City of Winter Garden

Fiscal Year 2011/2012
Adopted Budget

WINTER GARDEN

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Fiscal Year 2011/2012
Adopted Budget

JOHN REES
Mayor

KENT W. MAKIN
Commissioner, District 1

JAMES R. BUCHANAN
Commissioner, District 2

HAROLD L. BOULER
Commissioner, District 3
Mayor Pro Tem

COLIN P. SHARMAN
Commissioner, District 4

MICHAEL L. BOLLHOEFER
City Manager

WINTER GARDEN

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BUDGET MESSAGE

CITY OF WINTER GARDEN

OFFICE OF THE CITY MANAGER
300 W. PLANT STREET
WINTER GARDEN, FL 34787
TEL: (407) 656-4111 • FAX (407) 656-1073

August 11, 2011

To the Honorable Mayor, Members of the City
Commission, and the Citizens of the
City of Winter Garden, Florida:

In accordance with Article III of the City Charter, I am pleased to present for your consideration the recommended budget for fiscal year 2011/2012. This document sets the recommended expenditures/expenses for operations and for capital improvements for the upcoming fiscal year.

This Annual Budget Document has been prepared in a format similar to that used last year. Actual expenditures for the past fiscal year, along with the original and amended budget for the current fiscal year, and a proposed budget for the upcoming fiscal year are listed for each department and division of the City. The amended budget column reflects all budget amendments approved by the City Manager or the City Commission through the middle of July. The 2011/12 budget column includes recommendations for the upcoming fiscal year. These recommendations reflect expenditures proposed by the various City departments as modified by the City Manager. Detailed information on proposed capital expenditures is illustrated in both the Capital Outlay and the Five-Year Capital Improvement Plan sections of this document.

BUDGET HIGHLIGHTS

GENERAL FUND: Projected Revenues for Fiscal Year 2011/12, after eliminating budgeted use of fund balance, property sales, grants and other unusual items, decreased 1.2% from FY 2010/11. Despite this decrease, the City will put $637,208 into unreserved fund balance to balance the budget, which will bring the projected unreserved fund balance to $4,663,940 at the end of fiscal year 2012. This will bring fund balance to 21% of expenditures, which is below the target minimum of 30%.

Ad Valorem taxes, which comprise 32.9% of the budget, are projected to decrease 6.5% as a result of decreased property values. The April 1, 2010 population estimate provided to us by the University of Florida, Bureau of Economics and Business Research, was 34,568, a population growth of 11.6% over the prior year. Local Government ½ Cent Sales Tax and State Revenue Sharing revenues represent 21.8% of the budget, with the ½ Cent Sales Tax Revenue projected to increase 13.1% and Shared Revenues projected to increase 17.8%.

Utility Franchise Fees and Taxes have been budgeted at a 0.4% increase over last year. These revenues comprise 22.3% of the budget. The Communications Service Tax, 5.2% of the budget, is projected to decrease 2.2%.

On the personnel side, the budget includes a 2.5% combination cost-of-living and merit increase for all employees, with merit increases examined on a case by case basis.

Health insurance costs are budgeted for a 0% increase. The City will continue to pay 50% of the cost for dependent coverage. Approximately 46% of our employees have some type of dependent coverage. The City will continue to pay 100% of the health insurance premium for employee only coverage through December 2011. Beginning January 2012, employees will pay between 0-15% of the employee portion of coverage depending upon their level of participation in the City's Wellness Program. In addition to health, the City provides basic life and long-term disability coverage at no cost to the employee.

The City continues to participate in the pooled self-insured program administered by Public Risk Management. Premiums for worker's compensation, property, and general liability insurance are budgeted to increase 5.0% this year.

The City's Pension Plan costs decreased 44.5% this year. This decrease is primarily the result of a combination of changes in actuarial valuation methods and 2.5% additional employee contributions to offset employer contributions. On a percent of pay basis, the City's contribution rates will decrease from 22.69% to 10.50% for the General Employee Plan and decrease from 24.84% to 12.46% for the Fire and Police Plan. If investment returns improve, contribution rates should decrease further in future years.

Conservative fiscal management and continued efforts to control operational costs will serve the City well as we continue in these economically uncertain times. We continue to maintain and improve infrastructure, provide our employees with one of the best benefit packages in the State, and still manage to maintain our solid financial condition. With the current economic climate, we anticipate revenues to remain depressed for the next few years. Therefore, operating expenditures and capital projects will be affected. We anticipate working with a Financial Advisor in the future and developing a plan to fund Capital Projects through the issuance of debt. As we move forward, we need to become more efficient and carefully examine existing activities and any new activities, eliminating those that do not add value and adding those that do.

Following are specific departmental highlights:

<u>Legislative</u>: The Legislative budget will increase 8.2% for fiscal year 2011/12.

<u>Executive</u>: The Executive budget will decrease 29.9% for fiscal year 2011/12 excluding transfers to fund balance. This decrease is primarily due to a nonrecurring appropriation in the prior year budget of $254,357 for the City's remaining obligation for the new Magic Gym.

Economic Development: The Economic Development budget will decrease 2.4% for fiscal year 2011/12.

City Clerk: The City Clerk budget will decrease 6.8% for fiscal year 2011/12.

Finance: The Finance budget will decrease by 5.0% for fiscal year 2011/12.

Information Systems: The Information Systems budget will decrease 6.1% for fiscal year 2011/12. The City will continue to maintain and improve its information technology infrastructure.

Community Development: The Community Development Department budget will increase 7.3% over the prior year.

Police: The Police Department budget will decrease 3.4% this year.

Fire: The Fire Department budget decreases 5.8% over last year. This is primarily due to efforts to reduce overtime and reductions in retirement contributions.

Public Services: The Public Services budget will increase 11.4% from the prior year. This is primarily due to a non-recurring appropriation in the current year budget.

Human Resources: The Human Resources budget will increase 2.2% for fiscal year 2011/12.

Recreation: The Recreation General Fund budget decreases 39.6% this year. This decrease is primarily due to non-recurring appropriations in the prior year budget for the Farmer's Market Park and Fountain ($1,200,000) and acquisition of the Garden Theatre Building ($1,452,791). The current year budget includes a $400,000 interfund transfer to the Impact Fee Fund for partial reimbursement of the Tucker Ranch Acquisition Costs incurred in fiscal year 2011. Removing these items, the Recreation budget increases by 7.6%.

Legal: The Legal budget will increase 24.2% for fiscal year 2011/12. This is due to a budget amendment in fiscal year 2011 to decrease the budget by $40,000. Removing this, the Legal budget increases 2.2%.

Engineering: The Engineering budget will increase 24.2% for fiscal year 2011/12. This is primarily due to a reduction in the allocation of personnel costs to projects for fiscal year 2012.

IMPACT FEE FUND: There is one project slated for the fiscal 2011/12 budget year. The Public Services Department will fund improvements to County Road 545 ($4,000,000).

UTILITY FUND: The Utility Department operating budget will decrease 47.8% from the prior year. This decrease is primarily due to a reduction in funding of Renewal and Replacement projects in the prior year of $6,664,085, the bulk of which was for State Road 50 Utility line relocations.

STORMWATER FUND: The Stormwater Fund budget decreases 39.0% from the prior year. This is primarily due to a reduction in the capital budget of $375,984 from the prior year.

SOLID WASTE FUND: This year's budget decreases 12.2% from the prior year. This is primarily due to a reduction in the capital budget of $382,232 from the prior year.

TRAILER CITY FUND: Trailer City's budget will decrease 4.4% over the prior year.

In conclusion, the City is in sound financial condition. We continue to maintain a low debt burden and a responsible level of fund balances. This budget serves the citizens of the community well by providing the funds necessary to maintain and improve the City's infrastructure, ensure qualified and responsive fire and police protection, and provide those amenities that define our community.

Respectfully submitted,

Michael L. Bollhoefer
City Manager

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Winter Garden

Florida

For the Fiscal Year Beginning

October 1, 2010

President

Executive Director

SUMMARY OF ADOPTED BUDGETS
FISCAL YEAR 2011/2012

CLASSIFICATION	GENERAL FUND	PERMANENT FUNDS	SPECIAL REVENUE FUNDS	DEBT SERVICE FUND	CAPITAL PROJECTS FUNDS	ENTERPRISE FUNDS	FIDUCIARY FUNDS	TOTAL
CARRYFORWARD FUND BALANCE	5,127,344	-	10,912,932	-	-	16,088,682	39,563,881	71,692,839
REVENUES								
Ad Valorem Taxes	7,828,271	-	-	-	-	-	-	7,828,271
Sales, Use, and Fuel Taxes	-	-	1,491,730	-	-	-	-	1,491,730
Utility and Service Taxes	4,313,957	-	-	-	-	-	-	4,313,957
Local Business Taxes	185,000	-	-	-	-	-	-	185,000
Permits, Fees, & Special Assessments	2,642,339	-	1,842,375	-	-	1,912,214	-	6,396,928
Intergovernmental Revenue	5,697,355	-	1,602,358	-	-	-	454,621	7,754,334
Charges for Services	2,709,796	-	-	-	-	13,183,500	-	15,893,296
Fines and Forfeitures	135,146	-	8,061	-	-	-	-	143,207
Interest and Other Earnings	47,671	-	290,765	401	-	285,126	2,879,387	3,503,350
Miscellaneous Revenues	273,176	-	-	-	-	88,876	3,293,291	3,655,343
Total Revenues	23,832,711	-	5,235,289	401	-	15,469,716	6,627,299	51,165,416
NON-REVENUES								
Interfund Transfers	-	-	725,982	1,187,142	-	911,030	-	2,824,154
Other Non-Revenues	-	-	13,189,807	-	-	-	-	13,189,807
TOTAL REVENUE & OTHER FINANCING SOURCES	23,832,711	-	19,151,078	1,187,543	-	16,380,746	6,627,299	67,179,377
TOTAL ESTIMATED REVENUES & BALANCES	28,960,055	-	30,064,010	1,187,543	-	32,469,428	46,191,180	138,872,216
EXPENDITURES/EXPENSES								
General Government	4,600,062	-	287,000	-	-	-	2,131,956	7,019,018
Public Safety	12,114,171	-	697,331	-	-	-	-	12,811,502
Physical Environment	1,275,348	-	-	-	-	15,451,074	-	16,726,422
Transportation	810,889	-	5,934,750	-	-	-	-	6,745,639
Economic Environment	183,621	-	213,113	-	-	-	-	396,734
Human Services	143,000	-	-	-	-	-	-	143,000
Culture & Recreation	2,735,722	-	-	-	-	-	-	2,735,722
Total Expenditures/Expenses	21,862,813	-	7,132,194	-	-	15,451,074	2,131,956	46,578,037
NON-EXPENSE DISBURSEMENTS								
Debt Service	-	-	13,562	1,187,142	-	245,907	-	1,446,611
Interfund Transfers	1,446,020	-	467,104	-	-	911,030	-	2,824,154
Other Non-Expense Disbursements	-	-	77,000	-	-	-	-	77,000
TOTALS EXPENDITURES/EXPENSES	23,308,833	-	7,689,860	1,187,142	-	16,608,011	2,131,956	50,925,802
Reserves	5,651,222	-	22,374,150	401	-	15,861,417	44,059,224	87,946,414
TOTAL APPROPRIATED EXPENDITURES & RESERVES	28,960,055	-	30,064,010	1,187,543	-	32,469,428	46,191,180	138,872,216

FY 2011/2012 Budgeted Revenues:
Major Revenue Funding Sources

The table below highlights major revenue funding sources of the City's top five major funds, and presents the dollar amounts budgeted for those sources for the fiscal year ending September 30, 2012.

Revenue Funding Source	Fund	Amount Budgeted
Ad Valorem Taxes	**General Fund**	$ 7,828,271
Utility and Service Taxes	**General Fund**	$ 4,313,957
Local Government Half-Cent Sales Tax	**General Fund**	$ 4,307,513
Permits, Fees & Special Assessments	**General Fund**	$ 2,462,339
Charges for Services	**General Fund**	$ 2,709,796
State Revenue Shared Proceeds	**General Fund**	$ 887,962
Federal and State Grants	**General Impact Fee Fund**	$ 1,040,252
Impact Fees	**Transportation Impact Fee Funds**	$ 1,613,143
Charges for Services	**Water and Sewer Fund**	$ 8,875,817
Charges for Services	**Solid Waste Fund**	$ 4,088,035

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FINANCIAL POLICY

Financial Policy

The City has an important responsibility to its citizens to correctly account for public funds, to manage municipal finances wisely, and to plan for adequate funding of services desired by the public. Long-term city-wide fiscal policies, that are realistic and consistent, provide useful guidance for the long-term programming of services and facilities.

The following are the City's long-term, major policies.

A. Budget Policies
   1. The City will develop and adopt a budget on an annual basis.
   2. The budget must balance for all funds of the City, whereby budgeted revenues equal budgeted expenditures/expenses within each fund.

B. Financial Reporting Policies
   1. The City will preserve its financial systems to monitor expenditures and revenues on a monthly basis.
   2. The City will prepare and present reports to the Commission and City Manager throughout the year comparing actual to budgeted activity for all funds.
   3. The City will prepare, for each fiscal year, a Comprehensive Annual Financial Report (CAFR).
   4. An independent auditor will perform an annual audit and develop an audit opinion to be included in the City's CAFR.

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C. Capital Improvement Policies
   1. The City will develop, and update on an annual basis, a five-year Capital Improvement Program that satisfies community objectives.
   2. The Finance Department shall establish the amount of funds available for capital projects.
   3. The Capital Improvement Program will be updated in relation to the development of the operating budget.
   4. The Finance Department will maintain an inventory of all capital assets and coordinate a city-wide inventory of capital equipment on an annual basis.

Budget Adoption and Modification

The City Commission annually adopts, by ordinance, a balanced budget for all funds of the City, whereby budgeted revenues equal budgeted appropriations within each fund. Budgetary authority is legally maintained at the fund level. Amendments to the adopted budget can occur at any time during the fiscal year through action of the City Commission or the City Manager in the following manner:

1. Budget Amendments: Fund revenue and expenditure amounts may be increased or decreased by formal action of the City Commission following proper public notice as specified in Chapter 129.03(a) of the Florida Statutes. Amendments to adopted budgets normally result from either: (a) the desire to recognize an unanticipated excess amount of an anticipated revenue; or (b) the unanticipated decrease of an anticipated revenue. The purpose of the amendment process is to adjust fund amounts to reflect the level of revenues reasonably anticipated to be received and to balance expenditures to these revenues in accordance with state law and sound fiscal practices.

2. Budget Transfers: Operating unit budgets may be amended by formal transfer action. Budget transfers, which are intrafund in nature, may be approved by the City Manager. A record of such intrafund transfers is maintained by the Finance Department. Budget transfers, which are interfund or involve fund reserve distributions, must be reviewed and formally approved by the City Commission prior to execution.

Additions to approved positions during the budget year require City Commission review and approval. As previously delegated by the City Commission, personnel reclassifications may be approved by the City Manager.

During the fiscal year, the Finance Department coordinates an interim budget review process. All departments review revenue and expenditures to-date. A budget amendment is prepared for the City Commission to formally adopt any mid-year amendments. The formal interim budget adjustment has proven to be an effective process for the City in ensuring needs are being continually met and the operational and capital improvement plans are adequate.

Budget Process

The City's budget process is conducted within the framework of the Finance Department's fiscal policies, financial forecasts and financial trends. The budget documents serve four fundamental purposes:

Policy Document:
The budget documents contain information that allows the City Commission an opportunity to review policies and goals that address long-term concerns and issues of the City and evaluate City services.

Operations Guide:
The budget describes activities, services and functions carried out through departmental goals and objectives and continuation of performance indicators. The document includes departmental business plans and organizational layouts for the City.

Financial Plan:
The budget presents the City's fiscal resources through a process of needs analysis, service delivery priorities and contingency planning. The document includes the current and long-term debt obligations, and a 5-Year Capital Improvement Plan.

Communications Device:
The budget seeks to communicate summary information, including an overview of significant budgetary issues and trends, to aid the reader in interpreting the documents. It describes the process for preparing, reviewing and adopting the budget for the fiscal year. The document has been drafted with the goal of providing information that will be valuable and understandable to the average reader.

Budget Preparation

In May the Finance Department developed a fiscal model to project revenues and expenditures for the next fiscal year. This model provides the City with a clear vision of the level of financial control needed to develop upcoming fiscal year budgets. Based on the model's results, target expense levels for the fiscal year were provided to operating divisions. Those divisions were challenged to maximize services while maintaining a budget within the City's fiscal capacity.

During the budget cycle, the Finance Department made available to each department a budget manual and access to the financial accounting software so that each department's budget could be entered into the system to compare to

last fiscal year actual and current fiscal year-to-date projected figures. This provided a helpful tool to the departments to determine a realistic budget.

Another effort to streamline the budget process included developing and presenting capital improvement budgets simultaneously with operating budgets. This provided a clear picture of the impact of capital improvements on operating budgets. It also allowed divisions to concentrate on putting a realistic business plan together for the upcoming fiscal year.

Expenditure levels to be recommended to the City Commission are determined in department meetings with the City Manager. These meetings provide each department director with the opportunity to discuss his or her budget and the programs it provides. A Commission workshop in August provides a forum for finalizing spending plans, the proposed millage rate, and policy issues. Copies of the proposed budget are distributed to department directors and made available for inspection by the general public prior to the final budget hearings in September.

Following Commission approval of the final spending plan, Finance Department staff will prepare the approved budget for distribution to departments and other interested parties. The budget for the upcoming year becomes effective October 1st and the spending plan, as authorized by the Commission, will be implemented throughout the fiscal year.

Budgetary Basis

The City adopts budgets for all Governmental Funds and Fiduciary Funds on a modified accrual basis. The budgets for Proprietary Funds are adopted on an accrual basis. However, depreciation expense is not budgeted, whereas expenditures for capital outlays are budgeted. These outlays are capitalized into fixed assets and eliminated from the results of operations on a Generally Accepted Accounting Principles (GAAP) basis.

Fund balance allocations (residual unappropriated liquid assets resulting from prior years' operations) are budgeted and included as revenue or expenditure/expense on a budgetary basis but are eliminated on a GAAP basis for financial reporting.

Financial Structure

To provide proper accountability for the different kinds of resources, "funds" are established. Each fund is isolated with its own resources, liabilities and residual balance. Funds with similar objectives, activities and legal restrictions are, for reporting purposes, placed in one of three groups:

Governmental Funds: Governmental Funds account for general governmental activities, such as law enforcement, which are largely supported by taxes and fees. They are accounted for on a "spending" or financial flow basis.

Governmental Funds include the following five fund types:

a. The General Fund accounts for all resources not reported in other funds. Most citywide activities are accounted for in this fund.

b. Permanent Funds account for resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposes that support the government's programs (i.e., for the benefit of the government or its citizenry).

c. Special Revenue Funds account for resources received from special sources, dedicated or restricted to specific uses.

d. Debt Service Funds account for the accumulation of resources for, and the payment of, interest, principal and other costs of long-term debt.

e. Capital Project Funds account for the accumulation and use of resources for the acquisition of major buildings and other capital facilities where a specific project is designated or required.

Proprietary Funds: Proprietary Funds account for those activities which are provided on a basis consistent with private enterprise. They are accounted for on a cost of service or "capital maintenance" basis.

Proprietary Funds include the following fund type:

Enterprise Funds account for activities, such as water and wastewater services, which are similar to those provided by private enterprise and whose costs are substantially or totally recovered from user charges or from revenue sources other than general governmental revenue.

Fiduciary Funds: Fiduciary Funds account for assets belonging to others which are under City control for administration, but are not available to support the City's own programs.

Fiduciary Funds include the following fund type:

Pension Trust Funds account for resources required to be held in trust for the members and beneficiaries of defined benefit pension plans.

Powers and Responsibilities of the City Commission

Powers

Except as otherwise provided in the Charter, all powers of the City, and the determination of all matters of policy are vested in the City Commission.

Without limitation of the foregoing, the City Commission has the power to:

(1) Be the judge of the election and qualification of its own members;

(2) Authorize the issuance of bonds; revenue certificates, and other evidence of indebtedness;

(3) Adopt and modify the official map of the city;

(4) Provide for an independent audit;

(5) Pass ordinances and laws for the preservation of the public peace and order, and impose penalties for the violation thereof; provided that the maximum penalty to be imposed shall be a fine of not more than five hundred dollars ($500.00) or imprisonment for a period of time not longer than sixty (60) days;

(6) Deal with any property of the city, both real or personal, or mixed in any manner the Commission may see fit to do in accordance with the general powers of the City;

(7) Provide rules and regulations for all purchases and sales made for and on behalf of the City;

(8) Appoint, remove, and fix the compensation of the City Manager, City Attorney, City Auditor, City Clerk, and a Certified Public Accountant to perform the annual audit;

(9) Appoint advisory boards to serve without compensation;

(10) Establish by ordinance, the conditions upon which subdivisions and other areas may be annexed by the City;

(11) Exercise any right of authority given or permitted by the Constitution and the laws of the State of Florida to city commissions consistent with or in addition to the provisions of the revised Charter;

(12) By order of the City Commission, those officers listed in paragraph (8) above who are indicted for a felony will be suspended from office,

without pay, until acquitted and the office filled by appointment for the period of suspension. By order of the City Manager, any other municipal officer or employee indicted for a felony will be suspended from office, without pay, until acquitted and the office filled as hereinbefore provided for the period of suspension.

Responsibilities

(1) To be responsive to and represent the wishes of the citizens;

(2) To establish goals and priorities through approval of objectives, plans, and budgets;

(3) To consider, evaluate and establish laws, policies, regulations and procedures.

The Role of the Staff to the City Commission

(1) To implement the goals of the City Commission;

(2) To suggest objectives, plans, and budgets for approval by the City Commission consistent with approved goals;

(3) To implement City Commission approved objectives, plans and budgets;

(4) To provide the City Commission with adequate, competent information and professional recommendations upon which the Commission may rely in making decisions and to refrain from criticism of those decisions once made;

(5) To manage the day-to-day affairs of City government;

(6) To suggest to the Commission new laws, regulations, and policies or modifications to existing ones.

FY 2011/12 Budget Assumptions

Based on available economic data and the City Manager's priorities, the Fiscal Year 2011/12 Revenue and Expenditure/Expense budgets were prepared using the following:

Revenues:

- Ad valorem revenues were budgeted at 96%.
- The proposed citywide millage rate remained at $4.2500 mills.
- Interest income projections reflect maintenance of current interest rates.
- The budget for certain revenues funded by the State, including the local government half-cent sales tax, was prepared based on estimates provided by the Florida Legislative Committee on Intergovernmental Relations. These revenues may be revised during FY 2011-12 based on updated projections or economic changes. The City has adjusted the State's projected revenues due to the economic conditions we are currently facing. Therefore, balancing a budget with less than State projected revenues to limit the impact of an adjustment in the first or second quarter of the new fiscal year to the city.

Expenditures/Expenses:

- Personal Services: Budgeted figures for salaries include a 2.5% cost-of-living/merit increase for all employees.

- Operating Expenditures/Expenses: Departments were requested to submit a reduced budget after adjustments for salaries and capital expenditures in an effort to operate within revenues estimated to increase marginally.

- Capital Outlay: Departments were requested to provide thorough justifications for all capital equipment needs. Special attention was given to heavy equipment by looking at creative alternatives such as leasing, contract services, and equipment sharing.

- Capital Improvements: Projects were budgeted according to prioritized needs and funds availability. The detailed listing of projects by fund is located in the 5-Year Capital Improvement Plan.

- Reserves: Efforts have been made to maintain reserves at a healthy level while continuing to provide excellent services to the citizens.

Analyzing Services and Planning a Strategy

In an effort to shape the current and future goals of the City, Winter Garden's strategic planning process is in full swing. Strategic planning is one step in a seven step series that utilizes citizen based performance and a budget management program. This leads to the formation of a vision and guidance for the City which, in turn, shapes the goals and objectives of each department operation. The citizen based performance and budget management program involves the following seven steps:

: : Citizen input – survey, HOA coalition, plus more

: : Strategic Planning – compile and analyze data

: : Program/Activity planning

: : Budget for results

: : Manage for results

: : Measure and evaluate results

: : Report results

The strategic plan is explained, and the departmental business plans for the upcoming year are presented, in the next section of this budget book.

Fund Balance

Section 166.241 of Florida Statutes requires budgets to be balanced, meaning total revenues must equal total estimated expenditures for each fund. Therefore, if anticipated revenues equal estimated expenditures, it can be assumed that the beginning fund balance will be maintained. Fund balance may be used as a source of revenue if there is an imbalance between revenues and expenditures. Since reserves are created over time, drawing down on reserves should be done in measured amounts and for specific purposes. Structural imbalances (revenue insufficient to support ongoing expenditure requirements) cannot be sustained through the use of reserves and must be appropriately addressed.

A major indicator of the City's fiscal health is the reserve balance maintained in the General Fund. The Government Finance Officers Association (GFOA) recommends maintaining an unreserved fund balance in the General Fund of no less than five to fifteen percent of regular operating revenues, or of no less than one to two months of regular operating expenditures, for all general-purpose governments, regardless of size. The City's target is 30 percent of expenditures.

The following table contains a list of major governmental City funds and nonmajor governmental funds in the aggregate that have a fund balance, the expected draw on or addition to fund balance in the current year, and the use of or addition to fund balance in the proposed budget. The amount shown as "Expected Change FY2010/2011" is the budgeted use of fund balance since this fiscal year is still underway at the time of publication. There is no expectation that final year-end results will necessitate a draw greater than the amount in the schedule and it is quite possible, in some instances, that the required draw will be less than what is shown. Following the table is a detailed discussion for fund balances presented that are expected to change more than 10%.

Fund Balance Status

Fund	Fund Balances 09/30/2010	Expected Change FY 10/11	Estimated Balance 09/30/2011	Budgeted Change FY 11/12	Projected Balance 09/30/2012	Percent Change FY 11/12
General Fund	$ 7,325,705	$(2,198,361)	$ 5,127,344	$ 523,878	$ 5,651,222	10.2%
Community Redevelopment Agency	(255,036)	(5,239)	(260,275)	(33,179)	(293,454)	12.8%
Impact Fee	22,572,116	(12,328,616)	10,243,500	12,291,519	22,535,019	120.0%
Nonmajor Governmental	1,701,804	(772,097)	929,707	(796,721)	132,986	(85.7%)
Total Governmental Funds	$31,344,589	$(15,304,313)	$16,040,276	$11,985,497	$28,025,773	74.7%

Changes in Fund Balance Greater than 10%

General Fund

The General Fund is the primary operating fund of the City. It is used to account for all financial resources of the City except those required to be accounted for in another fund. The projected addition to fund balance is primarily due to efforts to bring it above a target of 30% of expenditures.

Community Redevelopment Agency Fund

The Community Redevelopment Agency receives tax increment revenues from the City and County which must be used to revitalize the Community Redevelopment Area. The Community Redevelopment Agency Fund is used to account for the collection of these tax increment revenues and the allocation of those fees to these revitalization efforts. Fund (deficit) is projected to increase in FY 2011/2012 due to an increase in planned projects from the prior year.

Impact Fee Fund

The City assesses impact fees on new development for police, fire, recreation, and transportation. The Impact Fee Fund is used to account for the collection of impact fees and the allocation of those fees to capital projects. Since funds are collected at the time a building permit is issued, the City has impact fee revenue that it holds pending the construction of capacity-related projects. The projected addition to fund balance for FY 2011/2012 is due primarily to a budgeted debt issuance revenue in the amount of $13,189,807. These funds will be spent in subsequent fiscal years for a major transportation project that will increase road capacity on County Road 545.

Nonmajor Governmental Funds

Fund balance of Nonmajor Governmental Funds will be utilized in FY 2011/2012. This is primarily due to nonrecurring projects funded in the Local Option Gas Tax Fund.

WINTER GARDEN

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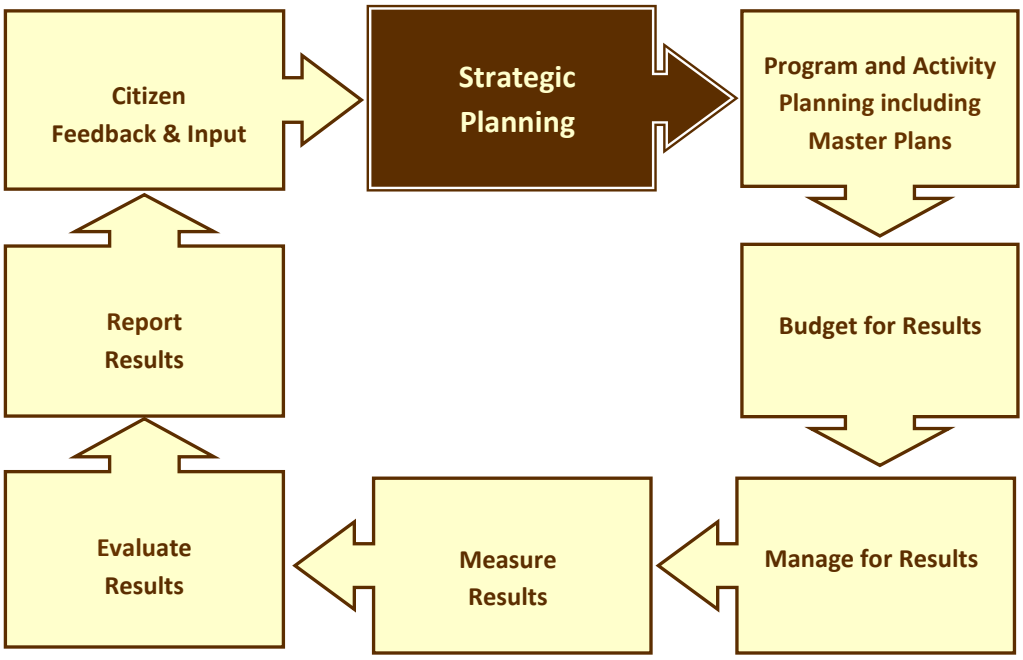
STRATEGIC PLAN

Strategic Planning Model



Performance Management Model

The Winter Garden Way

Mission Statement

To be the best small city in the State of Florida

Our Vision

Winter Garden will be a safe, family-oriented city growing according to a plan that enhances our sense of community;

Providing many varied recreational, cultural, educational and housing opportunities for diverse families and individuals;

Creating the business- friendly environment necessary to attract and retain quality companies, supporting well paid employment opportunities for all our residents;

Setting aside sufficient green space to protect our natural environment;

And preserving the character, charm and history that define us.

Core Values

Deliver **quality services equitably** and **respectfully**.

Provide **transparent** and **accountable** government.

Encourage **civic engagement** from the entire community.

Provide **sound fiscal management** in order to maintain a low tax rate.

Maintain the highest levels of **honesty** and **integrity**.

Hire, retain, develop and promote **top talent** based on merit and qualifications.

Strive for **continuous improvement** through innovative solutions.

Foster a culture of **teamwork** and **collaboration**.

Strategic Priorities & Goals

Ensure a Safe Community

Aim police presence at property and personal crimes to ensure residents feel safe in all parts of Winter Garden, day or night.

FIRE & RESCUE
Protection and preservation of life and property

POLICE
Increase sense of safety throughout downtown and all residential communities

Encourage a Thriving Community

Encourage a sustainable thriving economy that maintains a prosperous downtown and good jobs for people with different skills.

COMMUNITY DEVELOPMENT
Ensure speedy and quality turnaround service during plan review and permitting process

ECONOMIC DEVELOPMENT
Provide a business-friendly environment that creates desireable and successful businesses

Establish programs that encourage entrepreneurship and business start ups to bolster commerce

Encourage a vibrant downtown, which in turn creates a thriving City

Protect the Sense of Community

Protect the history and small town character of Winter Garden to preserve its sense of community.

COMMUNITY DEVELOPMENT
Protect historical areas of the City (commercial and residential areas)

COMMUNITY RELATIONS
Provide an improved sense of community inclusion

ECONOMIC DEVELOPMENT
Create a marketing strategy that targets and recruits entrepreneurs and outside visitors

Provide an Attractive Community

Keep the City and its gateway corridors attractive and clean.

COMMUNITY DEVELOPMENT
Improve the aesthetics of both public and private areas of the City

PUBLIC SERVICES: Wastewater, Stormwater Collection & Streets
Keep the City corridors attractive and clean

PARKS & RECREATION
Keep pedestrian areas and landscapes beautiful

STRATEGIC PRIORITIES & GOALS, cont'd

PROVIDE SOUND FISCAL MANAGEMENT

Preserve the trust of our citizens through smart, accountable and disciplined management of the City's fiscal affairs.

FIRE & RESCUE
Improve control of Fire Department's operating cost

FISCAL MANAGEMENT
Balance the City's fiscal budget to maintain a low tax rate or millage rate

INFORMATION TECHNOLOGY
Reduce overall technology cost through alternative solutions

PUBLIC SERVICES: Administration
City capital improvements provided at a low cost

UTILITY BILLING
Establish collections policy and procedures to provide savings for the City

COMMUNITY DEVELOPMENT
Reduce and effectively manage Building Department's operating cost

PRESERVE THE NATURAL ENVIRONMENT

Protect the natural environment and enhance green spaces.

COMMUNITY DEVELOPMENT
Increase natural land areas throughout the City

FACILITIES MANAGEMENT
Improve sustainability program to make the City more green-friendly

FISCAL MANAGEMENT
Purchase more green-friendly products and supplies

PUBLIC SERVICES: Environmental Services
Protect ground water resources through water conservation

PUBLIC SERVICES: Wastewater, Stormwater Collection & Streets
Reduce pollution in Lake Apopka through cleaner streets and stormwater systems

PUBLIC SERVICES: Administration
More environmentally friendly City with a focus on reducing septic and ground water withdrawals

PUBLIC SERVICES: SOLID WASTE
Improve the natural environment through increased recycling awareness

Reduce the amount of solid waste going into the landfill

PROVIDE RECREATION, ARTS & CULTURE

Provide facilities and programs for recreation, arts and culture that help to keep residents and visitors active and healthy.

PARKS & RECREATION
Provide a variety of quality parks, facilities, recreational and cultural experiences

Provide diverse and high quality micro public events

STRATEGIC PRIORITIES & GOALS, cont'd

SUPPORT PUBLIC EDUCATION & LEARNING OPPORTUNITIES

Support elevating the quality of K-12 public education and broaden opportunities for advanced adult learning.

COMMUNITY RELATIONS

Continue partnering with local schools

RECRUIT AND DEVELOP TOP TALENT

Maximize productivity by acquiring and retaining talent that best matches the City's organizational needs.

HUMAN RESOURCES

Recruit and select high quality candidates for all positions

Increase development opportunities for City employees

INFORMATION TECHNOLOGY

Increase City staff computer proficiency level to enable efficient and effective performance

MAINTAIN QUALITY SERVICES & INFRASTRUCTURE

Maintain a network of high quality services and infrastructure for all parts of Winter Garden.

ENGINEERING

Ensure timely completion of all planned CIP projects annually

Ensure regulatory compliance with FDEP/NPDES permit

INFORMATION TECHNOLOGY

Support Public Services Utilities to ensure proper asset replacement cycles throughout the City

PUBLIC SERVICES: Wastewater & Reclaimed Water

Improve odor control at wastewater treatment facility

PUBLIC SERVICES: Wastewater, Stormwater Collection & Streets

Prolong the service life of the City's infrasctructure

Reduce citizen stormwater complaints

PUBLIC SERVICES: Water Treatment & Pumping

Compliance with Consuptive Use Permit

Raise consumer confidence in the City's drinking water

PUBLIC SERVICES: Water/Reclaimed Distribution & Streets

Increase water pressure and minimize water service interruptions for residents

PUBLIC SERVICES: Environmental Services

Reduce Fats, Oils and Grease (F.O.G.) from the wastewater stream through industrial pretreatment public education

PUBLIC SERVICES: Administration

Reduce flooding incidents from adverse weather

STRATEGIC PRIORITIES & GOALS, cont'd

IMPROVE AND MAINTAIN MOBILITY

Create and maintain a network of highways, roads, paths and transportation alternatives that make uncongested links to all parts of Winter Garden.

COMMUNITY DEVELOPMENT

Increase transportation alternatives throughout the City

PUBLIC SERVICES: Water/Reclaimed Distribution & Streets

Improve automobile transportation and pedestrian infrastructure

DELIVER QUALITY SERVICES EQUITABLY & RESPECTFULLY

Ensure the highest level of service excellence in all situations for all stakeholders.

CITY CLERK

Provide requested records in the least amount of time as possible

COMMUNITY RELATIONS

Deliver excellent customer service to all citizens and residents

FACILITIES MANAGEMENT

Provide "best in class" customer service by completing work orders timely & effectively

Ensure high quality janitorial services throughout the City

FISCAL MANAGEMENT

Enable the acquisition of alternative City funding through Federal and/or State grants

FLEET MANAGEMENT

Ensure longevity of City vehicles

HUMAN RESOURCES

Achieve a productive and safe workplace

INFORMATION TECHNOLOGY

Enable City staff to be more productive in how services are delivered to the community

UTILITY BILLING

Provide a responsive and consistent Utility Billing service experience

CITY CLERK'S DEPARTMENT

Overview

This office serves as the proceedings management office of the legislative body. As the official Secretary of the elected officials, the City Clerk, is responsible for processing items presented to the City Commission for official action and follow-up. Written summaries (minutes) are prepared by this office of all official proceedings to document all actions taken by the City Commission. In combination with the legislative proceedings, required advertising is prepared and distributed for notifying the public of the proceedings to be considered. The City Clerk is responsible for maintaining the City's Code of Ordinances with distribution of Code supplements. As needed, the City Clerk serves as the liaison between the City Commission and those who need to communicate with the elected officials of the City of Winter Garden.

On a daily basis the City Clerk's office is responsible for records management for the city. The office coordinates and oversees the retention and destruction of all official records. A major part of this program includes providing documentation to other departments, citizens, other governmental agencies, etc. An integrated document management system has been implemented to capture official City documents in electronic format for city-wide access and it facilitates the research of information. This office maintains all records relating to the City owned Cemetery.

The City Clerk's department prepares and records all special assessment liens against property owners for City initiated improvements such as lot clearings and demolitions. Liens are also recorded by this office for fines imposed by the Code Enforcement Board and for significantly overdue utility accounts that include water, sewer and trash services as provided by the City. Additionally, this office processes all inquiries made on properties being sold for outstanding fees that are due to the City.

The Clerk's office is responsible for processing all Senior Utility Assistance Program applications. This requires verification of resident's income status and notification to the Utility Billing Department for those accounts eligible for the monthly subsidy to their account.

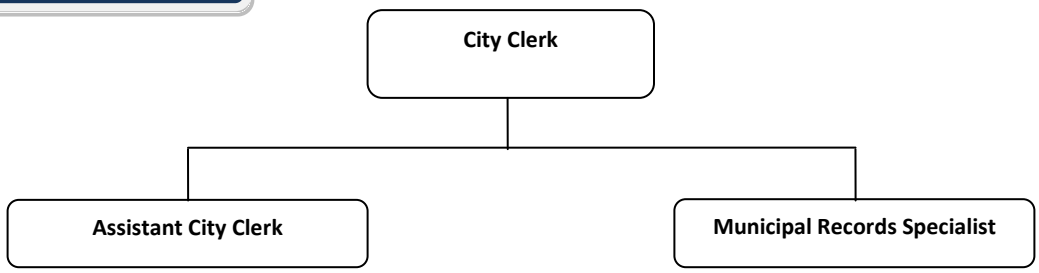
The City Clerk is responsible for monitoring all boards and committee memberships relating to resignations, appointments, expiring terms, and financial disclosure filings.

The City Clerk serves as Winter Garden's Supervisor of Municipal Elections that involves establishing the schedule for all municipal elections and coordination of election activities with the Orange County Supervisor of Elections.

CITY CLERK'S DEPARTMENT
BUSINESS PLAN & KEY PERFORMANCE INDICATORS

MISSION STATEMENT:	CORE FUNCTIONS:
Ensure the integrity of the legislative process, municipal elections, administrative support, disseminated information and official public documents.	• Proceedings management office of the legislative body • Custodian of the city seal, all ordinances, resolutions, and records of general or permanent character pertaining to the affairs of the city • Administer oaths • Administration of municipal elections
CHALLENGES:	**BUSINESS ASSUMPTIONS:**
• Receiving more than anticipated records requests • Failure to receive information or requirements in a timely manner • Legislative changes which cause difficulty fulfilling records requests and managing the elections process	• Prompt notification by professional organizations of statutory or administrative law changes • Good partnership with departments to reduce response times • Retain experienced staff

Organizational Structure



FY 2011-2012 GOALS AND OBJECTIVES

Goal #1
Deliver Quality Services Equitably and Respectfully

Department Goal

Provide requested records in the least amount of time as possible

Objective

- Objective 1: Improve the records requests process for standard requests and continue records management monitoring to increase the percentage of standard requests fulfilled within 5 business days from **90%** to **95%** by September 2012.

Performance Indicator

Percentage of Standard Requests Fulfilled within 5 Business Days – *Number of standard records requests that were received and fulfilled less than or equal to 5 business days compared to total standard records requests fulfilled throughout the fiscal year. Standard records requests are submitted by institutions or commercial entities that reflect moderate levels of detail to compile and fulfill.*

KEY PERFORMANCE INDICATORS & TARGETS

Key Performance Indicators	FY 09/10 Actual	FY 10/11 Actual	FY 11/12 Target
OPERATIONAL INDICATOR			
Percentage of Standard Requests Fulfilled within 5 Business Days	79%	90%	95%

COMMUNITY RELATIONS DEPARTMENT

Overview

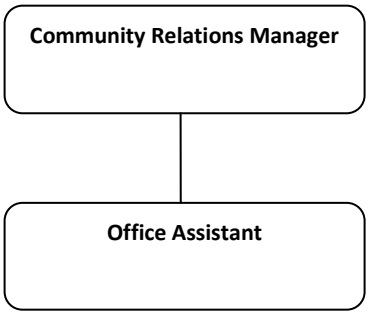
The Community Relations Department provides a bridge between the City and its residents and businesses, as well as to visitors and outside governmental agencies. The Department also functions as liaison to community groups and the media.

The Community Relations Departments produces and distributes a monthly City newsletter titled, “News You Can Use”. A full-color City news brochure, produced for the City households and businesses, is distributed three times each year. Its purpose is to provide public awareness and information articles, announce large special events in the City and advertise City Recreation and Parks programs. Copies can be found at various historic downtown merchants on Plant Street, City Hall and the West Orange Chamber of Commerce.

COMMUNITY RELATIONS DEPARTMENT
BUSINESS PLAN & KEY PERFORMANCE INDICATORS

MISSION STATEMENT:	CORE FUNCTIONS:
Proactively engage the Winter Garden community to establish relationships between the City and its residents, businesses, governmental entities, and other stakeholders.	• Lead publicity initiatives with residents and businesses regarding City functions, services and programs • Direct marketing programs to enhance the public image of the City • City liaison with community groups, residents, governmental agencies, and the media
CHALLENGES:	**BUSINESS ASSUMPTIONS**
• Apathy towards local government • Difficulty in communicating effectively to various groups due to language and cultural barriers	• More information provided to citizens will increase their understanding of City functions • Knowledge of events in the City will lead to increased participation and attendance • Citizens want to experience a sense of community and to be a part of their community

Organizational Structure



FY 2011-2012 GOALS AND OBJECTIVES

Goal #1
Protect the Sense of Community

Department Goals
Provide and improved sense of community inclusion

Objective

- Objective 1: Encourage residents' sense of inclusion using Community Relations Marketing Plan, Publications and other media to increase the 'opportunities to participate in community matter satisfaction index' from **70%** to **75%**, increase the 'job Winter Garden government does at welcoming citizens involvement satisfaction index' from **74%** to **78%** and increase 'public information awareness satisfaction index' from **77%** to **79%** by September 2013.

Performance Indicators

Public Information Awareness Satisfaction Index *- Represents an average rating of select National Citizen Survey satisfaction scores on how well does the City perform in the area of media and public information access and communications*

- ***Read Winter Garden Newsletter Citizen Survey Index*** *– Percentage citizens who read Winter Garden's Newsletter publication*
- ***Visited the City of Winter Garden Website Citizens Survey Index*** *– Percentage of citizens who visit the City's website*
- ***Public Information Services Citizens Survey Index*** *– Percentage of citizens who feel satisfied with the public information services*

Opportunities to Participate in Community Matter Satisfaction Index *– % of Citizens who feel positive about their level of access and awareness to participate in matters that impact the community*

Job Winter Garden Government Does at Welcoming Citizens Involvement Satisfaction Index *– % of Citizens who feel positive about how well the City includes and involves them in government affairs of Citizens*

Goal #2
Support Public Education and Learning Opportunities

Department Goal

Continue partnering with local schools

Objective

- Objective 1: Enhance local school partnerships through OCPS Teach-In events and other opportunities to achieve a 'City participation in schools rating' of **85%** by September 2012.

Performance Indicator

City Participation in Schools Rating *– Percentage of principals who rated the City's participation in local public schools (that Winter Garden children attend) as good or excellent (on a 5pt scoring scale) determined by the use of surveys*

Goal #3
Deliver Quality Services Equitably and Respectfully

Department Goal

Deliver Excellent Customer Service to all Citizens & Residents

Objective

- Objective 1: Develop and improve the GovQa service delivery process to achieve timely and satisfactory outcomes when handling all service needs by realizing a 'service process and service outcome satisfaction rating' of **85%** and **90%,** respectively.

