Creek	S	STORMWATER	-	1,500,000	-	-	-	1,500,000
Stormwater Total			**203,075**	**1,606,605**	**-**	**-**	**-**	**1,809,680**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
RECOMMENDED MAJOR CAPITAL EXPENDITURES

PROJECT NAME	SOURCE FUND		2013	2014	2015	2016	2017	Totals
Front Load Crane Carrier Truck	SW	SOLID WASTE	275,120	-	-	-	-	275,120
Rear Load Crane Carrier Truck	SW	SOLID WASTE	251,970	-	-	-	-	251,970
Solid Waste Total			**527,090**	**-**	**-**	**-**	**-**	**527,090**
Palmetto Water Tank Painting	U-W	WATER	150,000	-	-	-	-	150,000
Tractor/Boom Mower (cost split with Stormwater)	U-WW	WASTEWATER	51,685	-	-	-	-	51,685
WWTP Headworks Improvements	U-WW	WASTEWATER	500,000	-	-	-	-	500,000
North Dillard - Surprise to Division (Design & Construction)	U-W	DISTRIBUTION	8,395	41,975	-	-	-	50,370
Lift Station 23 Rehab	U-WW	COLLECTION	250,500	-	-	-	-	250,500
125 KW Generator	U-WW	COLLECTION	37,780	-	-	-	-	37,780
Boom Truck	U-WW	COLLECTION	92,808	-	-	-	-	92,808
Utilities Total			**1,091,168**	**41,975**	**-**	**-**	**-**	**1,133,143**
Dillard Street - Verna Street north to Division (Design & Construction)	UIF-W	DISTRIBUTION	29,375		-	-	-	29,375
Fuller's Cross 16" Water Main Ext.	UIF-W	DISTRIBUTION	346,000	346,000	-	-	-	692,000
Tremaine Street - Main to Dillard (Design & Construction)	UIF-W	DISTRIBUTION	8,280	41,400	-	-	-	49,680
Woodlark Water Storage Tank II	UIF-W	DISTRIBUTION	-	2,000,000	-	-	-	2,000,000
Woodlark Water Well #2 (Design & Const.)	UIF-W	DISTRIBUTION	-	1,500,000	-	-	-	1,500,000
Lakehurst Reuse Main Ext. & Retrofit	UIF-W	DISTRIBUTION	624,000	-	-	-	-	624,000
Pebble Ridge Reuse Main Ext. & Retrofit	UIF-W	DISTRIBUTION	588,000	-	-	-	-	588,000
Foxhunt Reuse Main Ext. & Retrofit	UIF-W	DISTRIBUTION	132,000	-	-	-	-	132,000
Brookhaven/Vineland Reuse Main Ext.	UIF-W	DISTRIBUTION	576,000	-	-	-	-	576,000
Wintermere Harbour Reuse Main Ext. & Retro	UIF-W	DISTRIBUTION	-	-	324,000	-	-	324,000
Wintermere Pt. Reuse Main Ext. & Retrofit	UIF-W	DISTRIBUTION	-	-	1,224,000	-	-	1,224,000
Windward Cay Reuse Main Ext. & Retrofit	UIF-W	DISTRIBUTION	-	-	288,000	-	-	288,000
Tilden Rd. 12" Water Main Ext. (East & West)	UIF-W	DISTRIBUTION	48,000	409,000	412,000	-	-	869,000
Palm Drive - Regal Place to Division (Design & Construction)	UIF-WW	COLLECTION	77,450	-	-	-	-	77,450
Crest Avenue WWTP Expansion	UIF-WW	WASTEWATER	-	-	2,500,000	-	-	2,500,000
Reclaimed Water PH 3	UIF-WW	WASTEWATER	-	2,900,000	-	-	-	2,900,000
Crest Ave WWTP Equalization Tank Construction	UIF-WW	WASTEWATER	1,200,000	-	-	-	-	1,200,000
Dreyfus/Ninth Street Pre-treatment Upgrades	UIF-WW	WASTEWATER	1,200,000	-	-	-	-	1,200,000
Utility Impact Fee Total			**4,829,105**	**7,196,400**	**4,748,000**	**-**	**-**	**16,773,505**

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
RECOMMENDED MAJOR CAPITAL EXPENDITURES