Performance Indicators

Service Process Satisfaction Rating *– Citizen satisfaction level of the request process on 5 point scale in Gov QA Satisfaction Survey (excludes anonymous requests)*

Service Outcome Satisfaction Rating *– Citizen satisfaction level of request outcome on 5 point scale in Gov QA Satisfaction Survey (excludes anonymous requests)*

KEY PERFORMANCE INDICATORS & TARGETS

Key Performance Indicators	FY 09/10 Actual	FY 10/11 Actual	FY 11/12 Target
CUSTOMER SERVICE INDICATORS			
Public Information Awareness Satisfaction Index	68%	77%	N/A
Read Winter Garden Newsletter Citizen Survey Index	83%	92%	N/A
Visited the City of Winter Garden Website Citizens Survey Index	62%	68%	N/A
Public Information Services Citizens Survey Index	58%	72%	N/A
Opportunities to Participate in Community Matter Satisfaction Index	57%	70%	N/A
Job Winter Garden Government Does at Welcoming Citizens Involvement Satisfaction Index	49%	74%	N/A
City Participation in Schools Rating	N/A	83%	85%
Service Process Satisfaction Rating	N/A	N/A	85%
Service Outcome Satisfaction Rating	92%	95%	90%

Targets denoted by N/A reflect non-measurement year for bi-annual Citizen Survey

ECONOMIC DEVELOPMENT DEPARTMENT

Overview

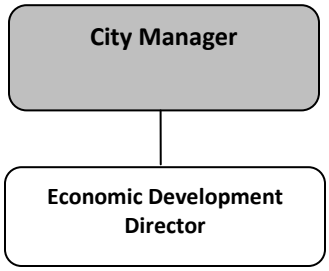
Economic Development, by definition, refers to increases in the standard of living of the population associated with sustained growth from a simple, low-income economy to a modern, high-income economy. Its scope includes the process and policies by which a city improves the economic, political, and social well-being of its people. Understanding the interrelationship between social (live and play) and economic (work and learn) components of a thriving community is vital. Building a balanced economic and social structure is paramount to providing a sustainable, if not high, quality-of-life for residents and the business community, alike.

Economic development is essentially economics on a social level which has evolved into two key roles: policy-making and the administration of policy, programs, and projects. These, in turn, may be categorized into several critical functions: marketing/promotion; investment/incentive programs; policies/procedures; and partnerships/outreach. Each activity performed by the Economic Development Division should enhance the overarching City-wide theme of building a community that is desirable for the corporate and individual citizen, alike. This in turn, creates the correct conditions for economic growth through the retention and recruitment of companies within Winter Garden.

ECONOMIC DEVELOPMENT DEPARTMENT
BUSINESS PLAN & PERFORMANCE INDICATORS

MISSION STATEMENT:	CORE FUNCTIONS:
Promote a sustainable and thriving economy that maintains a prosperous business community that yields diverse job opportunities.	• Business Recruitment • Economic Gardening – Business Development, Technical Assistance & Partnerships • Downtown and Redevelopment • Business Marketing & Promotion • Strategic Educational Alliances Formation
CHALLENGES: • Unstable economic environment, including: o Tightened capital markets o Weakened housing market o Business contraction o Diminished consumer confidence o High unemployment rate	**BUSINESS ASSUMPTIONS:** • Growth expected within small to mid-sized businesses • Growth expected in health care, green technology, digital and creative technology and retail sectors • Flat tax revenues and job growth

Organizational Structure



FY 2011-2012 GOALS AND OBJECTIVES

Goal #1
Encourage a Thriving Community

Department Goals

Provide a business-friendly environment that creates desirable and successful businesses
Establish programs that encourage entrepreneurship and business start ups to bolster commerce
Encourage a vibrant downtown, which in turn creates a thriving City

Objectives

- Objective 1: Develop programs that encourage successful businesses through business development, technical assistance and networking to increase 'employment opportunity satisfaction index' from **43%** to **50%** by September 2014.
- Objective 2: Develop an Economic Investment Program to achieve a business investment success rate of **80%** by September 2013.
- Objective 3: Develop a Downtown strategy to strengthen and enhance the District to maintain a downtown occupancy rate of at least **90%** by September 2013.

Performance Indicators

Employment Opportunity Satisfaction Index – *Percentage of citizens who feel positive about employment opportunities in the city*
Business Community Satisfaction Rating – *Number/Percentage of Businesses that are satisfied with WG's business environment and City economic programs. (To survey 200 businesses)*
Business Investment Success Rate – *Total businesses meeting success criteria after City hand-off compared to total businesses involved in the Economic Investment Program(after City hand-off)*
% of Economic Investment Inquiries submitting a program application – *Number of economic investment program inquiries (phone, email/website, in person etc…) about program information that converted or made decision to submit a program application.*
Downtown Occupancy Rate – *Occupied square footage compared to total square footage of Downtown District*

Goal #2
Protect the Sense of Community

Department Goal

Create a marketing strategy that targets and recruits entrepreneurs and outside visitors

Objective

- Objective 1: Develop a branding strategy that provides a consistent message and image for the City to increase the 'overall image or reputation of Winter Garden satisfaction index' from **81%** to **85%** by September 2013.

Performance Indicators

Overall Image or Reputation of Winter Garden Satisfaction Index *– Percentage of citizens who feel positive about the reputation of the City*
# of New Business Interests/Inquiries *– Number of expressed interest and inquiries received by business establishments about business opportunities in Winter Garden.*
# of Business Start-Ups & Expansions *– Number of new businesses and expansions annually throughout Winter Garden measured by Business Tax data*
Brand Impact Rating on New Business Decision *– Survey new businesses to learn reasons why they chose Winter Garden*

KEY PERFORMANCE INDICATORS & TARGETS

Performance Indicators	FY 09/10 Actual	FY 10/11 Actual	FY 11/12 Target
CUSTOMER SERVICE INDICATORS			
Employment Opportunity Satisfaction Index	23%	43%	N/A
Business Community Satisfaction Rating	N/A	N/A	60%
Overall Image or Reputation of Winter Garden Satisfaction Index	77%	81%	N/A
Brand Impact Rating on New Business Decision	N/A	N/A	60%
OPERATIONAL INDICATORS			
Business Investment Success Rate	N/A	N/A	80%
% of Economic Investment Inquiries submitting a program application	N/A	N/A	60%
Downtown Occupancy Rate	81%	94%	90%
# of New Business Interests/Inquiries	N/A	40	50
# of Business Start-Ups & Expansions	N/A	200	230

Targets denoted by N/A reflect non-measurement year for bi-annual Citizen Survey

COMMUNITY DEVELOPMENT DEPARTMENT

Overview

The Community Development Department consists of the Planning and Zoning Division, Building Division, Code Enforcement Division, and Business Tax Services. The department provides for one-stop permitting and a variety of community development services related to use of private property in the City.

The department essential functions are:

Planning and Zoning: Includes zoning, comprehensive planning, development review, impact fee calculations, downtown architectural reviews, transportation planning, addressing, Census, and general planning services

Building (Permitting and Inspection Services) including all building permits reviews along with other trade permits, building inspections and architectural plan review.

Business Tax: Includes processing new business locating in the City as well as annual renewals and business location transfers, processing temporary sale and vendor permits and residential garage sales.

Code Enforcement: Includes zoning compliance for residential and non-residential areas of the City, process violations for compliance and take cases to the Code Enforcement Board.

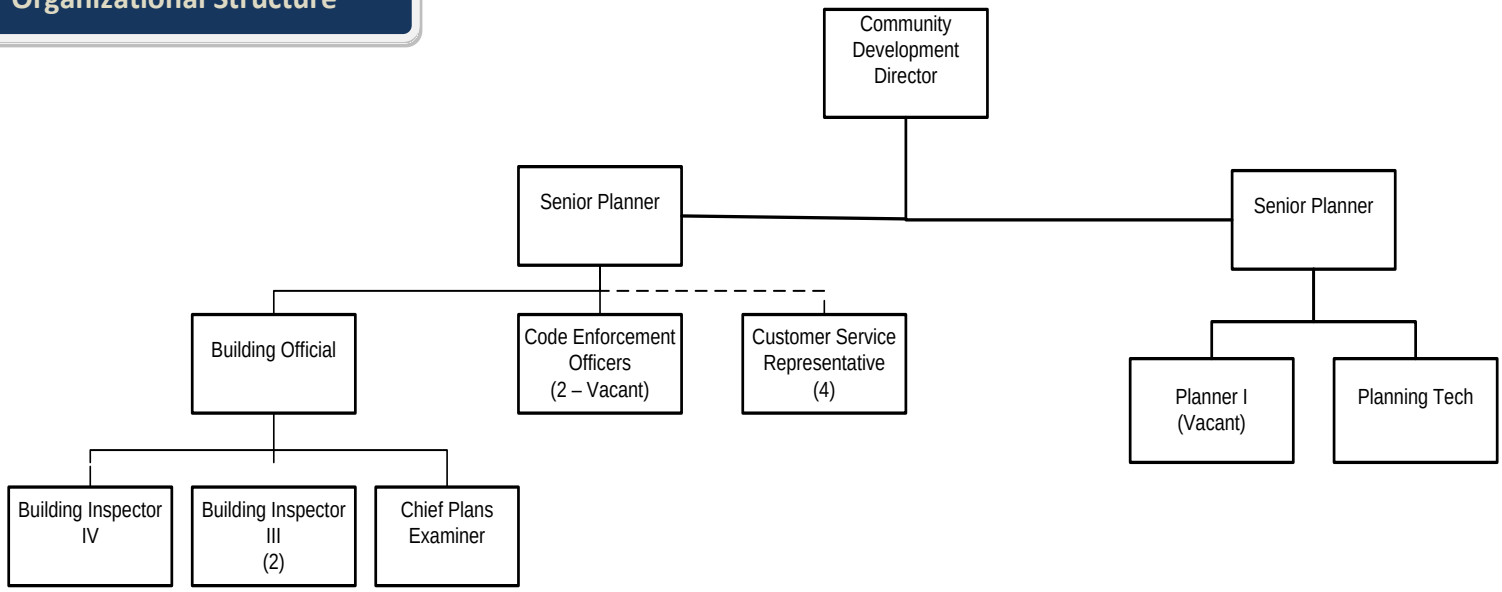
Boards: Provides staff or support to the following City Boards and Committees: Development Review Committee, Planning and Zoning Board, Code Enforcement Board, Architectural Review and Historic Preservation Board, Community Redevelopment Area and Brownfield Advisory Board (in conjunction with the City Manager and Community Relations office).

COMMUNITY DEVELOPMENT DEPARTMENT

BUSINESS PLAN & KEY PERFORMANCE INDICATORS

MISSION STATEMENT:	CORE FUNCTIONS:
To grow a sustainable City while preserving and enhancing both its natural and built environments.	• Oversee Development Review of Land Development Projects • Maintain City's Comprehensive Plan • Maintain and update City's development codes • Review building plans • Issue building permits • Conduct building inspections • Enforce City codes • Collect business taxes
CHALLENGES:	**BUSINESS ASSUMPTIONS:**
• Legislative growth management mandates • Declining economic effect on development and re-development	• Funding levels for staff and equipment needs will remain as expected • Political support in place to grow community in a responsible manner • Necessary tools will be available to enable an effective and efficient Development Review Process

Organizational Structure



FY 2011-2012 GOALS AND OBJECTIVES

Goal #1
Improve and Maintain Mobility

Department Goal

Increase transportation alternatives throughout the City

Objective

- Objective 1: Modify and implement multi-modal mobility plan to increase 'traffic flow on major streets satisfaction index' from **63%** to **68%** by September 2013.

Performance Indicator

Traffic Flow on Major Streets Satisfaction Index – *Percentage of citizens who feel positive about traffic movement throughout the city*

Goal #2
Encourage a Thriving Community

Department Goal

Ensure speedy and quality turnaround service during plan review and permitting process

Objective

- Objective 1: Evaluate and improve Building process for plan review and permitting to reduce average overall permitting turnaround time by **23%** from **13** days to **10** days by September 2012.

Performance Indicators

Average Overall Permitting Turnaround Time – *Time taken to turnaround commercial and residential permit requests from application to permit issuance*

Average Commercial Permitting Turnaround Time *– Overall permitting turnaround time for commercial applications only from application to notice of permit issuance*

Average Residential Permitting Turnaround Time *– Overall permitting turnaround time for residential applications only from application to notice of permit issuance*

% of Commercial Permits within Review Standard *– Number of commercial permits that were turned around within the required # of review days for all commercial permit types compared to total commercial permits processed.*

% of Residential Permits within Review Standard *– Number of residential permits that were turned around within the required # of review days for all residential types compared to total residential permits processed.*

Goal #3
Provide Sound Fiscal Management

Department Goal

Reduce and effectively manage Building Department's operating cost

Objectives

- Objective 1: Evaluate operating cost and address inequities in permitting fee schedule to achieve a permitting revenue to expense ratio from **78%** to **100%** on a monthly basis by September 2012.

Performance Indicators

Permitting Revenue to Expense Ratio – *Total permit fees received compared to cost of issuing permits*
Building's Operating Cost – *Total annual Building Dept. operating cost (labor & overhead) broken out by month*
% of Building's Operating Cost Reduced – *Percentage year over year change (increase or reduction) in Building's operating cost (labor & overhead) broken out by quarter*
% of Permitting Fees Collected Below Cost – *Number of permit services where true cost of service provided exceeded actual permit fee revenues received compared to total permit services.*

Goal #4
Protect the Sense of Community

Department Goal
Protect historical areas of the City (commercial and residential areas)

Objective

- Objective 1: Inform and assist citizens and businesses with compliance to historical overlay ordinance to achieve an overall 'historical preservation local organization satisfaction rating' of **70%** by September 2013.

Performance Indicator

Historical Preservation Local Organization Satisfaction Rating *– Percentage of opinions (from "watch-dog" organizations) feeling positive or satisfied with the City's efforts in preserving the historical structures and character throughout the Downtown District.*

Goal #5
Preserve the Natural Environment

Department Goal
Increase natural land areas throughout the City

Objective

- Objective 1: Include policies in the City's Comprehensive Plan to increase the 'preservation of natural land areas satisfaction index' from **66%** to **70%** by September 2013.

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Performance Indicator

Preservation of Natural Land Areas Satisfaction Index *– Percentage of Citizens who feel positive about Winter Garden's preservation of open space, farmlands and greenbelts*

Goal #6

Department Goal

Improve the aesthetics of both public and private areas of the City

Objective

- Objective 1: Revamp code enforcement efforts to increase the 'code enforcement satisfaction index' from **67%** to **70%** by September 2013.

Performance Indicators

Code Enforcement Satisfaction Index *– Percentage of citizens who feel positive about the enforcement of the City's Code throughout Winter Garden*
% Citizen Initiated Complaints *– Number of citizen reported complaints received by phone, e-mail and GovQa compared to total complaints received (from all sources)*
% Citizen Initiated Complaints that Become Violations *– Percentage of reported complaints which become actual cases reported by citizens*
% Staff Driven Violations *– Number of code cases reported or generated by staff compared to total code cases*
Average Days Taken to Close a Code Case *– Number of days to obtain compliance on a violation once it becomes a case*

KEY PERFORMANCE INDICATORS & TARGETS

Key Performance Indicators	FY 09/10 Actual	FY 10/11 Actual	FY 11/12 Target
CUSTOMER SERVICE INDICATORS			
Traffic Flow on Major Streets Satisfaction Index	58%	63%	N/A
Historical Preservation Local Organization Satisfaction rating	N/A	N/A	70%
Preservation of Natural Land Areas Satisfaction Index	53%	66%	N/A

Code Enforcement Satisfaction Index	36%	67%	N/A
% Citizen Initiated Complaints	N/A	21%	30%
% Citizen Initiated Complaints that Become Violations	N/A	91%	95%
FINANCIAL INDICATORS			
Permitting Expense to Revenue Ratio	78%	75%	100%
Building's Operating Overhead Cost	$743,203	$551,916	$414,000
% of Building's Operating Cost Reduced	15%	26%	25%
% of Permitting Fees Collected Below Cost	N/A	70%	40%
OPERATIONAL INDICATORS			
Avg. Overall Permitting Turnaround Time (days)	29	13	10
Avg. Commercial Permitting Turnaround Time (days)	37	25	15
Avg. Residential Permitting Turnaround Time (days)	9	10	5
% Staff Driven Violations	N/A	78%	70%
Average Days Taken to Close a Code Case	N/A	16	10
% of Commercial Permits within Review Standard	N/A	87%	95%
% of Residential Permits within Review Standard	N/A	75%	95%

Targets denoted by N/A reflect non-measurement year for bi-annual Citizen Survey

FINANCE DIVISION

Overview

The Finance Division consists of the Fiscal Management and the Utility Billing departments which, combined, includes 11 full time positions.

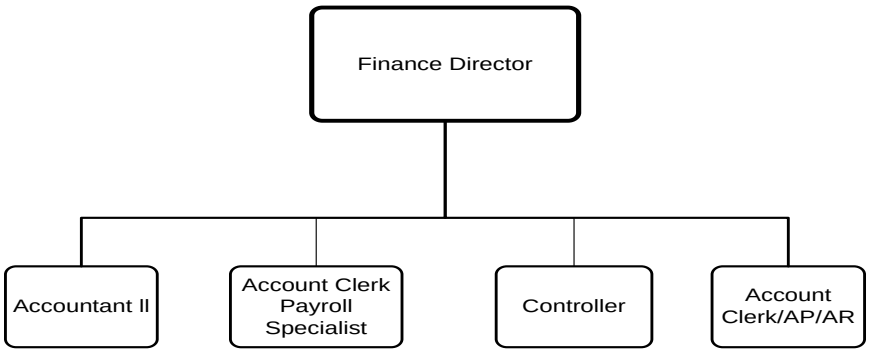
The Fiscal Management department provides oversight of the City's fiscal affairs and is responsible for budgeting, accounts receivable, accounts payable, central accounting, payroll, financial reporting, fixed asset management, internal controls, pension administration and the annual external audit. The department is also responsible for cash, debt and investment management and the collection of municipal revenues. The department's mission is to protect the City's assets. This is accomplished by ensuring compliance with all accounting and municipal laws and regulations, and providing efficient administrative services to the City when facilitating City fiscal operations.

The Utility Billing department maintains all financial data for the Water, Wastewater, Garbage, Stormwater, and Irrigation customer accounts in the city. Utility Billing processes over 17,000 utility bills each month, in addition to collecting and recording the related revenue. The key function of this department is Customer Service and Customer Interface, whether processing a utility bill or reading the meters at each residence or commercial site.

FISCAL MANAGEMENT DEPARTMENT
BUSINESS PLAN & KEY PERFORMANCE INDICATORS

MISSION STATEMENT:	CORE FUNCTIONS:
Preserve financial wellness and the fiscal integrity of the City as well as facilitate accounting and procurement standards.	• Financial Management – Treasury, Management & Budgeting, Accounting & Controls • Payroll Administration • Accounts Payable & Accounts Receivable
CHALLENGES: • Unfavorable legislative changes • Declining property values • Economic instability of the state and nation • Declining Federal and State funding	**BUSINESS ASSUMPTIONS:** • Favorable audited financial statements • Sufficient revenue will be available to maintain current service levels

Organizational Structure



FY 2011-2012 GOALS AND OBJECTIVES

Goal #1
Provide Sound Fiscal Management

Department Goal
Balance the City's fiscal budget to maintain a low tax rate or millage rate

Objective

- Objective 1: Use of quarterly department financial reports for detailed budget variance analysis in order to achieve 'original budget to actual' variance of **+/- 5%** in the City's overall financials by September 2012.

Performance Indicators

Budget to Actual Variance Percentage *– Percentage difference between overall actual results and original budget expectations relative to the City's (unaudited) financials*
Revised Budget to Actual Variance Percentage *– Percentage difference between overall actual results and the revised budget expectations relative to the City's (unaudited) financials*
# of Financial Business Reviews with Departments – *Number of times financial business reviews are conducted with department directors*
# of Financial Business Reviews with City Manager – *Number of times financial business reviews or updates are conducted with City Manager (to occur bi-annually)*
of 'State of the City' Financial Updates *– Number of times 'State of the City' financial updates are shared or presented (semi-annually) to the City's Commissioners*

Goal #2
Deliver Quality Services Equitably and Respectfully

Department Goal

Enable the acquisition of alternative City funding through Federal and/or State grants

Objective

- Objective 1: Develop grant writing guidelines to increase the grant award success rate from **50%** to **75%** on an annual basis by September 2012.

Performance Indicators

Grant Award Success Rate *– Percentage of total awarded grants to the City compared to the total grants written and submitted*
Grant Dollars Awarded *– Total grant monies awarded to the City annually*
# of Grants Awarded *– Total number of actual grants awarded and received by the City*

Goal #3
Preserve the Natural Environment

Department Goal

Purchase more green-friendly products and supplies

Objective

- Objective 1: Implement a phased five year Green Purchasing Program, procuring lower cost sustainable materials within budget allocations to overall realize **25%** green products used/purchased by September 2015.

Performance Indicators

% Green Products Used/Purchased *– Total number of eco-friendly supply products (office& other supplies) purchased (as certified by the EPA) compared to total supply products purchased annually*
Cost Savings Realized from Purchasing Green Products – *Dollar savings realized annually from purchasing lower cost "green" product substitutes (Office Supplies/Administration Cost) - represents cost difference of regular products and the cheaper green friendly alternative. Using the online sites for Office Products, we will record the projected savings.*

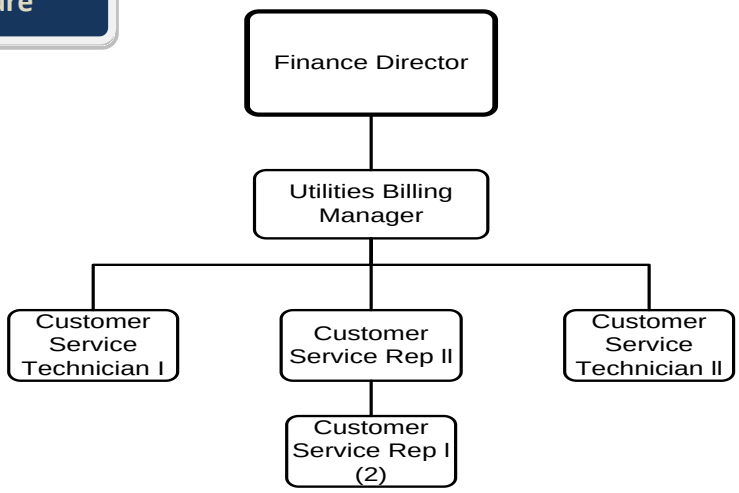
KEY PERFORMANCE INDICATORS & TARGETS

Key Performance Indicators	FY 09/10 Actual	FY 10/11 Actual	FY 11/12 Target
FINANCIAL INDICATORS			
Budget to Actual Variance (+/- Percent)	N/A	(11%)	5%
Revised Budget to Actual Variance (+/- Percent)	N/A	(30%)	5%
Grant Dollars Awarded	$88,962	$319,539	$1,000,000
Cost Savings Realized from Purchasing Green Products	N/A	N/A	$0
OPERATIONAL INDICATORS			
# of Financial Business Reviews with Departments	2	5	4
# of Financial Business Reviews with City Manager	2	5	4
# of 'State of the City' Financial Updates	2	4	2
Grants Award Success Rate	23%	50%	75%
# of Grants Awarded	3	6	7
% Green Products Used/Purchased	N/A	90%	5%

UTILITY BILLING DEPARTMENT
BUSINESS PLAN & KEY PERFORMANCE INDICATORS

MISSION STATEMENT:	CORE FUNCTIONS:
To provide exceptional utilities customer service and an efficient and effective billing process.	• Customer Service including a payment center for utility service (water, sewer, solid waste, storm water, irrigation) • Meter Reading management Account Maintenance including set up, billing, cancellations, collections, and liens
CHALLENGES: • Economic pressures could adversely affect delinquencies and cut-offs • Perception of quality customer service could decline if current economic pressures continue	**BUSINESS ASSUMPTIONS:** • Cut-off and delinquency/lien rates will remain stable

Organizational Structure



FY 2011-2012 GOALS AND OBJECTIVES

Goal #1
Deliver Quality Services Equitably and Respectfully

Department Goal
Provide a responsive and consistent Utility Billing service experience

Objective

- Objective 1: Improve customer service delivery through a reinforced service training initiative to achieve a service resolution satisfaction rating of **75%** on a monthly basis by September 2012.

Performance Indicators

Service Resolution Satisfaction Rating-Field Tech – *Percentage of Field Tech customer service surveys submitted that were rated as good or excellent.*
Service Resolution Satisfaction Rating-Customer Svc Rep – *Percentage of Customer Service Reps. customer service surveys submitted that were rated as good or excellent.*
Field Customer Svc Survey Response Rate – *# of surveys left at the customers home vs. the # turned in for review/comment*
Customer Svc Rep Surveys Received – *Number of surveys received in the lobby*

Goal #2
Provide Sound Fiscal Management

Department Goal

Establish collections policy and procedures to provide savings for the City

Objective

- Objective 1: Develop collections policies and procedures to increase the inactive account collection rate from **72%** to **85%** on a monthly basis by September 2012.

Performance Indicator

Inactive Account Collection Rate – *Percentage of inactive accounts (> 90 days past due) successfully collected-in-full compared to total inactive collectible accounts*

KEY PERFORMANCE INDICATORS & TARGETS

Key Performance Indicators	FY 09/10 Actual	FY 10/11 Actual	FY 11/12 Target
CUSTOMER SERVICE INDICATORS			
Service Resolution Satisfaction Rating-Field	N/A	N/A	75%
Service Resolution Satisfaction Rating-Customer Svc	N/A	N/A	75%
OPERATIONAL INDICATORS			
Field Customer Svc Survey Response Rate	N/A	10%	60%
Customer Svc Rep Surveys Received	N/A	132	1,200
Inactive Account Collection Rate	N/A	72%	85%

INFORMATION TECHNOLOGY DEPARTMENT

Overview

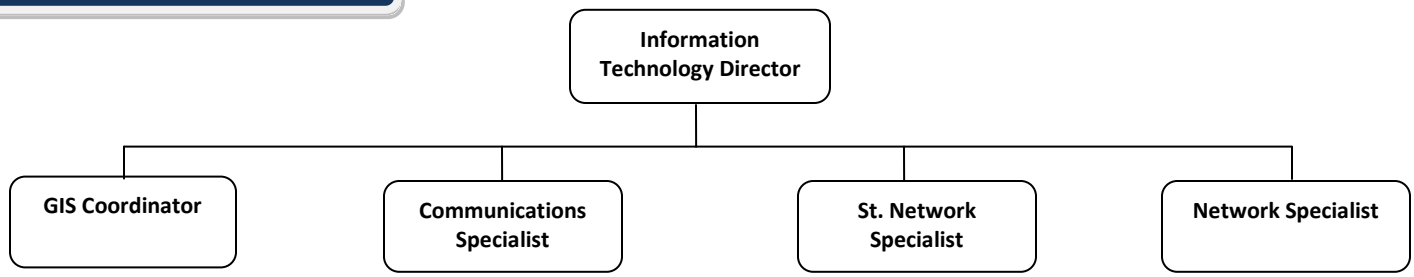
The Information Technology department is responsible for providing cost effective and innovative information technology leadership and support to City departments and staff by providing installation, maintenance, administration, and management of personal computers, servers, radios, mobile technology, and phone systems. The department runs a help desk for the entire City and is also on call for any needs that may arise regarding the public safety departments. The department recommends and plans for technology changes and also provides or recommends training where needed.

The departmental goal is to implement solutions that allow an employee to do their job easier and to provide excellent customer service to the citizens of Winter Garden. The mission of the Information Technology department is to deliver secure, responsive, high-quality, customer-oriented services and support that foster a productive environment for both City staff and residents of the City of Winter Garden.

INFORMATION TECHNOLOGY DEPARTMENT
BUSINESS PLAN & KEY PERFORMANCE INDICATORS

MISSION STATEMENT:	CORE FUNCTIONS:
Provide timely and effective end-user support to ensure that all information and communication systems are secure, reliable and performing as expected.	• Integrate and support computer hardware, software, and voice technology • Provide quality Geographic Information Services • Support internal service requests
CHALLENGES: • Service demands may exceed staff's ability to fully meet operational needs • Failure to receive information or requirements in a timely manner • Upfront costs of IT based solutions may not always be affordable	**BUSINESS ASSUMPTIONS:** • Current security setup will adequately guard data and overall network integrity • Call volumes will remain at a manageable level • Level of staff training will be adequate for any changes in technology

Organizational Structure



FY 2011-2012 GOALS AND OBJECTIVES

Goal #1
Deliver Quality Services Equitably & Respectfully

Department Goal

Enable City staff to be more productive in how services are delivered to the community

Objectives

- Objective 1: Monitor and evaluate the success of staff GIS usage by achieving a GIS usefulness satisfaction rating of **95%** or higher by September 2012.
- Objective 2: Rollout Service delivery strategies training to enhance the overall IT Helpdesk experience and ensure an IT overall service satisfaction rating of **90% or above** by September 2012.

Performance Indicators

GIS Usefulness Satisfaction Rating *– Percentage of city staff trained who are satisfied with the use of GIS to perform their job*
GIS Usage and Education Survey Response Rate *– Number of GIS usage surveys sent / number returned as a percentage*
IT Overall Service Satisfaction Rating *– Percentage of staff from the quarterly City-wide customer service survey who had service interactions with IT and feel very satisfied with the service level quality and professionalism*
Positive Helpdesk Ticket Satisfaction Rate *– Percentage of times a positively rated score (satisfied or very satisfied) occurs on a monthly basis compared to all scores submitted*
% of Responses to Helpdesk survey *– Number of Helpdesk surveys sent / number returned as a percentage*

Goal #2
Maintain Quality Services and Infrastructure

Department Goal

Support Public Services Utilities to ensure proper asset replacement cycles throughout the City

Objective

- Objective 1: Establish an initiative to collect and populate GIS with all Utility asset "build dates" to help determine proper asset replacement cycles and ensure that no more than **25%** of Utility assets are overdue for replacement by September 2014.

Performance Indicators

% of Utility Assets Overdue for Replacement *– Utility assets identified as being past their recommended replacement cycle compared to all GIS documented Utility assets*
% of Utility Assets Documented in GIS *– Utility assets identified with asset date of installation in GIS compared to total Utility assets in GIS*

Goal #3
Recruit and Develop Top Talent

Department Goal

Increase City staff computer proficiency level to enable efficient and effective performance

Objective

- Objective 1: To enhance Information & Communication systems knowledge through new and ongoing staff training to achieve an information & communication systems proficiency satisfaction rating of **80%** by September 2013.

Performance Indicators

Information & Computer Systems Proficiency Satisfaction Rating – *Percentage of City staff who feel satisfied with their computer usage proficiency level on new PC image (90 days post training) compared to total number of City staff who attended the training*
Avg. Information & Communication Systems Test Pass Rate – *Average pass rate of 80% or better for each staff trained*

Goal #4
Provide Sound Fiscal Management

Department Goal

Reduce overall technology cost through alternative solutions

Objective

- Objective 1: Evaluate and determine cost saving opportunities to shift technology utilization from Hardware based to Software based to achieve an accumulated cost savings of **$100,000** by September 2013.

Performance Indicator

Cost Savings Realized from Hardware to Software Utilization – *Accumulated costs saved or avoided (in dollars) as result of taking advantage of opportunities to shift from Hardware based to Software based IT solutions*

KEY PERFORMANCE INDICATORS & TARGETS

Key Performance Indicators	FY 09/10 Actual	FY 10/11 Actual	FY 11/12 Target
CUSTOMER SERVICE INDICATORS			
GIS Usefulness Satisfaction Rating	N/A	97.06%	95%
IT Overall Service Satisfaction Rating	N/A	N/A	90%
Positive Helpdesk Ticket Satisfaction Rate	N/A	97.38%	95%
Information & Computer Systems Proficiency Satisfaction Rating	N/A	N/A	80%
FINANCIAL INDICATOR			
Cost Savings Realized from Hardware to Software Utilization	N/A	N/A	$50,000
OPERATIONAL INDICATORS			
GIS usage and education survey response rate	N/A	43.5%	35%
% of Responses to Helpdesk Survey	N/A	25%	35%
% of Utility Assets Overdue for Replacement	N/A	N/A	25%
% of Utility Assets Documented in GIS	N/A	N/A	75%
Avg. Information & Communication Systems Test Pass Rate	N/A	N/A	80%

HUMAN RESOURCES AND RISK MANAGEMENT

Overview

The Human Resources and Risk Management Department is charged with recruiting and retaining highly qualified and diverse organizational teams by providing exceptional benefits and a challenging work environment. In order to support the success of those teams, the Department continually encourages individual training and educational opportunities that will increase career satisfaction and performance.

Additionally, the Department provides certain internal services such as Facilities Maintenance and Fleet Maintenance.

FACILITIES MAINTENANCE DIVISION

Overview

The Facilities Management Division of the **Human Resources Department** repairs, alters and maintains city facilities. This division is accountable for maintaining operational condition of 153 buildings totaling 322,793 square feet.

The department responsibilities includes assistance with certain capital projects, energy management and utilization analysis, the City's Green Initiative program, electrical, plumbing, HVAC systems, fire systems, elevators and overall janitorial cleaning services to these facilities. Our team consists of professional Carpenters, Plumbers, Electricians, Painters and HVAC Technicians.

FLEET SERVICES DIVISION

Overview

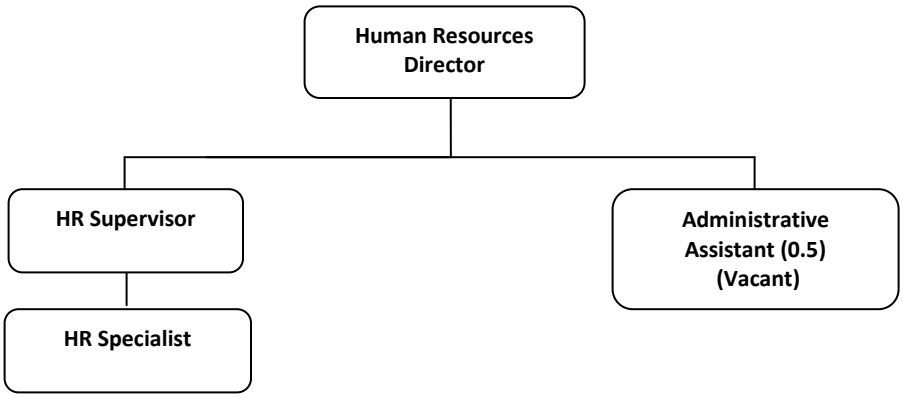
The Fleet Services Division of the **Human Resources Department** provides preventive maintenance, major overhauls and general repairs for over 300 pieces of light, medium and heavy equipment. Ranging from the care of public safety vehicles such as police and fire vehicles to small landscaping equipment the division has staff on-call 365 days a year.

The division has ASE (National Institute for Automotive Service Excellence) and EVT (Emergency Vehicle Technician Certification Commission) certified technicians. This certification ensures citizen's that City staff will be able to respond to their needs.

HUMAN RESOURCES DIVISION
BUSINESS PLAN & KEY PERFORMANCE INDICATORS

MISSION STATEMENT: To recruit, retain, develop and support a skilled, diverse workforce.	**CORE FUNCTIONS:** • Recruitment and Retention • Employee Support Services • Organizational Development • Employee Relations • Risk Management
CHALLENGES: • Uncertainty of healthcare cost increases • Excessive turnover • Insufficient recognition and incentives to motivate employees • Difficulty improving efficiency due to lack of an HR management system • Loss of key personnel	**BUSINESS ASSUMPTIONS:** • Employees will want to continue to learn and improve skills if given the opportunity • Will have the resources to continue rewarding employees for high performance levels

Organizational Structure



FY 2011-2012 GOALS AND OBJECTIVES

Goal #1
Recruit and Develop Top Talent

Department Goals
Recruit and select high quality candidates for all positions
Increase development opportunities for City employees

Objectives

- Objective 1: Improve the overall recruitment and on-boarding procedures to achieve an overall employee on-boarding satisfaction rate of **80%** September 2013.
- Objective 2: Implement training programs to increase the level of general employee knowledge and achieve an average test pass rate of at least **80%** by September 2013.

Performance Indicators

Employee On-Boarding Satisfaction Rate – *Number of employees surveyed who felt very satisfied about their on-boarding experience – to occur 90 days after hire date.*
Test Pass Rate – *Number of employees who took a training class and earned a passing score on the exit exam compared to total employees who took a training class*
Training Experience Satisfaction Rating – *Number of employees trained who found the training experience very satisfactory (measuring delivery & learning experience)*
Post Training Application Satisfaction Rating – *Number of employees trained who found the post training experience sufficient and helpful to perform their jobs and function better in the workplace (measuring effectiveness of the training experience).*

Goal #2
Deliver Quality Services Equitably & Respectfully

Department Goals
Achieve a productive and safe workplace

Objective

- Objective 1: Expand City-wide safety training efforts to realize a preventable accidents / employee rate of not greater than **10%** by September 2012.

Performance Indicators

Preventable Accidents / Employee Rate – *Preventable safety incidents that result in a reported (on-the-job) injury as a percentage of total City employees (# of preventable accidents / total # of employees).*
# of Preventable On-The-Job Injuries Reported – *Count of reported employee injuries that occur on-the-job and are deemed preventable accidents. Preventable accidents are those that are considered to be the fault of the employee or as a result of lack of training*

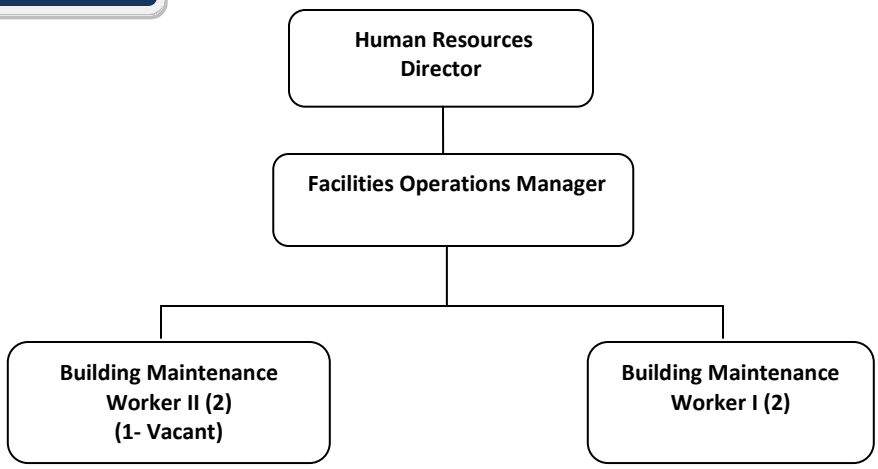
KEY PERFORMANCE INDICATORS & TARGETS

Key Performance Indicators	FY 09/10 Actual	FY 10/11 Actual	FY 11/12 Target
CUSTOMER SERVICE INDICATORS			
Employee On-Boarding Satisfaction Rate	N/A	N/A	80%
Training Experience Satisfaction Rating	N/A	N/A	85%
Post Training Application Satisfaction Rating	N/A	N/A	85%
OPERATIONAL INDICATORS			
Test Pass Rate	N/A	N/A	80%
Preventable Accidents / Employee Rate	11.3%	10%	10%
# of Preventable On-The-Job Injuries Reported	32	28	25

FACILITIES MANAGEMENT DEPARTMENT
BUSINESS PLAN & KEY PERFORMANCE INDICATORS

MISSION STATEMENT:	CORE FUNCTIONS:
Enhance and maintain the appearance and safety of the City by the efficient management of its facilities.	• Maintenance of City facilities • Selection and management of products, contracts and vendors • Manage the City's sustainability program (also known as green initiatives)
CHALLENGES: • Cost of sustainability innovations • Lack of staff to adequately maintain facilities at desired service levels • Realizing higher than expected costs of maintaining facilities	**BUSINESS ASSUMPTIONS:** • Sufficient funding will be available for training, education, sustainability and maintenance

Organizational Structure



FY 2011-2012 GOALS AND OBJECTIVES

Goal #1
Deliver Quality Services Equitably and Respectfully

Department Goals

Provide "best in class" customer service by completing work orders timely and effectively
Ensure high quality janitorial services throughout the City

Objectives

- Objective 1: Proactively review customer service process and experience to improve the facilities management satisfaction rating from **9.2** to **9.5** by September 2012.
- Objective 2: Provide janitorial staff feedback on cleaning performance to increase the janitorial satisfaction rating from **8.2** to **8.3** by June 2012.

Performance Indicators

Facilities Management Satisfaction Rating – *Average score measuring employee satisfaction concerning the timeliness and quality of Facilities work order service response (1-10 scale where 1=extremely dissatisfied and 10=exceeds expectations)*

Janitorial Satisfaction Rating *– Average score measuring employee satisfaction with the overall quality of janitorial services throughout the City (1-10 scale where 1=extremely dissatisfied and 10=exceeds expectations)*

Average Janitorial Service Staff Survey Response Rate *– Percentage of City Staff surveyed who actually responded to the Facilities Management satisfaction survey*

Goal #2
Preserve the Natural Environment

Department Goal

Improve sustainability program to make the City more green-friendly

Objective

- Objective 1: Through proactive green maintenance, achieve an energy consumption reduction of **10,000 kWh** or **7.2 CO2e** (Greenhouse Gases Reduced) by June 2012.

Performance Indicators

Energy Consumption Reduction – *Total kWh reduced by retrofits (occupancy sensors) and preventive maintenance throughout the City*

Greenhouse Gases Reduced (GHG) – *Total metric tons of GHG reduced by retrofits and preventive maintenance throughout the city maintained buildings as measured by converting kilowatt hours saved into the carbon footprint measure of CO2e*

Net Cost Reductions from Energy Consumption – *Average savings realized by ¢/kWh reduced through retrofits and preventive maintenance*

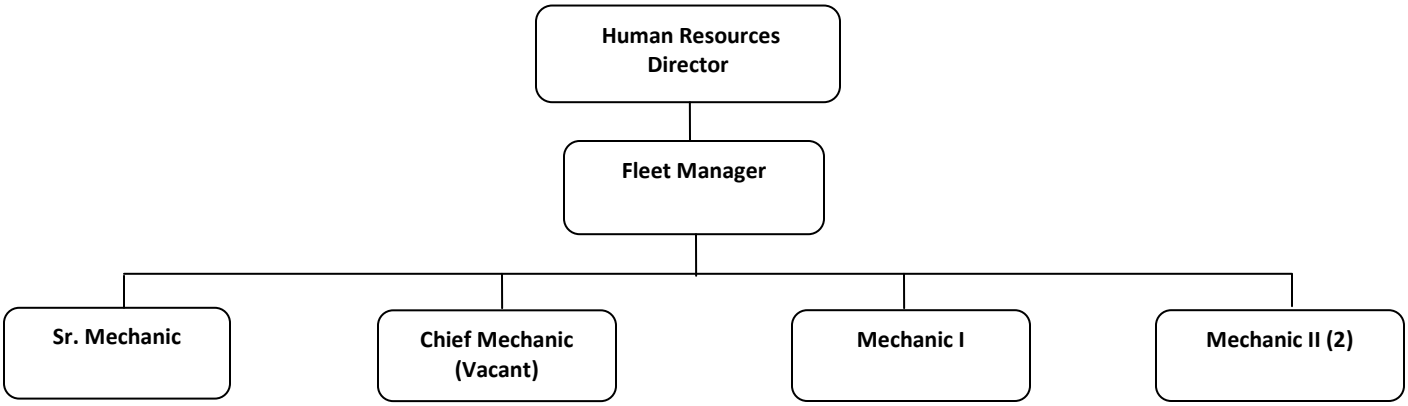
PERFORMANCE INDICATORS & TARGETS

Key Performance Indicators	FY 09/10 Actual	FY 10/11 Actual	FY 11/12 Target
CUSTOMER SERVICE INDICATORS			
Facilities Management Satisfaction Rating (1-10 scale)	8	9.2	9.5
Janitorial Satisfaction Score (1-10 scale)	7	8.2	8.3
FINANCIAL INDICATOR			
Net Cost Reductions from Energy Consumption	N/A	$3,258.00	$1,200.00
OPERATIONAL INDICATORS			
Average Janitorial Service Staff Survey Response Rate	N/A	34%	40%
Energy Consumption Reduction (kWh)	20,979	27,152	10,000
Greenhouse Gases Reduced (CO_2e)	15.07	24.9	7.2

FLEET MANAGEMENT DEPARTMENT
BUSINESS PLAN & KEY PERFORMANCE INDICATORS

MISSION STATEMENT:	CORE FUNCTIONS:
To efficiently maintain a safe and reliable fleet of City's vehicles.	• Preventive maintenance and repairs of vehicles and equipment • Fleet management and replacement
CHALLENGES: • Increasing costs associated with maintaining an aging fleet • Skill level keeping pace with evolving technology	**BUSINESS ASSUMPTIONS:** • Vehicle replacement cycles will be increased

Organizational Structure



FY 2011-2012 GOALS AND OBJECTIVES

Goal #1
Deliver Quality Services Equitably and Respectfully

Department Goal
Ensure longevity of City vehicles

Objective

- Objective 1: Improve preventative maintenance management system to improve the scheduled preventative maintenance adherence rate of **30%** by September 2012.

Performance Indicator

Scheduled Preventative Maintenance Adherence Rate *– Number of vehicles brought in for service within 30 days or 300 miles of required service (service required every 3 months or 3k miles) compared to total number of vehicles requiring preventative maintenance*

KEY PERFORMANCE INDICATORS & TARGETS

Key Performance Indicators	FY 09/10 Actual	FY 10/11 Actual	FY 11/12 Target
OPERATIONAL INDICATOR			
Scheduled Preventative Maintenance Adherence Rate	N/A	N/A	30%

POLICE DEPARTMENT

Overview

The Police Department is here to protect our citizens and visitors by working with them to prevent, and solve, crime. Visible patrol with marked police vehicles deters crime and allows citizens to readily locate an officer when they are in need. Dispatching services provide a quick and efficient means to summon police assistance through non-emergency and 911 calling.

Officers attend community and business meetings to exchange information concerning crime trends as well as to identify citizens' needs and answer questions. Numerous crime prevention specific events were held this year and the Police Department sponsored Winter Garden's fourth annual National Night Out crime prevention event in cooperation with Target stores and the Winter Garden Village mall. The Police Department's programs are designed for close interaction with our citizens to strengthen partnerships between citizens and their police. Through these close interactions and community focus, the police strive to create a safe community to work, live and play in by policing and problem solving with our citizens and businesses.

Youth programs remain a priority for the Police Department. They continued their partnership with the Center for Drug Free Living to provide a midnight basketball program at the Magic Gym, they continued their partnership with the First Baptist Church of Winter Garden to provide a summer youth camp for at-risk children, and officers actively participate in the Restorative Justice Program (a criminal diversion program for juvenile offenders).

Traffic enforcement activities, through the deployment of specially trained officers, were targeted at maintaining safe roadways for citizens and visitors. The Traffic Enforcement Unit allows for improved identification of traffic issues and consistent efforts to address those issues as a team. Their activities also include educational programs related to DUI, pedestrian safety education, and other traffic safety issues. Community meetings were attended by traffic enforcement officers specifically focusing on traffic issues in the communities.

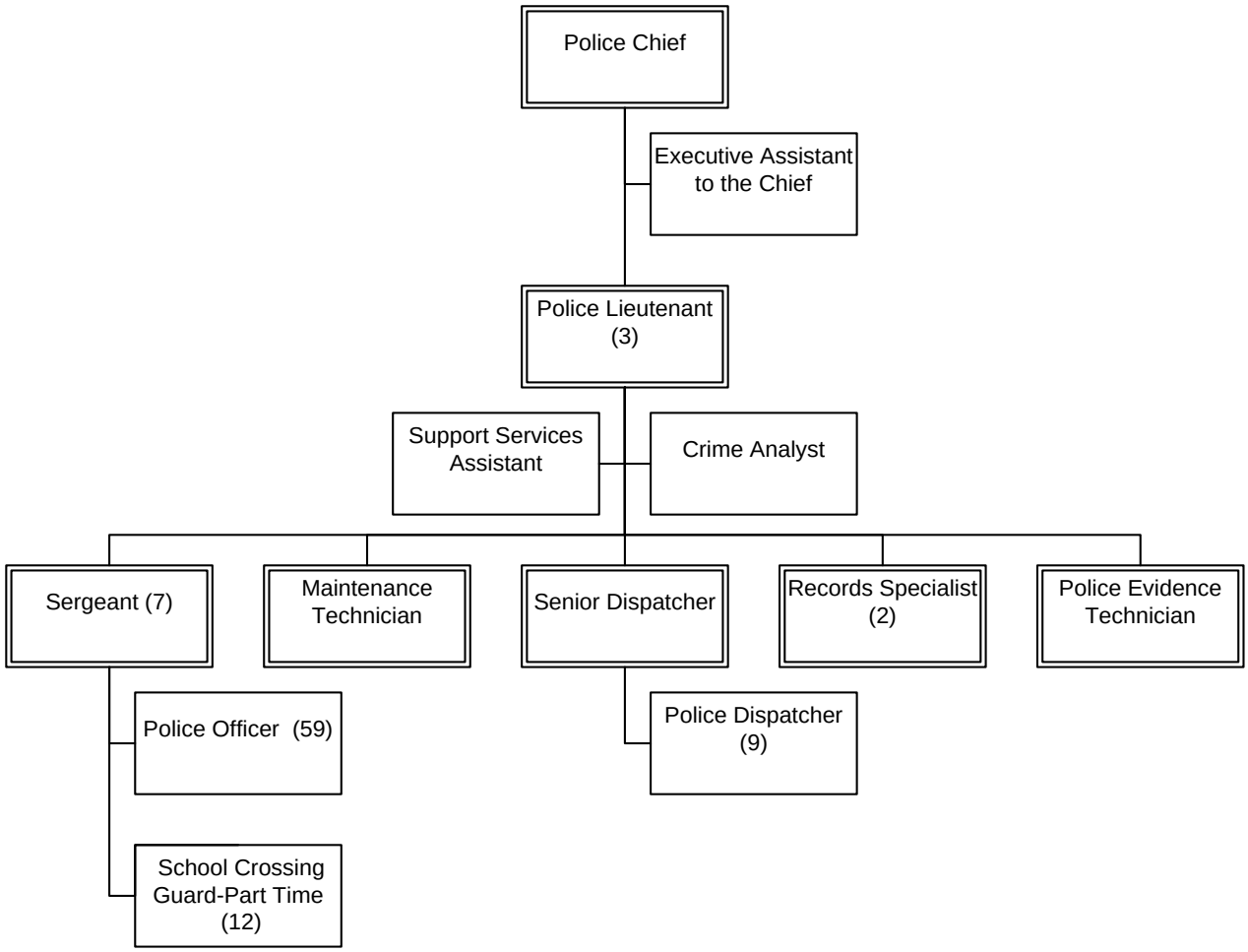
Specially trained officers are assigned to the Criminal Investigations Unit to conduct follow-up work on unsolved reported crimes to identify and apprehend offenders. Hundreds of criminal cases are assigned, each year, to Detectives for follow up investigation in which the majority are cleared either by arrest, charges being filed or prosecution not being desired by the victim.

POLICE DEPARTMENT

BUSINESS PLAN & KEY PERFORMANCE INDICATORS

MISSION STATEMENT:	CORE FUNCTIONS:
Create safe communities by building partnerships to prevent crime and utilizing modern technology to target criminal activities.	• Patrol • Criminal Investigations • Community Oriented Policing • Forensics • Dispatch (911 and Non-Emergency Services)
CHALLENGES: • Prolonged economic pressures could increase crime and negatively affect police resources • Citizen's apathy towards public safety initiatives • Increased traffic crashes due to road construction on major arteries	**BUSINESS ASSUMPTIONS:** • Citizens will respond favorably to outreach efforts • Economy will stabilize • Staffing levels will remain • Sufficient forfeiture revenue to support 'at risk youth' programs

Organizational Structure



FY 2011-2012 GOALS AND OBJECTIVES

Goal #1

Department Goal

Increase sense of safety throughout downtown and all residential communities

Objectives

- Objective 1: Identify and address crime trends to improve the perceived 'safety from property crime index' from **71%** to **75%** by September 2013.
- Objective 2: Expand Crime Prevention initiatives to improve the 'crime prevention index' from **83%** to **85%** by September 2013.
- Objective 3: Provide proactive education and community awareness through increased use of technology-based solutions to improve the 'average safety in your neighborhood index' from **89%** to **90%** by September 2013.
- Objective 4: Improve patrol presence and activity throughout the downtown district to increase the overall 'safety in downtown Winter Garden after dark index' from **82%** to **85%** by September 2013.

Performance Indicators

Safety from Property Crimes Index *– Percentage of citizens who feel safe from property crimes*
Crime Prevention Index *– Percentage of citizens who feel positive about crime prevention efforts throughout the City*
Average Safety in Your Neighborhood Index *– Combined percentage rating of citizens who feel positive about safety in their neighborhood during the day and after dark*
Safety in Downtown Winter Garden After Dark Index *– Percentage of citizens (residents and merchants) who feel safe after dark in Winter Garden's downtown district*

KEY PERFORMANCE INDICATORS & TARGETS

Key Performance Indicators	FY 09/10 Actual	FY 10/11 Actual	FY 11/12 Target
CUSTOMER SERVICE INDICATORS			
Safety From Property Crime Index	51%	71%	N/A
Crime Prevention Index	60%	83%	N/A
Average Safety in Your Neighborhood Index	80%	89%	N/A
Safety in Downtown Winter Garden after Dark Index	68%	82%	N/A

Targets denoted by N/A reflect non-measurement year for bi-annual Citizen Survey

FIRE DEPARTMENT

Overview

The Winter Garden Fire Rescue Department operates out of three fire stations, outfitted with state of the art vehicles and equipment strategically located throughout the City to provide an exceptional level of service. The department consists of 46 personnel. All of Winter Garden's Firefighters are certified to meet the professional Firefighter qualifications for the State of Florida and are medically trained as either Emergency Medical Technicians or Paramedics.

Fire/Rescue personnel respond to emergencies with two ALS (Basic Life Support) engines, one ALS tower (aerial) truck, and an ALS (Advanced Life Support) Medic unit. The department has two reserve engines, a reserve medic unit, and a woods truck. In 2010, these units responded to over 3,900 alarms which generally included fires, medical calls, hazardous material calls, vehicle accidents, and other calls for assistance.

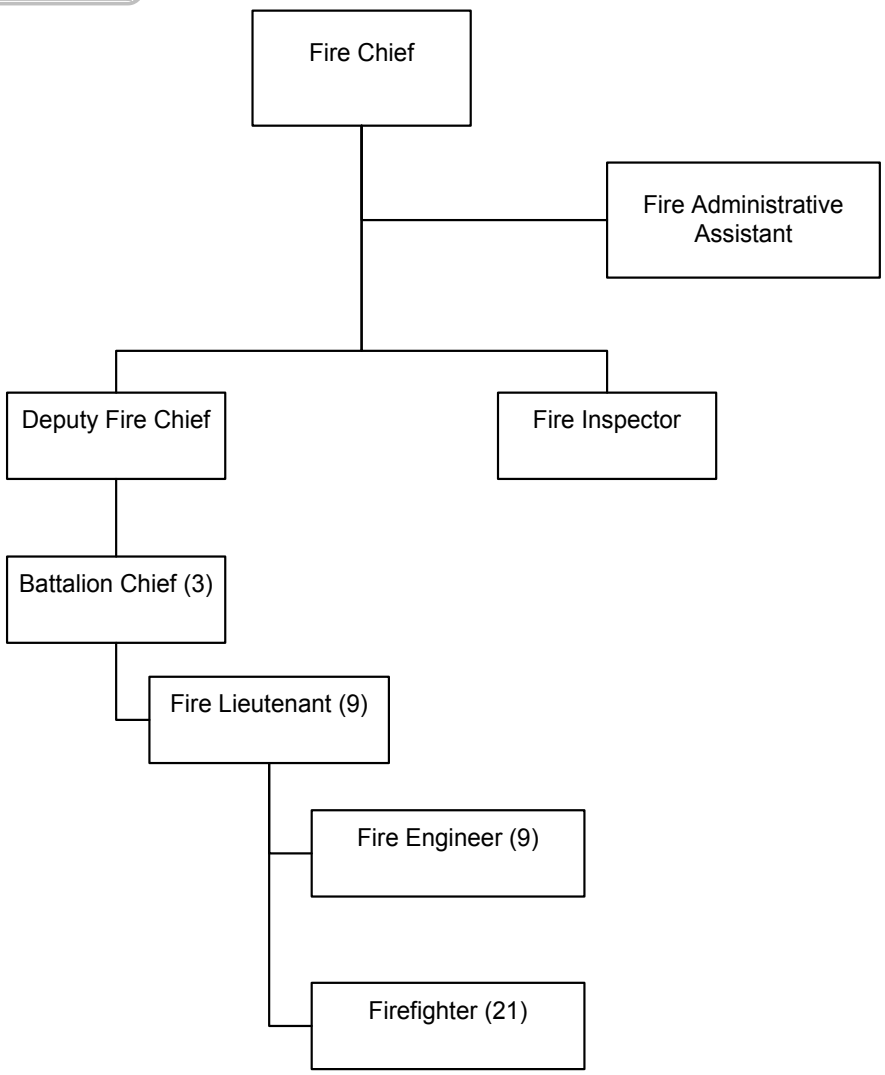
The Fire/Rescue Department provides joint response services with the Orange County Fire Rescue Division and the City of Ocoee Fire Department. The department utilizes a 2-tier rescue system, in which medical patients are treated by the fire department until the arrival of an ambulance from Health Central Paramedic Service, at which time the Winter Garden Fire/Rescue Department transfers patient care to Health Central. Health Central then transports the patients to the hospital.

FIRE/RESCUE DEPARTMENT

BUSINESS PLAN & KEY PERFORMANCE INDICATORS

MISSION STATEMENT:	CORE FUNCTIONS:
Protect life and property from fire and other emergencies within our community through public education, fire code management, and timely responses to incidents.	• Fire, medical, and other incident responses • Fire inspections • Emergency Preparedness
CHALLENGES: • Limited funding to maintain service levels in a tough economy • Effective implementation of creative staffing solutions due to inexperienced employees	**BUSINESS ASSUMPTIONS:** • Sufficient funding to accomplish the goals of the department • Reliable dispatching/communication services • Citizens will respond well to outreach efforts

Organizational Structure



FY 2011-2012 GOALS AND OBJECTIVES

Goal #1
Ensure a Safe Community

Department Goal

Protection and preservation of life and property

Objectives

- Objective 1: Prepare community for natural disasters and other emergency situations by rolling out an emergency awareness campaign/program and distributing resource kits to improve the 'emergency preparedness satisfaction index' from **68%** to **75%** September 2013.
- Objective 2: Improve the 'fire prevention & education satisfaction index' from **82%** to **86%** through a continued fire prevention outreach campaign to conduct smoke detector inspections in all manufactured homes by September 2013.
- Objective 3: Expand the Citizen/Business Owner CPR training program to improve the 'CPR certified per 1,000 residents ratio' of **3.26** to **6.2** (where for every 1,000 residents there are 6 individuals in the community trained to use CPR) by September 2012.

Performance Indicators

Emergency Preparedness Satisfaction Index – *Percentage of Citizens who feel positive about how prepared the Fire Department is for emergencies*

Fire Prevention & Education Satisfaction Index *– Percentage of Citizens who feel positive about the Department's efforts to promote fire prevention and education*

CPR Certified / 1,000 Residents Ratio *– The number of individuals (residents and business owners) who were CPR trained and certified to-date compared to per 1,000 Winter Garden residents in any given year. (Formula: Total number of residents CPR trained / (Total City population (34,000) divided by 1,000 = 34). Alternatively, this measure reflects the number of WG residents who are trained in CPR life-saving techniques on a per 1,000 residents basis.*

Goal #2
Provide Sound Fiscal Management

Department Goal

Improve control of Fire Department's operating cost

Objective

- Objective 1: Establish, implement and monitor a firefighter staffing plan to include policies and management practices that will reduce 'labor cost percentage of total Fire Department expenses' from **88.4%** to **83.3%** and 'over-time cost percentage of total Fire Department expenses' from **7%** to **5.5%** by September 2013.

Performance Indicators

Labor Cost % of Total Fire Dept. Expense *– Labor expenditures (salaries, wages, OT and benefits in dollars) realized monthly/annually compared to total Fire & Rescue Department expenditures (Unaudited)*
Fire Labor Expense Variance to Budget *– Difference or change (in dollars) between actual and budgeted labor expenditures in the Fire & Rescue Dept.(Unaudited)*
Over-Time Cost % of Total Fire Dept. Expenses *– Total labor over-time expenses (in dollars) realized monthly/annually compared to total Fire & Rescue Department expenditures (Unaudited)*
Fire OT Expense Variance to Budget *– Difference or change (in dollars) between actual and budgeted over-time expenditures in the Fire & Rescue Dept.(Unaudited)*

KEY PERFORMANCE INDICATORS & TARGETS

Key Performance Indicators	FY 09/10 Actual	FY 10/11 Actual	FY 11/12 Target
CUSTOMER SERVICE INDICATORS			
Emergency Preparedness Satisfaction Index	58%	68%	N/A
Fire Prevention & Education Satisfaction Index	71%	82%	N/A
FINANCIAL INDICATORS			
Labor Cost % of Total Fire Dept. Expense	73.7%	85.6%	83.3%
Fire Labor Expense Variance to Budget	($242,543)	($462,018)	($135,000)
Over-Time Cost % of Total Fire Dept. Expenses	7.3%	6.8%	5.5%
Fire OT Expense Variance to Budget	($154,529)	($92,865)	($37,700)
OPERATIONAL INDICATORS			
CPR Certified / 1,000 Residents Ratio	2.94	3.26	6.2

Targets denoted by N/A reflect non-measurement year for bi-annual Citizen Survey

PARKS AND RECREATION

Overview

The Parks and Recreation Department consists of four unique divisions that serve the community in a variety of roles and functions.

The Parks Division consists of 10 staff members that take care of over 126 acres of landscaping, athletic courts, playgrounds, athletic fields and other recreation facilities and equipment.

The Recreation Division consists of 5 ½ full time employees and over 60 part-time and contractual staff that program and lead a wide variety of recreational programs including youth camps, aquatics programs, instructional classes, athletic leagues, and senior citizen programs.

The Special Event Division budget does not have personnel dedicated to this function, but it provides the funding necessary to host six major community events as well as the Friday night concert series and other smaller functions.

The Facilities Division includes 1 ½ positions that rent and maintain the various rental properties owned and operated by the city.

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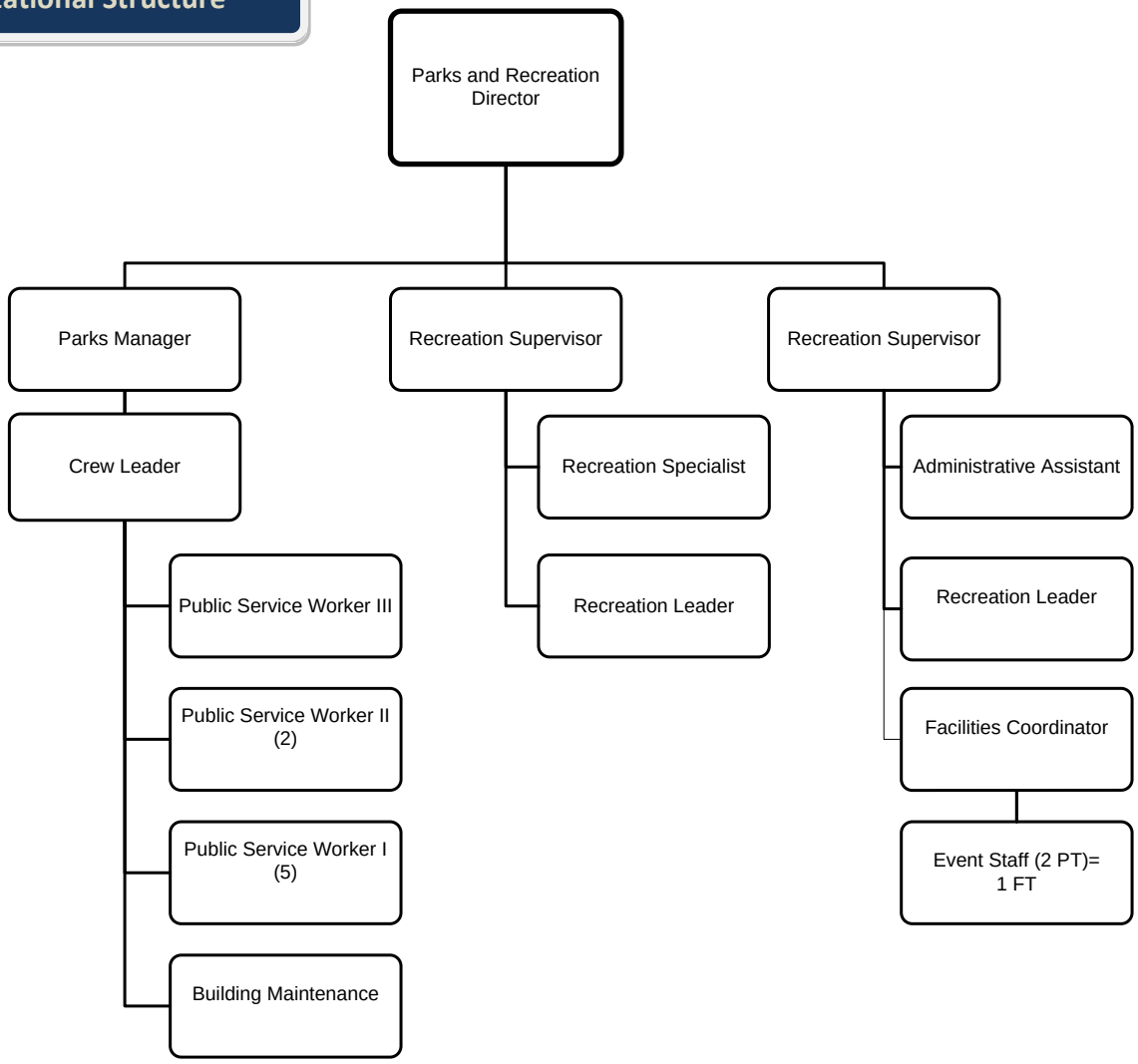
PARKS AND RECREATION DEPARTMENT
BUSINESS PLAN & KEY PERFORMANCE INDICATORS

MISSION STATEMENT:	CORE FUNCTIONS:
To provide first-class recreation programs, parks, and facilities desired by all customers to ensure exceptional leisure experiences.	• Provide active and passive recreational facilities for individuals, families and local athletic groups • Provide programs and events that cater to diverse leisure needs
CHALLENGES: • Budget restraints could cause Parks and Recreation programs to be reduced or eliminated • Possible lack of taxpayer support for increased athletic field space • Insufficient demand to justify certain programs	**BUSINESS ASSUMPTIONS:** • Residents and visitors will continue to have a desire to participate in recreational activities • Availability of appropriate funding to carry out programming

Organizational Structure



FY 2011-2012 GOALS AND OBJECTIVES

Goal #1
Provide an Attractive Community

Department Goal
Keep pedestrian areas and landscapes beautiful

Objective

- Objective 1: Continuously evaluate and improve hardscape and landscape maintenance to increase the 'pedestrian and landscape areas satisfaction index' from **79%** to **90%** by September 2013.

Performance Indicators

Pedestrian and Landscape Areas Satisfaction Index *- Percentage of citizens who feel positive about the way the City maintains its hardscape and landscape areas*
Downtown Pedestrian and Landscape Areas Satisfaction Rating - *Percentage of Local Downtown Businesses (surveyed) that felt positive about the appearance/maintenance quality of Downtown's pedestrian and landscape areas*

Goal #2
Provide Recreation, Arts and Culture

Department Goal
Provide a variety of quality parks, facilities, recreational and cultural experiences
Provide diverse and high quality micro public events

Objectives

- Objective 1: Improve quality of recreation programs through enhanced survey methods and utilizing target marketing strategies to increase the 'participated in a recreation program or activity satisfaction index' from **40%** to **45%** and 'recreational opportunities satisfaction index' from **79%** to **85%** by September 2013.
- Objective 2: Develop and implement targeted specialized events to increase the economic impact for the Downtown District to achieve a Downtown Business Event Satisfaction Rating of **90%** by September 2012.

Performance Indicators

Participated in a Recreation Program or Activity Satisfaction Index *- Percentage of citizens who have participated in a Winter Garden recreation program or activity*
Recreational Opportunities Satisfaction Index *- Percentage of residents who view recreational opportunities as good or excellent*
Downtown Business Event Satisfaction Rating *- Percentage of businesses that rated each Winter Garden event as good or excellent for their business*

KEY PERFORMANCE INDICATORS & TARGETS

Key Performance Indicators	FY 09/10 Actual	FY 10/11 Actual	FY 11/12 Target
CUSTOMER SERVICE INDICATORS			
Pedestrian and Landscape Areas Satisfaction Index	N/A	79%	N/A
Downtown Pedestrian and Landscape Areas Satisfaction Rating	N/A	N/A	80%
Participated in a Recreation Program or Activity Satisfaction Index	35%	40%	N/A
Recreational Opportunities Satisfaction Index	60%	79%	N/A
Downtown Business Event Satisfaction Rating	N/A	N/A	90%

Targets denoted by N/A reflect non-measurement year for bi-annual Citizen Survey

PUBLIC SERVICES

Overview

The Public Services Department is made up of several Operations and Maintenance Divisions providing a variety of services to the citizens of Winter Garden as well as the business community. These divisions are: Water Treatment, Wastewater Treatment, Water/Reclaimed Water Distribution, Wastewater/Stormwater Collection, Streets Maintenance, Solid Waste, Environmental Services, Cemetery and Administration of these divisions.

The Department's activities include day-to-day maintenance and operations related to city services, as well as short and long range planning of capital improvements to the City's infrastructure, consisting of roadways, drainage systems, water and sewer systems and water supplies.

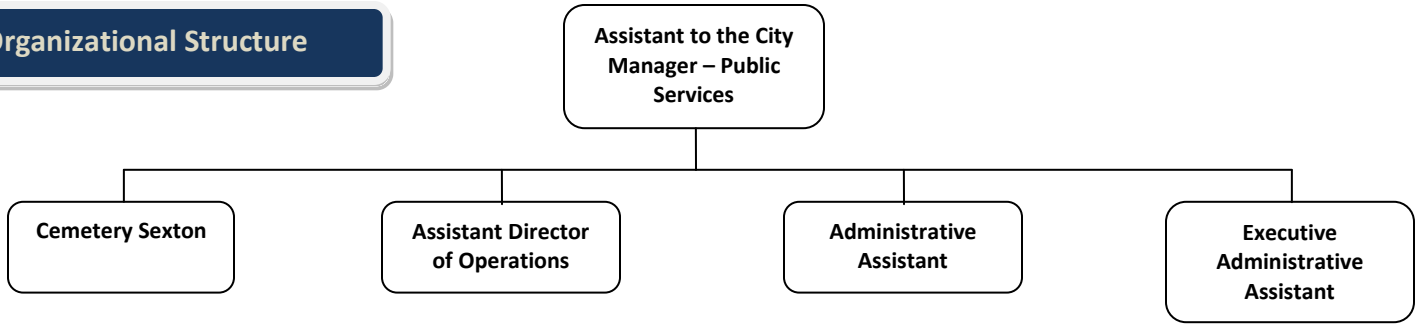
The Public Services staff works closely with citizens, business owners, developers and contractors to address their concerns in a timely and efficient manner.

The Public Services Management acts as the City's liaison to State and Federal Environmental Regulatory Agencies.

PUBLIC SERVICES DEPARTMENT
ADMINISTRATION/CEMETERY DIVISIONS
BUSINESS PLAN & KEY PERFORMANCE INDICATORS

MISSION STATEMENT:	CORE FUNCTIONS:
Administration: To facilitate the provision and maintenance of high quality infrastructure to efficiently deliver safe, reliable and responsive services. **Cemetery:** To compassionately assist family members with the planning of cemetery needs of our customers.	• Management of Public Services Divisions • Liaison to State & Federal Regulatory Agencies • Assist with cemetery needs and maintain attractive cemetery grounds
CHALLENGES:	**BUSINESS ASSUMPTIONS:**
• Less than desirable relationship with Orange County • Reliance on State and Federal Regulatory Agencies for approvals (permits and other requirements) • Declining Impact Fee funding for roadway and utility projects	• Approval of new water, stormwater, and wastewater rates in fiscal year 2010. • Implementation of Phase II Reclaimed Water Project

Organizational Structure



FY 2011-2012 GOALS AND OBJECTIVES

Goal #1
Preserve the Natural Environment

Department Goal

More environmentally friendly city focused on reducing septic discharge and ground water withdrawals

Objective

- Objective 1: Enhance wastewater and reclaimed water infrastructure to ensure NPDES/DEP compliance and expand system for future growth to reduce the volume of ground water withdrawals by **10%** from **1,819** to **1,637** annually by September 2014.

Performance Indicator

Volume of Ground Water Withdrawals *– Number of million gallons of water being pumped out of the aquifer by the City*

Goal #2
Provide Sound Fiscal Management

Department Goal
City capital improvements provided at a low cost

Objective

- Objective 1: Develop and execute a plan to acquire external funding to facilitate infrastructure improvements by achieving a capital improvements external funding rate of **11%** by September 2013.

Performance Indicators

Capital Improvements External Funding Rate – *Percentage of external funding received for capital improvements compared to total capital cost required*
Capital Improvements External Funding Received *– Monetary value received from external sources to fund capital projects*

Goal #3
Maintain Quality Services and Infrastructure

Department Goal
Reduce flooding incidents from adverse weather conditions

Objective

- Objective 1: Develop and implement a Stormwater Master Plan to reduce severe flooding incidents by **75%** from **14** incidents to **6** incidents by June 2012.

Performance Indicator

Total Number of Severe Flooding Incidents *– Number of times water collection occurs and results in damage to personal and real property*

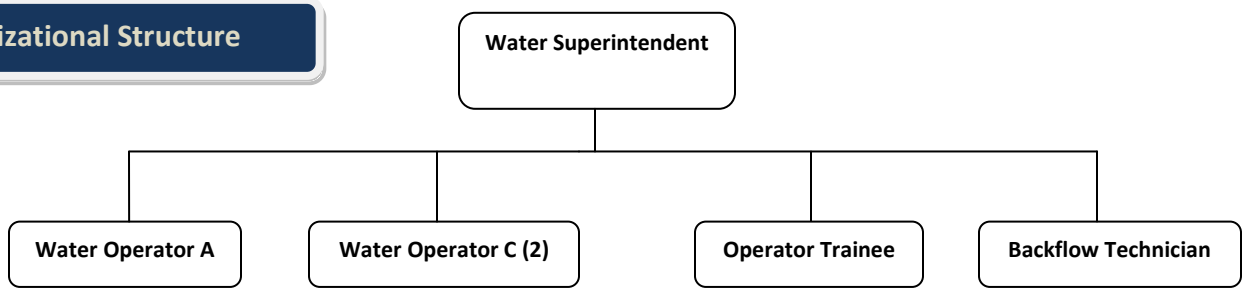
KEY PERFORMANCE INDICATORS & TARGETS

Key Performance Indicators	FY 09/10 Actual	FY 10/11 Actual	FY 11/12 Target
FINANCIAL INDICATORS			
Capital Improvements External Funding Rate	N/A	3.3%	11%
Capital Improvements External Funding Received	N/A	$300,000	$400,000
OPERATIONAL INDICATORS			
Volume of Ground Water Withdrawals (in million gallons)	2,229	1,819	1,637
Total Number of Flooding Incidents	14	0	6

PUBLIC SERVICES DEPARTMENT
WATER TREATMENT & PUMPING DIVISION
BUSINESS PLAN & KEY PERFORMANCE INDICATORS

MISSION STATEMENT:	CORE FUNCTIONS:
Provide quality and safe drinking water.	• Provide safe drinking water • Maintain water system pressures and flows
CHALLENGES: • St. John River Water Management District requirements for Alternative Water Supply Projects	**BUSINESS ASSUMPTIONS:** • Water and Wastewater Master Plan will identify areas where additional water storage capacity is needed • Restoring service of elevated storage tanks will reduce pumping and power costs • Reduction in water consumption and production will occur through water conservation measures

Organizational Structure



FY 2011-2012 GOALS AND OBJECTIVES

Goal #1
Maintain Quality Services and Infrastructure

Department Goals

Compliance with Consumptive Use Permit
Raise consumer confidence in the City's drinking water

Objectives

- Objective 1: Improve public education program to increase the 'drinking water index' from **66%** to **70%** by September 2013.
- Objective 2: Ensure quality delivery of water services to City neighborhoods by maintaining a water pressure level of 50 psi **90% of the time** by September 2012.

Performance Indicators

Drinking Water Index *– Percentage of citizens who feel positive about drinking water taste and drinking water pressure. Represents an average of combined NCS Survey scores for both water taste and water pressure.*

Percentage of time Water Pressure >= 50 psi *– Percentage of times the water pressure reads at least 50 psi when conducting flow and static testing of neighborhood fire hydrants*

KEY PERFORMANCE INDICATORS & TARGETS

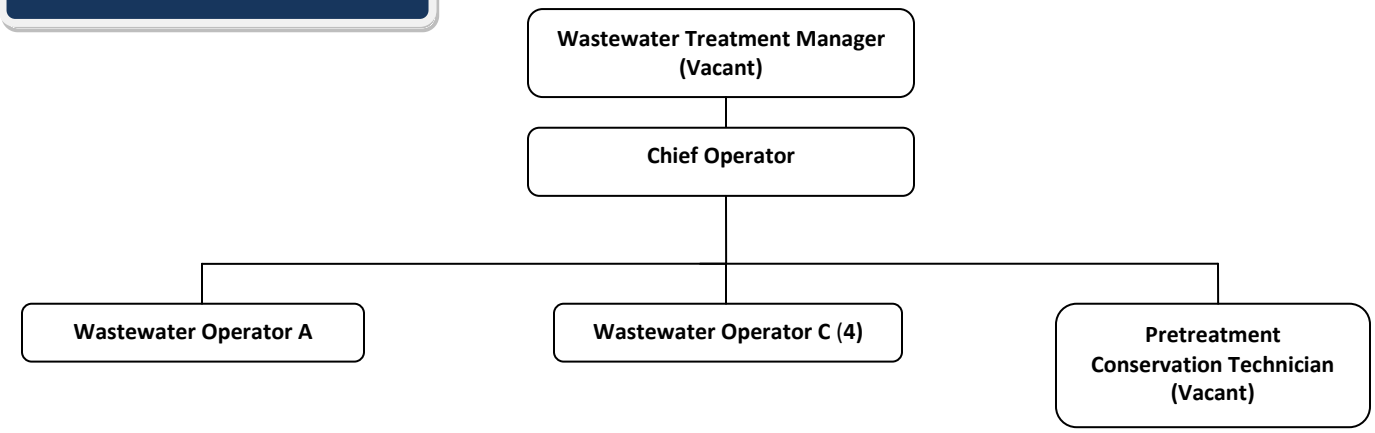
Key Performance Indicators	FY 09/10 Actual	FY 10/11 Actual	FY 11/12 Target
CUSTOMER SERVICE INDICATOR			
Drinking Water Index	56%	66%	N/A
OPERATIONAL INDICATOR			
Percentage of time Water Pressure >= 50 psi	N/A	91%	90%

Targets denoted by N/A reflect non-measurement year for bi-annual Citizen Survey

PUBLIC SERVICES DEPARTMENT
WASTEWATER & RECLAIMED WATER DIVISION
BUSINESS PLAN & KEY PERFORMANCE INDICATORS

MISSION STATEMENT: To protect the natural environment through sound environmental practices with wastewater and reclaimed water treatment.	**CORE FUNCTIONS:** • Treatment of sewage to FDEP Permit levels • Production of reclaimed water
CHALLENGES: • Excessive rainfall leading to higher infiltration to the collection system • Reliance on third party for sludge removal	**BUSINESS ASSUMPTIONS:** • City will be able to continue to dispose of the sludge produced by the treatment plant • Phase two of the reclaimed water system will be operational

Organizational Structure



FY 2011-2012 GOALS AND OBJECTIVES

Goal #1
Maintain Quality Services and Infrastructure

Department Goal

Improve odor control at wastewater treatment facility

Objective

- Objective 1: Continue to evaluate and implement odor control solutions to reduce odors effects from the wastewater treatment facility and decreasing the number of odor complaints to **3** per year by September 2012.

Performance Indicators

Number of Odor Complaints – *Number of unique complaints by residents regarding the smell emitted from the wastewater facility*
Number of Repeat Odor Complaints *- Number of complaints by residents who have complained previously regarding the smell emitted from the wastewater facility*

KEY PERFORMANCE INDICATORS & TARGETS

Key Performance Indicators	FY 09/10 Actual	FY 10/11 Actual	FY 11/12 Target
OPERATIONAL INDICATORS			
Number of Odor Complaints	N/A	10	3
Number of Repeat Odor Complaints	N/A	3	0

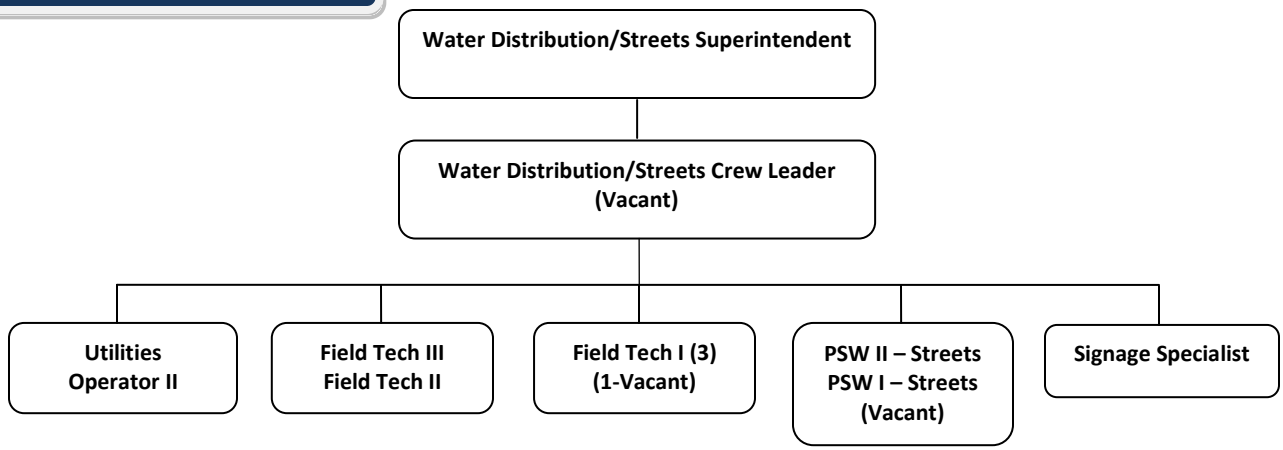
PUBLIC SERVICES DEPARTMENT

WATER & RECLAIMED WATER DISTRIBUTION/STREETS DIVISION

BUSINESS PLAN & KEY PERFORMANCE INDICATORS

MISSION STATEMENT:	CORE FUNCTIONS:
Water Distribution: Consistently deliver quality potable and reclaimed water to all residents and business owners 24 hours a day and 7 days a week. **Streets**: Preserve and improve the City's roadways and sidewalks to provide safe, durable and efficient commute.	• Provide reliable water services • Provide and maintain roadways and sidewalks • Maintain traffic signs, traffic lights and street lights
CHALLENGES:	**BUSINESS ASSUMPTIONS:**
• Adverse and abnormal weather conditions • Possible unfavorable effects of transitioning traffic signal maintenance from Orange County Traffic Department to a private contractor	• Sufficient water meter audits will be conducted to minimize lost revenues • Reduce costs of traffic signal maintenance by using a private contractor rather than continuing service from Orange County

Organizational Structure



FY 2011-2012 GOALS AND OBJECTIVES

Goal #1
Improve and Maintain Mobility

Department Goal

Improve automobile transportation and pedestrian infrastructure

Objectives

- Objective 1: Execute and perpetually evaluate City street maintenance program to increase the 'street repair/maintenance satisfaction index' from **60%** to **65%** by September 2013.
- Objective 2: Execute and perpetually evaluate City sidewalk maintenance plan to increase the 'sidewalk maintenance satisfaction index' from **72%** to **75%** by September 2013.
- Objective 3: Deploy a traffic communication plan during maintenance activities to increase the 'ease of car travel in Winter Garden satisfaction index' from **72%** to **80%** by September 2013.

Performance Indicators

Street Repair/Maintenance Satisfaction Index – *Percentage of citizens who feel satisfied with street repair and maintenance throughout the City*

% Street Repairs Resolved Within Standard – *Percentage of times street repairs are resolved within establish service standards (Level 1 - 24 hrs; Level 2 - 72 hrs; Level 3 - 10 days)*

Sidewalk Maintenance Satisfaction Index – *Percentage of citizens who feel satisfied with sidewalk maintenance throughout the City*

% of Sidewalk Repairs Resolved Within Standard – *Percentage of times sidewalk repairs are resolved within establish service standards (Level 1 - 24 hrs; Level 2 - 72 hrs; Level 3 - 10 days)*

Ease of Car Travel in Winter Garden Satisfaction Index – *Percentage of citizens who feel satisfied with fluidity of car travel throughout the City (helpfulness and usefulness of signage)*

Goal #2
Maintain Quality Services and Infrastructure

Department Goal

Increase water pressure and minimize water service interruptions for residents

Objective

- Objective 1: Execute water main capital improvements and provide enhanced fire training information to reduce water main breaks by **26%** from **38** to **30** by September 2012.

Performance Indicator

Number of Water Main Breaks– *Number of ruptured water pipe events throughout the City*

KEY PERFORMANCE INDICATORS & TARGETS

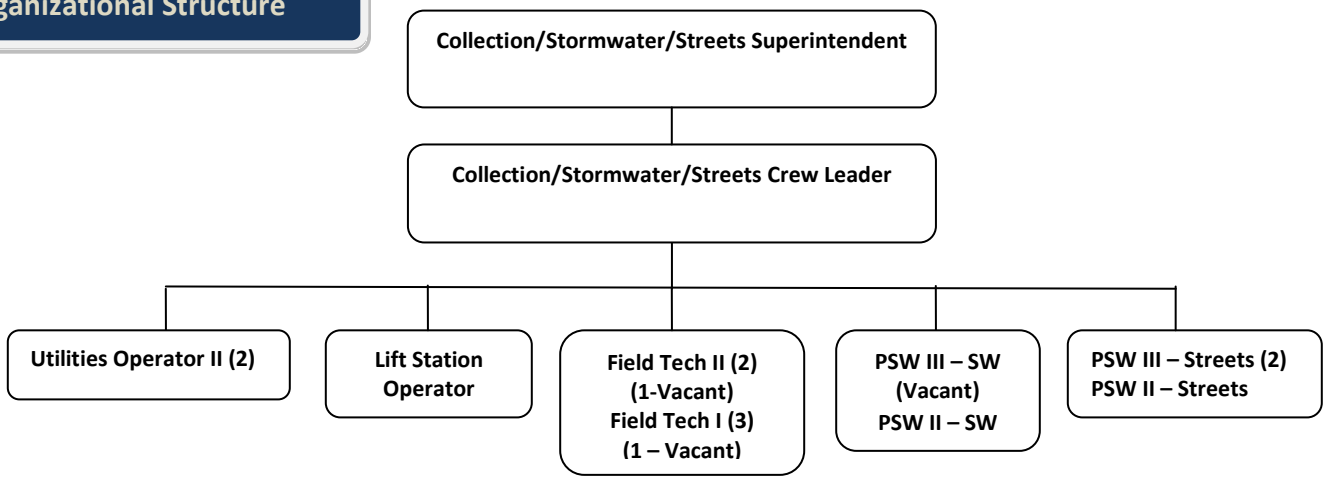
Key Performance Indicators	FY 09/10 Actual	FY 10/11 Actual	FY 11/12 Target
CUSTOMER SERVICE INDICATORS			
Street Repair/Maintenance Satisfaction Index	54%	60%	N/A
Sidewalk Maintenance Satisfaction Index	62%	72%	N/A
Ease of Car Travel in Winter Garden Satisfaction Index	77%	72%	N/A
OPERATIONAL INDICATORS			
% Street Repairs Resolved Within Standard	N/A	100%	100%
% of Sidewalk Repairs Resolved Within Standard	N/A	80%	90%
Number of Water Main Breaks	N/A	38	30

Targets denoted by N/A reflect non-measurement year for bi-annual Citizen Survey

PUBLIC SERVICES DEPARTMENT
WASTEWATER/STORMWATER COLLECTION/STREETS DIVISION
BUSINESS PLAN & KEY PERFORMANCE INDICATORS

MISSION STATEMENT:	CORE FUNCTIONS:
Wastewater/Stormwater Collection: Provide citizens with efficient and responsive collection services for wastewater/stormwater. **Streets:** To keep the City and its gateway corridors attractive, clean and safe for all modes of travel.	• Maintain wastewater and stormwater collection systems • Monitoring lift stations • Mowing and maintenance of street right-of-ways, sidewalks and stormwater ponds
CHALLENGES:	**BUSINESS ASSUMPTIONS:**
• Adverse weather conditions and tropical storms • State and Federal Environmental Mandates • Lack of cooperation from Federal, State and Regional agencies • Lack of funding for Stormwater Action Team (SWAT)	• Purchase of computerized Infrastructure Maintenance Management Work Order System • Approval of new stormwater rates • Approval of new wastewater utility rates

Organizational Structure



FY 2011-2012 GOALS AND OBJECTIVES

Goal #1
Preserve the Natural Environment

Department Goal

Reduce pollution in Lake Apopka through cleaner streets and stormwater systems

Objective

- Objective 1: Improve level of service with street cleaning and stormwater system maintenance to increase the volume of pollutants removed from stormwater drains by **10%** from **487 tons** to **540 tons** of debris removed annually by September 2012.

Performance Indicator

Volume of Pollutants Removed from Stormwater Drains – *Percentage increase or amount of debris, measured in tonnage, that have been extracted from the drainage system to reduce pollution*

Goal #2
Provide an Attractive Community

Department Goal

Keep the City corridors attractive and clean

Objective

- Objective 1: Evaluate and improve procedures for street cleaning and right of way maintenance to increase the 'street cleaning satisfaction index' from **77%** to **82%** by September 2013.

Performance Indicator

Street Cleaning Satisfaction Index *– Percentage of citizens who felt positive about the street cleanliness throughout the City*

Goal #3
Maintain Quality Services and Infrastructure

Department Goal

Prolong the service life of the City's infrastructure
Reduce citizen stormwater complaints

Objectives

- Objective 1: Improve sewer preventative maintenance to increase the 'sewer satisfaction index' from **85%** to **88%** by September 2013.
- Objective 2: Improve the review and resolution of citizen stormwater complaints and requests by developing the Stormwater Action Team (SWAT) to increase the 'stormwater drainage satisfaction index' from **79%** to **80%** by September 2013.