PROJECT NAME	SOURCE FUND		2013	2014	2015	2016	2017	Totals
2" Water Main Upgrades	URR-W	DISTRIBUTION	200,000	200,000	200,000	-	-	600,000
Dillard St Improvements (SR 50 to Plant St)	URR-W	DISTRIBUTION	350,000	-	-	-	-	350,000
Dillard Street - Verna Street north to Division (Construction)	URR-WW	COLLECTION	38,500	-	-	-	-	38,500
Dillard St Improvements (SR 50 to Plant St)	URR-WW	COLLECTION	350,000	-	-	-	-	350,000
North Dillard - Surprise to Division (Design & Construction)	URR-WW	COLLECTION	12,995	64,975	-	-	-	77,970
Palm Drive - Regal Place to Division (Design & Construction)	URR-WW	COLLECTION	73,150	-	-	-	-	73,150
Tremaine Street - Main to Dillard (Design & Construction)	URR-WW	COLLECTION	8,800	50,370	-	-	-	59,170
Utility Renewal and Replacement Total			**1,033,445**	**315,345**	**200,000**	**-**	**-**	**1,548,790**
Trailer City Electrical Upgrades	TC	TRAILER CITY	34,445	34,445	34,445	-	-	103,335
Trailer City Total			**34,445**	**34,445**	**34,445**	**-**	**-**	**103,335**
Total			**19,167,529**	**9,983,290**	**6,732,445**	**4,967,500**	**2,460,000**	**36,910,764**

WINTER GARDEN

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EMPLOYEE POSITIONS

WINTER GARDEN

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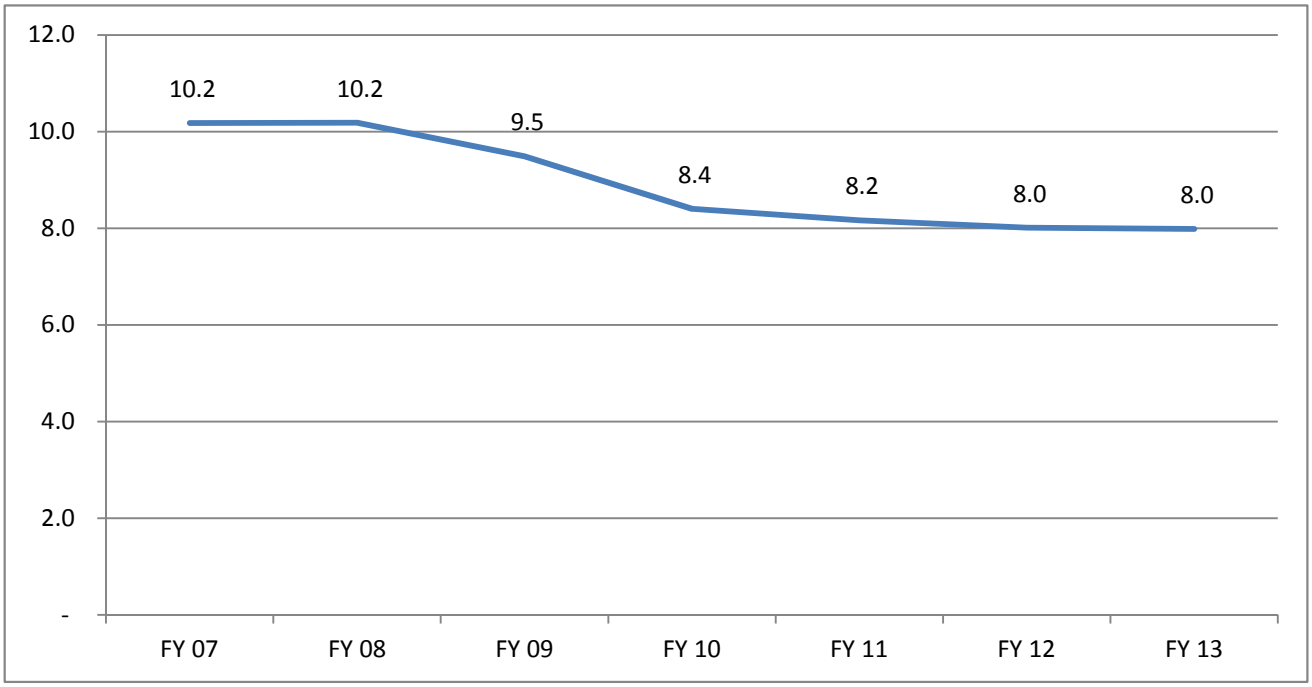
CITY OF WINTER GARDEN
FULL TIME EQUIVALENT FISCAL YEAR 2012-2013