Performance Indicators

Sewer Satisfaction Index – *Percentage of citizens who feel positive about the City's sewer services*
Linear Feet of Sewer Pipes Cleaned *– Distance in linear feet of sewer pipes cleaned for scheduled troublesome areas throughout the City*
% of Calls Responded To Within 45 Minutes *– Number of sewer line blockage service requests (calls by residents) responded to within 45 minutes compared to total number of sewer line blockage service request responses*
% of Total Sewer Pipes Cleaned *– Percentage of sewer pipes (in linear feet) cleaned and maintained compared to total sewer pipes in the City's system.*
Stormwater Drainage Satisfaction Index *– Percentage of citizens who feel positive about stormwater drainage*

KEY PERFORMANCE INDICATORS & TARGETS

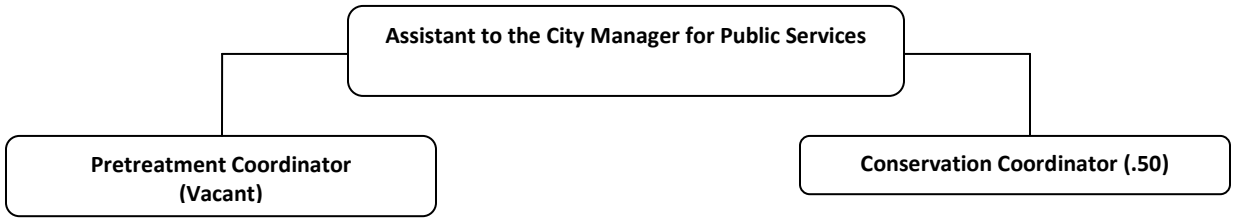
Key Performance Indicators	FY 09/10 Actual	FY 10/11 Actual	FY 11/12 Target
CUSTOMER SERVICE INDICATORS			
Street Cleaning Satisfaction Index	67%	77%	N/A
Sewer Service Satisfaction Index	76%	85%	N/A
Stormwater Drainage Satisfaction Index	71%	79%	N/A
OPERATIONAL INDICATORS			
Volume of Pollutants Removed from Stormwater Drains (in tons)	312	487	540
Linear Feet of Sewer Pipes Cleaned	N/A	94,510	120,000
% of Calls Responded to Within 45 Minutes	N/A	100%	100%
% of Total Sewer Pipes Cleaned	N/A	9.6%	20%

Targets denoted by N/A reflect non-measurement year for bi-annual Citizen Survey

PUBLIC SERVICES DEPARTMENT
ENVIRONMENTAL SERVICES DIVISION
BUSINESS PLAN & KEY PERFORMANCE INDICATORS

MISSION STATEMENT:	CORE FUNCTIONS:
Provide environmentally sound solutions for industrial wastewater pretreatment and water conservation practices.	• Administer Water Conservation Program • Administer Industrial Wastewater Pretreatment Program
CHALLENGES:	**BUSINESS ASSUMPTIONS:**
• Meeting St. Johns River Water Management District's requirements for the reduction in water consumption through water conservation • Unfunded FDEP's requirements for reductions in oils, fats and grease that enter the City's wastewater system	• Enforcement of the new water conservation irrigation rules will reduce water consumption • Water conservation public education will reduce water consumption • Public education related to properly disposing of cooking oil and grease will reduce wastewater operations expenses

Organizational Structure



FY 2011-2012 GOALS AND OBJECTIVES

Goal #1
Maintain Quality Services and Infrastructure

Department Goal

Reduce Fats, Oils and Grease (F.O.G.) from the wastewater stream through industrial pretreatment public education

Objective

- Objective 1: Reduce grease in wastewater by educating restaurant owners on grease trap maintenance to achieve a restaurant site inspection compliance rate of **75%** by September 2012.

Performance Indicator

Restaurant Site Inspection Compliance Rate *– Percentage of restaurants that successfully pass grease trap inspections compared to total restaurants inspected*

Goal #2

Department Goal

Protect groundwater resources through water conservation

Objective

- Objective 1: Ensure compliance with St John's Water allocation through proactive conservation awareness efforts and by **not exceeding** the allowable groundwater withdrawal restrictions of **5.54** million gallons/day for calendar year 2011, **5.71** million gallons/day for calendar year 2012 and **5.83** million gallons/day for calendar year 2013.

Performance Indicators

Million Gallons / Day in Groundwater Withdrawals *– Amount of groundwater measured in million gallons per day that the City withdrew per calendar year as outlined and defined in the City's St. John's consumptive use permit*

Water Conservation Participation Index *– Results from Citizen Survey indicating how many people practice some form of water conservation (at least 13 or more times per year)*

KEY PERFORMANCE INDICATORS & TARGETS

Key Performance Indicators	FY 09/10 Actual	FY 10/11 Actual	FY 11/12 Target
CUSTOMER SERVICE INDICATOR			
Water Conservation Participation Index	N/A	53%	N/A
OPERATIONAL INDICATORS			
Restaurant Site Inspection Compliance Rate	N/A	N/A	75%
Million Gallons / Day in Groundwater Withdrawals	5.88	5.31	5.54

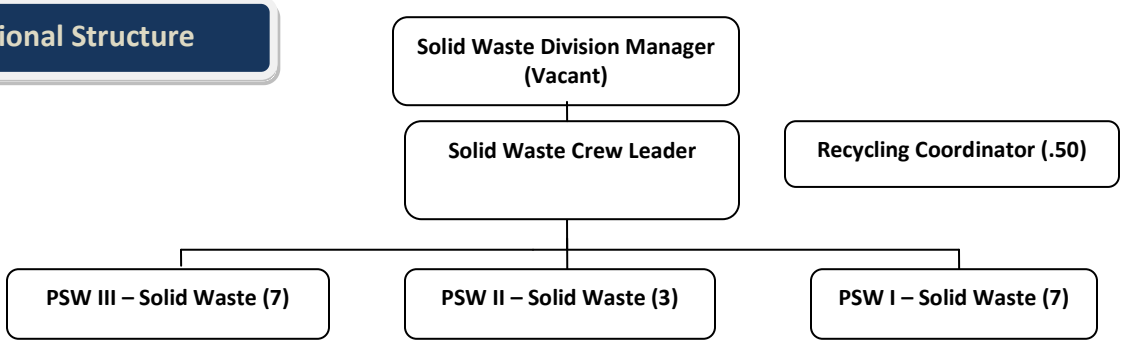
Targets denoted by N/A reflect non-measurement year for bi-annual Citizen Survey

PUBLIC SERVICES DEPARTMENT
SOLID WASTE DIVISION
BUSINESS PLAN & KEY PERFORMANCE INDICATORS

MISSION STATEMENT:
Provide responsive and efficient collection and disposal of solid waste.
	CORE FUNCTIONS:
	• Collection and removal of solid waste materials
	  o Residential/Commercial garbage
	  o Recyclables
	  o Yard Waste

CHALLENGES: • Excessive employee turnover • Public apathy towards recycling	**BUSINESS ASSUMPTIONS:** • The Orange County Landfill will continue to accept solid waste from the City of Winter Garden • There will be a continued market or demand for recycled materials • Vehicles and equipment will be properly maintained in a timely manner • Public will comply with disposal requirements

Organizational Structure



FY 2011-2012 GOALS AND OBJECTIVES

Goal #1
Preserve the Natural Environment

Departmental Goals

Improve the natural environment through increased recycling awareness
Reduce the amount of solid waste going into the landfill

Objective

- Objective 1: Improve the recycling awareness public outreach effort to increase the citizen rating of 'recycled used paper, cans or bottles from your home survey index' from **87%** to **90%** by September 2013.

Performance Indicator

Recycled Used Paper, Cans or Bottles from Your Home Survey Index – *Percentage of citizens who recycled paper, cans, or bottles at home*

KEY PERFORMANCE INDICATORS & TARGETS

Key Performance Indicators	FY 09/10 Actual	FY 10/11 Actual	FY 11/12 Target
CUSTOMER SERVICE INDICATOR			
Recycled Used Paper, Cans or Bottles from Your Home Survey Index	78%	87%	N/A

Targets denoted by N/A reflect non-measurement year for bi-annual Citizen Survey

ENGINEERING DEPARTMENT

Overview

The Engineering Department consists of six people who provide their professional expertise to the City. Its scope includes overseeing and managing current infrastructure projects and planning for future projects.

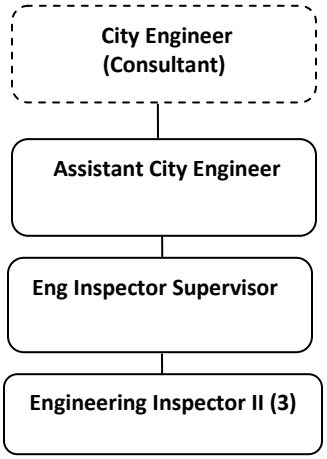
The Department performs engineering and technical services for city departments, including design work and contract administration for streets, bridges, sidewalks, drainage and other public services projects. Residential and commercial site plans are examined thoroughly to ensure the design and construction of new development is in compliance with strict state and local regulations. Onsite inspections of all infrastructure construction and the review, permitting and inspection of all work in the City's right-of-way assures that what is not seen, the underground maze of pipes, drains and utility lines, meets the same high standards as what is visible to the eye.

Through quality management of special construction projects citywide, the Engineering Department plays an integral role in Winter Garden's future.

ENGINEERING DEPARTMENT
BUSINESS PLAN & KEY PERFORMANCE INDICATORS

MISSION STATEMENT:	CORE FUNCTIONS:
Provide professional engineering services, technical support, and problem resolution for the City as well as private entities through long-term infrastructure planning while ensuring sound project design and quality construction management.	• Stormwater Management/Planning • Monitor, Report and ensure FDEP National Pollutant Discharge Elimination System (NPDES) Compliance • Capital improvement project management • Construction inspections (public and private development) • Public & private plan reviews and consultation • GIS support for City Assets and Infrastructure
CHALLENGES: • Additional unexpected mandates from NPDES and FEMA State and Federal regulatory agencies • Lack of funding for Stormwater Action Team (SWAT)	**BUSINESS ASSUMPTIONS:** • Minimal change orders and schedule delays on construction projects • Sufficient funding for CIP Projects

Organizational Structure



FY 2011-2012 GOALS AND OBJECTIVES

Goal #1
Maintain Quality Services and Infrastructure

Department Goal

Ensure timely completion of all planned CIP projects annually
Ensure regulatory compliance with FDEP/NPDES permit

Objectives

- Objective 1: Re-evaluate current Engineering CIP process and implement solutions to ensure an 'Engineering project completion rate' of **90%** by September 2012.

- Objective 2: Review and streamline NPDES data collection compliance process to minimize the '# of annual NPDES report review comments' from **7** to **3** by June 2012.

Performance Indicators

Engineering Project Completion Rate – *Number of design, review, and inspection projects completed in the planned timeframe compared to total projects completed*
# of Annual NPDES Report Review Comments – *Number of exception review comments provided by NPDES to the City for mandatory corrective action on an annual basis.*
% of NPDES Compliance Standards Met *– Number of NPDES operational metrics that were compliant with regulatory mandates compared to total operational metrics or mandates set forth.*
% of NPDES Compliance Line Items Reported On *– Number of NPDES mandated data line items reported compared to total data line items required for reporting.*

KEY PERFORMANCE INDICATORS & TARGETS

Key Performance Indicators	FY 09/10 Actual	FY 10/11 Actual	FY 11/12 Target
OPERATIONAL INDICATORS			
Engineering Project Completion Rate	N/A	100%	90%
# of annual NPDES Report Review Comments	N/A	7	3
% of NPDES Compliance Standards Met	N/A	90%	100%
% of NPDES Compliance Line Items Reported On	N/A	100%	100%

WINTER GARDEN

CITY PROFILE

City of Winter Garden

The City of Winter Garden, Florida was formed by Charter on November 10, 1903 and is located in Orange County, Florida. As with most communities founded in the early 1900's of rural Florida, Winter Garden's economy relied heavily on agriculture. A year-round growing season and fertile soil enabled the production of fruits and vegetables; rail provided direct transportation routes to northern markets; and local orange groves were Florida's gold.

In the late 1960's, Central Florida's economy changed. A new mouse was on the block and tourism quickly became the new gold. Winter Garden's proximity to Orlando and the Walt Disney properties made it an ideal spot for growth.

Today, Winter Garden is referred to as a modern-day Mayberry USA by residents, and as a Florida destination, only without pretense. The City has a commission/manager form of government with a Mayor and four Commissioners elected as the governing body. The City provides the following services to its citizens: public safety, public works, cultural, recreation, community development, water, wastewater, stormwater and solid waste services. The Commission embarked upon an aggressive strategy, in recent years, making Winter Garden an ideal place to grow families as well as businesses.

The City's short term goal is to be the best little city in the state of Florida. Its long term goal is to be the best little City in the United States.

Incorporated:	1903
Population:	34,568
Land Area:	Approximately 17 square miles
Millage:	4.25
Mayor:	John Rees
City Manager:	Michael Bollhoefer

*Source: 2010 US Census

Principal Employers

Employer	Location	2010 Employees[1]	Rank	Percentage of Total City Employment[2]
Orange County Public Schools	Various (9)	1,347	1	15.71%
Heller Bros Packing Co	9th Street	275	2	3.21%
City of Winter Garden	Plant Street	265	3	3.09%
Health Central Park	N Dillard Street	266	4	3.10%
Publix Super Markets	SR 50/SBW	229	5	2.67%
Target Super Center	Daniels Rd	208	6	2.43%
Encore Construction	Crown Park Circle	151	7	1.76%
C & W Trucking Inc	Hennis Road	142	8	1.66%
Ranger Construction	Elboc Way	135	9	1.57%
Louis Dreyfus Citrus	9th Street	128	10	1.49%
Total		3,146		36.70%

[1]Source: Florida Research and Economic Database and surveys of employers listed.

[2]Source: Total City Employment estimated using 2000 Census and projected growth rate for the for the Orlando Metropolitan Statistical Area.

Principal Property Taxpayers

Taxpayer	2010 Assessed Valuation	Rank	Percentage of Total Assessed Valuation
Cole MT Winter Garden LLC	$120,685,968	1	5.00%
West Pointe Villas LTD	10,911,799	2	0.45%
El-Ad Promenade LLC	9,672,176	3	0.40%
Manheim Remarketing L P	9,488,133	4	0.39%
Castle & Cooke Florida LTD	9,135,763	5	0.38%
Misty Ridge Ventures LLC	9,009,070	6	0.37%
Stoneybrook West LLC	9,000,000	7	0.37%
Target Corp	8,843,066	8	0.37%
Hyde Park Communities	8,702,002	9	0.36%
Sembler WG Partnership	8,019,850	10	0.33%
Totals	$203,467,827		8.44%

Source: Orange County Property Appraiser's Office

Live

From bungalows to art-deco, antebellum to modern, architectural styles in abound in Winter Garden with a place that is sure to feel like home.

Oakland Park is the first certified Green community in Central Florida.

Learn

Orange County Public School District operates five elementary schools, one middle school, one technical school and one high school within municipal boundaries.

Play

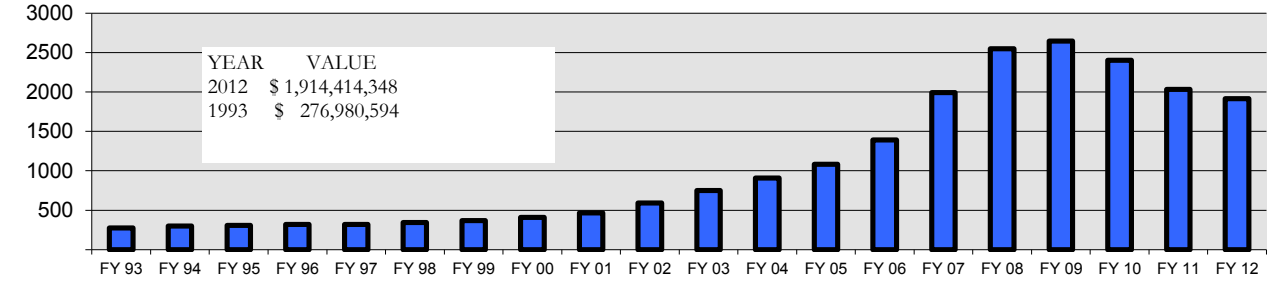
For those that consider shopping a form of play, Winter Garden Village at Fowler Groves is a shopper's haven. Coldwater Creek, Chico's and Victoria's Secret are a few of the boutique stores in the 1.15 million square foot open-air mall.

A charming historic downtown district adds to Winter Garden's character and ambiance. Unique shops and restaurants flank brick-paved West Plant Street giving another dimension to the shopping experience.

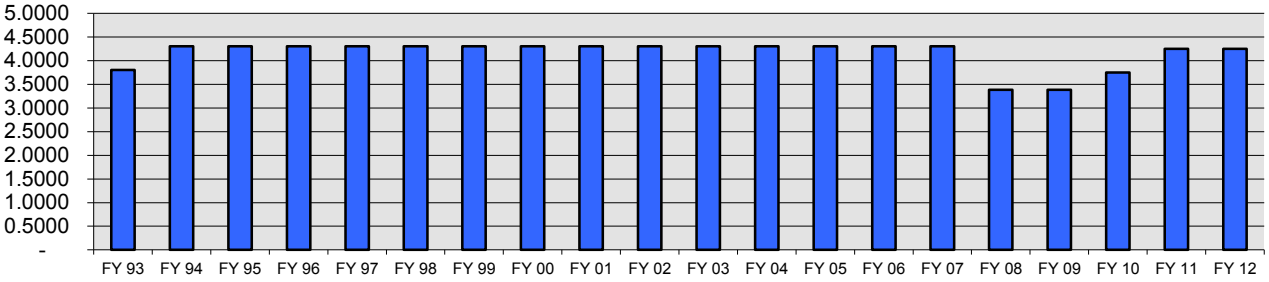
Much more than just another bedroom community - Winter Garden is a place to work, live, learn and play.

CITY OF WINTER GARDEN
AD VALOREM TAXES

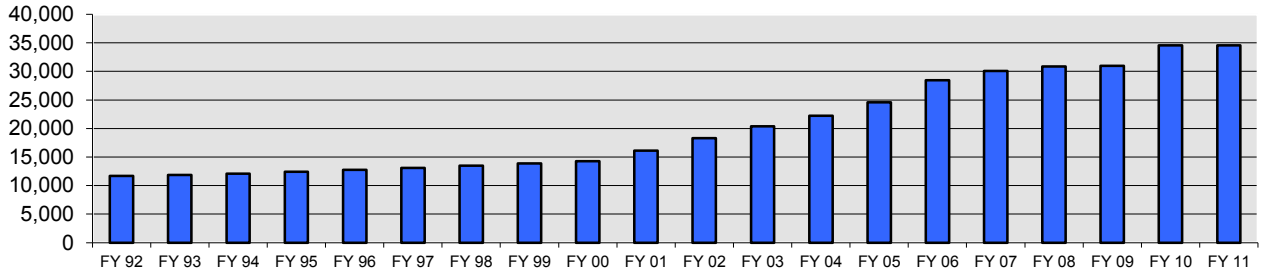
TOTAL ASSESSED VALUATION
IN MILLIONS



MILLAGE RATE



WINTER GARDEN POPULATION

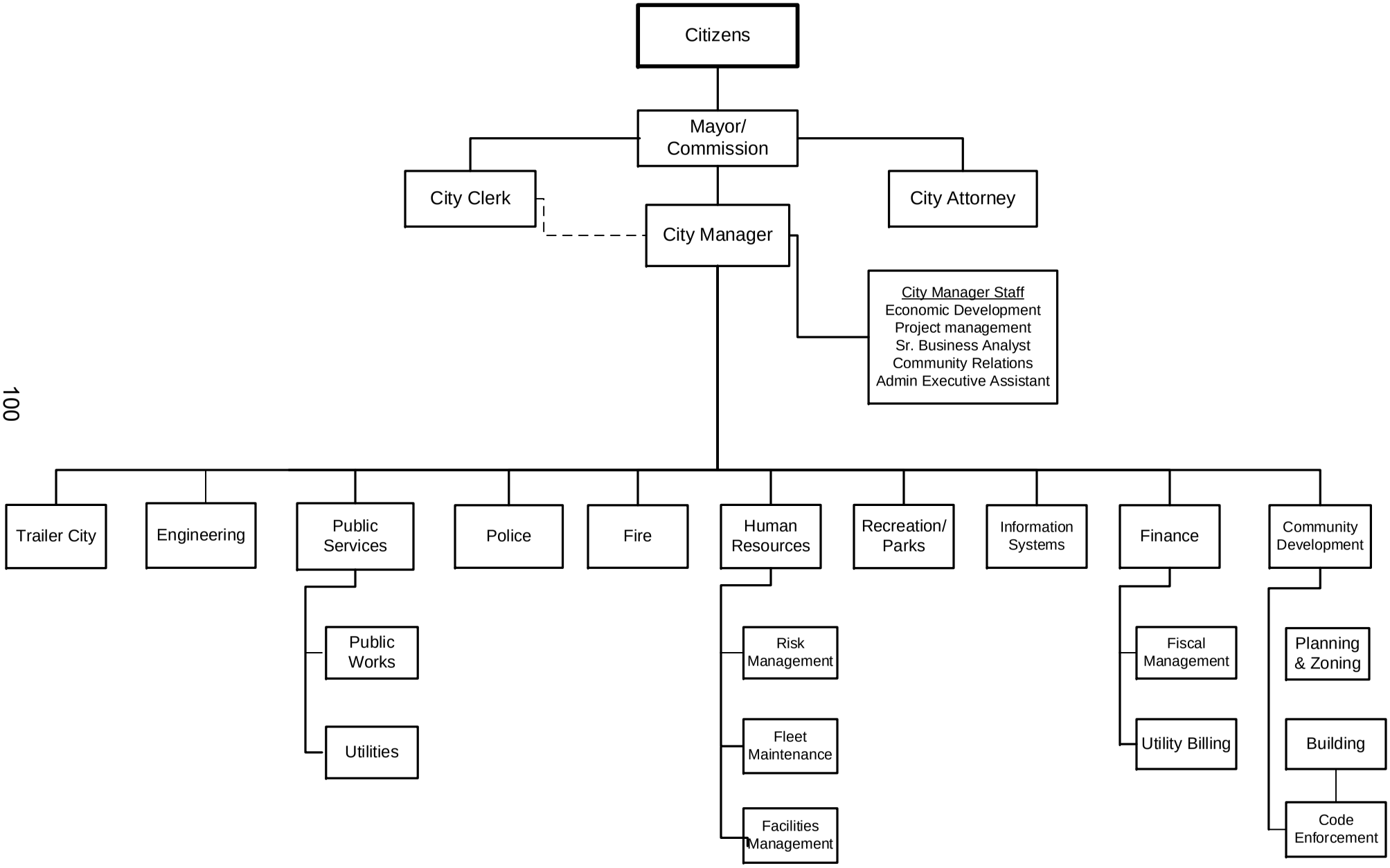


These charts depict important trends that impact the City of Winter Garden. Population has grown at an average rate of 5.7% a year since 1992. Development and property value have expanded the tax base.

CITY OF WINTER GARDEN
AD VALOREM TAXES

YEAR	TOTAL ASSESSED VALUATION	MILLAGE	POPULATION
FY 92	271,703,681	3.8040	11,685
FY 93	276,980,594	3.8040	11,851
FY 94	300,295,031	4.3040	12,098
FY 95	306,064,286	4.3040	12,413
FY 96	318,429,770	4.3040	12,761
FY 97	318,429,770	4.3040	13,118
FY 98	346,417,966	4.3040	13,485
FY 99	370,560,580	4.3040	13,863
FY 00	411,267,416	4.3040	14,251
FY 01	467,152,822	4.3040	16,097
FY 02	591,062,340	4.3040	18,301
FY 03	752,116,492	4.3040	20,378
FY 04	909,930,893	4.3040	22,242
FY 05	1,083,029,541	4.3040	24,610
FY 06	1,390,178,568	4.3040	28,440
FY 07	1,992,840,620	4.3040	30,065
FY 08	2,549,784,172	3.3866	30,838
FY 09	2,644,464,089	3.3866	30,987
FY 10	2,402,883,444	3.7500	34,568
FY 11	2,031,506,273	4.2500	34,568
FY 12	1,914,414,348	4.2500	34,568

CITY OF WINTER GARDEN
ORGANIZATION CHART
REV. 08/2011



DEBT INFORMATION

CITY OF WINTER GARDEN, FLORIDA
DEBT INFORMATION

Summary of Debt Outstanding

Note: Neither the City of Winter Garden Charter or Code of Ordinances nor the Florida Statutes limit the amount of debt the City of Winter Garden can issue.

Debt Outstanding—Governmental Fund Types:	Amount Expected at October 1, 2011
2001 Community Redevelopment Revenue Note $3,700,000; principal due in annual installments of the greater of (1) $325,000 or (2) $325,000 plus half of the prior year Community Redevelopment Agency Tax Increment Revenues in excess of $375,000 beginning October 1, 2004; interest due in semi-annual installments of $3,702 to $24,793; interest at 4.93%	$ 1,005,811
Sales Tax Revenue Bonds, Series 2006 $12,025,000; principal due in annual installments of $250,000 to $690,000 through October 1, 2036; interest due in semi-annual installments of $15,525 to $237,519 through October 1, 2036; interest varies between 4.0% to 4.5% depending on maturity	10,905,000
Total Outstanding—Governmental Fund Types	$11,910,811

CITY OF WINTER GARDEN, FLORIDA
DEBT INFORMATION

Summary of Debt Outstanding

Debt Outstanding—Proprietary Fund Types	Amount Expected at October 1, 2011
2001 State Revolving Fund Loan $1,097,149; due in semi-annual principal and interest installments of $37,205 through July 15, 2024; Interest at 3.330%	$ 786,700
2003 State Revolving Fund Loan $10,810,898; due in semi-annual principal and interest installments of $387,610 through July 15, 2024; Interest at 2.820%	7,932,929
2004 State Revolving Fund Loan $2,066,219; due in semi-annual principal and interest installments of $67,727 through May 15, 2024; Interest at 2.670%	1,479,536
2005 State Revolving Fund Loan $24,336; due in semi-annual principal and interest installments of $3,947 through January 15, 2012; Interest at 2.370%	3,903
2009 Tymco, Inc. Capital Lease Agreement $169,230; due in annual principal and interest installments of $36,045 through January 30, 2013; Interest at 3.25%	68,722
2009 Kansas State Bank of Manhattan Capital Lease Agreement $206,690; due in annual principal and interest installments of $46,364 through February 20, 2013; Interest at 6.09%	84,896
Total Outstanding—Proprietary Fund Types	$10,356,686

Annual Requirements to Amortize Long-Term Debt by Fund

DEBT OUTSTANDING—GOVERNMENTAL FUND TYPES:

General Fund

Debt service requirements of the Sales Tax Bonds, Series 2006 are as follows:

Fiscal Year Ending	Principal	Interest	Total
2012	$ 255,000	$ 465,038	$ 720,038
2013	270,000	454,838	724,838
2014	280,000	444,038	724,038
2015-2036	10,100,000	5,788,299	15,888,299
	$10,905,000	$7,152,213	$18,057,213

Community Redevelopment Agency Fund

Debt service requirements of the Community Redevelopment Revenue Note, Series 2001 are the greater of (1) $325,000 or (2) $325,000 plus half of the prior year Community Redevelopment Agency Tax Increment Revenues in excess of $375,000. Total debt service payments are estimated to be $467,104 for Fiscal Year 2012. It is currently estimated that the Note will paid-in-full by fiscal year 2015.

Annual Requirements to Amortize Long-Term Debt by Fund

DEBT OUTSTANDING—PROPRIETARY FUND TYPES:

Utility Fund

Debt service requirements of the 2001 State Revolving Fund Loan are as follows:

Fiscal Year Ending	Principal	Interest	Total
2012	$ 49,260	$ 25,790	$ 75,050
2013	50,914	24,136	75,050
2014	52,624	22,427	75,051
2015-2024	633,902	116,606	750,508
	$786,700	$188,959	$975,659

Debt service requirements of the 2003 State Revolving Fund Loan are as follows:

Fiscal Year Ending	Principal	Interest	Total
2012	$ 513,026	$ 220,117	$ 733,143
2013	527,596	205,548	733,144
2014	542,579	190,565	733,144
2015-2024	6,349,728	981,703	7,331,431
	$7,932,929	$1,597,933	$9,530,862

Debt service requirements of the 2004 State Revolving Fund Loan are as follows:

Fiscal Year Ending	Principal	Interest	Total
2012	$ 96,590	$ 38,863	$ 135,453
2013	99,186	36,267	135,453
2014	101,852	33,601	135,453
2015-2024	1,181,908	172,623	1,354,531
	$1,479,536	$281,354	$1,760,890

Annual Requirements to Amortize Long-Term Debt by Fund

Stormwater Fund

Debt service requirements of the 2005 State Revolving Fund Loan are as follows:

Fiscal Year Ending	Principal	Interest	Total
2012	$3,903	$46	$3,949
	$3,903	$46	$3,949

Debt service requirements of the 2009 Tymco, Inc. Capital Lease Agreement are as follows:

Fiscal Year Ending	Principal	Interest	Total
2012	$33,812	$2,233	$36,045
2013	34,910	1,135	36,045
	$68,722	$3,368	$72,090

Debt service requirements of the 2009 Kansas State Bank of Manhattan Capital Lease Agreement are as follows:

Fiscal Year Ending	Principal	Interest	Total
2012	$41,194	$5,170	$46,364
2013	43,702	2,662	46,364
	$84,896	$7,832	$92,728

WINTER GARDEN

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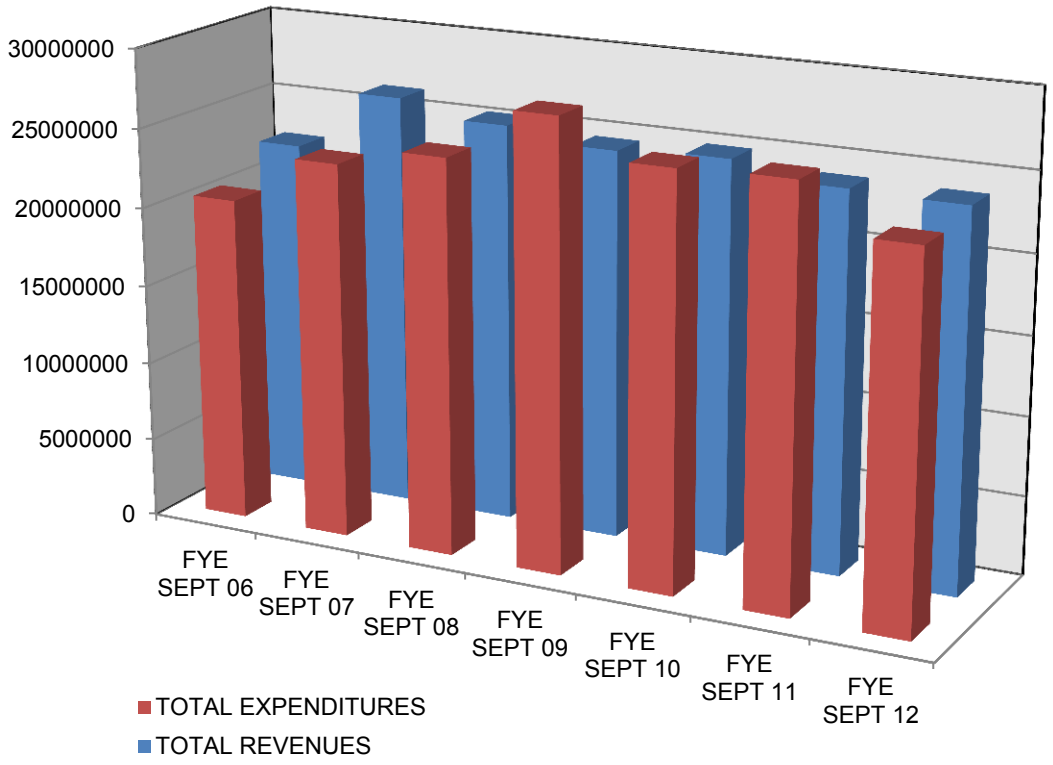
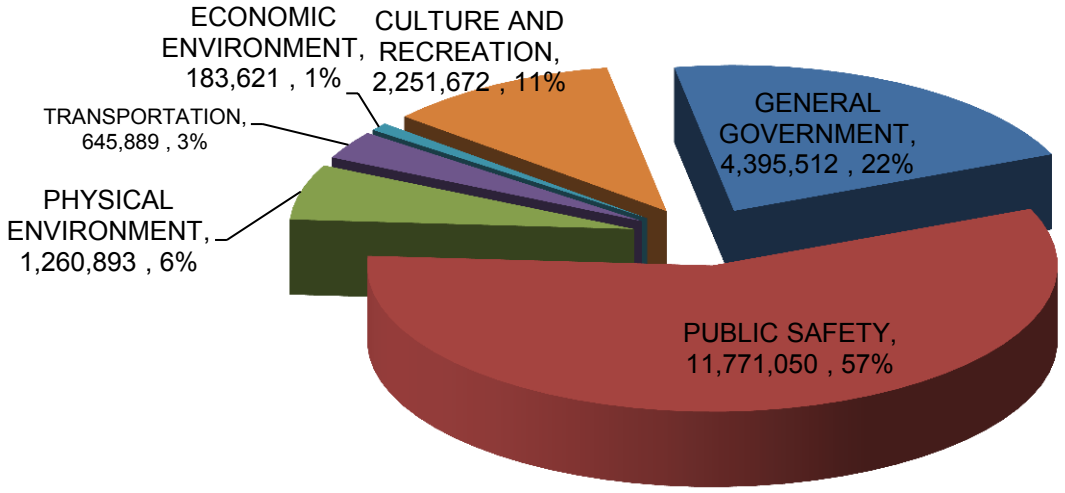
GENERAL FUND

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
GENERAL FUND
REVENUES AND EXPENDITURES

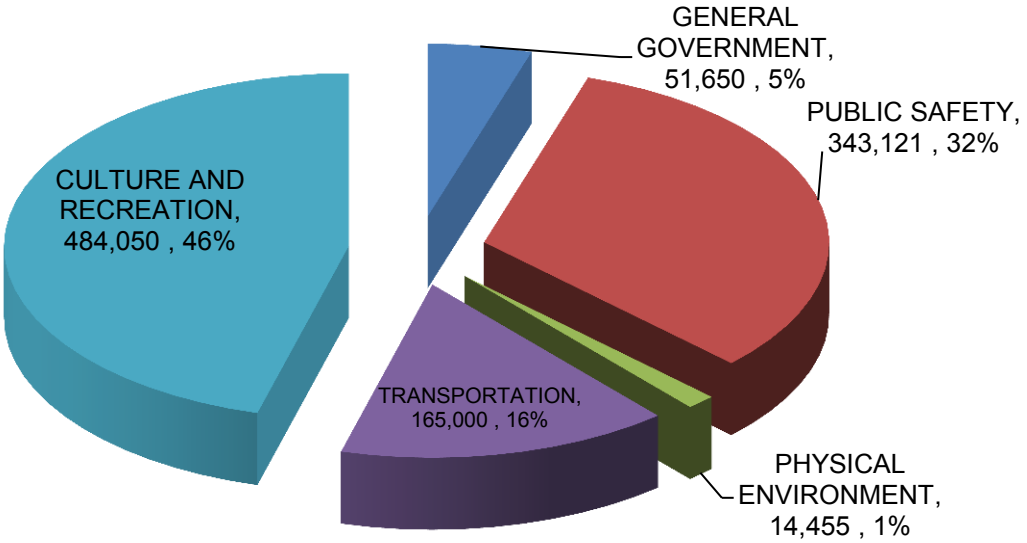


CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
GENERAL FUND
OPERATING EXPENDITURES BY FUNCTION



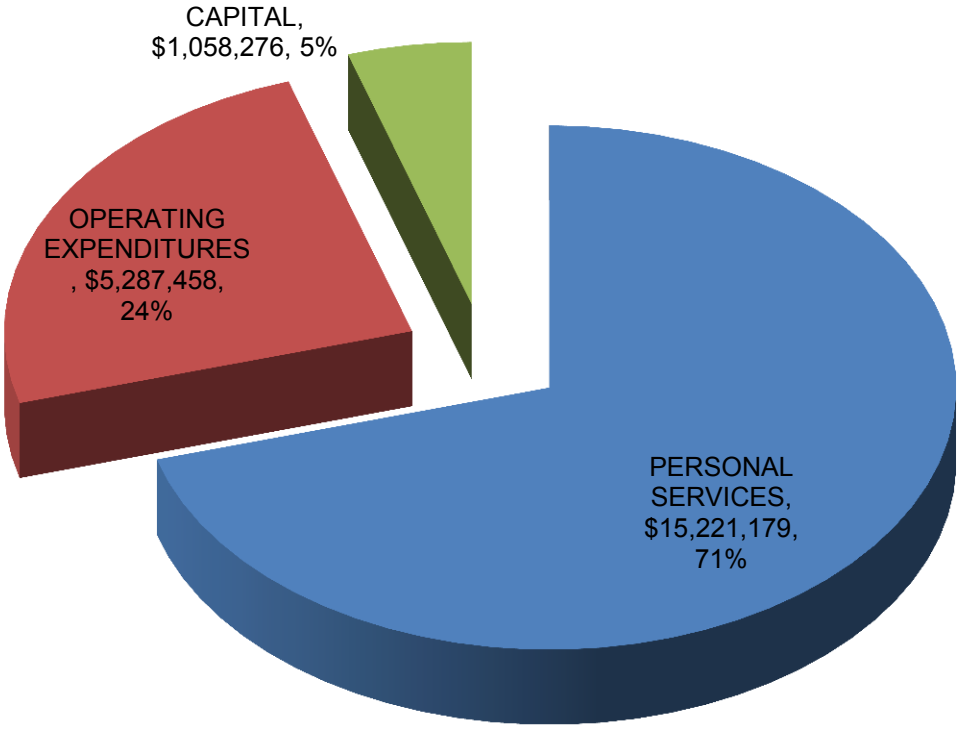
Building Inspection	$ 662,128	Public Services Admin	$ 210,913
Code Enforcement	120,157	Cemetery	193,265
Police	6,957,697	Facilities Management	462,516
Fire	4,031,068	Fleet Management	394,199
Total Public Safety	$11,771,050	Total Physical Environment	$1,260,893

CAPITAL EXPENDITURES BY FUNCTION

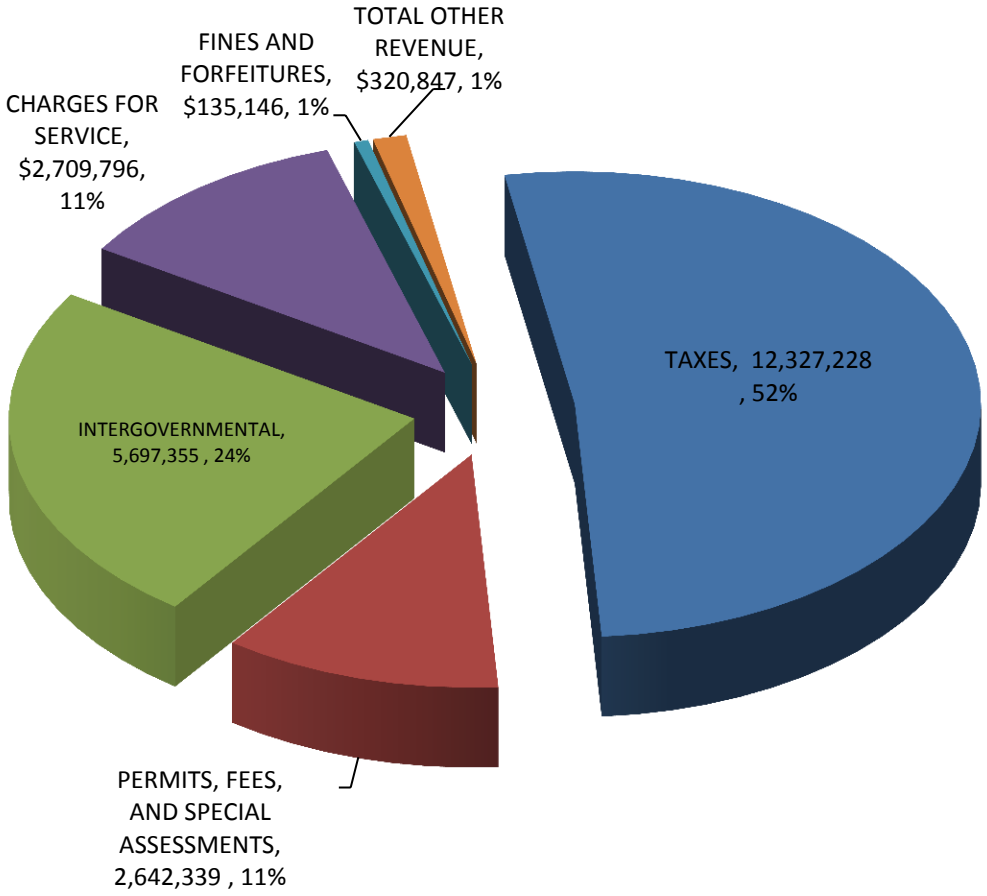


Operating Expenditures	**$ 20,508,637**
Capital Expenditures	**1,058,276**
	$ 21,566,913

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
GENERAL FUND
USES BY CATEGORY

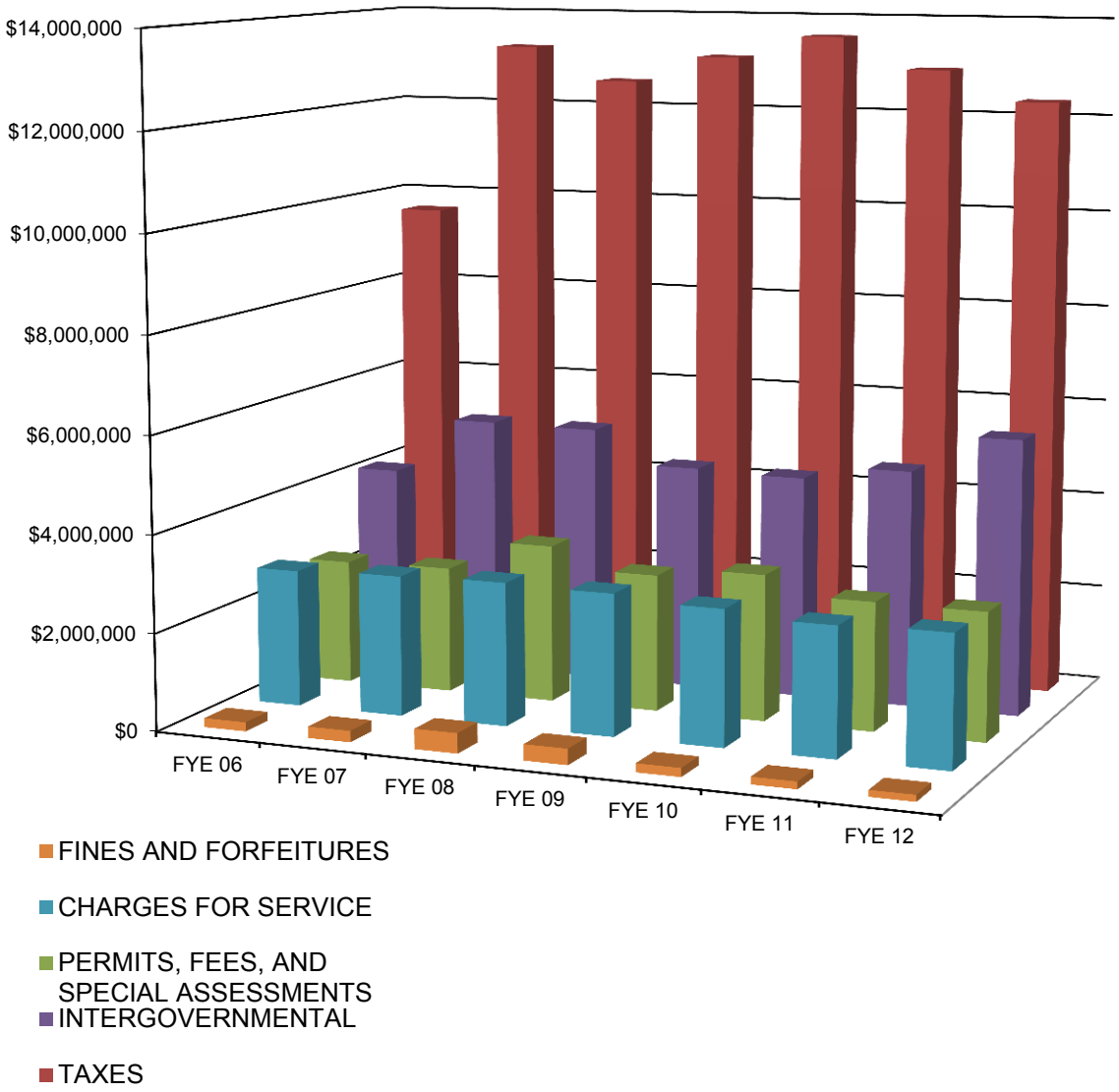


CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
GENERAL FUND
REVENUES BY SOURCE



Total Taxes	$ 12,327,228
Permits, Fees, and Special Assessments	2,642,339
Intergovernmental	5,697,355
Charges for Services	2,709,796
Fines and Forfeitures	135,146
Other Revenues	320,847
Total	$23,832,711

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
GENERAL FUND
HISTORY OF REVENUES BY SOURCE



WINTER GARDEN

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CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
GENERAL FUND REVENUES
EXECUTIVE DEPARTMENT