DEPARTMENT	FY08-09	FY09-10	FY10-11	FY11-12	FY12-13
City Commission	5	5	5	5	5
Executive	7	7	7	7	5.5
Economic Development	1	1	1	1	1
City Clerk	3	3	3	3	3
Human Resources	3	3	3	3	4
Human Resources part-time	0.5	0.5	0.5	0.5	0
Human Resources-Building Maint.	5	5	5	0	0
Facilities Management	0	0	0	5	6
Fleet Maint.	6	0	0	0	0
Fleet Management	0	6	6	6	6
Finance	13	11	11	11	11
Planning	5	0	0	0	0
Planning part-time	0.5	0	0	0	0
Planning-Code Enforcement	4	0	0	0	0
Information Systems	5	5	5	5	5
TOTAL GENERAL GOVERNMENT	**58**	**46.5**	**46.5**	**46.5**	**46.5**
Building - Inspection	12	0	0	0	0
Police - sworn	67	70	70	* **71**	71
Police - non-sworn	17	17	17	17	17
Police - non-sworn part-time	6	6	6	6	6
Fire	46	47	46	46	46
TOTAL PUBLIC SAFETY	**148**	**140**	**139**	**140**	**140**
Building - Inspection	0	5	5	4	4
Building - Code Enforcement	0	2	2	2	2
Planning - Administration	0	6	3	4	4
Building - Administration	0	4	5.5	6	6
TOTAL COMMUNITY DEVELOPMENT	**0**	**17**	**15.5**	**16**	**16**
Administration	3	4	4	4	5
Streets	7	6	6	3	3
Cemetery	1	1	1	1	1
Engineering	6	5	5	0	0
Sanitation	19	19	19	19	19
Stormwater	2	2	2	2	2
Environmental Services	3	3	3	3	3
Water	5	5	5	5	5
Wastewater	7	7	7	7	7
Distribution	9	8	8	9	9
Collection	10	10	10	12	12
TOTAL PUBLIC SERVICES	**72**	**70**	**70**	**65**	**66**
Recreation	9	9	9	8	8
Recreation - part-time FTE		1	1	0.5	0.5
Parks	10	10	10	11	10
TOTAL PARKS/RECREATION	**19**	**20**	**20**	**19.5**	**18.5**
ENGINEERING	**0**	**0**	**0**	**5**	**4**
TRAILER CITY	**2**	**2**	**2**	**2**	**2**
TOTALS (less Commission)	**294**	**290.5**	**288**	**289**	**288**

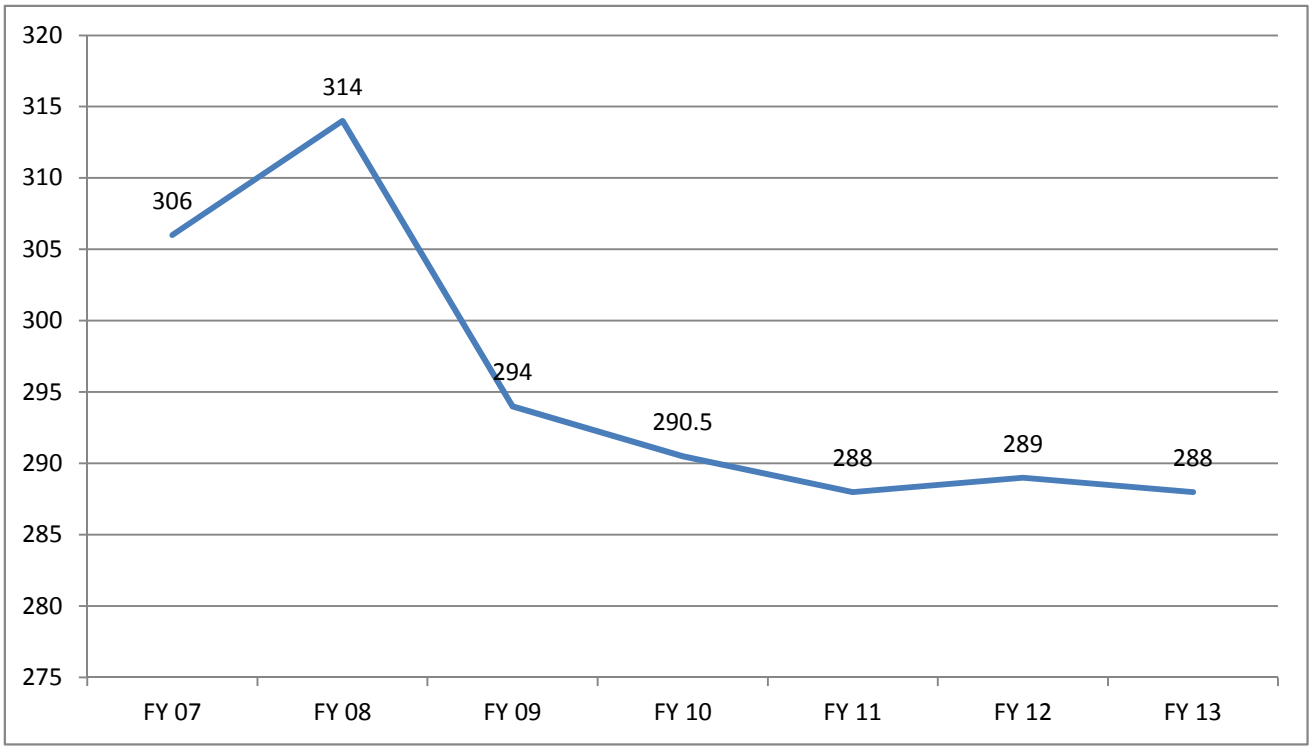
Note: *Police Officer added during Interim Budget

rev 8/28/12

CITY OF WINTER GARDEN
FY 2012/2013 BUDGET
FULL-TIME EQUIVALENT EMPLOYEES PER 1,000 POPULATION



FULL-TIME EQUIVALENT EMPLOYEES



WINTER GARDEN

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GLOSSARY OF TERMS

GLOSSARY

AD VALOREM TAX: A tax levied on the assessed value of real and personal property (also known as "property tax").

ADOPTED BUDGET: The proposed budget as formally approved by the City Commission.

AGENCY FUND: A type of fund used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, other governments, and/or other funds.

APPROPRIATION: A specific amount of money set apart by the City Commission for the purchase of goods and services.

ASSESSED PROPERTY VALUE: A valuation set upon real estate or personal property by the County Property Appraiser as a basis for levying taxes.

BALANCED BUDGET: A budget in which budgeted revenues equal budgeted expenditures/expenses.

BOND: A written promise to pay a specified sum of money (face value or principal), at a specified date in the future (maturity date), together with interest at a specified rate.

BUDGET: A fiscal plan of programs, services, and construction projects expected to be carried out, funded within available revenues, and designated within a specific period of time, usually 12 months.

CAPITAL EQUIPMENT: Equipment with a value in excess of $750 and an expected life of more than two years such as automobiles, computers, and furniture.

CAPITAL IMPROVEMENT: A physical asset, constructed or purchased, that has a minimum useful life of three years.

CAPITAL IMPROVEMENT BUDGET: A budget including those approved capital improvement projects contained in the first year of the five-year Capital Improvement Program.

CAPITAL IMPROVEMENTS ELEMENT: That portion of the Capital Improvement Program which is necessary to meet the requirements of the Growth Management Act.

CAPITAL IMPROVEMENT PROGRAM (CIP): A comprehensive long-range schedule of approved capital improvements indicating priority in terms of need and ability to finance. The program covers a five-year period, the first year of which is adopted as the Capital Improvement Budget.

CONTINGENCY: Money that has been set aside to cover unplanned expenditures.

DEBT SERVICE: The payment of principal and interest on borrowed funds.

DEBT SERVICE FUND: Used to account for the accumulation of resources for, and the payment of, debt service.

DEPARTMENT: An organizational unit responsible for carrying out a major governmental function, such as Police or Public Works.

ENTERPRISE FUND: A type of fund used to account for operations that are financed and operated in a manner similar to private business enterprises; i.e., where charges for services are intended to cover the cost of providing the service.