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
001-0213-311.10-00	ADVALOREM TAXES	8,719,163	8,355,184	8,355,184	7,810,811
001-0213-311.90-00	PENALTIES AND INTEREST	22,086	15,873	15,873	17,460
	TOTAL AD VALOREM	8,741,249	8,371,057	8,371,057	7,828,271
001-0213-314.10-00	UTILITY TAX-ELECTRIC	2,803,332	2,567,284	2,597,741	2,610,730
001-0213-314.30-00	UTILITY TAX-WATER	357,566	405,578	373,240	365,886
001-0213-314.40-00	UTILITY TAX-GAS	59,160	49,313	73,144	75,181
001-0213-314.80-00	UTILITY TAX-PROPANE	34,497	35,610	35,610	33,124
	TOTAL UTILITY TAX	3,254,555	3,057,785	3,079,735	3,084,921
001-0213-315-00-00	COMMUNICATIONS SERVICE TAX	1,386,589	1,403,063	1,257,204	1,229,036
	TOTAL SERVICE TAX	1,386,589	1,403,063	1,257,204	1,229,036
001-0213-323.10-00	FRANCHISE FEES-ELECTRIC	2,382,046	2,251,980	2,150,351	2,161,103
001-0213-323.40-00	FRANCHISE FEES-GAS	63,513	81,852	62,328	68,558
	TOTAL PERMITS, FEES AND SPECIAL ASSESSEMENTS	2,445,559	2,333,832	2,212,679	2,229,661
001-0213-334.39-00	STATE GRANTS-PHYSICAL ENVIRONMNT	-	-	185,799	-
001-0213-335-12.00	STATE REVENUE PROCEEDS	781,985	881,407	754,065	887,962
001-0213-335.14-00	MOBILE HOME LICENSES	40,482	50,728	50,728	47,570
001-0213-335.15-00	ALCOHOLIC BEVERAGE LICENSES	16,471	17,134	17,134	18,847
001-0213-335.18-00	LOCAL GOVT HALF-CENT SALES TAX	3,637,662	3,705,849	3,810,394	4,307,513
001-0213-338.20-00	COUNTY OCCUPATIONAL LICENSES	23,741	22,073	22,073	19,866
	TOTAL INTERGOVERNMENTAL	4,500,341	4,677,191	4,840,193	5,281,758
001-0213-341.30-01	LIEN SEARCH FEES	13,338	22,286	22,286	24,498
001-0213-341.90-01	INTERFUND MANAGEMENT FEES	703,335	738,865	738,865	739,705
001-0213-341.90-02	OCPS COLLECTION ALLOWANCE	74,326	42,027	58,412	64,253
001-0213-341.91-00	FILING FEES	-	105	105	374
	TOTAL CHARGES FOR SERVICES	790,999	803,283	819,668	828,830
001-0213-361.10-00	INTEREST	183,930	173,741	353,073	45,952
001-0213-361.13-00	INTEREST-ORANGE COUNTY TAX COLL	1,662	1,910	1,910	1,719
001-0213-361.30-00	NET INCR(DECR) IN FAIR VAL OF INVST	(47,721)	-	-	-
001-0213-361.40-00	GAIN ON SALE OF INVESTMENTS	143,699	-	12,653	-
	TOTAL INTEREST AND OTHER EARNINGS	281,570	175,651	367,636	47,671
001-0213-362.11-00	BUILDING LEASES	16,351	18,051	33,657	41,460
001-0213-365.00-00	SALE/SURPL MATERIAL/SCRAP	-	-	-	49
001-0213-366.00-00	CONTRIBUTIONS	1,117	1,144	1,144	1,258
001-0213-369.90-00	OTHER MISCELLANEOUS REVENUES	12,268	8,137	8,137	8,951
001-0213-369.93-00	CASH OVER OR SHORT	12	-	-	-
	TOTAL MISCELLANEOUS REVENUES	29,748	27,332	42,938	51,718

001-0213-381.00-00	INTERFUND TRANSFER IN	30,133	-	-	-
001-0213-399.99-99	USE OF FUND BALANCE	-	-	1,986,273	-
	TOTAL OTHER SOURCES	30,133	-	1,986,273	-
TOTAL EXECUTIVE DEPARTMENT		**21,460,743**	**20,849,194**	**22,977,383**	**20,581,866**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
GENERAL FUND REVENUES
FINANCE DEPARTMENT

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
UTILITY BILLING DIVISION					
001-0223-341.90-01	INTERFUND MANAGEMENT FEES	605,032	621,399	621,399	624,218
	TOTAL CHARGES FOR SERVICES	605,032	621,399	621,399	624,218
001-0223-351.10-00	COURT FINES	57	-	-	-
	TOTAL FINES AND FORFEITS	57	-	-	-
TOTAL FINANCE DEPARTMENT		**605,089**	**621,399**	**621,399**	**624,218**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
GENERAL FUND REVENUES
INFORMATION SYSTEMS DEPARTMENT

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
001-0225-341.90-01	INTERFUND MANAGEMENT FEES	78,777	74,304	74,304	76,334
	TOTAL CHARGES FOR SERVICES	78,777	74,304	74,304	76,334
001-0225-365.00-00	SALE OF SURPLUS MATERIALS/SCRAP	3,376	2,463	2,463	3,108
001-0225-369.90-00	OTHER MISCELLANEOUS REVS	-	48	48	53
	TOTAL MISCELLANEOUS REVENUES	3,376	2,511	2,511	3,161
TOTAL INFORMATION SYSTEMS DEPARTMENT		**82,153**	**76,815**	**76,815**	**79,495**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
GENERAL FUND REVENUES
COMMUNITY DEVELOPMENT DEPARTMENT

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
PLANNING DIVISION					
001-0315-329.01-00	ARHPB REVIEW FEES	200	-	-	700
001-0315-329.02-00	PLAN REVIEW FEES	9,285	9,500	9,500	9,500
001-0315-329.05-00	PLAT REVIEW FEES	820	1,000	1,000	1,000
	TOTAL PERMITS, FEES AND SPECIAL ASSESSEMENTS	10,305	10,500	10,500	11,200
001-0315-369.90-00	OTHER MISCELLANEOUS REVENUES	10,968	10,000	10,000	10,000
TOTAL PLANNING DIVISION		**21,273**	**20,500**	**20,500**	**21,200**
BUILDING DIVISION					
001-0324-322.02-00	BUILDING PERMITS	473,053	540,440	365,385	327,679
001-0324-329.02-00	PLAN REVIEW FEES	20,720	42,375	17,240	25,750
001-0324-329.07-00	REINSPECTION FEE	15,610	19,500	6,880	8,550
001-0324-329.08-00	DRIVEWAY INSPECTIONS	6,930	22,500	5,730	5,400
001-0324-329.10-00	ADMINISTRATIVE SERVICE FEES	8,690	9,000	9,000	8,250
	TOTAL PERMITS, FEES AND SPECIAL ASSESSEMENTS	525,003	633,815	404,235	375,629
001-0324-354.00-00	VIOLATION OF LOCAL ORDINANCE	400	1,000	1,000	-
	TOTAL FINES AND FORFEITS	400	1,000	1,000	-
001-0324-369.90-00	OTHER MISCELLANEOUS REVENUES	1,110	950	950	785
	TOTAL MISCELLANEOUS REVENUES	1,110	950	950	785
001-0324-399.99-99	USE OF FUND BALANCE	-	-	219,407	102,336
	TOTAL OTHER SOURCES	-	-	219,407	102,336
TOTAL BUILDING DIVISION		**526,513**	**635,765**	**625,592**	**478,750**
BUSINESS TAX					
001-0331-316.00-00	LOCAL BUSINESS TAX	203,056	232,256	232,256	185,000
TOTAL BUSINESS TAX DIVISION		**203,056**	**232,256**	**232,256**	**185,000**
CODE ENFORCEMENT DIVISION					
001-0528-354.20-00	CODE VIOLATIONS	14,697	18,000	18,000	16,500
TOTAL CODE ENFORCEMENT DIVISION		**14,697**	**18,000**	**18,000**	**16,500**
TOTAL COMMUNITY DEVELOPMENT DEPT		**765,539**	**906,521**	**896,348**	**701,450**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
GENERAL FUND REVENUES
POLICE DEPARTMENT

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
001-0521-338.30-00	911 PSAP REIMBURSEMENT	26,115	22,542	22,542	28,151
	TOTAL INTERGOVERNMENTAL REVENUE	26,115	22,542	22,542	28,151
001-0521-342.10-01	SPECIAL DETAIL	294,364	307,481	216,916	238,608
001-0521-342.10-02	FALSE ALARMS	-	-	-	-
001-0521-342.10-03	LIAISON OFFICER	47,850	33,000	33,000	33,000
001-0521-342.10-04	ACCIDENT REPORTS	661	488	488	1,007
	TOTAL CHARGES FOR SERVICES	342,875	340,969	250,404	272,615
001-0521-351.10-00	COURT FINES	152,940	194,700	118,828	106,945
001-0521-351.30-00	POLICE TRAINING & EDUCATION FEES	10,420	10,742	10,742	9,730
001-0521-354.20-00	CODE VIOLATIONS	1,293	2,075	2,075	1,971
	TOTAL FINES AND FORFEITS	164,653	207,517	131,645	118,646
001-0521-364.00-00	DISPOSITION OF FIXED ASSETS	22,203	5,790	5,790	6,369
001-0521-365.00-00	SALE OF SURPLUS MATERIALS/SCRAP	301	-	-	151
001-0521-366.00-00	CONTRIBUTIONS	880	2,209	2,209	1,988
001-0521-369.90-00	OTHER MISCELLANEOUS REVENUES	94,089	2,774	2,774	5,239
	TOTAL MISCELLANEOUS REVENUES	117,473	10,773	10,773	13,747
001-0521-389.99-99	USE OF FUND BALANCE	-	9,053	9,053	10,994
	TOTAL OTHER SOURCES	-	9,053	9,053	10,994
TOTAL POLICE DEPARTMENT		**651,116**	**590,854**	**424,417**	**444,153**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
GENERAL FUND REVENUES
FIRE DEPARTMENT

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
001-0622-335.21-00	FIREFIGHTER SUPPLEMENTAL COMP	5,090	5,640	5,640	5,640
	TOTAL INTERGOVERNMENTAL REVENUE	5,090	5,640	5,640	5,640
001-0622-342.20-01	CPR CLASSES	920	106	106	117
001-0622-342.20-02	PLAN REVIEW	49,517	60,598	15,521	13,969
001-0622-342.20-04	BURN PERMIT	200	486	486	437
001-0622-342.60-00	AMBULANCE FEE	-	-	(10,000)	-
	TOTAL CHARGES FOR SERVICES	50,637	61,190	6,113	14,523
001-0622-364.00-00	DISPOSITION OF FIXED ASSETS	492	-	-	246
001-0622-366.00-00	CONTRIBUTIONS	1,500	1,350	1,350	1,350
001-0622-369.90-00	OTHER MISCELLANEOUS REVENUES	100	125	125	138
	TOTAL MISCELLANEOUS REVENUES	2,092	1,475	1,475	1,734
TOTAL FIRE DEPARTMENT		**57,819**	**68,305**	**13,228**	**21,897**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
GENERAL FUND REVENUES
PUBLIC SERVICES DEPARTMENT

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
ADMINISTRATION DIVISION					
001-0701-341.90-01	INTERFUND MANAGEMENT FEES	165,868	140,777	140,777	185,302
TOTAL ADMINISTRATION DIVISION		**165,868**	**140,777**	**140,777**	**185,302**
CEMETERY DIVISION					
001-0739-343.80-01	SERVICE FEES	92,035	81,500	81,500	75,000
001-0739-343.80-02	CEMETERY FOUNDATION CHARGES	4,525	4,730	4,730	4,730
001-0739-343.80-03	COLUMBARIUMS	-	1,000	1,000	1,000
001-0739-343.80-05	CEMETERY LOTS	110,415	96,500	96,500	80,000
	TOTAL CHARGES FOR SERVICE	206,975	183,730	183,730	160,730
001-0739-362.00-00	RENTAL INCOME	56,316	41,880	41,880	47,676
	TOTAL MISCELLANEOUS REVENUES	56,316	41,880	41,880	47,676
001-0739-381.00-00	INTERFUND TRANSFER	-	31,000	31,000	-
	TOTAL OTHER SOURCES	-	31,000	31,000	-
TOTAL CEMETERY DIVISION		**263,291**	**256,610**	**256,610**	**208,406**
STREETS DIVISION					
001-0741-335.49-00	OTHER TRANSPORTATION	28,993	30,786	30,786	31,806
	TOTAL INTERGOVERNMENTAL REVENUE	28,993	30,786	30,786	31,806
001-0741-364.00-00	DISPOSITION OF FIXED ASSETS	5,933	3,337	3,337	3,003
001-0741-369.90-00	OTHER MISCELLANEOUS REVENUES	22,939	7,471	7,471	9,974
	TOTAL MISCELLANEOUS REVENUES	28,872	10,808	10,808	12,977
TOTAL STREETS DIVISION		**57,865**	**41,594**	**41,594**	**44,783**
TOTAL PUBLIC SERVICES DEPARTMENT		**487,024**	**438,981**	**438,981**	**438,491**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
GENERAL FUND REVENUES
HUMAN RESOURCES DEPARTMENT

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
FACILITIES MANAGEMENT DIVISION					
001-0746-341.90-01	INTERFUND MANAGEMENT FEES	79,047	91,165	91,165	90,656
	TOTAL CHARGES FOR SERVICE	79,047	91,165	91,165	90,656
001-0746-364.00-00	DISPOSITION OF FIXED ASSETS	-	908	908	817
	TOTAL MISCELLANEOUS REVENUES	-	908	908	817
TOTAL FACILITIES MANAGEMENT DIVISION		**79,047**	**92,073**	**92,073**	**91,473**
FLEET MANAGEMENT DIVISION					
001-0747-341.90-01	INTERFUND MANAGEMENT FEES	171,712	183,785	183,785	174,798
	TOTAL CHARGES FOR SERVICE	171,712	183,785	183,785	174,798
001-0747-364.00-00	DISPOSITION OF FIXED ASSETS	10,150	3,515	3,515	3,867
001-0747-365.00-00	SALE/SURPL MATERIAL/SCRAP	759	-	-	558
	TOTAL MISCELLANEOUS REVENUES	10,909	3,515	3,515	4,425
TOTAL FLEET MANAGEMENT DIVISION		**182,621**	**187,300**	**187,300**	**179,223**
TOTAL HUMAN RESOURCES DEPARTMENT		**261,668**	**279,373**	**279,373**	**270,696**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
GENERAL FUND REVENUES
RECREATION DEPARTMENT

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
PARKS DIVISION					
001-0775-334.70-00	STATE GRANT-CULTURE & RECREATION	46,271	-	-	350,000
	TOTAL INTERGOVERNMENTAL	46,271	-	-	350,000
TOTAL PARKS DIVISION		**46,271**	**-**	**-**	**350,000**
RECREATION DIVISION					
001-0872-347.21-01	DAY CAMP	72,973	81,000	81,000	81,000
001-0872-347.21-02	FIELD RENTAL	9,610	6,000	11,000	10,000
001-0872-347.21-03	POOL	7,809	4,500	4,500	4,500
001-0872-347.21-04	OTHER AQUATIC	7,279	7,000	7,000	7,000
001-0872-347.21-05	SWIMMING LESSONS	22,226	25,000	25,000	22,500
001-0872-347.21-06	SOFTBALL LEAGUE	67,660	35,000	42,000	40,000
001-0872-347.21-07	OTHER PROGRAMS	40,705	27,715	42,715	42,290
001-0872-347.21-08	SPECIAL EVENTS	832	-	-	-
001-0872-347.21-10	TENNIS	13,196	12,000	15,000	12,000
001-0872-347.21-11	SENIOR TRIPS	4,258	4,000	4,000	2,000
001-0872-347.21-12	OTHER SENIOR PROGRAMS	2,538	2,000	2,000	2,500
001-0872-347.21-13	MIDDLE SCHOOL DANCES	10,910	10,000	10,000	10,000
001-0872-347.21-14	SOCCER PROGRAM	41,360	37,500	42,500	48,000
	TOTAL CHARGES FOR SERVICES	301,356	251,715	286,715	281,790
001-0872-362.19-00	RENTAL INCOME-OTHER	4,475	-	-	-
001-0872-366.01-00	CONTRIBUTIONS AND DONATIONS	8,000	8,000	8,000	8,000
001-0872-369.90-00	OTHER MISCELLANEOUS REVENUES	5,917	4,500	4,500	5,000
	TOTAL MISCELLANEOUS REVENUES	18,392	12,500	12,500	13,000
TOTAL RECREATION DIVISION		**319,748**	**264,215**	**299,215**	**294,790**
SPECIAL EVENTS DIVISION					
001-0874-362.00-00	RENTAL INCOME	2,968	1,750	1,750	2,500
	TOTAL RENTS AND ROYALTIES	2,968	1,750	1,750	2,500
TOTAL SPECIAL EVENTS DIVISION		**2,968**	**1,750**	**1,750**	**2,500**
NEWTON PARK FACILITIES DIVISION					
001-3658-362.01-00	MISCELLANEOUS RENTALS	3,780	3,500	5,000	5,000
001-3658-362.02-00	AUDITORIUM FACILITIES RENTALS	83,688	80,000	80,000	85,000
001-3658-362.03-00	JESSIE BROCK RENTALS	-	-	12,000	12,000
001-3658-369.90-00	OTHER MISCELLANEOUS REVENUES	12,494	10,000	10,000	5,000
	TOTAL MISCELLANEOUS REVENUES	99,962	93,500	107,000	107,000
TOTAL NEWTON PARK FACILITIES DIVISION		**99,962**	**93,500**	**107,000**	**107,000**
TOTAL RECREATION DEPARTMENT		**468,949**	**359,465**	**407,965**	**754,290**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
GENERAL FUND REVENUES
ENGINEERING DEPARTMENT

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
001-1016-329.03-00	ENGINEER INSPECTION FEES	21,614	22,050	6,065	8,625
001-1016-329.04-00	REVIEW FEES	16,344	19,138	19,138	17,224
001-1016-329.06-00	OVERTIME REIMBURSEMENT	281	-	-	-
	TOTAL PERMITS, FEES AND SPECIAL ASSESSEMENTS	38,239	41,188	25,203	25,849
001-1016-364.00-00	DISPOSITION OF FIXED ASSETS	3,193	3,084	3,084	3,392
001-1016-369.90-00	OTHER MISCELLANEOUS REVENUES	-	222	222	244
	TOTAL MISCELLANEOUS REVENUES	3,193	3,306	3,306	3,636
TOTAL ENGINEERING DIVISION		**41,432**	**44,494**	**28,509**	**29,485**
TOTAL GENERAL FUND REVENUES		**24,881,532**	**24,235,401**	**26,164,418**	**23,946,041**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
GENERAL FUND EXPENDITURES
LEGISLATIVE DEPARTMENT

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
001-0111-511.13-00	OTHER SALARIES AND WAGES	40,800	41,616	41,616	42,446
001-0111-511.21-00	FICA TAXES	2,494	2,913	2,913	1,847
001-0111-511.23-00	EMPLOYEE GROUP INSURANCE	21,861	26,922	26,922	40,717
001-0111-511.24-00	WORKERS' COMPENSATION	65	103	103	56
	TOTAL PERSONAL SERVICES	65,220	71,554	71,554	85,066
001-0111-511.31-02	LEGAL	-	500	500	500
001-0111-511.34-03	CODE OF ORDINANCES	7,043	7,400	7,400	7,550
001-0111-511.40-00	TRAVEL AND PER DIEM	2,498	9,460	9,460	7,000
001-0111-511.41-02	TELEPHONE	97	3,000	3,000	200
001-0111-511.47-01	MISC PRINTING AND BINDING	-	500	500	200
001-0111-511.48-01	PROMOTIONAL ACTIVITIES	-	600	600	600
001-0111-511.48-02	PROMOTIONAL-PROMOTIONAL ITEMS	200	1,000	1,000	1,000
001-0111-511.49-01	MISC OTHR CUR CHGS & OBLIGATIONS	2,471	5,000	5,000	3,940
001-0111-511.49-03	ELECTION FEES	-	30,000	30,000	30,000
001-0111-511.51-00	OFFICE SUPPLIES	-	2,500	2,500	2,500
001-0111-511.52-01	MISC. OPERATING SUPPLIES	85	800	800	800
001-0111-511.52-04	UNIFORMS AND ACCESSORIES	162	1,600	1,600	1,100
001-0111-511.54-01	DUES AND SUBSCRIPTIONS	-	9,055	4,055	10,550
001-0111-511.54-02	SEMINARS AND COURSES	2,435	3,750	3,750	3,435
	TOTAL OPERATING EXPENDITURES	14,991	75,165	70,165	69,375
001-0111-511.81-00	AID TO GOVERNMENT AGENCIES	-	1,000	1,000	1,000
001-0111-511.82-00	AIDS TO PRIVATE ORGANIZATIONS	5,600	1,000	1,000	1,900
001-0111-564.83-00	OTHER GRANTS AND AIDS	49,692	60,000	60,000	63,000
	TOTAL GRANTS AND AIDS	55,292	62,000	62,000	65,900
TOTAL LEGISLATIVE DEPARTMENT		**135,503**	**208,719**	**203,719**	**220,341**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
GENERAL FUND EXPENDITURES
EXECUTIVE DEPARTMENT

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
001-0213-512.12-00	REGULAR SALARIES AND WAGES	439,833	438,559	438,559	428,050
001-0213-512.13-00	OTHER SALARIES & WAGES	8,645	-	-	-
001-0213-512.21-00	FICA TAXES	31,499	34,985	34,985	32,513
001-0213-512.22-00	RETIREMENT CONTRIBUTIONS	85,594	77,578	77,578	41,760
001-0213-512.23-00	LIFE AND HEALTH INSURANCE	47,156	42,038	42,038	43,130
001-0213-512.24-00	WORKERS' COMPENSATION	1,035	1,466	1,466	685
001-0213-512.25-00	UNEMPLOYMENT COMPENSATION	-	277	277	-
001-0213-512.26-00	OTHER POST EMPLOYMENT BENEFITS	-	-	3,000	3,500
	TOTAL PERSONAL SERVICES	613,762	594,903	597,903	549,638
001-0213-512.31-01	MISC PROFESSIONAL SERVICES	30,062	25,000	25,000	30,800
001-0213-512.31-02	LEGAL SERVICES	3,382	2,500	2,500	2,500
001-0213-512.31-04	ENGINEERING SERVICES	16,087	-	-	-
001-0213-512.31-06	MEDICAL SERVICES	265	200	200	15
001-0213-512.34-01	MISC OTHER CONTRACTUAL SERVICES	18,220	19,786	19,786	20,686
001-0213-512.40-00	TRAVEL AND PER DIEM	1,874	1,500	1,500	1,500
001-0213-512.41-01	CABLE TELEVISION SERVICES	307	-	-	-
001-0213-512.41-02	TELEPHONE SERVICES	7,140	5,050	5,050	5,050
001-0213-512.41-03	RADIO SERVICES	-	80	80	80
001-0213-512.41-04	INTERNET SERVICES	536	750	750	750
001-0213-512.41-05	POSTAGE	271	13,100	13,100	15,650
001-0213-512.43-00	UTILITY SERVICES	17,936	14,000	14,000	14,000
001-0213-512.44-00	RENTALS AND LEASES	9,903	9,000	9,000	9,000
001-0213-512.45-00	INSURANCE	36,203	26,223	26,223	24,928
001-0213-512.46-02	REPAIR AND MAINT SVCS-EQUIPMENT	207	400	400	400
001-0213-512.46-03	REPAIR AND MAINT SVCS-VEHICLES	1,930	900	900	900
001-0213-512.46-05	REPAIR AND MAINT SVCS-SOFTWARE	-	12,000	12,000	12,000
001-0213-512.46-10	REPAIR AND MAINT SVCS-BUILDING	6,285	1,230	1,230	1,230
001-0213-512.47-01	MISC PRINTING AND BINDING	718	28,286	28,286	34,976
001-0213-512.48-01	PROMOTIONAL-ADVERTISEMENTS	4,391	2,100	2,100	16,500
001-0213-512.48-02	PROMOTIONAL ITEMS	1,542	7,270	7,270	5,070
001-0213-512.49-01	MISC OTHR CUR CHGS & OBLIGATIONS	870	250	250	250
001-0213-512.49-05	LICENSES, TAXES, AND CERTIFICATIONS	209	-	-	-
001-0213-512.49-11	EMPLOYEE SOCIAL EVENTS	1,017	1,000	1,000	1,000
001-0213-512.51-00	OFFICE SUPPLIES	1,208	1,750	1,750	1,750
001-0213-512.52-01	MISCELLANEOUS OPERATING SUPPLIES	4,710	1,500	1,500	1,500
001-0213-512.52-03	GASOLINE AND OIL	389	300	300	300
001-0213-512.52-04	UNIFORMS AND ACCESSORIES	692	1,400	1,400	1,400
001-0213-512.54-01	DUES AND SUBSCRIPTIONS	17,994	15,800	15,800	11,150
001-0213-512.54-02	SEMINARS AND COURSES	8,907	3,500	3,500	3,500
001-0213-512.54-03	EDUCATIONAL ASSISTANCE PROGRAM	1,620	-	-	5,000
	TOTAL OPERATING EXPENDITURES	194,875	194,875	194,875	221,885
001-0213-512.61-00	LAND	8,900	-	201,420	-
001-0213-512.64-00	MACHINERY AND EQUIPMENT	35,609	-	-	-

	TOTAL CAPITAL OUTLAY	44,509	-	201,420	-
001-0213-512.81-00	AID TO GOVERNMENT AGENCIES	308,615	-	254,357	-
001-0213-512.82-00	AID TO PRIVATE ORGANIZATIONS	75,000	75,000	75,000	80,000
	TOTAL GRANTS AND AIDS	383,615	75,000	329,357	80,000
001-0213-581.91-01	CONTINGENT EXPENSE	-	150,000	105,000	150,000
001-0213-599.99-99	TRANSFER TO FUND BALANCE	-	267,904	-	637,208
	TOTAL OTHER USES	-	417,904	105,000	787,208
TOTAL EXECUTIVE DEPARTMENT		**1,236,761**	**1,282,682**	**1,428,555**	**1,638,731**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
GENERAL FUND EXPENDITURES
ECONOMIC DEVELOPMENT DEPARTMENT

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
001-0215-552.12-00	REGULAR SALARIES AND WAGES	91,708	102,003	102,003	104,562
001-0215-552.14-00	OVERTIME	466	-	-	-
001-0215-552.21-00	FICA TAXES	6,936	7,826	7,826	8,022
001-0215-552.22-00	RETIREMENT CONTRIBUTIONS	20,737	21,104	21,104	10,979
001-0215-552.23-00	LIFE AND HEALTH INSURANCE	4,510	725	11,621	11,651
001-0215-552.24-00	WORKERS' COMPENSATION	166	306	306	167
001-0215-552.25-00	UNEMPLOYMENT COMPENSATION	4,400	83	2,750	83
	TOTAL PERSONAL SERVICES	128,923	132,047	145,610	135,464
001-0215-552.31-06	MEDICAL SERVICES	106	-	-	
001-0215-552.34-01	MISC OTHER CONTRACTUAL SERVICES	31,223	27,220	16,324	19,370
001-0215-552.40-00	TRAVEL AND PER DIEM	3,281	-	-	-
001-0215-552.41-02	TELEPHONE SERVICES	1,257	1,690	1,690	1,690
001-0215-552.41-05	POSTAGE	14,904	900	900	900
001-0215-552.43-00	UTILITY SERVICES	1,727	1,100	1,100	1,100
001-0215-552.45-00	GENERAL INSURANCE	1,316	1,304	1,304	1,233
001-0215-552.46-02	REPAIR/MAINT SVC-EQUIPMNT	9	500	500	500
001-0215-552.46-05	REPAIR AND MAINT SVCS-SOFTWARE	-	250	250	250
001-0215-552.46-10	REPAIR AND MAINT SVCS-BUILDING	567	124	124	124
001-0215-552.47-01	MISC PRINTING AND BINDING	33,386	2,160	2,160	2,160
001-0215-552.48-01	PROMOTIONAL-ADVERTISEMENTS	8,283	14,100	11,433	14,100
001-0215-552.48-02	PROMOTIONAL-PROMOTIONAL ITEMS	1,938	2,075	2,075	2,075
001-0215-552.51-00	OFFICE SUPPLIES	693	750	750	750
001-0215-552.52-01	MISCELLANEOUS OPERATING SUPPLIES	450	400	400	400
001-0215-552.52-03	GASOLINE AND OIL	-	200	200	200
001-0215-552.52-04	UNIFORMS AND ACCESSORIES	-	200	200	200
001-0215-552.54-01	DUES AND SUBSCRIPTIONS	3,176	2,505	2,505	2,505
001-0215-552.54-02	SEMINARS AND COURSES	-	600	600	600
	TOTAL OPERATING EXPENDITURES	102,316	56,078	42,515	48,157
001-0215-552.61-00	LAND	(10)	-	-	-
	TOTAL CAPITAL EXPENDITURES	(10)	-	-	-
TOTAL ECONOMIC DEVELOPMENT DEPARTMENT		**231,229**	**188,125**	**188,125**	**183,621**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
GENERAL FUND EXPENDITURES
CITY CLERK DEPARTMENT

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
001-0218-512.12-00	REGULAR SALARIES AND WAGES	159,374	159,453	159,453	162,926
001-0218-512.14-00	OVERTIME	354	1,000	1,000	-
001-0218-512.21-00	FICA TAXES	11,839	12,249	12,249	12,514
001-0218-512.22-00	RETIREMENT CONTRIBUTIONS	36,251	32,991	32,991	17,107
001-0218-512.23-00	LIFE AND HEALTH INSURANCE	20,654	20,590	20,590	20,902
001-0218-512.24-00	WORKERS' COMPENSATION	298	479	479	261
001-0218-512.25-00	UNEMPLOYMENT COMPENSATION	-	160	160	160
	TOTAL PERSONAL SERVICES	228,770	226,922	226,922	213,870
001-0218-512.31-01	MISC PROFESSIONAL SERVICES	-	500	500	250
001-0218-512.31-06	MEDICAL SERVICES	80	-	-	-
001-0218-512.40-00	TRAVEL AND PER DIEM	207	3,315	3,315	3,000
001-0218-512.41-02	TELEPHONE SERVICES	2,214	1,836	1,836	1,836
001-0218-512.41-05	POSTAGE	322	500	500	350
001-0218-512.43-00	UTILITY SERVICES	10,599	9,200	9,200	8,700
001-0218-512.44-00	RENTALS AND LEASES	5,178	6,000	6,000	4,908
001-0218-512.45-00	GENERAL INSURANCE	10,642	10,485	10,485	9,912
001-0218-512.46-02	REPAIR AND MAINT SVCS-EQUIPMENT	70	300	300	300
001-0218-512.46-05	REPAIR AND MAINT SVCS-SOFTWARE	499	500	500	500
001-0218-512.46-06	REPAIR AND MAINT SVCS-HARDWARE	-	300	300	-
001-0218-512.46-10	REPAIR AND MAINT SVCS-BUILDING	4,483	1,000	1,000	1,000
001-0218-512.47-01	MISC PRINTING AND BINDING	136	750	750	400
001-0218-512.47-02	RECORDS MANAGEMENT	52,111	-	-	-
001-0218-512.48-01	PROMOTIONAL-ADVERTISEMENTS	403	1,000	1,000	500
001-0218-512.49-01	MISC OTHR CUR CHGS & OBLIGATIONS	-	200	200	200
001-0218-512.49-05	LICENSES, TAXES, AND CERTIFICATIONS	178	100	100	100
001-0218-512.51-00	OFFICE SUPPLIES	978	2,950	1,950	1,950
001-0218-512.52-01	MISCELLANEOUS OPERATING SUPPLIES	1,179	1,100	1,100	1,100
001-0218-512.52-03	GASOLINE AND OIL	-	100	100	100
001-0218-512.52-04	UNIFORMS AND ACCESSORIES	600	600	600	600
001-0218-512.54-01	DUES AND SUBSCRIPTIONS	877	2,103	1,103	1,130
001-0218-512.54-02	SEMINARS AND COURSES	-	2,285	2,285	880
001-0218-512.54-03	EDUCATIONAL ASSISTANCE PROGRAM	-	1,200	-	-
	TOTAL OPERATING EXPENDITURES	90,756	46,324	43,124	37,716
TOTAL CITY CLERK DEPARTMENT		**319,526**	**273,246**	**270,046**	**251,586**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
GENERAL FUND EXPENDITURES
FINANCE DEPARTMENT
FISCAL MANAGEMENT DIVISION

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
001-0222-513.12-00	REGULAR SALARIES AND WAGES	273,416	275,454	275,454	282,350
001-0222-513.14-00	OVERTIME	278	750	750	750
001-0222-513.21-00	FICA TAXES	19,499	21,102	21,102	21,633
001-0222-513.22-00	RETIREMENT CONTRIBUTIONS	33,336	32,281	32,281	23,885
001-0222-513.23-00	LIFE AND HEALTH INSURANCE	32,410	32,291	32,291	32,360
001-0222-513.24-00	WORKERS' COMPENSATION	511	827	827	452
001-0222-513.25-00	UNEMPLOYMENT COMPENSATION	-	369	369	332
	TOTAL PERSONAL SERVICES	359,450	363,074	363,074	361,762
001-0222-513.31-01	MISC PROFESSIONAL SERVICES	2,347	9,095	20,038	1,281
001-0222-513.31-03	INVESTMENT COUNSEL	35,622	33,693	33,693	26,515
001-0222-513.31-06	MEDICAL SERVICES	133	133	133	-
001-0222-513.32-00	ACCOUNTING AND AUDITING	27,625	29,390	29,390	30,500
001-0222-513.34-01	MISC OTHER CONTRACTUAL SERVICES	7,210	6,899	6,899	6,515
001-0222-513.34-04	BANKING SERVICES	50,022	45,518	45,518	13,248
001-0222-513.40-00	TRAVEL AND PER DIEM	55	1,280	1,280	630
001-0222-513.41-02	TELEPHONE SERVICES	2,648	2,557	2,557	2,518
001-0222-513.41-05	POSTAGE	4,548	4,194	4,194	4,194
001-0222-513.43-00	UTILITY SERVICES	9,696	9,630	9,630	7,828
001-0222-513.44-00	RENTALS AND LEASES	5,386	4,900	4,900	4,900
001-0222-513.45-00	INSURANCE	9,983	9,820	9,820	9,291
001-0222-513.46-02	REPAIR AND MAINT SVCS-EQUIPMENT	64	280	280	280
001-0222-513.46-05	REPAIR AND MAINT SVCS-SOFTWARE	18,820	19,090	19,090	19,090
001-0222-513.46-06	REPAIR AND MAINT SVCS-HARDWARE	2,000	2,500	2,500	2,500
001-0222-513.46-10	REPAIR AND MAINT SVCS-BUILDING	4,101	2,365	2,365	915
001-0222-513.47-01	MISC PRINTING AND BINDING	1,275	1,350	1,350	1,681
001-0222-513.48-01	PROMOTIONAL-ADVERTISEMENTS	981	1,150	1,150	1,150
001-0222-513.49-01	MISC OTHR CUR CHGS & OBLIGATIONS	946	-	-	100
001-0222-513.49-05	LICENSES, TAXES, AND CERTIFICATIONS	-	110	110	-
001-0222-513.51-00	OFFICE SUPPLIES	1,525	2,356	2,356	2,356
001-0222-513.52-01	MISCELLANEOUS OPERATING SUPPLIES	1,095	1,271	1,271	1,315
001-0222-513.52-03	GASOLINE AND OIL	-	200	200	149
001-0222-513.52-04	UNIFORMS AND ACCESSORIES	1,068	1,000	1,000	1,000
001-0222-513.54-01	DUES AND SUBSCRIPTIONS	2,882	2,545	2,545	2,616
001-0222-513.54-02	SEMINARS AND COURSES	830	1,950	1,950	2,568
001-0222-513.54-03	EDUC ASSIST PROG REIMBURS	-	1,156	-	-
	TOTAL OPERATING EXPENDITURES	190,862	194,432	204,219	143,140
001-0222-581.91-00	INTERFUND TRANSFER	1,090,557	1,089,445	1,089,445	1,042,325
	TOTAL OTHER USES	1,090,557	1,089,445	1,089,445	1,042,325
TOTAL FISCAL MANAGEMENT DIVISION		**1,640,869**	**1,646,951**	**1,656,738**	**1,547,227**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
GENERAL FUND EXPENDITURES
FINANCE DEPARTMENT
UTILITY BILLING DIVISION

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
001-0223-513.12-00	REGULAR SALARIES AND WAGES	274,251	275,725	275,725	282,599
001-0223-513.14-00	OVERTIME	142	500	500	300
001-0223-513.21-00	FICA TAXES	20,362	21,132	21,132	21,660
001-0223-513.22-00	RETIREMENT CONTRIBUTIONS	54,091	50,715	50,715	28,197
001-0223-513.23-00	LIFE AND HEALTH INSURANCE	41,065	40,953	40,953	41,018
001-0223-513.24-00	WORKERS' COMPENSATION	2,680	4,343	4,343	2,435
001-0223-513.25-00	UNEMPLOYMENT COMPENSATION	-	224	224	202
	TOTAL PERSONAL SERVICES	392,591	393,592	393,592	376,411
001-0223-513.31-06	MEDICAL SERVICES	260	-	-	-
001-0223-513.34-01	MISC OTHER CONTRACTUAL SERVICES	52,814	58,000	58,000	51,100
001-0223-513.34-04	BANKING SERVICES	50,833	44,400	44,400	54,000
001-0223-513.40-00	TRAVEL AND PER DIEM	-	250	250	200
001-0223-513.41-02	TELEPHONE SERVICES	3,683	4,200	4,200	4,500
001-0223-513.41-03	RADIO SERVICES	19	-	-	24
001-0223-513.41-04	INTERNET SERVICES	1,072	1,032	1,032	1,664
001-0223-513.41-05	POSTAGE	68,347	60,000	65,000	69,000
001-0223-513.43-00	UTILITY SERVICES	5,807	5,500	5,500	4,800
001-0223-513.44-00	RENTALS AND LEASES	3,413	3,325	3,325	3,525
001-0223-513.45-00	INSURANCE	6,173	6,175	6,175	5,838
001-0223-513.46-02	REPAIR AND MAINT SVCS-EQUIPMENT	95	500	500	459
001-0223-513.46-03	REPAIR AND MAINT SVC-VEHICLES	1,950	1,000	1,000	1,100
001-0223-513.46-05	REPAIR AND MAINT SVCS-SOFTWARE	19,834	19,405	19,405	22,950
001-0223-513.46-06	REPAIR AND MAINT SVCS-HARDWARE	1,925	500	500	1,925
001-0223-513.46-10	REPAIR AND MAINT SVCS-BUILDING	2,640	1,548	1,548	750
001-0223-513.47-01	MISC PRINTING AND BINDING	6,374	7,700	7,700	8,400
001-0223-513.49-05	LICENSES/TAXES/CERTIFICATIONS	5,300	1,700	1,700	2,500
001-0223-513.51-00	OFFICE SUPPLIES	1,688	1,750	1,750	1,750
001-0223-513.52-01	MISCELLANEOUS OPERATING SUPPLIES	1,902	1,350	1,350	1,250
001-0223-513.52-03	GASOLINE AND OIL	7,551	6,900	9,500	9,000
001-0223-513.52-04	UNIFORMS AND ACCESSORIES	1,656	1,572	1,572	1,800
001-0223-513.54-01	DUES AND SUBSCRIPTIONS	152	-	-	-
001-0223-513.54-02	SEMINARS AND COURSES	600	1,000	1,000	1,000
	TOTAL OPERATING EXPENDITURES	244,088	227,807	235,407	247,535
001-0223-513.64-00	MACHINERY AND EQUIPMENT	10,740	-	-	-
	TOTAL CAPITAL OUTLAY	10,740	-	-	-
TOTAL UTILITY BILLING DIVISION		**647,419**	**621,399**	**628,999**	**623,946**
TOTAL FINANCE DEPARTMENT		**2,288,288**	**2,268,350**	**2,285,737**	**2,171,173**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
GENERAL FUND EXPENDITURES
INFORMATION TECHNOLOGY DEPARTMENT

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
001-0225-513.12-00	REGULAR SALARIES AND WAGES	325,184	324,938	324,938	333,050
001-0225-513.14-00	OVERTIME	1,719	1,000	1,000	1,000
001-0225-513.21-00	FICA TAXES	23,306	24,929	24,929	25,557
001-0225-513.22-00	RETIREMENT CONTRIBUTIONS	44,716	41,860	41,860	29,056
001-0225-513.23-00	LIFE AND HEALTH INSURANCE	41,035	40,900	40,900	37,965
001-0225-513.24-00	WORKERS' COMPENSATION	605	975	975	533
001-0225-513.25-00	UNEMPLOYMENT COMPENSATION	-	316	316	316
	TOTAL PERSONAL SERVICES	436,565	434,918	434,918	427,477
001-0225-513.31-06	MEDICAL SERVICES	133	-	-	-
001-0225-513.34-01	MISC OTHER CONTRACTUAL SERVICES	63,817	65,200	74,933	63,450
001-0225-513.40-00	TRAVEL AND PER DIEM	2,853	2,750	2,750	2,100
001-0225-513.41-02	TELEPHONE SERVICES	4,432	6,100	6,100	5,300
001-0225-513.41-04	INTERNET SERVICES	35,026	35,100	35,100	35,100
001-0225-513.41-05	POSTAGE	6	50	50	50
001-0225-513.43-00	UTILITY SERVICES	10,089	8,400	8,400	8,400
001-0225-513.44-00	RENTALS AND LEASES	-	-	-	-
001-0225-513.45-00	INSURANCE	17,856	18,522	18,522	17,844
001-0225-513.46-02	REPAIR AND MAINT SVCS-EQUIPMENT	89,103	97,000	88,000	86,694
001-0225-513.46-03	REPAIR AND MAINT SVCS-VEHICLES	197	500	500	500
001-0225-513.46-05	REPAIR AND MAINT SVCS-SOFTWARE	79,111	82,275	82,275	86,135
001-0225-513.46-06	REPAIR AND MAINT SVCS-HARDWARE	32,661	35,000	35,000	37,700
001-0225-513.46-10	REPAIR AND MAINT SVCS-BUILDING	4,829	952	952	952
001-0225-513.47-01	MISC PRINTING AND BINDING	-	100	100	-
001-0225-513.51-00	OFFICE SUPPLIES	1,500	4,390	3,890	4,080
001-0225-513.52-01	MISCELLANEOUS OPERATING SUPPLIES	47,217	50,000	64,719	78,775
001-0225-513.52-03	GASOLINE AND OIL	150	150	150	150
001-0225-513.52-04	UNIFORMS AND ACCESSORIES	1,013	1,000	1,000	1,000
001-0225-513.54-01	DUES AND SUBSCRIPTIONS	1,621	1,725	1,725	1,075
001-0225-513.54-02	SEMINARS AND COURSES	4,159	8,720	3,720	3,770
	TOTAL OPERATING EXPENDITURES	395,773	417,934	427,886	433,075
001-0225-513.63-00	IMPROV. OTHER THAN BUILDINGS	327	-	-	-
001-0225-513.64-00	MACHINERY AND EQUIPMENT	55,604	35,560	109,016	51,650
	TOTAL CAPITAL OUTLAY	55,931	35,560	109,016	51,650
TOTAL INFORMATION TECHNOLOGY DEPARTMENT		**888,269**	**888,412**	**971,820**	**912,202**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
GENERAL FUND EXPENDITURES
COMMUNITY DEVELOPMENT DEPARTMENT
PLANNING DIVISION

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
001-0315-515.12-00	REGULAR SALARIES AND WAGES	313,097	278,508	278,508	337,621
001-0315-515.14-00	OVERTIME	1,097	-	-	-
001-0315-515.21-00	FICA TAXES	22,712	21,378	21,378	25,921
001-0315-515.22-00	RETIREMENT CONTRIBUTIONS	71,187	57,623	57,623	35,450
001-0315-515.23-00	LIFE AND HEALTH INSURANCE	44,295	39,333	39,333	43,250
001-0315-515.24-00	WORKERS' COMPENSATION	601	835	835	540
001-0315-515.25-00	UNEMPLOYMENT COMPENSATION	-	232	232	232
	TOTAL PERSONAL SERVICES	452,989	397,909	397,909	443,014
001-0315-515.31-01	MISC PROFESSIONAL SERVICES	94,416	85,000	85,000	85,000
001-0315-515.31-02	LEGAL	360	-	-	-
001-0315-515.31-04	ENGINEERING	18,719	20,300	10,300	15,000
001-0315-515.31-06	MEDICAL SERVICES	159	160	160	-
001-0315-515.34-01	MISC OTHER CONTRACTUAL SERVICES	359	360	360	360
001-0315-515.40-00	TRAVEL AND PER DIEM	36	350	350	375
001-0315-515.41-02	TELEPHONE SERVICES	3,113	3,891	3,891	4,078
001-0315-515.41-05	POSTAGE	2,699	3,200	3,200	2,000
001-0315-515.43-00	UTILITY SERVICES	12,077	11,200	11,200	10,400
001-0315-515.44-00	RENTALS AND LEASES	9,619	7,900	7,900	7,900
001-0315-515.45-00	INSURANCE	10,263	10,112	10,112	9,560
001-0315-515.46-02	REPAIR AND MAINT SVCS-EQUIPMENT	64	-	-	-
001-0315-515.46-05	REPAIR AND MAINT SVCS-SOFTWARE	10,702	10,703	10,703	10,702
001-0315-515.46-10	REPAIR AND MAINT SVCS-BUILDING	15,881	1,421	1,421	1,138
001-0315-515.47-01	MISC PRINTING AND BINDING	1,816	1,200	1,200	1,200
001-0315-515.48-01	PROMOTIONAL-ADVERTISEMENTS	4,020	3,500	3,500	3,000
001-0315-515.51-00	OFFICE SUPPLIES	4,093	3,000	3,000	3,000
001-0315-515.52-01	MISCELLANEOUS OPERATING SUPPLIES	1,383	1,800	1,800	1,000
001-0315-515.52-03	GASOLINE AND OIL	247	250	250	100
001-0315-515.52-04	UNIFORMS AND ACCESSORIES	982	1,200	1,200	1,000
001-0315-515.54-01	DUES AND SUBSCRIPTIONS	1,088	1,250	1,250	1,250
001-0315-515.54-02	SEMINARS AND COURSES	575	750	750	350
001-0315-515.54-03	EDUCATIONAL ASSISTANCE PROGRAM	-	3,500	-	3,500
	TOTAL OPERATING EXPENDITURES	192,671	171,047	157,547	160,913
001-0315-554.43-00	UTILITY SERVICES	74	-	-	-
001-0315-554.61-00	LAND	53	-	-	-
	TOTAL CAPITAL OUTLAY	127	-	-	-
TOTAL PLANNING DIVISION		**645,787**	**568,956**	**555,456**	**603,927**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
GENERAL FUND EXPENDITURES
COMMUNITY DEVELOPMENT DEPARTMENT
BUILDING INSPECTION DIVISION

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
001-0324-524.12-00	REGULAR SALARIES AND WAGES	381,670	345,313	345,313	421,521
001-0324-524.14-00	OVERTIME	-	1,000	1,000	225
001-0324-524.21-00	FICA TAXES	27,620	26,541	26,541	32,405
001-0324-524.22-00	RETIREMENT CONTRIBUTIONS	86,176	71,445	71,445	44,260
001-0324-524.23-00	LIFE AND HEALTH INSURANCE	59,186	52,785	52,785	63,877
001-0324-524.24-00	WORKERS' COMPENSATION	5,748	8,390	8,390	5,879
001-0324-524.25-00	UNEMPLOYMENT COMPENSATION	5,933	563	2,715	563
	TOTAL PERSONAL SERVICES	566,333	506,037	508,189	568,730
001-0324-524.31-06	MEDICAL SERVICES	212	213	213	-
001-0324-524.34-01	MISC OTHER CONTRACTUAL SERVICES	675	7,100	3,100	1,000
001-0324-524.40-00	TRAVEL AND PER DIEM	2,216	2,200	1,250	900
001-0324-524.41-02	TELEPHONE SERVICES	8,293	8,700	8,700	8,723
001-0324-524.41-04	INTERNET SERVICES	2,593	2,544	2,544	2,060
001-0324-524.41-05	POSTAGE	67	300	300	150
001-0324-524.43-00	UTILITY SERVICES	18,222	16,500	16,500	16,500
001-0324-524.44-00	RENTALS AND LEASES	10,086	10,101	9,101	5,450
001-0324-524.45-00	INSURANCE	21,416	20,825	20,825	19,687
001-0324-524.46-02	REPAIR/MAINT SVC-EQUIPMNT	113	200	200	-
001-0324-524.46-03	REPAIR AND MAINT SVCS-VEHICLES	2,535	2,200	2,200	1,200
001-0324-524.46-05	REPAIR AND MAINT SVCS-SOFTWARE	18,225	18,226	18,226	18,226
001-0324-524.46-06	REPAIR AND MAINT SVCS-HARDWARE	-	500	500	500
001-0324-524.46-10	REPAIR AND MAINT SVCS-BUILDING	7,276	2,122	2,122	2,122
001-0324-524.47-01	MISC PRINTING AND BINDING	675	850	850	850
001-0324-524.47-02	RECORDS MANAGEMENT	77,505	5,250	2,750	3,500
001-0324-524.49-05	LICENSES, TAXES, AND CERTIFICATIONS	30	300	300	-
001-0324-524.51-00	OFFICE SUPPLIES	1,164	1,200	700	1,000
001-0324-524.52-01	MISCELLANEOUS OPERATING SUPPLIES	1,991	2,450	1,800	1,920
001-0324-524.52-03	GASOLINE AND OIL	5,121	5,750	5,750	4,600
001-0324-524.52-04	UNIFORMS AND ACCESSORIES	1,235	2,175	1,675	2,000
001-0324-524.54-01	DUES AND SUBSCRIPTIONS	1,792	425	425	1,885
001-0324-524.54-02	SEMINARS AND COURSES	2,609	3,225	1,000	1,125
	TOTAL OPERATING EXPENDITURES	184,051	113,356	101,031	93,398
001-0324-524.64-00	MACHINERY AND EQUIPMENT	1,750	-	-	-
	TOTAL CAPITAL OUTLAY	1,750	-	-	-
001-0324-599.99-99	TRANSFER TO FUND BALANCE	-	16,372	16,372	-
TOTAL BUILDING INSPECTION DIVISION		**752,134**	**635,765**	**625,592**	**662,128**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
GENERAL FUND EXPENDITURES
COMMUNITY DEVELOPMENT DEPARTMENT
BUSINESS TAX DIVISION

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
001-0331-513.12-00	REGULAR SALARIES AND WAGES	8,819	33,854	15,615	50,304
001-0331-513.21-00	FICA TAXES	594	2,596	1,201	3,089
001-0331-513.22-00	RETIREMENT CONTRIBUTIONS	1,824	4,280	4,280	4,232
001-0331-513.23-00	LIFE AND HEALTH INSURANCE	2,333	2,942	2,942	7,534
001-0331-513.24-00	WORKERS' COMPENSATION	26	280	173	164
	TOTAL PERSONAL SERVICES	13,596	43,952	24,211	65,323
001-0331-513.31-06	MEDICAL SERVICES	27	-	-	-
001-0331-513.41-02	TELEPHONE SERVICES	370	372	372	744
001-0331-513.41-05	POSTAGE	1,604	1,050	1,050	1,050
001-0331-513.45-00	INSURANCE	9	9	9	9
001-0331-513.46-05	REPAIR AND MAINT SVCS-SOFTWARE	1,596	1,597	1,597	1,597
001-0331-513.47-01	MISC PRINTING AND BINDING	1,092	400	400	400
001-0331-513.51-00	OFFICE SUPPLIES	251	250	250	250
001-0331-513.52-04	UNIFORMS AND ACCESSORIES	7	-	-	150
001-0331-513.54-01	DUES AND SUBSCRIPTIONS	-	-	-	100
	TOTAL OPERATING EXPENDITURES	4,956	3,678	3,678	4,300
TOTAL OCCUPATIONAL LICENSING DIVISION		**18,552**	**47,630**	**27,889**	**69,623**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
GENERAL FUND EXPENDITURES
COMMUNITY DEVELOPMENT DEPARTMENT
CODE ENFORCEMENT DIVISION

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
001-0528-521.12-00	REGULAR SALARIES AND WAGES	157,147	164,395	73,309	66,012
001-0528-521.14-00	OVERTIME	-	500	500	-
001-0528-521.21-00	FICA TAXES	10,887	12,613	5,645	5,080
001-0528-521.22-00	RETIREMENT CONTRIBUTIONS	35,381	34,013	13,346	6,931
001-0528-521.23-00	LIFE AND HEALTH INSURANCE	30,471	33,850	11,126	9,383
001-0528-521.24-00	WORKERS' COMPENSATION	2,363	4,465	1,092	809
001-0528-521.25-00	UNEMPLOYMENT COMPENSATION	3,300	-	275	-
	TOTAL PERSONAL SERVICES	239,549	249,836	105,293	88,215
001-0528-521.31-02	LEGAL SERVICES	-	1,000	1,000	1,000
001-0528-521.31-06	MEDICAL SERVICES	53	54	54	-
001-0528-521.34-01	MISC OTHER CONTRACTUAL SERVICES	10,055	20,000	20,000	15,000
001-0528-521.40-00	TRAVEL AND PER DIEM	24	1,000	1,000	800
001-0528-521.41-02	TELEPHONE SERVICES	1,718	1,786	1,786	1,030
001-0528-521.41-04	INTERNET SERVICES	1,566	1,272	1,272	636
001-0528-521.41-05	POSTAGE	2,301	1,450	1,450	1,450
001-0528-521.45-00	INSURANCE	570	561	561	531
001-0528-521.46-03	REPAIR AND MAINT SVCS-VEHICLES	389	500	500	250
001-0528-521.46-05	REPAIR AND MAINT SVCS-SOFTWARE	3,429	3,430	3,430	3,430
001-0528-521.47-01	MISC PRINTING AND BINDING	594	750	750	750
001-0528-521.49-05	LICNSES/TAXES/CERTICATIONS	1,543	1,650	1,650	1,250
001-0528-521.51-00	OFFICE SUPPLIES	248	500	500	250
001-0528-521.52-01	MISCELLANEOUS OPERATING SUPPLIES	316	1,425	1,425	500
001-0528-521.52-03	GASOLINE AND OIL	4,497	5,187	5,187	4,000
001-0528-521.52-04	UNIFORMS AND ACCESSORIES	279	630	630	280
001-0528-521.54-01	DUES AND SUBSCRIPTIONS	150	165	165	110
001-0528-521.54-02	SEMINARS AND COURSES	315	825	825	675
	TOTAL OPERATING EXPENDITURES	28,047	42,185	42,185	31,942
TOTAL CODE ENFORCEMENT DIVISION		**267,596**	**292,021**	**147,478**	**120,157**
TOTAL COMMUNITY DEVELOPMENT DEPT		**1,684,069**	**1,544,372**	**1,356,415**	**1,455,835**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
GENERAL FUND EXPENDITURES
POLICE DEPARTMENT
NONSWORN-MISCELLANEOUS DIVISION

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
001-0520-521.12-00	REGULAR SALARIES AND WAGES	248,460	257,733	262,270	261,706
001-0520-521.13-00	OTHER SALARIES AND WAGES	59,121	79,180	79,180	102,084
001-0520-521.14-00	OVERTIME	4,782	6,000	6,000	6,000
001-0520-521.21-00	FICA TAXES	22,254	19,752	21,341	20,071
001-0520-521.22-00	RETIREMENT CONTRIBUTIONS	54,846	53,325	53,325	27,479
001-0520-521.23-00	LIFE AND HEALTH INSURANCE	47,843	52,284	52,284	52,320
001-0520-521.24-00	WORKERS' COMPENSATION	1,367	2,217	2,726	1,229
001-0520-521.25-00	UNEMPLOYMENT COMPENSATION	891	312	312	312
	TOTAL PERSONAL SERVICES	439,564	470,803	477,438	471,201
001-0520-521.31-06	MEDICAL	693	712	712	-
001-0520-521.34-01	MISC CONTRACTUAL SERVICES	-	100	16,353	100
001-0520-521.40-00	TRAVEL AND PER DIEM	921	1,620	1,620	1,459
001-0520-521.41-02	TELEPHONE SERVICES	881	816	816	1,068
001-0520-521.46-05	REPAIR AND MAINT SVCS-SOFTWARE	1,205	1,206	1,206	1,475
001-0520-521.47-01	MISC PRINTING AND BINDING	74	100	100	100
001-0520-521.48-01	PROMOTIONAL-ADVERTISEMENTS	-	100	100	100
001-0520-521.49-05	LICNSES/TAXES/CERTIFICTNS	144	145	145	145
001-0520-521.51-00	OFFICE SUPPLIES	105	-	-	-
001-0520-521.52-01	MISCELLANEOUS OPERATING SUPPLIES	692	200	200	200
001-0520-521.52-04	UNIFORMS AND ACCESSORIES	1,385	1,625	1,625	1,514
001-0520-521.54-01	DUES AND SUBSCRIPTIONS	618	495	495	290
001-0520-521.54-02	SEMINARS AND COURSES	625	1,240	1,240	1,040
001-0520-521.54-03	EDUCATIONAL ASSISTANCE PROGRAM	-	500	500	500
	TOTAL OPERATING EXPENDITURES	7,343	8,859	25,112	7,991
TOTAL NONSWORN-MISCELLANEOUS DIVISION		**446,907**	**479,662**	**502,550**	**479,192**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
GENERAL FUND EXPENDITURES
POLICE DEPARTMENT
SWORN DIVISION

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
001-0521-521.12-00	REGULAR SALARIES AND WAGES	3,482,519	3,199,831	3,199,831	3,318,144
001-0521-521.14-00	OVERTIME	43,232	60,000	60,000	40,000
001-0521-521.15-00	SPECIAL PAY	49,935	48,420	48,420	49,260
001-0521-521.16-00	SPECIAL DETAIL	262,166	253,994	223,994	188,864
001-0521-521.21-00	FICA TAXES	277,232	248,852	248,852	257,967
001-0521-521.22-00	RETIREMENT CONTRIBUTIONS	903,407	728,002	728,002	419,576
001-0521-521.23-00	LIFE AND HEALTH INSURANCE	583,812	533,427	533,427	547,394
001-0521-521.24-00	WORKERS' COMPENSATION	82,217	125,275	125,275	68,949
001-0521-521.25-00	UNEMPLOYMENT COMPENSATION	-	3,630	3,630	3,630
001-0521-521.26-00	OTHER POST EMPLOYMENT BENEFITS	-	-	52,030	50,030
	TOTAL PERSONAL SERVICES	5,684,520	5,201,431	5,223,461	4,943,814
001-0521-521.31-01	MISC PROFESSIONAL SERVICES	2,093	1,099	1,099	14,375
001-0521-521.31-02	LEGAL SERVICES	2,962	4,500	4,500	4,500
001-0521-521.31-06	MEDICAL SERVICES	20,136	10,385	10,385	3,525
001-0521-521.34-01	MISC OTHER CONTRACTUAL SERVICES	39,424	58,612	35,724	42,263
001-0521-521.40-00	TRAVEL AND PER DIEM	4,133	2,568	2,568	1,776
001-0521-521.41-01	CABLE SERVICES	509	522	522	600
001-0521-521.41-02	TELEPHONE SERVICES	25,280	25,344	25,344	25,524
001-0521-521.41-03	RADIO SERVICES	2,175	2,376	2,376	5,184
001-0521-521.41-04	INTERNET SERVICES	42,464	41,796	41,796	42,000
001-0521-521.41-05	POSTAGE	1,404	1,416	1,416	1,008
001-0521-521.43-00	UTILITY SERVICES	64,128	57,792	57,792	60,000
001-0521-521.44-00	RENTALS AND LEASES	29,354	29,624	29,624	36,824
001-0521-521.45-00	INSURANCE	37,183	45,114	45,114	44,159
001-0521-521.46-02	REPAIR AND MAINT SVCS-EQUIPMENT	22,678	21,274	24,274	23,747
001-0521-521.46-03	REPAIR AND MAINT SVCS-VEHICLES	92,420	75,000	96,232	96,672
001-0521-521.46-05	REPAIR AND MAINT SVCS-SOFTWARE	70,488	78,773	92,662	79,280
001-0521-521.46-06	REPAIR AND MAINT SVCS-HARDWARE	693	600	600	600
001-0521-521.46-10	REPAIR AND MAINT SVCS-BUILDING	10,781	4,308	4,308	6,300
001-0521-521.47-01	MISC PRINTING AND BINDING	2,620	4,600	4,600	3,408
001-0521-521.49-05	LICENSES, TAXES, AND CERTIFICATIONS	1,268	14,189	300	610
001-0521-521.49-13	INVESTIGATIVE FUNDS	100	-	-	-
001-0521-521.51-00	OFFICE SUPPLIES	12,445	16,540	13,540	12,700
001-0521-521.52-01	MISCELLANEOUS OPERATING SUPPLIES	115,104	94,677	100,177	108,639
001-0521-521.52-03	GASOLINE AND OIL	217,389	200,000	215,689	239,448
001-0521-521.52-04	UNIFORMS AND ACCESSORIES	60,645	35,030	35,030	29,120
001-0521-521.54-01	DUES AND SUBSCRIPTIONS	3,744	5,560	5,560	5,265
001-0521-521.54-02	SEMINARS AND COURSES	8,680	12,065	12,065	7,475
001-0521-521.54-03	EDUCATIONAL ASSISTANCE PROGRAM	39,968	30,000	30,000	40,000
001-0521-521.54-04	EDUCATION-SECOND DOLLAR FUNDING	21,795	19,795	19,795	20,724
	TOTAL OPERATING EXPENDITURES	952,063	893,559	913,092	955,726

001-0521-521.64-00	MACHINERY AND EQUIPMENT	242,235	41,564	86,108	216,670
	TOTAL CAPITAL OUTLAY	242,235	41,564	86,108	216,670
001-0521-581.91-02	GRANTS-CITY MATCH	51,084	24,611	24,611	3,695
	TOTAL OTHER USES	51,084	24,611	24,611	3,695
TOTAL SWORN DIVISION		**6,929,902**	**6,161,165**	**6,247,272**	**6,119,905**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
GENERAL FUND EXPENDITURES
POLICE DEPARTMENT
NONSWORN-COMMUNICATIONS DIVISION

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
001-0530-521.12-00	REGULAR SALARIES AND WAGES	340,478	366,371	326,450	370,573
001-0530-521.14-00	OVERTIME	40,532	35,000	35,000	25,000
001-0530-521.21-00	FICA TAXES	27,617	28,063	28,063	28,400
001-0530-521.22-00	RETIREMENT CONTRIBUTIONS	85,136	75,802	75,802	38,910
001-0530-521.23-00	LIFE AND HEALTH INSURANCE	62,280	71,284	71,284	69,022
001-0530-521.24-00	WORKERS' COMPENSATION	686	1,099	1,099	594
001-0530-521.25-00	UNEMPLOYMENT COMPENSATION	-	394	394	394
	TOTAL PERSONAL SERVICES	556,729	578,013	538,092	532,893
001-0530-521.31-01	MISC PROFESSIONAL SERVICES	-	150	150	150
001-0530-521.31-06	MEDICAL SERVICES	323	400	400	400
001-0530-521.34-01	MISC CONTRACTUAL SERVICES	-	16,480	4,287	-
001-0530-521.40-00	TRAVEL AND PER DIEM	365	935	935	735
001-0530-521.41-02	TELEPHONE SERVICES	1,164	1,188	1,188	1,212
001-0530-521.43-00	UTILITY SERVICES	1,753	1,944	1,944	2,508
001-0530-521.44-00	RENTALS AND LEASES	2,083	2,088	2,088	3,060
001-0530-521.45-00	INSURANCE	11	11	11	11
001-0530-521.46-02	REPAIR AND MAINT SVCS-EQUIPMNT	12,923	-	12,193	12,804
001-0530-521.46-05	REPAIR AND MAINT SVCS-SOFTWARE	12,176	12,176	12,176	12,176
001-0530-521.46-10	REPAIR AND MAINT SVCS-BUILDING	21,849	2,868	2,868	1,140
001-0530-521.47-01	MISC PRINTING AND BINDING	-	60	60	-
001-0530-521.48-01	PROMOTIONAL-ADVERTISEMENTS	-	100	100	-
001-0530-521.49-05	LICNSES/TAXES/CERTIFICTNS	-	400	400	400
001-0530-521.51-00	OFFICE SUPPLIES	2,439	2,015	2,015	1,290
001-0530-521.52-01	MISCELLANEOUS OPERATING SUPPLIES	-	1,672	1,672	656
001-0530-521.52-04	UNIFORMS AND ACCESSORIES	1,549	2,010	2,010	1,750
001-0530-521.54-01	DUES AND SUBSCRIPTIONS	230	230	230	230
001-0530-521.54-02	SEMINARS AND COURSES	879	950	950	550
001-0530-521.54-03	EDUC ASSIST PROG REIMBURS	2,298	750	3,750	7,000
	TOTAL OPERATING EXPENDITURES	60,042	46,427	49,427	46,072
001-0530-521.64-00	MACHINERY AND EQUIPMENT	-	100,000	200,000	100,000
	TOTAL CAPITAL OUTLAY	-	100,000	200,000	100,000
TOTAL NONSWORN-COMMUNICATIONS DIVISION		**616,771**	**724,440**	**787,519**	**678,965**
TOTAL POLICE DEPARTMENT		**7,993,580**	**7,365,267**	**7,537,341**	**7,278,062**

WINTER GARDEN

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CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
GENERAL FUND EXPENDITURES
FIRE DEPARTMENT

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
001-062X-522.12-00	REGULAR SALARIES & WAGES	2,212,633	2,110,166	2,163,402	2,179,185
001-062X-522.14-00	OVERTIME	376,144	225,000	225,000	187,300
001-062X-522.15-00	SPECIAL PAY	118,281	114,739	114,739	144,059
001-062X-522.21-00	FICA TAXES	196,286	170,440	174,429	176,391
001-062X-522.22-00	RETIREMENT CONTRIBUTIONS	680,271	502,450	515,674	275,141
001-062X-522.23-00	LIFE AND HEALTH INSURANCE	379,618	361,705	361,705	353,223
001-062X-522.24-00	WORKERS' COMPENSATION	55,947	83,630	83,630	46,435
001-062X-522.25-00	UNEMPLOYMENT COMPENSATION	-	2,434	2,434	2,434
001-062X-522.26-00	OTHER POST EMPLOYMENT BENEFITS	-	-	15,500	15,250
	TOTAL PERSONAL SERVICES	4,019,180	3,570,564	3,656,513	3,379,418
001-062X-522.31-01	MISC PROFESSIONAL SERVICE	-	500	500	1,225
001-062X-522.31-02	LEGAL	1,957	1,000	1,000	1,000
001-062X-522.31-06	MEDICAL SERVICES	14,396	14,190	14,190	11,880
001-062X-522.34-01	MISC CONTRACTUAL SERVICES	165,390	162,710	162,710	163,942
001-062X-522.40-00	TRAVEL AND PER DIEM	334	1,400	1,400	1,400
001-062X-522.41-01	MISC COMMUNICTN/FRGHT SVC	2,249	2,160	2,160	1,050
001-062X-522.41-02	TELEPHONE SERVICES	16,802	18,303	18,303	14,650
001-062X-522.41-03	RADIO SERVICES	806	660	660	220
001-062X-522.41-04	INTERNET SERVICES	24,791	19,684	19,684	26,921
001-062X-522.41-05	POSTAGE	717	750	750	750
001-062X-522.43-00	UTILITY SERVICES	64,634	57,850	57,850	53,800
001-062X-522.44-00	RENTALS AND LEASES	8,283	6,500	6,500	7,350
001-062X-522.45-00	INSURANCE	42,092	48,071	48,071	45,773
001-062X-522.46-01	REPAIR/MAINT SVC-MISC	305	450	450	450
001-062X-522.46-02	REPAIR/MAINT SVC-EQUIPMNT	15,481	31,770	31,770	38,478
001-062X-522.46-03	REPAIR/MAINT SVC-VEHICLES	63,238	26,700	26,700	23,800
001-062X-522.46-05	REPAIR/MAINT SVC-SOFTWARE	-	1,000	1,000	1,000
001-062X-522.46-06	REPAIR/MAINT SVC-HARDWARE	-	1,500	1,500	1,500
001-062X-522.46-10	REPAIR/MAINT SVC-BUILDING	15,850	8,300	8,300	7,740
001-062X-522.47-01	MISC PRINTING AND BINDING	1,374	1,000	1,000	1,000
001-062X-522.48-01	ADVERTISEMENT-LEGAL,OTHER	-	200	200	200
001-062X-522.48-02	PROMOTIONAL ITEMS	2,876	4,000	4,000	4,000
001-062X-522.49-05	LICNSES/TAXES/CERTIFICTNS	2,525	4,100	4,100	6,050
001-062X-522.51-00	OFFICE SUPPLIES	3,983	5,525	5,525	5,125
001-062X-522.52-01	MISC OPERATING SUPPLIES	106,655	104,598	104,598	108,191
001-062X-522.52-03	GASOLINE AND OIL	44,434	38,800	44,800	49,400
001-062X-522.52-04	UNIFORMS AND ACCESSORIES	42,343	33,025	33,025	33,025
001-062X-522.54-01	DUES AND SUBSCRIPTIONS	3,435	9,610	9,610	8,560
001-062X-522.54-02	SEMINARS AND COURSES	1,947	2,575	2,575	4,925
001-062X-522.54-03	EDUC ASSIST PROG REIMBURS	31,544	29,180	29,180	28,245
	TOTAL OPERATING EXPENDITURES	678,441	636,111	642,111	651,650
001-062X-522.62-00	BUILDINGS	3,421	-	-	16,000

001-062X-522.64-00	MACHINERY AND EQUIPMENT	56,184	8,270	8,270	10,451
	TOTAL CAPITAL OUTLAY	59,605	8,270	8,270	26,451
TOTAL FIRE DEPARTMENT		**4,757,226**	**4,214,945**	**4,306,894**	**4,057,519**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
GENERAL FUND EXPENDITURES
PUBLIC SERVICES DEPARTMENT
ADMINISTRATION DIVISION

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
001-0701-539.12-00	REGULAR SALARIES AND WAGES	150,996	137,704	137,704	114,766
001-0701-539.21-00	FICA TAXES	10,924	10,571	10,571	8,817
001-0701-539.22-00	RETIREMENT CONTRIBUTIONS	27,289	22,023	22,023	11,598
001-0701-539.23-00	LIFE AND HEALTH INSURANCE	18,931	16,952	16,952	17,872
001-0701-539.24-00	WORKERS' COMPENSATION	281	413	413	184
001-0701-539.25-00	UNEMPLOYMENT COMPENSATION	1,100	148	6,050	148
	TOTAL PERSONAL SERVICES	209,521	187,811	193,713	153,385
001-0701-539.31-01	MISC PROFESSIONAL SERVICES	-	-	-	300
001-0701-539.31-02	LEGAL	320	-	-	200
001-0701-539.31-04	ENGINEERING	173	1,000	1,000	1,000
001-0701-539.31-06	MEDICAL SERVICES	149	200	200	200
001-0701-539.34-01	MISC OTHER CONTRACTUAL SERVICES	5,275	6,500	6,500	6,000
001-0701-539.34-08	PERSONNEL SERVICES	780	-	-	-
001-0701-539.40-00	TRAVEL AND PER DIEM	12	500	500	500
001-0701-539.41-02	TELEPHONE SERVICES	2,766	4,592	4,592	4,592
001-0701-539.41-03	RADIO SERVICES	19	-	-	-
001-0701-539.41-05	POSTAGE	347	300	300	250
001-0701-539.43-00	UTILITY SERVICES	34,249	29,108	29,108	29,108
001-0701-539.44-00	RENTALS AND LEASES	-	-	-	1,194
001-0701-539.45-00	INSURANCE	9,243	8,974	8,974	8,484
001-0701-539.46-02	REPAIR AND MAINT SVCS-EQUIPMENT	112	100	100	100
001-0701-539.46-03	REPAIR AND MAINT SVCS-VEHICLES	419	500	500	500
001-0701-539.46-10	REPAIR AND MAINT SVCS-BUILDING	3,949	1,042	1,042	1,000
001-0701-539.47-01	MISC PRINTING AND BINDING	59	100	100	-
001-0701-539.48-01	PROMOTIONAL-ADVERTISEMENTS	1,805	1,000	1,000	-
001-0701-539.51-00	OFFICE SUPPLIES	1,113	600	600	600
001-0701-539.52-01	MISCELLANEOUS OPERATING SUPPLIES	1,269	1,600	1,600	1,000
001-0701-539.52-03	GASOLINE AND OIL	-	1,000	1,000	1,000
001-0701-539.52-04	UNIFORMS AND ACCESSORIES	350	150	150	100
001-0701-539.54-01	DUES AND SUBSCRIPTIONS	1,494	900	900	900
001-0701-539.54-02	SEMINARS AND COURSES	163	500	500	500
001-0701-539.54-03	EDUCATIONAL ASSISTANCE PROGRAM	1,950	1,560	1,560	-
	TOTAL OPERATING EXPENDITURES	66,016	60,226	60,226	57,528
TOTAL ADMINISTRATION DIVISION		**275,537**	**248,037**	**253,939**	**210,913**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
GENERAL FUND EXPENDITURES
PUBLIC SERVICES DEPARTMENT
CEMETERY DIVISION

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
001-0739-539.12-00	REGULAR SALARIES AND WAGES	36,042	34,840	34,840	35,714
001-0739-539.14-00	OVERTIME	1,642	1,500	1,500	1,500
001-0739-539.16-00	SPECIAL DETAIL	3,188	2,000	2,000	2,000
001-0739-539.21-00	FICA TAXES	2,622	2,665	2,665	2,732
001-0739-539.22-00	RETIREMENT CONTRIBUTIONS	9,242	7,209	7,209	3,750
001-0739-539.23-00	LIFE AND HEALTH INSURANCE	11,405	12,111	12,111	11,394
001-0739-539.24-00	WORKERS' COMPENSATION	1,325	2,150	2,150	1,207
001-0739-539.25-00	UNEMPLOYMENT COMPENSATION	-	37	37	37
	TOTAL PERSONAL SERVICES	65,466	62,512	62,512	58,334
001-0739-539.31-06	MEDICAL SERVICES	27	100	100	100
001-0739-539.34-05	COMPUTER TRAINING	-	100	100	-
001-0739-539.40-00	TRAVEL AND PER DIEM	-	200	200	-
001-0739-539.41-02	TELEPHONE SERVICES	1,688	1,450	1,450	1,450
001-0739-539.41-04	INTERNET	402	-	-	-
001-0739-539.43-00	UTILITY SERVICES	5,240	4,300	4,300	6,625
001-0739-539.44-00	RENTALS AND LEASES	-	-	-	300
001-0739-539.45-00	INSURANCE	1,216	1,340	1,340	1,266
001-0739-539.46-02	REPAIR AND MAINT SVCS-EQUIPMENT	32	1,500	1,500	500
001-0739-539.46-03	REPAIR AND MAINT SVCS-VEHICLES	202	500	500	200
001-0739-539.46-10	REPAIR AND MAINT SVCS-BUILDING	9	1,000	1,000	65,000
001-0739-539.47-01	PRINTING AND BINDING	60	-	-	-
001-0739-539.49-05	LICENSES, TAXES, AND CERTIFICATIONS	883	1,300	1,300	1,300
001-0739-539.49-07	VAULT OPENINGS	66,415	55,500	55,500	52,500
001-0739-539.51-00	OFFICE SUPPLIES	244	100	100	100
001-0739-539.52-01	MISCELLANEOUS OPERATING SUPPLIES	4,775	3,300	3,300	3,300
001-0739-539.52-02	CHEMICALS	-	100	100	50
001-0739-539.52-03	GASOLINE AND OIL	1,191	1,000	1,000	1,000
001-0739-539.52-04	UNIFORMS AND ACCESSORIES	421	500	500	740
001-0739-539.54-01	DUES AND SUBSCRIPTIONS	395	300	300	300
001-0739-539.54-02	SEMINARS AND COURSES	-	200	200	200
	TOTAL OPERATING EXPENDITURES	83,200	72,790	72,790	134,931
TOTAL CEMETERY DIVISION		**148,666**	**135,302**	**135,302**	**193,265**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
GENERAL FUND EXPENDITURES
PUBLIC SERVICES DEPARTMENT
STREETS DIVISION

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
001-0741-541.12-00	REGULAR SALARIES AND WAGES	190,761	191,929	112,015	107,802
001-0741-541.14-00	OVERTIME	13,839	6,200	11,200	6,200
001-0741-541.21-00	FICA TAXES	14,999	14,700	8,586	8,261
001-0741-541.22-00	RETIREMENT CONTRIBUTIONS	45,488	39,710	23,176	11,319
001-0741-541.23-00	LIFE AND HEALTH INSURANCE	46,805	43,768	20,583	18,152
001-0741-541.24-00	WORKERS' COMPENSATION	10,449	16,242	9,401	4,941
001-0741-541.25-00	UNEMPLOYMENT COMPENSATION	1,803	237	237	237
001-0741-541.26-00	OTHER POST EMPLOYMENT BENEFITS	-	-	3,000	3,000
	TOTAL PERSONAL SERVICES	324,144	312,786	188,198	159,912
001-0741-541.31-01	MISC PROFESSIONAL SERVICES	-	1,000	1,000	500
001-0741-541.31-02	LEGAL SERVICES	50	-	-	-
001-0741-541.31-06	MEDICAL SERVICES	1,315	1,100	1,100	500
001-0741-541.34-01	MISC OTHER CONTRACTUAL SERVICES	46,516	25,200	25,200	11,500
001-0741-541.34-08	PERSONNEL SERVICES	1,308	-	-	-
001-0741-541.40-00	TRAVEL AND PER DIEM	2,129	400	400	-
001-0741-541.41-02	TELEPHONE SERVICES	1,677	1,800	1,800	1,800
001-0741-541.41-03	RADIO SERVICES	262	350	350	350
001-0741-541.43-00	UTILITY SERVICES	5,650	5,953	5,953	5,449
001-0741-541.44-00	RENTALS AND LEASES	9,586	16,921	16,921	15,700
001-0741-541.45-00	INSURANCE	15,440	14,639	14,639	13,886
001-0741-541.46-01	REPAIR AND MAINT SVCS-MISC	1,008	1,656	1,656	300
001-0741-541.46-02	REPAIR AND MAINT SVCS-EQUIPMENT	27,485	16,921	16,921	16,921
001-0741-541.46-03	REPAIR AND MAINT SVCS-VEHICLES	15,511	11,842	26,842	17,500
001-0741-541.46-05	REPAIR AND MAINT SVCS-SOFTWARE	-	-	-	1,710
001-0741-541.46-09	REPAIR AND MAINT SVCS-SIDEWALKS	12,416	6,142	6,142	6,142
001-0741-541.46-10	REPAIR AND MAINT SVCS-BUILDING	429	658	658	-
001-0741-541.47-01	MISC PRINTING AND BINDING	139	200	200	-
001-0741-541.49-04	TRAFFIC SIGNALS AND SIGNS	13,452	7,248	19,248	15,500
001-0741-541.49-05	LICENSES, TAXES, AND CERTIFICATIONS	2,672	2,800	2,800	2,800
001-0741-541.49-09	MEDIANS	18,000	18,000	18,000	18,000
001-0741-541.51-00	OFFICE SUPPLIES	27	100	100	-
001-0741-541.52-01	MISCELLANEOUS OPERATING SUPPLIES	19,722	15,000	15,000	7,676
001-0741-541.52-02	CHEMICALS	980	1,086	1,086	500
001-0741-541.52-03	GASOLINE AND OIL	5,779	20,000	28,000	36,500
001-0741-541.52-04	UNIFORMS AND ACCESSORIES	3,495	3,774	3,774	1,388
001-0741-541.53-00	ROAD MATERIALS AND SUPPLIES	24,606	14,092	24,092	25,500
001-0741-541.54-01	DUES AND SUBSCRIPTIONS	170	100	100	100
001-0741-541.54-02	SEMINARS AND COURSES	225	400	400	-
	TOTAL OPERATING EXPENDITURES	230,049	187,382	232,382	200,222
001-0741-541.63-00	IMPROVEMENT OTHER THAN BUILDINGS	301,530	-	16,092	165,000
001-0741-541.64-00	MACHINERY AND EQUIPMENT	1,351	8,500	8,500	-
	TOTAL CAPITAL OUTLAY	302,881	8,500	24,592	165,000
TOTAL STREETS DIVISION		**857,074**	**508,668**	**445,172**	**525,134**
TOTAL PUBLIC SERVICES DEPARTMENT		**1,281,277**	**892,007**	**834,413**	**929,312**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
GENERAL FUND EXPENDITURES
HUMAN RESOURCES DEPARTMENT
HUMAN RESOURCES DIVISION

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
001-0745-513.12-00	REGULAR SALARIES AND WAGES	132,948	131,414	131,414	134,701
001-0745-513.13-00	OTHER SALARIES & WAGES	12,907	18,616	18,616	16,318
001-0745-513.14-00	OVERTIME	1,146	1,500	1,500	750
001-0745-513.21-00	FICA TAXES	10,892	11,530	11,530	11,608
001-0745-513.22-00	RETIREMENT CONTRIBUTIONS	30,382	27,190	27,190	14,144
001-0745-513.23-00	LIFE AND HEALTH INSURANCE	17,847	17,010	17,010	17,060
001-0745-513.24-00	WORKERS' COMPENSATION	245	450	450	242
001-0745-513.25-00	UNEMPLOYMENT COMPENSATION	-	173	173	173
	TOTAL PERSONAL SERVICES	206,367	207,883	207,883	194,996
001-0745-513.31-01	MISC PROFESSIONAL SERVICES	5,000	-	-	7,500
001-0745-513.31-02	LEGAL SERVICES	1,794	2,000	2,000	2,000
001-0745-513.31-06	MEDICAL SERVICES	93	76	76	26,100
001-0745-513.34-01	MISC OTHER CONTRACTUAL SERVICES	3,430	3,500	3,500	3,500
001-0745-513.40-00	TRAVEL AND PER DIEM	177	1,200	1,200	750
001-0745-513.41-02	TELEPHONE SERVICES	2,787	2,856	2,856	2,856
001-0745-513.41-04	INTERNET SERVICES	1,073	954	954	954
001-0745-513.41-05	POSTAGE	397	350	350	350
001-0745-513.43-00	UTILITY SERVICES	9,084	8,450	8,450	8,450
001-0745-513.44-00	RENTALS AND LEASES	6,140	6,000	6,000	6,000
001-0745-513.45-00	GENERAL INSURANCE	9,121	8,986	8,986	8,495
001-0745-513.46-02	REPAIR AND MAINT SVCS-EQUIPMENT	60	-	-	-
001-0745-513.46-06	REPAIR AND MAINT SVCS-HARDWARE	-	350	350	350
001-0745-513.46-10	REPAIR AND MAINT SVCS-BUILDING	3,842	857	857	857
001-0745-513.47-01	MISC PRINTING AND BINDING	30	1,000	1,000	628
001-0745-513.48-01	PROMOTIONAL-ADVERTISEMENTS	12,443	15,100	15,100	12,500
001-0745-513.48-02	PROMOTIONAL-PROMOTIONAL ITEMS	3,910	1,000	1,000	1,000
001-0745-513.49-01	MISC OTHR CUR CHGS & OBLIGATIONS	-	250	250	250
001-0745-513.49-05	LICNSES/TAXES/CERTIFICTNS	350	-	-	-
001-0745-513.51-00	OFFICE SUPPLIES	2,768	2,500	2,500	2,500
001-0745-513.52-01	MISCELLANEOUS OPERATING SUPPLIES	9,443	13,000	13,000	13,000
001-0745-513.52-03	GASOLINE AND OIL	56	200	200	200
001-0745-513.52-04	UNIFORMS AND ACCESSORIES	500	600	600	600
001-0745-513.54-01	DUES AND SUBSCRIPTIONS	1,354	1,500	1,500	3,000
001-0745-513.54-02	SEMINARS AND COURSES	708	10,000	10,000	25,000
001-0745-513.54-03	EDUCATIONAL ASSISTANCE PROGRAM	-	2,000	2,000	2,000
	TOTAL OPERATING EXPENDITURES	74,560	82,729	82,729	128,840
TOTAL HUMAN RESOURCES DIVISION		**280,927**	**290,612**	**290,612**	**323,836**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
GENERAL FUND EXPENDITURES
HUMAN RESOURCES DEPARTMENT
FACILITIES MANAGEMENT DIVISION

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
001-0746-539.12-00	REGULAR SALARIES AND WAGES	187,332	215,249	184,985	219,808
001-0746-539.14-00	OVERTIME	7,731	5,000	5,000	5,000
001-0746-539.21-00	FICA TAXES	14,696	16,487	16,487	16,645
001-0746-539.22-00	RETIREMENT CONTRIBUTIONS	45,443	44,535	44,535	22,817
001-0746-539.23-00	LIFE AND HEALTH INSURANCE	29,796	31,939	31,939	34,404
001-0746-539.24-00	WORKERS' COMPENSATION	3,701	6,142	6,142	3,356
001-0746-539.25-00	UNEMPLOYMENT COMPENSATION	-	204	204	204
001-0746-539.26-00	OTHER POST EMPLOYMENT BENEFITS	-	-	3,000	500
	TOTAL PERSONAL SERVICES	288,699	319,556	292,292	302,734
001-0746-539.31-01	MISC PROFESSIONAL SERVICES	-	200	200	-
001-0746-539.31-06	MEDICAL SERVICES	133	160	160	-
001-0746-539.34-01	MISC OTHER CONTRACTUAL SERVICES	-	19,150	19,150	23,090
001-0746-539.34-06	JANITORIAL SERVICES	42,346	44,300	44,300	43,025
001-0746-539.40-00	TRAVEL AND PER DIEM	28	50	50	-
001-0746-539.41-02	TELEPHONE SERVICES	3,775	4,245	4,245	4,245
001-0746-539.41-04	INTERNET SERVICES	536	520	520	520
001-0746-539.44-00	RENTALS AND LEASES	-	2,400	2,400	2,192
001-0746-539.45-00	INSURANCE	965	1,138	1,138	1,121
001-0746-539.46-02	REPAIR AND MAINT SVCS-EQUIPMENT	4,637	28,920	28,920	350
001-0746-539.46-03	REPAIR AND MAINT SVCS-VEHICLES	2,497	3,000	3,000	3,000
001-0746-539.46-05	REPAIR AND MAINT SVCS-SOFTWARE	1,438	1,000	1,000	1,645
001-0746-539.46-10	REPAIR AND MAINT SVCS-BUILDING	6,310	11,450	11,450	43,270
001-0746-539.47-01	MISC PRINTING AND BINDING	30	160	160	-
001-0746-539.49-05	LICENSES, TAXES, AND CERTIFICATIONS	175	200	200	350
001-0746-539.51-00	OFFICE SUPPLIES	183	500	500	500
001-0746-539.52-01	MISCELLANEOUS OPERATING SUPPLIES	26,994	19,000	19,000	20,000
001-0746-539.52-02	CHEMICALS	3,813	4,000	4,000	4,000
001-0746-539.52-03	GASOLINE AND OIL	3,881	5,000	5,000	5,000
001-0746-539.52-04	UNIFORMS AND ACCESSORIES	2,089	2,935	2,935	2,935
001-0746-539.54-01	DUES AND SUBSCRIPTIONS	425	910	910	885
001-0746-539.54-02	SEMINARS AND COURSES	145	650	650	200
001-0746-539.54-03	EDUCATIONAL ASSISTANCE PROGRAM	5,633	5,376	5,376	3,454
	TOTAL OPERATING EXPENDITURES	106,033	155,264	155,264	159,782
001-0746-539.64-00	MACHINERY AND EQUIPMENT	-	5,000	11,000	14,455
	TOTAL CAPITAL OUTLAY	-	5,000	11,000	14,455
TOTAL FACILITIES MANAGEMENT DIVISION		**394,732**	**479,820**	**458,556**	**476,971**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
GENERAL FUND EXPENDITURES
HUMAN RESOURCES DEPARTMENT
FLEET MANAGEMENT DIVISION

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
001-0747-539.12-00	REGULAR SALARIES AND WAGES	237,958	239,298	239,298	245,206
001-0747-539.14-00	OVERTIME	603	1,500	1,500	800
001-0747-539.21-00	FICA TAXES	17,702	18,401	18,401	18,853
001-0747-539.22-00	RETIREMENT CONTRIBUTIONS	53,166	49,511	49,511	25,747
001-0747-539.23-00	LIFE AND HEALTH INSURANCE	39,798	35,145	35,145	35,195
001-0747-539.24-00	WORKERS' COMPENSATION	4,483	7,304	7,304	4,097
001-0747-539.25-00	UNEMPLOYMENT COMPENSATION	5,440	240	240	240
001-0747-539.26-00	OTHER POST EMPLOYMENT BENEFITS	-	-	5,569	5,568
	TOTAL PERSONAL SERVICES	359,150	351,399	356,968	335,706
001-0747-539.31-06	MEDICAL SERVICES	318	200	200	-
001-0747-539.34-01	MISC OTHER CONTRACTUAL SERVICES	-	725	725	725
001-0747-539.40-00	TRAVEL AND PER DIEM	1,457	500	500	500
001-0747-539.41-02	TELEPHONE SERVICES	2,247	2,600	2,600	2,600
001-0747-539.41-03	RADIO SERVICES	94	120	120	120
001-0747-539.41-05	COMMUNICATIONS/FREIGHT-POSTAGE	-	50	50	50
001-0747-539.44-00	RENTALS AND LEASES	1,524	1,200	1,200	2,892
001-0747-539.45-00	INSURANCE	2,494	3,772	3,772	3,586
001-0747-539.46-01	REPAIR AND MAINT SVCS-MISC	2,202	4,150	4,150	-
001-0747-539.46-02	REPAIR AND MAINT SVCS-EQUIPMENT	4,257	3,000	3,000	2,000
001-0747-539.46-03	REPAIR AND MAINT SVCS-VEHICLES	2,739	2,500	2,500	2,500
001-0747-539.46-05	REPAIR AND MAINT SVCS-SOFTWARE	-	400	400	1,595
001-0747-539.46-10	REPAIR AND MAINT SVCS-BUILDING	4,722	1,250	1,250	1,250
001-0747-539.47-01	MISC PRINTING AND BINDING	-	50	50	50
001-0747-539.49-01	MISC OTHR CUR CHGS & OBLIGATIONS	14	200	200	200
001-0747-539.49-05	LICENSES, TAXES, AND CERTIFICATIONS	50	100	100	100
001-0747-539.51-00	OFFICE SUPPLIES	509	500	500	500
001-0747-539.52-01	MISCELLANEOUS OPERATING SUPPLIES	10,396	20,000	20,000	15,000
001-0747-539.52-02	CHEMICALS	789	2,600	2,600	1,500
001-0747-539.52-03	GASOLINE AND OIL	16,519	11,500	11,500	15,000
001-0747-539.52-04	UNIFORMS AND ACCESSORIES	6,264	3,780	3,780	4,300
001-0747-539.54-01	DUES AND SUBSCRIPTIONS	2,774	2,775	2,775	2,775
001-0747-539.54-02	SEMINARS AND COURSES	425	1,250	1,250	1,250
	TOTAL OPERATING EXPENDITURES	59,794	63,222	63,222	58,493
001-0747-539.64-00	EQUIPMENT	3,145	-	-	-
	TOTAL CAPITAL OUTLAY	3,145	-	-	-
TOTAL FLEET MANAGEMENT DIVISION		**422,089**	**414,621**	**420,190**	**394,199**
TOTAL HUMAN RESOURCES DEPARTMENT		**1,097,748**	**1,185,053**	**1,169,358**	**1,195,006**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
GENERAL FUND EXPENDITURES
RECREATION DEPARTMENT
PARKS DIVISION