EXPENDITURE: Transactions and events that decrease the amount of net spendable resources in a governmental fund.

FIDUCIARY FUND: A type of fund in which the government acts as a trustee or agent on behalf of another party. An example is pension funds.

FISCAL YEAR (FY): Any consecutive 12-month period designated as a budget year. The City's budget year begins October 1, and ends September 30 of the following calendar year.

FRANCHISE FEE: A fee paid by public service businesses for use of City streets, rights-of-way, and property in providing their services. Services requiring franchises include electric, telephone, natural gas, water, cable television, and roll-off service.

FUND: An accounting structure which isolates specific revenues and appropriations for a designated purpose, such as the General Fund or the Capital Project Fund.

FUND BALANCE: The excess of assets over liabilities. A positive ending fund balance from one fiscal year can be utilized as a resource for the following year's activities. A negative fund balance is sometimes referred to as a deficit.

GENERAL FUND: The general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund.

GRANT: Contributions of cash or other assets to be used for a specified purpose, activity, or facility. Grants may be classified as either categorical or block, depending on the amount of discretion allowed the grantee.

IMPACT FEE: A charge for infrastructure improvements that must be provided to the local government.

INTERFUND TRANSFER: Payment from one fund to another fund primarily for services provided.

INTERGOVERNMENTAL REVENUE: Revenue from other governments in the form of grants, entitlements, shared revenues, or payments in lieu of taxes.

LOCAL OPTION: Voted by local referendum, e.g., Local Option Sales Tax.

MILL: A value equal to $.001 or $1.00 per $1,000. The mill is used to determine property taxes by multiplying the mill rate times the assessed property value.

MILLAGE RATE: The rate established each year by City Commission action which is used in the calculation of property taxes.

MISSION STATEMENT: This statement establishes the basis for the goals of the department by describing in broad terms what the department intends to accomplish during the budget year.

MODIFIED ACCRUAL ACCOUNTING: A basis of accounting in which revenues are recorded when collectable within the current period, and expenditures are recognized when the related liability is incurred.

NON-OPERATING EXPENDITURE: The cost of government services not directly attributable to a specific City program or operation, i.e., debt service obligations and contributions to human service organizations.

NON-OPERATING REVENUE: The income received by the government not directly attributable to providing a service, e.g., interest on cash in banks or investments.

OPERATING BUDGET: A financial plan which presents proposed expenditures for the fiscal year and estimates of revenue to finance them.

OPERATING EXPENSES: Expenses which are directly related to service activities.

OPERATING REVENUES: Revenues which are directly related to service activities, e.g., user charges, fees, or taxes.

PERMANENT FUND: A governmental fund type used to report resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposes that support the reporting government's programs (i.e., for the benefit of the government or its citizenry).

PROPERTY TAX: A tax levied on the assessed value of real property, i.e., ad valorem tax.

PROPRIETARY ACCOUNT: An account that shows actual financial position and results of operations, such as actual assets, liabilities, fund equity balances, revenues and expenses.

PROPRIETARY FUND: A type of fund which is similar to private sector companies, whereby the focus is on the measurement of net income.

REVENUE: Money received by the City from external sources.

REVENUE BOND: A bond whose principal and interest are payable exclusively from a specific revenue source.

ROLLED-BACK MILLAGE RATE: The millage rate that would generate the same dollar amount of ad valorem tax revenue as was generated in the previous year, exclusive of new construction.

SPECIAL REVENUE FUND: A type of fund used to account for the proceeds of a specified revenue source (other than special assessments or major capital projects) that are legally restricted to expenditures for specified purposes. An example is revenue from the Community Development Block Grant.

TAX INCREMENT FINANCING: A method for providing money to pay for infrastructure related to development in a designated district. The money comes from the increase in property tax above the redevelopment level, and can be used for a predetermined time period.

TAX LEVY: The total revenue amount to be raised by general property taxes for purposes specified in the adopted budget.

TAXABLE VALUE: The assessed value less homestead and other exemptions, if applicable.

TRANSPORTATION IMPACT FEE: A charge based on projected trips that will be generated by development or redevelopment of a property.

UTILITY TAX: A tax levied by the City on the customers of various utilities such as electric, telephone, gas and water. The average rate is 10.0 percent of the sales price of such utility service or commodity.

WINTER GARDEN

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