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
001-0775-572.12-00	REGULAR SALARIES AND WAGES	292,364	291,435	264,435	324,438
001-0775-572.14-00	OVERTIME	28,201	28,500	28,500	26,500
001-0775-572.21-00	FICA TAXES	23,561	22,315	22,315	24,854
001-0775-572.22-00	RETIREMENT CONTRIBUTIONS	71,679	60,298	60,298	34,066
001-0775-572.23-00	LIFE AND HEALTH INSURANCE	61,413	61,237	61,237	71,231
001-0775-572.24-00	WORKERS' COMPENSATION	8,777	13,015	13,015	7,939
001-0775-572.25-00	UNEMPLOYMENT COMPENSATION	-	332	332	332
	TOTAL PERSONAL SERVICES	485,995	477,132	450,132	489,360
001-0775-572.31-01	PROFESSIONAL SERVICES	-	-	-	3,000
001-0775-572.31-02	LEGAL SERVICES	155	-	-	-
001-0775-572.31-06	MEDICAL SERVICES	924	1,000	1,000	-
001-0775-572.34-01	MISC OTHER CONTRACTUAL SERVICES	47,069	43,550	43,550	42,910
001-0775-572.34-02	LAWN MAINTENANCE	130,852	148,250	148,250	149,800
001-0775-572.34-08	PERSONNEL SERVICES	-	-	27,000	-
001-0775-572.40-00	TRAVEL AND PER DIEM	-	240	240	240
001-0775-572.41-02	TELEPHONE SERVICES	5,112	4,650	4,650	4,700
001-0775-572.41-03	RADIO SERVICES	206	300	300	200
001-0775-572.41-04	INTERNET SERVICES	644	840	840	100
001-0775-572.41-05	COMMUNICATIONS/FREIGHT-POSTAGE	-	100	100	25
001-0775-572.43-00	UTILITY SERVICES	137,781	134,000	134,000	130,000
001-0775-572.44-00	RENTALS AND LEASES	2,300	3,400	3,400	2,200
001-0775-572.45-00	INSURANCE	21,651	21,349	21,349	31,855
001-0775-572.46-01	REPAIR AND MAINT SVCS-MISC	11,414	12,000	12,000	12,000
001-0775-572.46-02	REPAIR AND MAINT SVCS-EQUIPMENT	16,684	15,000	11,500	15,600
001-0775-572.46-03	REPAIR AND MAINT SVCS-VEHICLES	3,461	2,500	6,000	6,500
001-0775-572.46-05	REPAIR AND MAINT SVCS-SOFTWARE	-	-	-	1,710
001-0775-572.46-06	REPAIR AND MAINT SVCS-HARDWARE	-	250	250	250
001-0775-572.46-10	REPAIR AND MAINT SVCS-BUILDING	4,707	7,000	7,000	7,850
001-0775-572.48-01	ADVERTISEMENT-LEGAL,OTHER	316	500	500	200
001-0775-572.49-05	LICENSES/TAXES/CERTIFICATIONS	750	750	750	500
001-0775-572.51-00	OFFICE SUPPLIES	512	750	750	500
001-0775-572.52-01	MISCELLANEOUS OPERATING SUPPLIES	86,890	93,500	100,500	129,100
001-0775-572.52-02	CHEMICALS	23,001	16,500	16,500	22,500
001-0775-572.52-03	GASOLINE AND OIL	14,163	14,000	14,000	14,500
001-0775-572.52-04	UNIFORMS AND ACCESSORIES	7,622	6,650	6,650	7,650
001-0775-572.54-01	DUES AND SUBSCRIPTIONS	51	400	400	100
001-0775-572.54-02	SEMINARS AND COURSES	1,090	1,050	1,050	1,050
	TOTAL OPERATING EXPENDITURES	517,355	528,529	562,529	585,040
001-0775-572.63-00	IMPROVEMENT OTHER THAN BUILDINGS	267,796	1,200,000	1,480,797	424,800
001-0775-572.64-00	MACHINERY AND EQUIPMENT	6,720	8,953	8,953	49,450
	TOTAL CAPITAL OUTLAY	274,516	1,208,953	1,489,750	474,250
001-0775-581.91-00	INTERFUND TRANSFER	-	-	-	400,000
	TOTAL OTHER USES	-	-	-	400,000
TOTAL PARKS DIVISION		**1,277,866**	**2,214,614**	**2,502,411**	**1,948,650**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
GENERAL FUND EXPENDITURES
RECREATION DEPARTMENT
RECREATION DIVISION

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
001-0872-572.12-00	REGULAR SALARIES AND WAGES	296,270	300,664	300,664	320,739
001-0872-572.13-00	OTHER SALARIES AND WAGES	109,818	125,240	125,240	122,990
001-0872-572.14-00	OVERTIME	6,901	9,500	9,500	7,500
001-0872-572.21-00	FICA TAXES	31,056	24,494	24,494	24,575
001-0872-572.22-00	RETIREMENT CONTRIBUTIONS	68,517	62,208	62,208	34,412
001-0872-572.23-00	LIFE AND HEALTH INSURANCE	46,282	47,144	47,144	52,703
001-0872-572.24-00	WORKERS' COMPENSATION	7,499	13,003	13,003	6,764
001-0872-572.25-00	UNEMPLOYMENT COMPENSATION	149	432	432	432
	TOTAL PERSONAL SERVICES	566,492	582,685	582,685	570,115
001-0872-572.31-01	MISC PROFESSIONAL SERVICES	1,975	3,000	3,000	-
001-0872-572.31-06	MEDICAL SERVICES	704	1,320	1,320	1,320
001-0872-572.34-01	MISC OTHER CONTRACTUAL SERVICES	59,411	37,010	40,010	44,400
001-0872-572.34-04	BANKING FEES	4,364	3,500	3,500	4,000
001-0872-572.34-06	JANITORIAL SERVICES	3,864	22,120	19,620	15,000
001-0872-572.34-08	PERSONNEL SERVICES	36,287	39,968	45,968	45,240
001-0872-572.40-00	TRAVEL AND PER DIEM	967	1,082	1,082	2,232
001-0872-572.41-01	CABLE TELEVISION SERVICE	106	-	-	-
001-0872-572.41-02	TELEPHONE SERVICES	9,235	10,500	10,500	9,000
001-0872-572.41-04	INTERNET SERVICES	7,478	9,500	9,500	8,500
001-0872-572.41-05	POSTAGE	579	750	750	750
001-0872-572.43-00	UTILITY SERVICES	37,124	39,600	39,600	36,000
001-0872-572.44-00	RENTALS AND LEASES	10,534	12,600	12,600	12,600
001-0872-572.45-00	INSURANCE	5,570	34,480	34,480	42,427
001-0872-572.46-02	REPAIR AND MAINT SVCS-EQUIPMENT	9,698	10,000	10,000	10,000
001-0872-572.46-03	REPAIR AND MAINT SVCS-VEHICLES	732	2,500	2,500	2,000
001-0872-572.46-05	REPAIR AND MAINT SVCS-SOFTWARE	5,011	5,400	5,400	5,400
001-0872-572.46-06	REPAIR AND MAINT SVCS-HARDWARE	-	500	500	500
001-0872-572.46-10	REPAIR AND MAINT SVCS-BUILDING	6,805	10,900	13,400	5,000
001-0872-572.47-01	MISC PRINTING AND BINDING	2,766	4,300	4,300	2,900
001-0872-572.48-01	PROMOTIONAL-ADVERTISEMENTS	668	1,200	1,200	500
001-0872-572.48-02	PROMOTIONAL-PROMOTIONAL ITEMS	1,382	1,000	1,000	1,000
001-0872-572.49-01	MISC OTHR CUR CHGS & OBLIGATIONS	8,607	15,370	15,370	12,370
001-0872-572.49-05	LICENSES, TAXES, AND CERTIFICATIONS	2,878	5,100	5,100	5,845
001-0872-572.49-11	EMPLOYEE SOCIAL EVENTS	267	400	400	500
001-0872-572.51-00	OFFICE SUPPLIES	5,810	4,000	4,000	3,000
001-0872-572.52-01	MISCELLANEOUS OPERATING SUPPLIES	46,613	47,650	47,650	49,100
001-0872-572.52-02	CHEMICALS	23,139	26,000	26,000	22,000
001-0872-572.52-03	GASOLINE AND OIL	2,865	4,000	4,000	3,000
001-0872-572.52-04	UNIFORMS AND ACCESSORIES	4,307	5,150	5,150	4,650
001-0872-572.54-01	DUES AND SUBSCRIPTIONS	3,541	6,985	6,985	3,655
001-0872-572.54-02	SEMINARS AND COURSES	2,340	2,030	2,030	3,410
001-0872-572.54-03	EDUC ASSIST PROG REIMBURS	1,013	3,300	3,300	-
	TOTAL OPERATING EXPENDITURES	306,640	371,215	380,215	356,299
001-0872-572.62-00	BUILDINGS	1,087,170	-	1,477,834	-
001-0872-572.63-00	IMPROVEMENTS OTHER THAN BUILDING	51,939	-	20,000	-
001-0872-572.64-00	MACHINERY AND EQUIPMENT	1,370	-	-	4,100
	TOTAL CAPITAL OUTLAY	1,140,479	-	1,497,834	4,100
TOTAL RECREATION DIVISION		**2,013,611**	**953,900**	**2,460,734**	**930,514**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
GENERAL FUND EXPENDITURES
RECREATION DEPARTMENT
HERITAGE DEPOT MUSEUM DIVISION

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
001-0873-573.45-00	INSURANCE	3,050	3,005	3,005	2,841
001-0873-573.46-10	REPAIRS & MAINT. - BUILDING	1,363	2,000	2,000	2,500
	TOTAL OPERATING EXPENDITURES	4,413	5,005	5,005	5,341
001-0873-573.62-00	BUILDINGS	-	-	-	5,700
	TOTAL CAPITAL OUTLAY	-	-	-	5,700
TOTAL HERITAGE DEPOT MUSEUM DIVISION		**4,413**	**5,005**	**5,005**	**11,041**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
GENERAL FUND EXPENDITURES
RECREATION DEPARTMENT
SPECIAL EVENTS DIVISION

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
001-0874-574.34-01	MISC OTHER CONTRACTUAL SERVICES	47,652	59,650	59,650	65,650
001-0874-574.34-08	PERSONNEL SERVICES	-	300	300	300
001-0874-574.44-00	RENTALS AND LEASES	4,756	7,900	7,900	6,100
001-0874-574.47-01	MISC PRINTING AND BINDING	1,598	2,000	2,000	2,000
001-0874-574.48-01	PROMOTIONAL-ADVERTISEMENTS	8,449	9,900	9,900	8,600
001-0874-574.49-01	MISC OTHER CUR CHGS & OBLIGATIONS	2,375	3,950	3,950	950
001-0874-574.52-01	MISCELLANEOUS OPERATING SUPPLIES	7,394	7,700	7,700	8,500
	TOTAL OPERATING EXPENDITURES	72,224	91,400	91,400	92,100
TOTAL SPECIAL EVENTS DIVISION		**72,224**	**91,400**	**91,400**	**92,100**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
GENERAL FUND EXPENDITURES
RECREATION DEPARTMENT
NEWTON PARK FACILITIES DIVISION

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
001-3658-575.12-00	REGULAR SALARIES AND WAGES	55,431	48,375	48,375	49,587
001-3658-575.13-00	OTHER SALARIES	10,764	10,000	10,000	30,726
001-3658-575.14-00	OVERTIME	1,677	1,500	1,500	1,500
001-3658-575.21-00	FICA TAXES	5,056	3,702	3,702	5,419
001-3658-575.22-00	RETIREMENT CONTRIBUTIONS	12,874	10,009	10,009	5,207
001-3658-575.23-00	LIFE AND HEALTH INSURANCE	9,234	9,981	9,981	12,409
001-3658-575.24-00	WORKERS' COMPENSATION	751	843	843	985
001-3658-575.25-00	UNEMPLOYMENT COMPENSATION	-	81	81	81
	TOTAL PERSONAL SERVICES	95,787	84,491	84,491	105,914
001-3658-575.31-06	MEDICAL	-	160	160	160
001-3658-575.34-01	MISC CONTRACTUAL SERVICES	1,126	2,540	2,540	-
001-3658-575.34-06	JANITORIAL SERVICES	778	-	-	1,800
001-3658-575.40-00	TRAVEL AND PER DIEM	49	200	200	100
001-3658-575.41-02	TELEPHONE SERVICES	1,248	1,300	1,300	1,300
001-3658-575.41-04	INTERNET SERVICES	659	720	720	720
001-3658-575.41-05	POSTAGE	33	50	50	50
001-3658-575.43-00	UTILITY SERVICES	9,351	9,500	9,500	9,000
001-3658-575.45-00	INSURANCE	16,079	15,584	15,584	12,333
001-3658-575.46-10	REPAIR AND MAINT SVCS-BUILDING	12,898	7,000	7,000	8,240
001-3658-575.47-01	MISC PRINTING AND BINDING	-	600	600	300
001-3658-575.51-00	OFFICE SUPPLIES	102	1,000	1,000	100
001-3658-575.52-01	MISCELLANEOUS OPERATING SUPPLIES	10,330	10,050	12,550	13,050
001-3658-575.52-04	UNIFORMS AND ACCESSORIES	244	500	500	350
	TOTAL OPERATING EXPENDITURES	52,897	49,204	51,704	47,503
001-3658-575.62-00	BUILDING	32,500	-	-	-
	TOTAL CAPITAL OUTLAY	32,500	-	-	-
TOTAL NEWTON PARK FACILITIES DIVISION		**181,184**	**133,695**	**136,195**	**153,417**
TOTAL RECREATION DEPARTMENT		**3,549,298**	**3,398,614**	**5,195,745**	**3,135,722**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
GENERAL FUND EXPENDITURES
LEGAL DEPARTMENT

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
001-0914-514.31-00	LEGAL SERVICES REIMBURSEMENT	(20,595)	(49,749)	(49,749)	(44,774)
001-0914-514.31-02	LEGAL SERVICES	296,729	275,000	235,000	275,000
001-0914-514.41-02	TELEPHONE SERVICES	97	-	-	-
001-0914-514.43-00	UTILITY SERVICES	922	950	950	950
001-0914-514.46-02	REPAIR/MAINT SVC-EQUIPMENT	8	-	-	-
001-0914-514.46-10	REPAIR/MAINT SVC-BUILDING	382	-	-	-
001-0914-514.52-01	MISC OPERATING SUPPLIES	93	-	-	-
TOTAL LEGAL DEPARTMENT		**277,636**	**226,201**	**186,201**	**231,176**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
GENERAL FUND EXPENDITURES
ENGINEERING DEPARTMENT

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
001-1016-541.12-00	REGULAR SALARIES AND WAGES	72,314	148,645	96,911	149,690
001-1016-541.14-00	OVERTIME	5,141	4,200	4,200	2,000
001-1016-541.21-00	FICA TAXES	5,864	18,470	14,042	19,317
001-1016-541.22-00	RETIREMENT CONTRIBUTIONS	16,296	26,323	13,126	7,492
001-1016-541.23-00	LIFE AND HEALTH INSURANCE	6,210	20,283	20,283	28,332
001-1016-541.24-00	WORKERS' COMPENSATION	1,957	3,722	3,722	1,596
001-1016-541.25-00	UNEMPLOYMENT COMPENSATION	8,760	423	423	-
	TOTAL PERSONAL SERVICES	116,542	222,066	152,707	208,427
001-1016-541.31-04	ENGINEERING SERVICES	59,478	40,000	40,000	40,000
001-1016-541.31-06	MEDICAL SERVICES	173	200	200	-
001-1016-541.34-01	MISC CONTRACTUAL SERVICES	1,480	-	-	-
001-1016-541.40-00	TRAVEL AND PER DIEM	1,476	400	400	600
001-1016-541.41-02	TELEPHONE SERVICES	4,785	6,618	6,618	6,618
001-1016-541.41-04	INTERNET SERVICES	1,052	400	400	400
001-1016-541.41-05	POSTAGE	280	300	300	300
001-1016-541.43-00	UTILITY SERVICES	5,246	4,400	4,400	4,400
001-1016-541.45-00	INSURANCE	6,362	5,985	5,985	5,658
001-1016-541.46-02	REPAIR AND MAINT SVCS-EQUIPMENT	35	-	-	-
001-1016-541.46-03	REPAIR AND MAINT SVCS-VEHICLES	2,251	3,500	3,500	2,713
001-1016-541.46-10	REPAIR AND MAINT SVCS-BUILDING	2,219	495	495	495
001-1016-541.47-01	MISC PRINTING AND BINDING	352	500	500	200
001-1016-541.49-05	LICENSES, TAXES, AND CERTIFICATIONS	-	350	350	350
001-1016-541.51-00	OFFICE SUPPLIES	453	400	400	600
001-1016-541.52-01	MISCELLANEOUS OPERATING SUPPLIES	2,239	2,000	2,000	1,000
001-1016-541.52-03	GASOLINE AND OIL	9,756	7,000	7,000	9,200
001-1016-541.52-04	UNIFORMS AND ACCESSORIES	2,732	2,044	2,044	2,044
001-1016-541.54-01	DUES AND SUBSCRIPTIONS	156	200	200	200
001-1016-541.54-02	SEMINARS AND COURSES	-	2,550	2,550	2,550
	TOTAL OPERATING EXPENDITURES	100,525	77,342	77,342	77,328
TOTAL ENGINEERING DIVISION		**217,067**	**299,408**	**230,049**	**285,755**
TOTAL GENERAL FUND		**25,957,477**	**24,235,401**	**26,164,418**	**23,946,041**

WINTER GARDEN

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PERMANENT FUNDS

PERMANENT FUNDS

Permanent Funds are funds that are used to report resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposes that support the reporting government's programs (i.e., for the benefit of the government or its citizenry). Following is a list of the City of Winter Garden Permanent Funds:

Cemetery Perpetual Care Fund

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
CEMETERY PERPETUAL CARE FUND REVENUES

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
050-0739-361.10-00	INTEREST	72	-	-	-
050-0739-399.99-99	USE OF FUND BALANCE	-	31,000	31,000	-
	TOTAL OTHER SOURCES	72	31,000	31,000	-
TOTAL CEMETERY PERPETUAL CARE FUND		**72**	**31,000**	**31,000**	**-**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
CEMETERY PERPETUAL CARE FUND EXPENDITURES

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
050-0739-581.90-00	INTERFUND TRANSFER	-	31,000	31,000	-
	TOTAL OTHER USES	-	31,000	31,000	-
TOTAL CEMETERY PERPETUAL CARE FUND		**-**	**31,000**	**31,000**	**-**

WINTER GARDEN

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SPECIAL REVENUE FUNDS

SPECIAL REVENUE FUNDS

Special Revenue Funds are funds that have a specific revenue source that are legally restricted for specific purposes. Following is a list of the City of Winter Garden Special Revenue Funds:

Downtown Parking District Fund
Community Redevelopment Agency Fund
Law Enforcement Trust Fund
Law Enforcement Grants Fund
Local Option Gas Tax Fund
General Impact Fee Fund
Police and Fire Premium Tax Trust Fund

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
DOWNTOWN PARKING DISTRICT FUND REVENUES

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
110-0000-325.10-00	CAPITAL IMPROVEMENT	91,757	96,206	-	105,827
110-0000-361.10-00	INTEREST	7,802	620	620	182
	TOTAL INTEREST AND OTHER EARNINGS	99,559	96,826	620	106,009
110-0741-399.99-99	USE OF FUND BALANCE	-	-	89,452	-
TOTAL DOWNTOWN PARKING DISTRICT FUND		**99,559**	**96,826**	**90,072**	**106,009**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
DOWNTOWN PARKING DISTRICT FUND EXPENDITURES

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
110-0741-545.43-00	UTILITY SERVICES	72	72	72	72
	TOTAL OPERATING EXPENDITURES	72	72	72	72
110-0741-541.63-00	IMPROV OTHER THAN BUILDING	28,320	-	90,000	-
	TOTAL CAPITAL OUTLAY	28,320	-	90,000	-
110-0741-599.99-99	TRANSFER TO FUND BALANCE	-	96,754	-	105,937
	TOTAL OTHER USES	-	96,754	-	105,937
TOTAL DOWNTOWN PARKING DISTRICT FUND		**28,392**	**96,826**	**90,072**	**106,009**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
COMMUNITY REDEVELOPMENT AGENCY FUND REVENUES

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
120-0213-338.00-00	SHARED REVENUES - OTHER LOCAL	446,220	372,949	372,949	336,921
120-0213-361.10-00	INTEREST	2,291	2,973	2,973	1,392
120-0213-381.00-00	INTER-FUND TRANSFER IN	366,514	365,596	365,596	322,287
120-0213-399.99-99	FUND BALANCE	-	-	5,239	33,179
TOTAL COMMUNITY REDEVELOPMENT AGENCY FUND		**815,025**	**741,518**	**746,757**	**693,779**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
COMMUNITY REDEVELOPMENT AGENCY FUND EXPENDITURES

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
120-0213-552.31-02	LEGAL SERVICES	-	1,500	1,500	1,500
120-0213-552.34-01	MISC OTHER CONTRACTUAL SERVICES	-	70,500	70,500	100,000
120-0213-552.48-01	PROMOTIONAL-ADVERTISEMENTS	58	200	200	200
120-0213-552.49-01	MISC OTHR CUR CHGS & OBLIGATIONS	-	10,000	10,000	-
120-0213-552.49-02	INTERFUND MANAGEMENT FEES	21,811	23,024	23,024	21,213
120-0213-552.54-01	DUES AND SUBSCRIPTIONS	175	200	200	200
	TOTAL OPERATING EXPENDITURES	22,044	105,424	105,424	123,113
120-0213-552.63-00	IMPROVEMENT OTHER THAN BUILDINGS	37,400	-	45,000	-
	TOTAL CAPITAL OUTLAY	37,400	-	45,000	-
120-0213-552.72-00	INTEREST	15,536	14,560	14,560	13,562
	TOTAL DEBT SERVICE	15,536	14,560	14,560	13,562
120-0213-552.82-00	AIDS TO PRIVATE ORGANIZATIONS	135,000	75,000	75,000	90,000
	TOTAL GRANTS AND AIDS	135,000	75,000	75,000	90,000
120-0213-581.91-00	INTERFUND TRANSFER	519,318	506,773	506,773	467,104
120-0213-599.99-99	TRANSFER TO FUND BALANCE	-	39,761	-	-
	TOTAL OTHER USES	519,318	546,534	506,773	467,104
TOTAL COMMUNITY REDEVELOPMENT AGENCY FUND		**729,298**	**741,518**	**746,757**	**693,779**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
LAW ENFORCEMENT TRUST FUND REVENUES

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
121-1121-359.00-00	FORFEITURES	4,881	40,328	8,957	8,061
121-1121-361.10-00	INTEREST	145	344	344	36
121-1121-399.99-99	USE OF FUND BALANCE-STATE	-	-	-	1,503
121-1321-399.99-99	USE OF FUND BALANCE-FEDERAL	-	-	-	4,869
TOTAL LAW ENFORCEMENT TRUST FUND		**5,026**	**40,672**	**9,301**	**14,469**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
LAW ENFORCEMENT TRUST FUND EXPENDITURES

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
STATE-UNDESIGNATED					
121-1121-599.99-99	TRANSFER TO FUND BALANCE	-	32,672	1,301	-
TOTAL STATE-UNDESIGNATED		**-**	**32,672**	**1,301**	**-**
STATE-DESIGNATED					
121-1221-521.34-01	MISC CONTRACTUAL SERVICES	-	5,000	5,000	5,000
121-1221-521.52-01	MISC OPERATING SUPPLIES	31,514	-	-	1,600
121-1221-521.82-00	AIDS TO PRIVATE ORGANIZAT	-	3,000	3,000	3,000
TOTAL STATE-DESIGNATED		31,514	8,000	8,000	9,600
FEDERAL-DESIGNATED					
121-1421-521.52-01	MISCELLANEOUS OPERATING SUPPLIES	-	-	-	1,350
121-1421-521.64-00	MACHINERY AND EQUIPMENT	-	-	-	3,519
		-	-	-	4,869
TOTAL LAW ENFORCEMENT TRUST FUND		**31,514**	**40,672**	**9,301**	**14,469**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
LAW ENFORCEMENT GRANTS FUND REVENUES

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
122-0521-331.21-00	LOCAL LAW ENFORCEMENT GRANT	207,631	235,720	235,720	225,185
	TOTAL INTERGOVERNMENTAL	207,631	235,720	235,720	225,185
122-0521-361.10-00	INTEREST	104	-	-	56
	TOTAL INTEREST AND OTHER EARNINGS	104	-	-	56
122-0521-381.00-00	INTER-FUND TRANSFER IN	51,084	24,611	24,611	3,695
	TOTAL OTHER SOURCES	51,084	24,611	24,611	3,695
	TOTAL LAW ENFORCEMENT GRANTS FUND	**258,819**	**260,331**	**260,331**	**228,936**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
LAW ENFORCEMENT GRANTS FUND EXPENDITURES

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
122-0521-521.12-00	REGULAR SALARIES AND WAGES	121,344	135,037	135,037	131,851
122-0521-521.14-00	OVERTIME	657	13,398	13,398	13,398
122-0521-521.15-00	SPECIAL PAY	2,606	2,880	2,880	2,520
122-0521-521.21-00	FICA TAXES	10,086	10,558	10,558	10,287
122-0521-521.22-00	RETIREMENT CONTRIBUTIONS	31,413	31,500	31,500	16,742
122-0521-521.23-00	LIFE AND HEALTH INSURANCE	9,421	12,303	12,303	12,167
122-0521-521.24-00	WORKERS' COMPENSATION	3,540	5,324	5,324	2,849
122-0521-521.34-01	MISC CONTRACTUAL SERVICES	-	16,253	16,253	2,340
122-0521-521.46-05	MAINT/REPAIR - SOFTWARE	-	-	-	1,495
122-0521-521.52-01	MISC OPERATING SUPPLIES	12,878	-	-	9,754
122-0521-521.52-03	GASOLINE AND OIL	(160)	-	-	-
122-0521-521.52-04	UNIFORMS AND ACCESSORIES	3,695	8,130	8,130	7,390
	TOTAL OPERATING EXPENDITURES	195,480	235,383	235,383	210,793
122-0521-521.64-00	MACHINERY AND EQUIPMENT	117,726	24,948	24,948	17,448
	TOTAL CAPITAL OUTLAY	117,726	24,948	24,948	17,448
122-0521-599.99-99	TRANSFER TO FUND BALANCE	-	-	-	695
	TOTAL OTHER USES	-	-	-	695
TOTAL LAW ENFORCEMENT GRANTS FUND		**313,206**	**260,331**	**260,331**	**228,936**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
LOCAL OPTION GAS TAX FUND REVENUES

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
160-0741-312.41-00	LOCAL OPTION GAS TAX	1,017,186	941,392	1,005,681	1,037,109
	TOTAL TAXES	1,017,186	941,392	1,005,681	1,037,109
160-0741-361.10-00	INTEREST	3,710	10,162	10,162	187
160-0741-366.00-00	CONTRIBUTIONS	627,643	-	-	-
	TOTAL INTEREST AND OTHER EARNINGS	631,353	10,162	10,162	187
160-0741-381.99-99	USE OF FUND BALANCE	-	388,546	653,832	897,382
TOTAL LOCAL OPTION GAS TAX FUND		**1,648,539**	**1,340,100**	**1,669,675**	**1,934,678**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
LOCAL OPTION GAS TAX FUND EXPENDITURES

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
160-0741-541.34-01	MISC CONTRACTUAL SERVICES	3,146	7,000	7,000	7,000
160-0741-541.49-04	TRAFFIC SIGNALS AND SIGNS	54,103	24,000	24,000	24,000
160-0741-541.49-08	STREET LIGHTS	410,175	297,500	297,500	297,500
	TOTAL OPERATING EXPENDITURES	467,424	328,500	328,500	328,500
160-0741-541.63-00	IMPROVEMENT OTHER THAN BUILDINGS	661,115	1,011,600	1,341,175	1,606,178
160-0741-541.64-00	MACHINERY AND EQUIPMENT	152,782	-	-	-
	TOTAL CAPITAL OUTLAY	813,897	1,011,600	1,341,175	1,606,178
TOTAL LOCAL OPTION GAS TAX FUND		**1,281,321**	**1,340,100**	**1,669,675**	**1,934,678**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
GENERAL IMPACT FEE FUND REVENUES

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
ADMINISTRATION DIVISION					
170-0213-361.10-00	INTEREST	70,898	74,066	6,579	13,816
170-0213-361.30-00	INCR (DECR) IN FV OF INVST	(16,852)	-	-	-
170-0213-361.40-00	GAIN ON SALE OF INVESTMENTS	57,505	-	-	-
	TOTAL ADMINISTRATION DIVISION	111,551	74,066	6,579	13,816
POLICE-SWORN DIVISION					
170-0521-324.11-00	RESIDENTIAL-PUBLIC SAFETY	17,420	115,800	48,880	47,814
170-0521-324.12-00	COMMERCIAL-PUBLIC SAFETY	2,900	22,349	1,612	1,773
170-0521-363.22-00	PUBLIC SAFETY	89,398	-	-	-
	TOTAL POLICE-SWORN DIVISION	109,718	138,149	50,492	49,587
FIRE DEPARTMENT					
170-0622-324.11-00	RESIDENTIAL-PUBLIC SAFETY	22,780	138,159	63,920	62,526
170-0622-324.12-00	COMMERCIAL-PUBLIC SAFETY	3,538	26,664	3,260	3,586
170-0622-363.22-00	PUBLIC SAFETY	112,736	-	-	-
	TOTAL FIRE DEPARTMENT	139,054	164,823	67,180	66,112
STREETS DIVISION					
170-0741-366.00-00	CONTRIBUTIONS	256,482	-	-	-
170-0741-399.99-99	USE OF FUND BALANCE	-	180,934	349,417	-
	TOTAL STREETS DIVISION	256,482	180,934	349,417	-
RECREATION DIVISION					
170-0872-324.61-00	RECREATION IMPACT FEES	152,988	163,571	126,148	113,533
170-0872-331.70-00	CULTURE/RECREATION GRANTS-FED	-	-	-	200,000
170-0872-334.70-00	CULTURE/RECREATION GRANTS-STATE	-	-	-	840,252
170-0872-366.00-00	CONTRIBUTIONS	116,000	-	-	-
170-0872-381.00-00	INTER-FUND TRANSFER IN	-	-	-	400,000
170-0872-399.99-99	USE OF FUND BALANCE	-	-	2,265,852	-
	TOTAL RECREATION DIVISION	268,988	163,571	2,392,000	1,553,785
TOTAL GENERAL IMPACT FEES FUND		**885,793**	**721,543**	**2,865,668**	**1,683,300**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
GENERAL IMPACT FEES SPECIAL REVENUE FUND EXPENDITURES

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
POLICE-SWORN DIVISION					
170-0521-521.62-00	BUILDINGS	9,465	-	-	-
170-0521-521.64-00	MACHINERY AND EQUIPMENT	148,770	-	-	-
	TOTAL CAPITAL OUTLAY	158,235	-	-	-
170-0521-599.99-99	TRANSFER TO FUND BALANCE	-	138,149	50,492	49,587
	TOTAL OTHER USES	-	138,149	50,492	49,587
	TOTAL POLICE-SWORN DIVISION	**158,235**	**138,149**	**50,492**	**49,587**
FIRE DEPARTMENT					
170-0622-599.99-99	TRANSFER TO FUND BALANCE	-	164,823	67,180	66,112
	TOTAL OTHER USES	-	164,823	67,180	66,112
	TOTAL FIRE DEPARTMENT	**-**	**164,823**	**67,180**	**66,112**
STREETS DIVISION					
170-0741-541.61-00	LAND	7,023	-	-	-
170-0741-541.63-00	IMPROVEMENT OTHER THAN BUILDINGS	1,884,599	255,000	355,996	-
	TOTAL CAPITAL OUTLAY	1,891,622	255,000	355,996	-
170-0741-599.99-99	TRANSFER TO FUND BALANCE	-	-	-	13,816
	TOTAL OTHER USES	-	-	-	13,816
	TOTAL STREETS DIVISION	**1,891,622**	**255,000**	**355,996**	**13,816**
RECREATION DIVISION					
170-0872-572.61-00	LAND	-	-	2,392,000	-
	TOTAL CAPITAL OUTLAY	-	-	2,392,000	-
170-0872-599.99-99	TRANSFER TO FUND BALANCE	-	163,571	-	1,553,785
	TOTAL OTHER USES	-	163,571	-	1,553,785
	TOTAL RECREATION DIVISION	**-**	**163,571**	**2,392,000**	**1,553,785**
TOTAL GENERAL IMPACT FEES SPECIAL REVENUE FUND		**2,049,857**	**721,543**	**2,865,668**	**1,683,300**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
TRANSPORTATION IMPACT FEES SOUTH OF THE TURNPIKE FUND REVENUES

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
171-0000-361.10-00	INTEREST	149,654	161,947	32,569	87,313
171-0000-361.30-00	INCREASE(DECREASE) IN FAIR VALUE	(33,106)	-	-	-
171-0000-361.40-00	GAIN ON SALE OF INVESTMENTS	116,916	-	5,054	-
	TOTAL INTEREST AND OTHER EARNINGS	233,464	161,947	37,623	87,313
171-0741-399.99-99	USE OF FUND BALANCE	-	-	2,769,064	-
	TOTAL OTHER SOURCES	-	-	2,769,064	-
	TOTAL TRANSPORTATION IMPACT FEE SOUTH OF TURNPIKE	**233,464**	**161,947**	**2,806,687**	**87,313**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
TRANSPORTATION IMPACT FEES SOUTH OF TURNPIKE FUND EXPENDITURES

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
171-0741-541.63-00	IMPROVEMENT OTHER THAN BUILDINGS	156,260	-	1,297,805	-
	TOTAL CAPITAL OUTLAY	156,260	-	1,297,805	-
171-0741-581.91-00	INTERGOVERNMENTAL TRANSFERS	-	-	1,508,882	-
171-0741-590.90-00	TRANSFER TO FUND BALANCE	-	161,947	-	87,313
	TOTAL OTHER USES	-	161,947	1,508,882	87,313
TOTAL TRANSPORTATION IMPACT FEES SOUTH OF TURNPIKE FUND		**156,260**	**161,947**	**2,806,687**	**87,313**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
COUNTY ROAD 545 SPECIAL BENEFIT AREA FUND REVENUES

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
173-0213-361.10-00	INTEREST	35,303	38,730	15,732	28,747
173-0213-361.30-00	INCR (DECR) IN FV OF INVST	(7,476)	-	-	-
173-0213-361.40-00	GAIN ON SALE OF INVESTMENTS	26,897	-	-	-
	TOTAL INTEREST AND OTHER EARNINGS	54,724	38,730	15,732	28,747
173-0741-324.31-00	RESIDENTIAL-TRANSPORTATION	177,840	53,140	791,865	722,412
173-0741-324.32-00	COMMERCIAL-TRANSPORTATION	-	69,824	-	62,842
	TOTAL PERMITS, FEES AND SPECIAL ASSESSEMENTS	177,840	122,964	791,865	785,254
173-0741-363.24-00	TRANSPORTATION IMPACT FEES	65,208	-	-	-
	TOTAL MISCELLANEOUS REVENUES	65,208	-	-	-
173-0213-384.00-00	DEBT PROCEEDS	-	13,189,807	13,189,807	13,189,807
	TOTAL OTHER SOURCES	-	13,189,807	13,189,807	13,189,807
	TOTAL COUNTY ROAD 545 SPECIAL BENEFIT AREA FUND	**297,772**	**13,351,501**	**13,997,404**	**14,003,808**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
COUNTY ROAD 545 SPECIAL BENEFIT AREA FUND EXPENDITURES

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
173-0222-513.31-01	MISC PROFESSIONAL SERVICE	-	18,000	18,000	18,000
173-0222-513.31-02	LEGAL SERVICES	-	41,000	41,000	41,000
173-0222-513.34-01	MISC CONTRACTUAL SERVICES	-	120,000	120,000	120,000
173-0222-513.45-00	INSURANCE	-	101,000	101,000	101,000
173-0222-513.47-01	MISC PRINTING AND BINDING	-	5,000	5,000	5,000
173-0222-513.48-01	PROMOTIONAL-ADVERTISING	-	2,000	2,000	2,000
	TOTAL OPERATING EXPENDITURES	-	287,000	287,000	287,000
173-0222-513.99-00	OTHER USES	-	77,000	77,000	77,000
	TOTAL OTHER USES	-	77,000	77,000	77,000
173-0741-541.61-00	LAND	252	-	295,425	-
173-0741-541.63-00	IMPROVEMENT OTHER THAN BUILDINGS	7,026	-	492,974	4,000,000
	TOTAL CAPITAL OUTLAY	7,278	-	788,399	4,000,000
173-0741-590.90-00	TRANSFER TO FUND BALANCE	-	12,987,501	12,845,005	9,639,808
	TOTAL OTHER USES	-	12,987,501	12,845,005	9,639,808
	TOTAL COUNTY ROAD 545 SPECIAL BENEFIT AREA FUND	**7,278**	**13,351,501**	**13,997,404**	**14,003,808**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
GENERAL TRANSPORTATION IMPACT FEE FUND REVENUES

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
174-0213-361.10-00	INTEREST	101,670	113,068	16,527	53,209
174-0213-361.30-00	INCR (DECR) IN FV OF INVST	(22,009)	-	-	-
174-0213-361.40-00	GAIN ON SALE OF INVESTMENTS	78,203	-	12,562	-
	TOTAL INTEREST AND OTHER EARNINGS	157,864	113,068	29,089	53,209
174-0741-324.31-00	RESIDENTIAL-TRANSPORTATIO	221,747	740,136	648,394	629,589
174-0741-324.32-00	COMMERCIAL-TRANSPORTATION	2,798	972,512	220,333	198,300
174-0741-363.24-00	TRANSPORTATION IMPACT FEE	921,868	-	-	-
174-0741-381.00-00	INTER-FUND TRANSFER IN	-	-	1,508,882	-
174-0741-399.99-99	CARRY FORWARD FUND BALANCE	-	-	6,717,153	-
	TOTAL GENERAL TRANSPORT IMPACT FEE FUND REVENUES	**1,304,277**	**1,825,716**	**9,123,851**	**881,098**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
GENERAL TRANSPORTATION IMPACT FEE FUND EXPENDITURES

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
174-0741-541.61-00	LAND	559,564	-	940,436	-
174-0741-541.63-00	IMPROVEMENT OTHER THAN BUILDINGS	405,368	300,000	8,183,415	-
	TOTAL CAPITAL OUTLAY	964,932	300,000	9,123,851	-
174-0741-590.90-00	TRANSFER TO FUND BALANCE	-	1,525,716	-	881,098
	TOTAL OTHER USES	-	1,525,716	-	881,098
	TOTAL GENERAL TRANSPORTATION IMPACT FEE FUND EXPENDITURES	**964,932**	**1,825,716**	**9,123,851**	**881,098**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
POLICE AND FIRE PREMIUM TAX TRUST FUND REVENUES

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
190-0000-312.51-00	FIRE INSURANCE PREMIUM	187,725	225,201	225,201	247,721
190-0000-312.52-00	CASUALTY INSURANCE PREMIUM TAX	207,092	198,819	198,819	206,900
	TOTAL POLICE AND FIRE PREMIUM TAX TRUST FUND REVENUES	**394,817**	**424,020**	**424,020**	**454,621**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
POLICE AND FIRE PREMIUM TAX TRUST FUND EXPENDITURES

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
190-0000-521.91-00	TRANSFERS	207,092	198,819	198,819	206,900
190-0000-522.91-00	TRANSFERS	187,725	225,201	225,201	247,721
	TOTAL POLICE AND FIRE PREMIUM TAX TRUST FUND EXPENDITURES	**394,817**	**424,020**	**424,020**	**454,621**

WINTER GARDEN

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DEBT SERVICE FUND

DEBT SERVICE FUND

The Debt Service Fund is used for the accumulation of resources for the payment of the principal and interest on the following debt issues:

2001 Community Redevelopment Agency Revenue Note
Sales Tax Revenue Bonds, Series 2006

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
DEBT SERVICE FUND REVENUES

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
230-0000-361.10-00	INTEREST	595	1,189	1,189	401
	TOTAL INTEREST AND OTHER EARNINGS	595	1,189	1,189	401
230-0000-381.00-00	INTER-FUND TRANSFER IN	724,043	723,849	723,849	720,038
230-0000-381.12-00	INTER-FUND TRANSFER IN	519,318	506,773	506,773	467,104
	TOTAL OTHER SOURCES	1,243,361	1,230,622	1,230,622	1,187,142
TOTAL DEBT SERVICE FUND		**1,243,956**	**1,231,811**	**1,231,811**	**1,187,543**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
DEBT SERVICE FUND EXPENDITURES

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
230-0000-517.71-00	PRINCIPAL	667,197	686,923	686,923	672,518
230-0000-517.72-00	INTEREST	576,759	544,888	544,888	514,624
	TOTAL DEBT SERVICE	1,243,956	1,231,811	1,231,811	1,187,142
230-0000-599.99-99	TRANSFER TO FUND BALANCE	-	-	-	401
	TOTAL OTHER USES	-	-	-	401
TOTAL DEBT SERVICE FUND		**1,243,956**	**1,231,811**	**1,231,811**	**1,187,543**

WINTER GARDEN

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CAPITAL PROJECTS FUNDS

CAPITAL PROJECTS FUNDS

Capital Projects Funds are funds used to account for financial resources to be used for the acquisition or construction of major capital facilities. The City has one Capital Projects Fund:

The Capital Projects Fund – New City Hall

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
CAPITAL PROJECTS FUNDS-NEW CITY HALL FUND REVENUES

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
333-0213-361.10-00	INTEREST	22	-	-	-
	TOTAL INTEREST AND OTHER EARNINGS	22	-	-	-
		22	**-**	**-**	**-**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
CAPITAL PROJECTS-NEW CITY HALL FUND EXPENDITURES

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
333-0213-581.91-00	INTRA-GOVERNMENT TRANSFERS	30,133	-	-	-
	TOTAL OTHER USES	30,133	-	-	-
TOTAL		**30,133**	**-**	**-**	**-**

WINTER GARDEN

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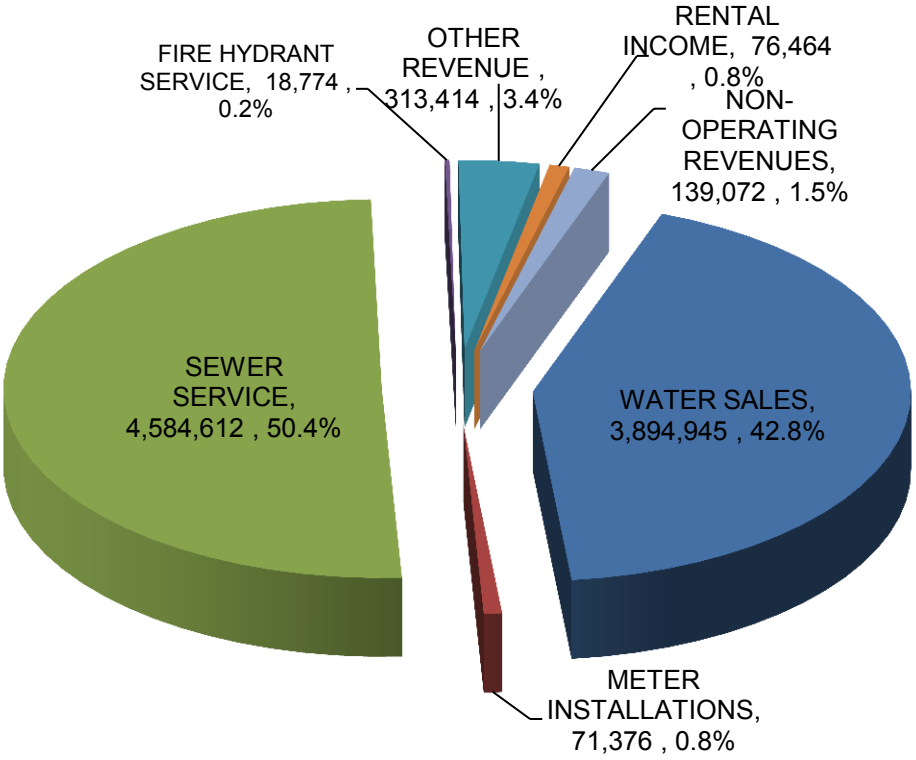
ENTERPRISE FUNDS

ENTERPRISE FUNDS

Enterprise Funds are types of funds used for operations that are financed and operated in a manner similar to private business enterprises – where the intent of the governing body is that the cost of providing goods or services to the public on a continuing basis be financed or recovered primarily through user charges; or operations where the governing body has decided that income is appropriate for capital maintenance, public policy, management control, accountability or other purposes. Following is a list of the City of Winter Garden's Enterprise Funds:

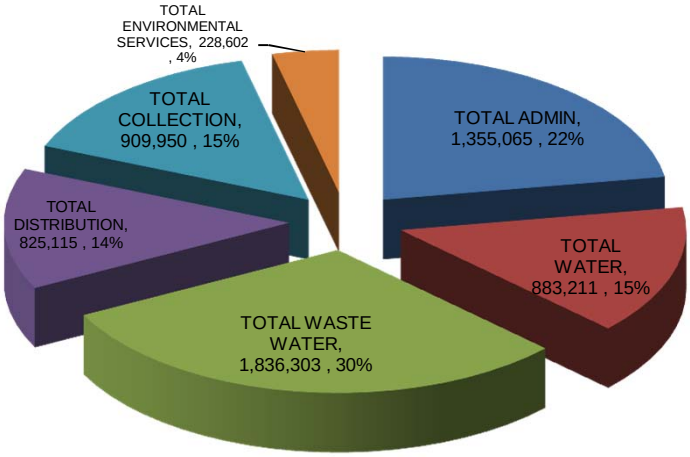
Utilities Fund
Stormwater Fund
Solid Waste Fund
Trailer City Fund

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
UTILITIES OPERATING FUND
REVENUES BY SOURCE



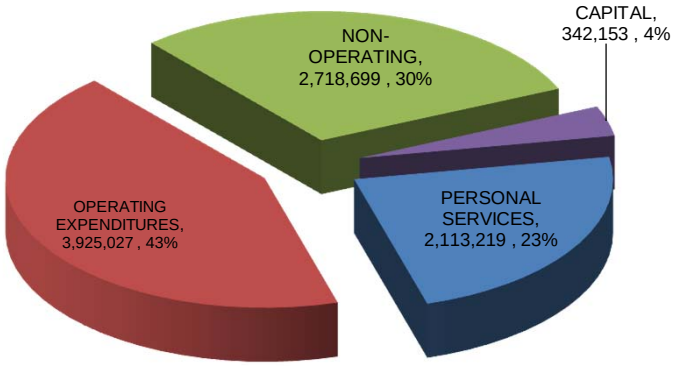
Water Sales	$3,894,945
Meter Installations	71,376
Sewer Service	4,584,612
Fire Hydrant Service	18,774
Other Revenue	313,414
Rental Income	76,464
Non-operating Revenues	139,072
Total	$9,098,657

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
UTILITIES OPERATING FUND
OPERATING USES BY DIVISION



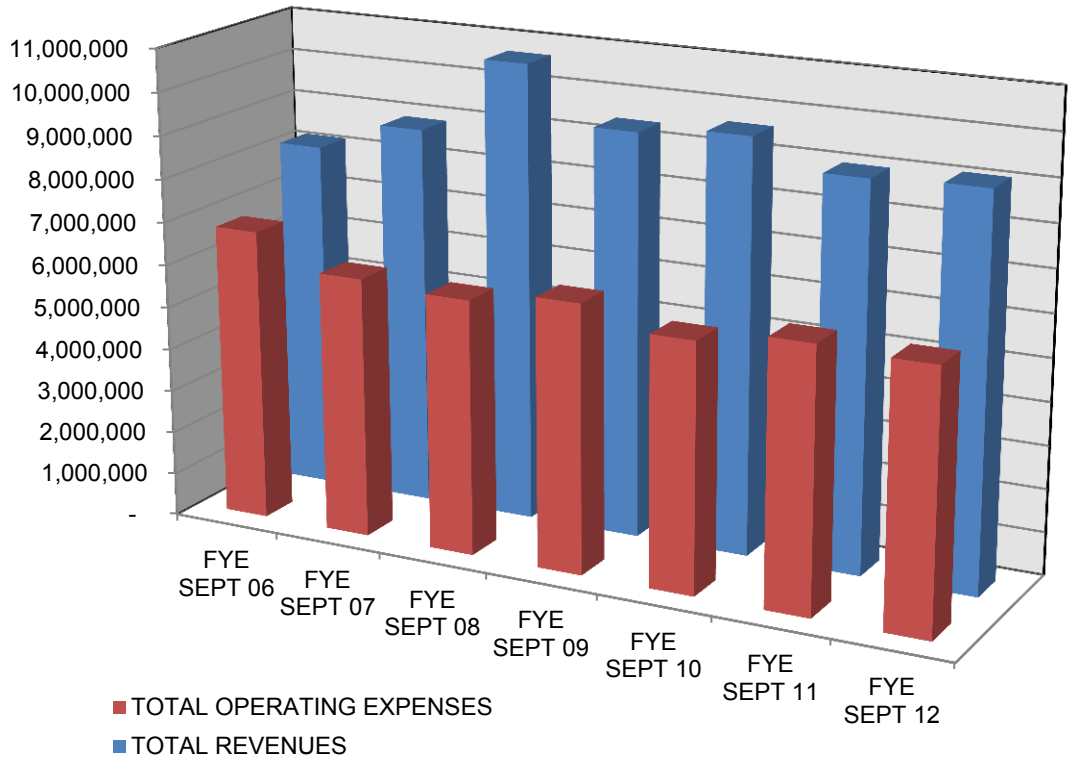
Administration	**$ 1,355,065**
Water	**883,211**
Wastewater	**1,836,303**
Distribution	**825,115**
Collection	**909,950**
Environmental	**228,602**
Total	**6,038,246**
Capital	**342,153**
Grand Total	**$ 6,380,399**

USES BY CATEGORY



Personal Services	**$ 2,113,219**
Operating Expenditures	**3,925,027**
Non-Operating	**2,718,699**
Capital	**342,153**
	$ 9,099,098

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
UTILITIES OPERATING FUND
REVENUES AND OPERATING EXPENSES



CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
UTILITIES OPERATING FUND REVENUES

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
410-2116-329.09-00	IRRIGATION & WELLS	5,272	3,279	3,279	2,951
	TOTAL PERMITS, FEES AND SPECIAL ASSESSEMENTS	5,272	3,279	3,279	2,951
410-2116-343.30-00	WATER SERVICE	3,831,708	3,933,550	3,933,550	3,894,945
410-2116-343.30-01	INITIATION FEE	36,625	32,631	32,631	33,586
410-2116-343.30-02	WATER TAP-IN CHARGE	-	-	-	441
410-2116-343.31-00	METER INSTALLATIONS	115,391	96,402	79,307	71,376
410-2116-343.32-00	FIRE HYDRANT SERVICE	38,232	20,860	20,860	18,774
410-2116-343.33-00	SERVICE CHARGES	200,587	201,263	211,331	218,579
410-2116-343.50-00	SEWER SERVICE	4,525,318	4,802,382	4,537,917	4,584,612
410-2116-343.68-00	PENALTIES	72,350	78,299	48,640	53,504
	TOTAL CHARGES FOR SERVICES	8,820,211	9,165,387	8,864,236	8,875,817
410-2116-361.10-00	INTEREST	180,290	198,852	39,964	138,240
410-2116-361.30-00	INCR (DECR) IN FV OF INVST	26,907	-	-	-
410-2116-361.40-00	GAIN ON SALE OF INVESTMENT	89,490	-	18,436	-
	TOTAL INTEREST AND OTHER EARNINGS	296,687	198,852	58,400	138,240
410-2116-362.00-00	RENTAL INCOME	32,414	36,720	43,344	76,464
410-2116-364.00-00	DISPOSITION OF FIXED ASSETS	2,736	-	-	-
410-2116-369.90-00	OTHER	-	-	-	584
410-2116-369.93-00	CASH OVER OR SHORT	(77)	-	-	-
410-2117-362.00-00	RENTAL INCOME	458,000	24,000	24,000	-
410-2117-364.00-00	DISPOSITION OF FIXED ASSETS	1,664	-	-	-
410-2126-369.90-00	OTHER MISCELLANEOUS REVS	1,316	-	-	-
410-2127-343.50-02	TV UTILITY LINES	-	3,827	3,827	4,210
410-2127-364.00-00	DISPOSITION/FIXED ASSETS	2,501	-	-	832
410-2127-369.90-00	OTHER MISCELLANEOUS REVS	1,038	-	-	-
410-2132-369.90-00	MISCELLANEOUS REVENUES	1,650	1,500	1,500	-
	TOTAL MISCELLANEOUS REVENUES	501,242	66,047	72,671	82,090
410-2116-399.99-99	USE OF FUND BALANCE	-	-	5,340,637	-
	TOTAL OTHER SOURCES	-	-	5,340,637	-
TOTAL UTILITIES OPERATING FUND		**9,623,412**	**9,433,565**	**14,339,223**	**9,099,098**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
UTILITIES OPERATING FUND
ADMINISTRATIVE DIVISION EXPENDITURES

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
410-2113-536.12-00	SALARIES	129,855	206,877	161,636	146,101
410-2113-536.21-00	FICA TAXES	9,220	15,865	15,865	11,209
410-2113-536.22-00	RETIREMENT CONTRIBUTION	22,467	28,457	28,457	13,504
410-2113-536.23-00	EMPLOYEE GROUP INSURANCE	15,147	23,888	23,888	14,489
410-2113-536.24-00	WORKERS COMP INSURANCE	242	621	621	234
410-2113-536.25-00	UNEMPLOYMENT COMPENSATION	-	181	181	181
	TOTAL PERSONAL SERVICES	176,931	275,889	230,648	185,718
410-2113-536.31-01	PROFESSIONAL SERVICE MISC	33,699	72,033	72,033	50,800
410-2113-536.31-02	LEGAL	9,320	20,000	20,000	13,000
410-2113-536.31-03	INVESTMENT COUNSEL	31,392	28,591	28,591	28,185
410-2113-536.31-04	ENGINEERING	70,267	30,000	30,000	6,000
410-2113-536.32-00	ACCOUNTING AND AUDIT	15,000	15,760	15,760	15,760
410-2113-536.34-01	CONTRACTUAL SVCS MISC	6,730	-	-	-
410-2113-536.40-00	TRAVEL	23	1,750	1,750	1,200
410-2113-536.41-02	TELEPHONE	4,501	4,675	4,675	4,675
410-2113-536.41-04	INTERNET	362	500	500	500
410-2113-536.41-05	POSTAGE	144	500	500	500
410-2113-536.43-00	UTILITY SERVICES	3,150	1,850	1,850	2,628
410-2113-536.44-00	RENTALS AND LEASE	7,556	6,512	6,512	6,512
410-2113-536.45-00	GENERAL INSURANCE	17,797	32,340	32,340	32,425
410-2113-536.46-03	REPAIRS/MAINT-VEHICLES	1,793	3,935	3,935	3,132
410-2113-536.46-05	REPAIRS/MAINT-COMPUTER SOFTWARE	-	1,000	1,000	1,000
410-2113-536.46-06	REPAIRS/MAINT-COMPUTER HARDWARE	26,096	24,614	24,614	25,287
410-2113-536.46-10	REPAIRS/MAINT-BUILDING	4,160	4,798	4,798	4,771
410-2113-536.48-01	PROMOTIONAL-ADVERTISEMENTS	1,005	1,500	1,500	1,000
410-2113-536.49-01	MISCELLANEOUS	3,720	-	-	-
410-2113-536.49-02	MANAGEMENT FEES	838,731	841,253	841,253	962,750
410-2113-536.49-05	LICENSES & TAXES	6,000	1,638	1,638	1,638
410-2113-536.49-10	BAD DEBT EXPENSE	36,924	-	-	-
410-2113-536.51-00	OFFICE SUPPLIES	232	500	500	1,500
410-2113-536.52-01	OPERATING SUPPLIES MISC	50	100	100	2,500
410-2113-536.52-03	GASOLINE & OIL	1,083	850	850	850
410-2113-536.52-04	UNIFORMS & ACCESSORIES	250	250	250	800
410-2113-536.54-01	DUES & SUBSCRIPTIONS	1,400	2,500	2,500	734
410-2113-536.54-02	SEMINARS & COURSES	333	1,600	1,600	1,200
410-2113-536.54-03	EDUC ASSIST PROGRAMS REIMBURSE	1,950	1,536	1,536	-
	TOTAL OPERATING EXPENDITURES	1,123,668	1,100,585	1,100,585	1,169,347
410-2113-536.62-00	BUILDING	-	-	40,000	-
	TOTAL CAPITAL OUTLAY	-	-	40,000	-
410-2113-536.91-01	CONTINGENT EXPENSE	-	150,000	150,000	150,000
410-2113-581.91-00	TRANSFERS	4,339,797	2,141,345	7,575,115	911,030

410-2113-590.90-00	TRANSFER TO FUND BALANCE	-	1,012,522	-	1,617,508
	TOTAL OTHER USES	4,339,797	3,303,867	7,725,115	2,678,538
TOTAL ADMINISTRATIVE DIVISION		**5,640,396**	**4,680,341**	**9,096,348**	**4,033,603**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
UTILITIES OPERATING FUND
WATER DIVISION EXPENDITURES

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
410-2116-533.12-00	SALARIES REGULAR	213,495	193,606	193,606	216,523
410-2116-533.14-00	OVERTIME	5,355	3,100	4,600	3,100
410-2116-533.21-00	FICA TAXES	16,237	14,842	14,842	16,600
410-2116-533.22-00	RETIREMENT CONTRIBUTION	48,722	40,057	40,057	22,192
410-2116-533.23-00	EMPLOYEE GROUP INSURANCE	38,452	34,134	34,134	36,662
410-2116-533.24-00	WORKERS COMP INSURANCE	7,054	10,610	10,610	6,002
410-2116-533.25-00	UNEMPLOYMENT COMPENSATION	-	218	218	218
410-2116-533.26-00	OTHER POST EMPLOYMENT BENEFITS	6,174	-	6,000	12,174
	TOTAL PERSONAL SERVICES	335,489	296,567	304,067	313,471
410-2116-533.31-01	MISC PROFESSIONAL SVCS	14,831	3,000	3,000	3,000
410-2116-533.31-02	LEGAL	23,210	-	-	-
410-2116-533.31-04	ENGINEERING	57,727	15,000	62,000	15,000
410-2116-533.31-06	MEDICAL	133	100	100	100
410-2116-533.34-01	CONTRACTUAL SVCS MISC.	33,934	29,200	33,600	40,549
410-2116-533.40-00	TRAVEL EXPENSE	1,521	1,350	1,350	1,710
410-2116-533.41-02	TELEPHONE	6,096	9,049	9,049	7,000
410-2116-533.41-03	RADIO	112	250	250	250
410-2116-533.41-04	INTERNET SERVICES	536	300	300	500
410-2116-533.41-05	POSTAGE	4,266	200	200	1,825
410-2116-533.43-00	UTILITY SERVICES	311,799	280,842	280,842	280,842
410-2116-533.44-00	RENTALS AND LEASES	7,540	3,000	3,000	3,000
410-2116-533.45-00	GENERAL INSURANCE	58,841	58,591	58,591	55,389
410-2116-533.46-01	REPAIRS & MAINTENANCE MISC.	3,278	3,500	3,500	1,625
410-2116-533.46-02	REPAIRS/MAINT-EQUIPMENT	38,057	42,000	42,000	29,994
410-2116-533.46-03	REPAIRS/MAINT-VEHICLES	7,512	3,612	3,612	3,435
410-2116-533.46-05	REPAIRS/MAINT-COMPUTER SOFTWARE	-	1,000	1,000	1,000
410-2116-533.46-06	REPAIRS/MAINT-COMPUTER HARDWARE	9,786	9,230	9,230	9,482
410-2116-533.46-10	BUILDING	42,667	43,184	43,184	42,942
410-2116.533.47-01	PRINTING AND BINDING MISC.	4,046	1,500	4,000	1,800
410-2116-533.49-05	LICENSES & TAXES	6,391	1,050	1,050	1,050
410-2116-533.51-00	OFFICE SUPPLIES	1,388	1,000	1,000	400
410-2116-533.52-01	OPERATING SUPPLIES MISC.	6,452	3,500	3,500	3,500
410-2116-533.52-02	CHEMICALS	56,039	57,500	57,500	52,530
410-2116-533.52-03	GASOLINE & OIL	8,627	5,000	8,400	7,500
410-2116-533.52-04	UNIFORMS & ACCESSORIES	2,867	3,063	3,063	3,800
410-2116-533.54-01	DUES AND SUBSCRIPTIONS	2,791	1,000	1,000	500
410-2116-533.54-02	SEMINARS AND COURSES	650	1,017	1,017	1,017
410-2116-533.54-03	OTHER EDUCATIONAL SVCS	-	1,000	1,000	-
	TOTAL OPERATING EXPENDITURES	711,097	579,038	636,338	569,740
410-2116-533.63-00	IMPROVEMENTS O/T BUILDING	-	84,366	98,366	-
410-2116-533.64-00	MACHINERY & EQUIPMENT	-	-	-	40,600
	TOTAL CAPITAL OUTLAY	-	84,366	98,366	40,600
410-2116-591.93-00	SERVICE DEPOSIT INTEREST	38,826	40,671	40,671	40,161
	TOTAL OTHER USES	38,826	40,671	40,671	40,161
TOTAL WATER DIVISION		**1,085,412**	**1,000,642**	**1,079,442**	**963,972**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
UTILITIES OPERATING FUND
WASTEWATER DIVISION EXPENDITURES

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
410-2117-535.12-00	SALARIES REGULAR	258,414	306,051	306,051	288,817
410-2117-535.14-00	SALARIES OVERTIME 1.5	14,398	13,200	13,200	13,200
410-2117-535.21-00	FICA TAXES	18,384	23,457	23,457	22,145
410-2117-535.22-00	RETIREMENT CONTRIBUTION	59,134	63,322	63,322	29,813
410-2117-535.23-00	EMPLOYEE GROUP INSURANCE	47,225	59,741	59,741	55,614
410-2117-535.24-00	WORKERS COMP INSURANCE	8,720	14,568	14,568	7,120
410-2117-535.25-00	UNEMPLOYMENT COMPENSATION	-	291	291	291
410-2117-535.26-00	OTHER POST EMPLOYMENT BENEFITS	8,643	-	-	8,643
	TOTAL PERSONAL SERVICES	414,918	480,630	480,630	425,643
410-2117-535.31-01	MISC PROFESSIONAL SERVICES	14,075	1,550	1,550	1,550
410-2117-535.31-02	PROFESSIONAL SERVICES-LEGAL	1,012	-	-	-
410-2117-535.31-04	ENGINEERING	48,994	32,000	32,000	25,000
410-2117-535.31-06	MEDICAL	301	300	300	300
410-2117-535.34-01	CONTRACTUAL SVCS MISC.	299,422	285,000	315,000	285,000
410-2117-535.34-02	LAWN MAINTENANCE	16,465	8,500	14,500	13,500
410-2117-535.40-00	TRAVEL EXPENSES	1,065	1,226	1,226	1,226
410-2117-535.41-02	TELEPHONE	3,694	5,900	5,900	5,900
410-2117-535.41-03	RADIO	75	150	150	150
410-2117-535.41-05	POSTAGE	279	200	200	200
410-2117-535.43-00	UTILITY SERVICES	497,026	525,000	525,000	525,000
410-2117-535.44-00	RENTALS & LEASES	1,639	2,000	2,000	2,000
410-2117-535.45-00	GENERAL INSURANCE	132,373	141,986	141,986	134,468
410-2117-535.46-01	REPAIRS & MAINTENANCE MISC.	20,153	35,500	35,500	35,500
410-2117-535.46-02	REPAIRS/MAINT-EQUIPMENT	82,803	86,250	96,250	86,250
410-2117-535.46-03	REPAIRS/MAINT-VEHICLES	3,970	2,625	2,625	2,497
410-2117-535.46-05	REPAIRS/MAINT-COMPUTER SOFTWARE	-	1,500	1,500	1,500
410-2117-535.46-06	REPAIRS/MAINT-COMPUTER HARDWARE	7,021	6,240	6,240	6,408
410-2117-535.46-10	BUILDING	38,655	60,475	60,475	89,200
410-2117-535.48-01	ADVERTISEMENT	170	-	-	-
410-2117-535.49-05	LICENSES & TAXES	150	1,000	1,000	1,000
410-2117-535.51-00	OFFICE SUPPLIES	682	850	850	850
410-2117-535.52-01	OPERATING SUPPLIES MISC.	8,008	4,210	4,210	6,200
410-2117-535.52-02	CHEMICALS	134,691	138,999	138,999	165,333
410-2117-535.52-03	GASOLINE & OIL	6,200	4,990	9,990	4,990
410-2117-535.52-04	UNIFORMS & ACCESSORIES	3,818	4,251	4,251	4,251
410-2117-535.52-05	LABORATORY SUPPLIES	10,060	5,115	10,115	10,115
410-2117-535.54-01	DUES & SUBSCRIPTIONS	1,576	916	916	916
410-2117-535.54-02	SEMINARS & COURSES	800	1,356	1,356	1,356
	TOTAL OPERATING EXPENDITURES	1,335,177	1,358,089	1,414,089	1,410,660
410-2117-535.63-00	IMPROV OTHER THAN BUILDING	-	33,500	33,500	-
410-2117-535.64-00	MACHINERY & EQUIPMENT	-	-	-	57,817
	TOTAL CAPITAL OUTLAY	-	33,500	33,500	57,817
TOTAL WASTEWATER		**1,750,095**	**1,872,219**	**1,928,219**	**1,894,120**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
UTILITIES OPERATING FUND
DISTRIBUTION DIVISION EXPENDITURES

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
410-2126-533.12-00	SALARIES REGULAR	230,329	245,907	245,907	305,808
410-2126-533.14-00	SALARIES OVERTIME 1.5	10,392	7,545	7,545	7,545
410-2126-533.21-00	FICA TAXES	16,633	18,833	18,833	23,424
410-2126-533.22-00	RETIREMENT CONTRIBUTION	52,780	50,878	50,878	32,110
410-2126-533.23-00	EMPLOYEE GROUP INSURANCE	56,276	55,223	55,223	71,875
410-2126-533.24-00	WORKERS COMP INSURANCE	9,200	14,461	14,461	9,510
410-2126-533.25-00	UNEMPLOYMENT COMPENSATION	-	308	308	308
410-2126-533.26-00	OTHER POST EMPLOYMENT BENEFITS	9,878	-	3,000	11,378
	TOTAL PERSONAL SERVICES	385,488	393,155	396,155	461,958
410-2126-533.31-04	ENGINEERING	9,721	10,000	10,000	5,000
410-2126-533.31-06	MEDICAL	624	500	500	500
410-2126-533.34-01	CONTRACTUAL SVCS MISC.	16,608	8,500	48,500	17,500
410-2126-533.40-00	TRAVEL EXPENSE	672	1,872	1,872	1,872
410-2126-533.41-02	TELEPHONE	1,808	1,500	1,500	1,500
410-2126-533.41-03	RADIO	169	242	242	242
410-2126-533.41-04	INTERNET	536	580	580	580
410-2126-533.41-05	POSTAGE	11	-	-	-
410-2126-533.44-00	RENTALS AND LEASES	1,975	1,500	1,500	2,500
410-2126-533.45-00	GENERAL INSURANCE	13,038	13,131	13,131	12,584
410-2126-533.46-01	REPAIRS & MAINTENANCE MISC.	232	500	500	100
410-2126-533.46-02	REPAIRS/MAINT-EQUIPMENT	1,752	3,800	6,300	4,300
410-2126-533.46-03	REPAIRS/MAINT-VEHICLES	10,409	5,411	7,911	5,147
410-2117-535.46-05	REPAIRS/MAINT-COMPUTER SOFTWARE	-	1,000	1,000	3,710
410-2126-533.46-06	REPAIRS/MAINT-COMPUTER HARDWARE	9,786	9,230	9,230	9,482
410-2126-533.46-07	UTILITY LINE	71,418	51,166	51,166	65,398
410-2126-533.49-05	LICNSES/TAXES/CERTIFICTNS	1,073	5,282	5,282	5,282
410-2126-533.51-00	OFFICE SUPPLIES	978	1,100	1,100	250
410-2126-533.52-01	OPERATING SUPPLIES MISC.	222,226	135,294	210,294	203,026
410-2126-533.52-03	GASOLINE & OIL	19,338	15,262	18,262	17,750
410-2126-533.52-04	UNIFORMS & ACCESSORIES	4,225	5,029	5,029	4,578
410-2126-533.54-01	DUES & SUBSCRIPTIONS	1,545	900	900	500
410-2126-533.54-02	SEMINARS & COURSES	225	1,356	1,356	1,356
	TOTAL OPERATING EXPENDITURES	388,369	273,155	396,155	363,157
410-2126-533.62-00	BUILDING	-	-	72,905	-
410-2126-533.63-00	IMPROVEMENTS O/T BUILDING	-	31,600	31,600	30,750
410-2126-533.64-00	MACHINERY & EQUIPMENT	-	13,800	13,800	123,986
	TOTAL CAPITAL OUTLAY	-	45,400	118,305	154,736
TOTAL DISTRIBUTION DIVISION		**773,857**	**711,710**	**910,615**	**979,851**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
UTILITIES OPERATING FUND
COLLECTION DIVISION EXPENDITURES

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
410-2127-535.12-00	SALARIES REGULAR	239,780	282,323	282,323	374,960
410-2127-535.14-00	SALARIES OVERTIME 1.5	10,317	8,296	8,296	8,296
410-2127-535.21-00	FICA TAXES	18,714	21,618	21,618	28,719
410-2127-535.22-00	RETIREMENT CONTRIBUTION	57,335	58,412	58,412	39,371
410-2127-535.23-00	EMPLOYEE GROUP INSURANCE	52,324	63,208	63,208	80,639
410-2127-535.24-00	WORKERS COMP INSURANCE	7,896	14,654	14,654	10,963
410-2127-535.25-00	UNEMPLOYMENT COMPENSATION	6,310	274	274	274
410-2127-535.26-00	OTHER POST EMPLOYMENT BENEFITS	12,347	-	-	12,347
	TOTAL PERSONAL SERVICES	405,023	448,785	448,785	555,569
410-2127-535.31-02	LEGAL	200	-	-	-
410-2127-535.31-04	ENGINEERING	1,410	-	-	-
410-2127-535.31-06	MEDICAL	1,032	700	700	436
410-2127-535.34-01	CONTRACTUAL SVCS MISC.	13,204	81,964	81,964	30,700
410-2127-535.34-08	PERSONNEL	7,416	-	-	3,000
410-2127-535.40-00	TRAVEL EXPENSES	1,767	1,522	1,522	1,200
410-2127-535.41-02	TELEPHONE	16,962	20,000	20,000	14,500
410-2127-535.41-03	RADIO	150	425	425	425
410-2127-535.41-04	INTERNET SERVICES	2,456	-	-	-
410-2127-535.41-05	COMMUNICATIONS/FREIGHT-POSTAGE	23	200	200	100
410-2127-535.43-00	UTILITY SERVICES	73,248	62,834	62,834	70,968
410-2127-535.44-00	RENTALS AND LEASES	1,037	1,200	19,700	4,900
410-2127-535.45-00	GENERAL INSURANCE	44,453	45,618	45,618	43,620
410-2127-535.46-01	REPAIRS & MAINTENANCE MISC.	5,926	8,684	8,684	2,500
410-2127-535.46-02	REPAIRS/MAINT-EQUIPMENT	2,614	3,169	3,169	4,850
410-2127-535.46-03	REPAIRS/MAINT-VEHICLES	39,500	74,216	74,216	30,640
410-2127-535.46-04	REPAIRS/MAINT-LIFT STATIONS	49,534	61,230	61,230	59,500
410-2117-535.46-05	REPAIRS/MAINT-COMPUTER SOFTWARE	-	1,000	1,000	2,710
410-2127-535.46-06	REPAIRS/MAINT-COMPUTER HARDWARE	6,524	6,291	6,291	6,459
410-2127-535.46-07	UTILITY LINE	14,128	32,000	32,000	10,500
410-2127-535.46-10	BUILDING	4,160	6,648	6,648	9,071
410-2127-535.47-01	PRINTING & BINDING	-	100	100	450
410-2127-535.49-01	MISCELLANEOUS	298	300	300	300
410-2127-535.49-05	LICENSES & TAXES	150	450	450	450
410-2127-535.51-00	OFFICE SUPPLIES	166	150	150	-
410-2127-535.52-01	OPERATING SUPPLIES MISC.	10,975	21,012	21,012	21,469
410-2127-535.52-02	CHEMICALS	-	1,500	1,500	4,800
410-2127-535.52-03	GASOLINE & OIL	30,657	21,000	26,000	22,666
410-2127-535.52-04	UNIFORMS & ACCESSORIES	7,894	8,393	8,393	6,417
410-2127-535.54-01	DUES AND SUBSCRIPTIONS	1,672	1,538	1,538	500
410-2127-535.54-02	SEMINARS & COURSES	1,250	1,250	1,250	1,250
	TOTAL OPERATING EXPENDITURES	338,806	463,394	486,894	354,381
410-2127-535.62-00	BUILDING	-	-	72,905	-
410-2127-535.64-00	MACHINERY & EQUIPMENT	-	23,500	104,165	89,000
	TOTAL CAPITAL OUTLAY	-	23,500	177,070	89,000
TOTAL COLLECTION DIVISION		**743,829**	**935,679**	**1,112,749**	**998,950**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
UTILITIES OPERATING FUND
ENVIRONMENTAL SERVICES DIVISION EXPENDITURES

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
410-2132-537.12-00	SALARIES REGULAR	79,058	118,352	97,228	115,544
410-2132-537.14-00	SALARIES OVERTIME 1.5	441	358	358	358
410-2132-537.21-00	FICA TAXES	5,450	9,058	9,058	8,845
410-2132-537.22-00	RETIREMENT CONTRIBUTION	17,561	24,487	24,487	12,132
410-2132-537.23-00	EMPLOYEE GROUP INSURANCE	18,470	22,985	22,985	26,655
410-2132-537.24-00	WORKERS COMP INSURANCE	2,315	4,369	4,369	3,478
410-2132-537.25-00	UNEMPLOYMENT COMPENSATION	-	144	144	144
410-2132-537.26-00	OTHER POST EMPLOYMENT BENEFITS	3,704	-	-	3,704
	TOTAL PERSONAL SERVICES	126,999	179,753	158,629	170,860
410-2132-537.31-02	LEGAL	2,260	-	-	-
410-2132-537.31-06	MEDICAL	80	200	200	-
410-2132-537.34-01	CONTRACTUAL SVCS MISC.	6,913	6,300	6,300	6,300
410-2132-537.40-00	TRAVEL EXPENSES	146	900	900	900
410-2132-537.41-02	COMMUNICATIONS/FREIGHT-PHONE	997	500	500	500
410-2132-537.41-03	RADIO	19	-	-	-
410-2132-537.41-04	INTERNET	516	-	-	-
410-2132-537.41-05	POSTAGE	2,557	3,969	3,969	3,969
410-2132-537.45-00	GENERAL INSURANCE	325	200	200	189
410-2132-537.46-02	REPAIRS/MAINT-EQUIPMENT	2,687	500	500	500
410-2132-537.46-03	VEHICLES	2,679	2,500	2,500	1,426
410-2132-537.46-05	COMPUTER SOFTWARE	470	1,750	1,750	1,750
410-2132-537.46-06	COMPUTER HARDWARE	9,786	9,230	9,230	9,482
410-2132-537.47-01	PRINTING & BINDING	3,230	3,560	3,560	7,960
410-2132-537.48-01	PROMOTIONAL-ADVERTISEMENTS	-	1,000	1,000	5,000
410-2132-537.48-02	PROMOTIONAL-PROMOTIONAL ITEMS	3,516	17,500	17,500	15,500
410-2132-537.49-05	LICENSES & TAXES	-	200	200	200
410-2132-537.51-00	OFFICE SUPPLIES	160	500	500	200
410-2132-537.52-01	OPERATING SUPPLIES-MISCELLANEOUS	66	500	500	300
410-2132-537.52-03	GASOLINE & OIL	2,726	2,000	2,000	1,750
410-2132-537.52-04	UNIFORMS & ACCESSORIES	725	772	772	826
410-2132-537.54-01	DUES AND SUBSCRIPTIONS	3,006	300	300	150
410-2132-537.54-02	SEMINARS & COURSES	990	840	840	840
	TOTAL OPERATING EXPENDITURES	43,854	53,221	53,221	57,742
TOTAL ENVIRONMENTAL SERVICES DIVISION		**170,853**	**232,974**	**211,850**	**228,602**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
UTILITIES OPERATING FUND EXPENDITURES
DEPRECIATION

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
410-2190-536.59-01	DEPRECIATION BUILDING	114,833	-	-	-
410-2190-536.59-02	DEPRECIATION IMPROVEMENTS	2,078,348	-	-	-
410-2190-536.59-03	DEPRECIATION EQUIPMENT	156,905	-	-	-
	TOTAL OPERATING EXPENDITURES	2,350,086	-	-	-
TOTAL DEPRECIATION		**2,350,086**	**-**	**-**	**-**
TOTAL UTILITIES OPERATING FUND		**12,514,528**	**9,433,565**	**14,339,223**	**9,099,098**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
UTILITIES IMPACT FEES FUND REVENUES

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
411-2116-324.21-00	RESIDENTIAL-PHYSICAL ENVR	80,746	202,697	250,824	241,032
411-2116-324.22-00	COMMERCIAL-PHYSICAL ENVIR	2,886	162,931	13,957	12,609
411-2117-324.21-00	RESIDENTIAL-PHYSICAL ENVR	103,785	251,103	280,276	276,113
411-2117-324.22-00	COMMERCIAL-PHYSICAL ENVIR	12,785	201,840	23,850	25,473
	TOTAL PERMITS, FEES AND SPECIAL ASSESSEMENTS	200,202	818,571	568,907	555,227
411-2117-334.35-00	STATE GRANTS	183,612	-	20,401	-
	TOTAL INTERGOVERNMENTAL	183,612	-	20,401	-
411-2116-361.10-00	INTEREST	252,459	252,327	41,731	145,908
411-2116-361.30-00	INCR(DECR) IN FV OF INVST	23,597	-	-	-
411-2116-361.40-00	GAIN ON SALE OF INVESTMNT	129,914	-	22,408	-
	TOTAL INVESTMENTS	405,970	252,327	64,139	145,908
411-2116-363.23-01	IMPACT FEES WATER SRVC	274,194	-	-	-
411-2116-363.23-02	IMPACT FEES SEWER SRVC	355,470	-	-	-
411-2117-369.90-00	OTHER MISCELLANEOUS REVENUES	183,612	-	20,401	-
	TOTAL MISCELLANEOUS REVENUES	813,276	-	20,401	-
411-2116-399.99-99	USE OF FUND BALANCE-WATER	-	1,318,171	3,691,892	1,205,677
411-2117-399.99-99	USE OF FUND BALANCE-WASTEWATER	-	508,332	2,989,476	636,281
	TOTAL NON-OPERATING REVENUES	-	1,826,503	6,681,368	1,841,958
TOTAL UTILITIES IMPACT FEES FUND		**1,603,060**	**2,897,401**	**7,355,216**	**2,543,093**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
UTILITIES IMPACT FEE FUND EXPENDITURES

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
WATER DIVISION					
411-2116-517.72-00	INTEREST	42,929	41,391	41,391	38,863
	TOTAL DEBT SERVICE	42,929	41,391	41,391	38,863
TOTAL WATER DIVISION		**42,929**	**41,391**	**41,391**	**38,863**
WASTEWATER DIVISION					
411-2117-535.63-00	IMPROV OTHER THAN BUILDING	-	577,000	728,314	-
	TOTAL CAPITAL OUTLAY	-	577,000	728,314	-
411-2117-517.72-00	INTEREST	273,789	261,675	261,675	245,907
	TOTAL DEBT SERVICE	273,789	261,675	261,675	245,907
TOTAL WASTEWATER DIVISION		**273,789**	**838,675**	**989,989**	**245,907**
DISTRIBUTION DIVISION					
411-2126-533.63-00	IMPROV OTHER THAN BUILDING	-	1,894,735	3,979,421	1,566,363
	TOTAL CAPITAL OUTLAY	-	1,894,735	3,979,421	1,566,363
TOTAL DISTRIBUTION DIVISION		**-**	**1,894,735**	**3,979,421**	**1,566,363**
COLLECTION DIVISION					
411-2127-535.63-00	IMPROV OTHER THAN BUILDING	-	122,600	2,344,415	691,960
	TOTAL CAPITAL OUTLAY	-	122,600	2,344,415	691,960
TOTAL COLLECTION DIVISION		**-**	**122,600**	**2,344,415**	**691,960**
TOTAL UTILITIES IMPACT FEES FUND		**316,718**	**2,897,401**	**7,355,216**	**2,543,093**

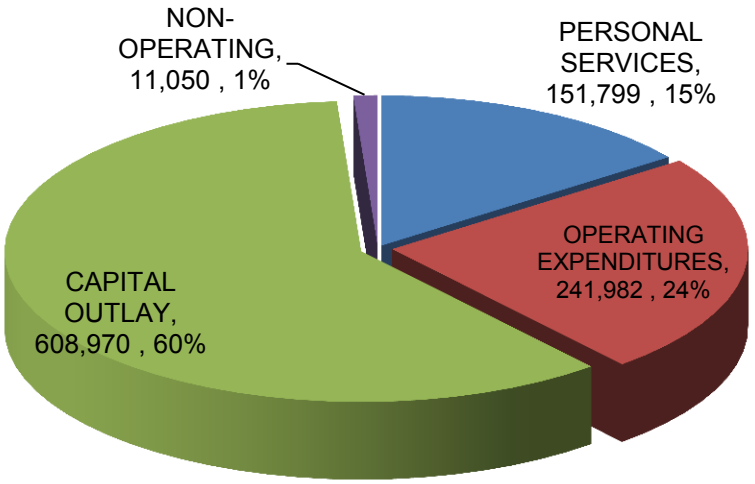
CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
UTILITIES RENEWAL AND REPLACEMENT FUND REVENUES

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
412-2116-361.10-00	INTEREST	620	2,665	2,665	49
	TOTAL INVESTMENTS	620	2,665	2,665	49
412-2116-381.41-00	INTERFUND TRANSFER	4,339,797	2,141,345	7,575,115	911,030
	TOTAL NON-OPERATING REVENUES	4,339,797	2,141,345	7,575,115	911,030
	TOTAL UTILITIES RENEWAL AND REPLACEMENT FUND	**4,340,417**	**2,144,010**	**7,577,780**	**911,079**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
UTILITIES RENEWAL AND REPLACEMENT FUND EXPENDITURES

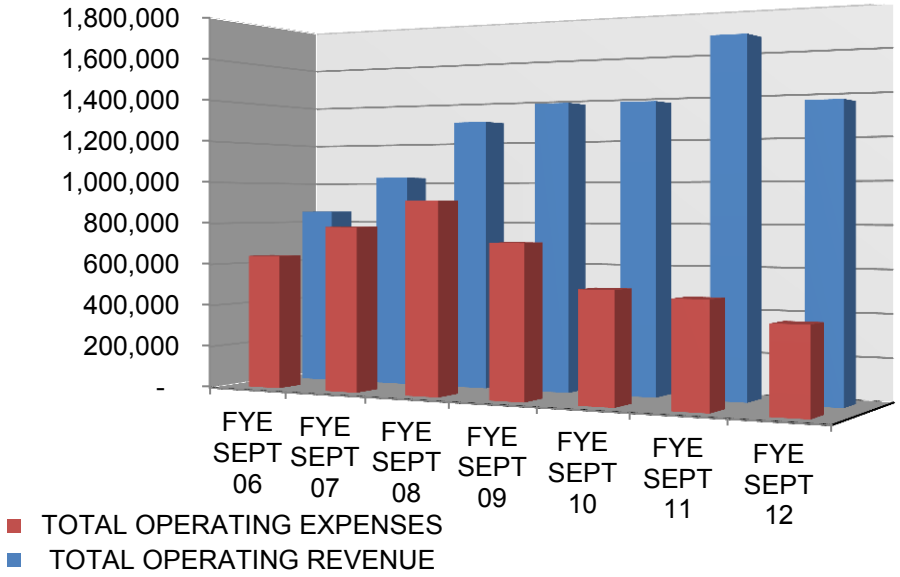
		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
WATER DIVISION					
412-2116-599.99-99	FUND BALANCE	-	-	2,342,651	-
	TOTAL OTHER USES	**-**	**-**	**2,342,651**	**-**
DISTRIBUTION DIVISION					
412-2126-533.63-00	IMPROV OTHER THAN BUILDING	-	1,077,000	2,062,937	200,000
	TOTAL CAPITAL OUTLAY	-	1,077,000	2,062,937	200,000
TOTAL DISTRIBUTION DIVISION		**-**	**1,077,000**	**2,062,937**	**200,000**
COLLECTION DIVISION					
412-2127-535.63-00	IMPROV OTHER THAN BUILDING	-	1,067,010	3,172,192	711,079
	TOTAL CAPITAL OUTLAY	-	1,067,010	3,172,192	711,079
TOTAL COLLECTION DIVISION		**-**	**1,067,010**	**3,172,192**	**711,079**
TOTAL UTILITIES RENEWAL & REPLACEMENT FUND		**-**	**2,144,010**	**7,577,780**	**911,079**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
STORMWATER FUND
USES BY CATEGORY



Revenues:		Expenditures:	
Stormwater Fees	$1,354,036	Personal Services	$151,799
Other	2,330	Operating Expenditures	241,982
Total	$1,356,366	Capital Outlay	608,970
		Non-Operating	11,050
		Total	$1,013,801

REVENUES AND OPERATING EXPENSES



CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
STORMWATER OPERATING FUND REVENUES

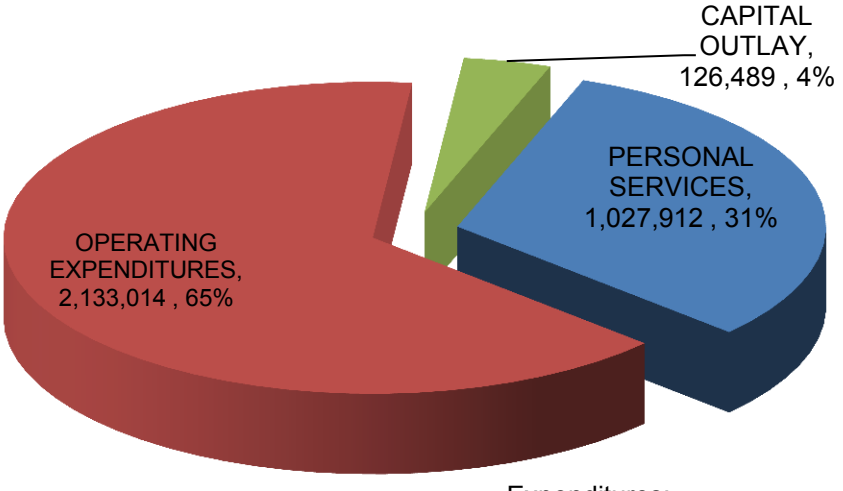
		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
420-2618-329.00-00	STORMWATER	1,346,991	1,320,458	1,343,417	1,354,036
	TOTAL PERMITS, FEES AND SPECIAL ASSESSEMENTS	1,346,991	1,320,458	1,343,417	1,354,036
420-2618-343.90-02	TV UTILITY LINES	-	21,000	-	-
	TOTAL CHARGES FOR SERVICES	-	21,000	-	-
420-2618-361.10-00	INTEREST	2,151	5,585	5,585	495
	TOTAL INTEREST AND OTHER EARNINGS	2,151	5,585	5,585	495
420-2618-364.00-00	DISPOSITION/FIXED ASSETS	12,523	-	-	1,835
420-2618-369.90-00	OTHER MISCELLANEOUS REVS	1,229	-	-	-
	TOTAL MISCELLANEOUS REVENUES	13,752	-	-	1,835
420-2618-389.40-00	OTHER GRANTS/DONATIONS	7,825	-	-	-
	TOTAL OTHER REVENUES	7,825	-	-	-
420-2618-399.99-99	USE OF FUND BALANCE	-	-	313,465	-
	TOTAL OTHER SOURCES	-	-	313,465	-
TOTAL STORMWATER OPERATING FUND		**1,370,719**	**1,347,043**	**1,662,467**	**1,356,366**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
STORMWATER OPERATING FUND EXPENDITURES

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
STORMWATER OPERATING DIVISION					
420-2618-538.12-00	SALARIES REGULAR	149,013	126,173	126,173	98,775
420-2618-538.14-00	SALARIES OVERTIME 1.5	6,016	3,937	3,937	3,937
420-2618-538.21-00	FICA TAXES	9,338	9,683	9,683	7,584
420-2618-538.22-00	RETIREMENT CONTRIBUTION	29,215	26,105	26,105	9,919
420-2618-538.23-00	EMPLOYEE GROUP INSURANCE	26,393	26,341	26,341	22,255
420-2618-538.24-00	WORKERS COMP INSURANCE	6,123	9,928	9,928	3,715
420-2618-538.25-00	UNEMPLOYMENT COMPENSATION	-	145	145	145
420-2618-538.26-00	OTHER POST EMPLOYMENT BENEFITS	2,469	-	-	5,469
	TOTAL PERSONAL SERVICES	228,567	202,312	202,312	151,799
420-2618-538.31-01	MISCELLANEOUS PROFESSIONAL SVCS	206	889	889	889
420-2618-538.31-02	LEGAL	1,780	-	-	-
420-2618-538.31-04	ENGINEERING	1,274	3,000	3,000	2,000
420-2618-538.31-06	MEDICAL	134	200	200	147
420-2618-538.32-00	ACCOUNTING AND AUDIT	2,200	2,312	2,312	2,312
420-2618-538.34-01	CONTRACTUAL SVCS MISC.	34,242	22,500	22,500	22,500
420-2618-538.34-08	PERSONNEL SERVICES	880	-	-	-
420-2618-538.34-12	TIPPING FEES	21,165	33,500	33,500	16,563
420-2618-538.40-00	TRAVEL	-	900	900	-
420-2618-538.41-02	TELEPHONE SERVICES	242	400	400	400
420-2618-538.41-03	RADIO	56	100	100	100
420-2618-538.41-05	POSTAGE	38	-	-	-
420-2618-538.43-00	WATER/SEWER UTILITIES	1,000	1,000	1,000	1,000
420-2618-538.44-00	RENTALS AND LEASES	1,486	-	-	5,500
420-2618-538.45-00	GENERAL INSURANCE	4,802	4,669	4,669	4,508
420-2618-538.46-01	REPAIRS & MAINTENANCE MISC.	1,047	1,000	1,000	1,000
420-2618-538.46-02	REPAIRS/MAINT-EQUIPMENT	18,262	23,000	23,000	6,500
420-2618-538.46-03	REPAIRS/MAINT-VEHICLES	26,744	13,523	22,523	12,862
420-2618-538.46-05	REPAIRS/MAINT-COMPUTER SOFTWARE	-	1,000	1,000	1,000
420-2618-538.46-06	REPAIRS/MAINT-COMPUTER HARDWARE	-	-	-	1,000
420-2618-538.46-07	REPAIRS/MAINT-UTILITY LINES	4,963	3,500	3,500	2,500
420-2618-538.48-02	PROMOTIONAL ITEMS	-	-	-	500
420-2618-538.49-02	MANAGEMENT FEES	135,487	134,026	134,026	126,481
420-2618-538.49-05	LICENSES & TAXES	1,005	3,000	3,000	3,000
420-2618-538.49-10	BAD DEBT EXPENSE	10,170	-	-	-
420-2618-538.51-00	OFFICE SUPPLIES	72	100	100	100
420-2618-538.52-01	OPERATING SUPPLIES MISC.	2,799	3,900	3,900	3,514
420-2618-538.52-02	CHEMICALS	-	1,000	1,000	1,000
420-2618-538.52-03	GASOLINE & OIL	15,126	13,850	18,850	22,899
420-2618-538.52-04	UNIFORMS	1,780	1,500	1,500	2,257
420-2618-538.54-01	MEMBERSHIP DUES	1,370	700	700	200
420-2618-538.54-02	SEMINARS AND COURSES	-	1,250	1,250	1,250
	TOTAL OPERATING EXPENDITURES	288,330	270,819	284,819	241,982

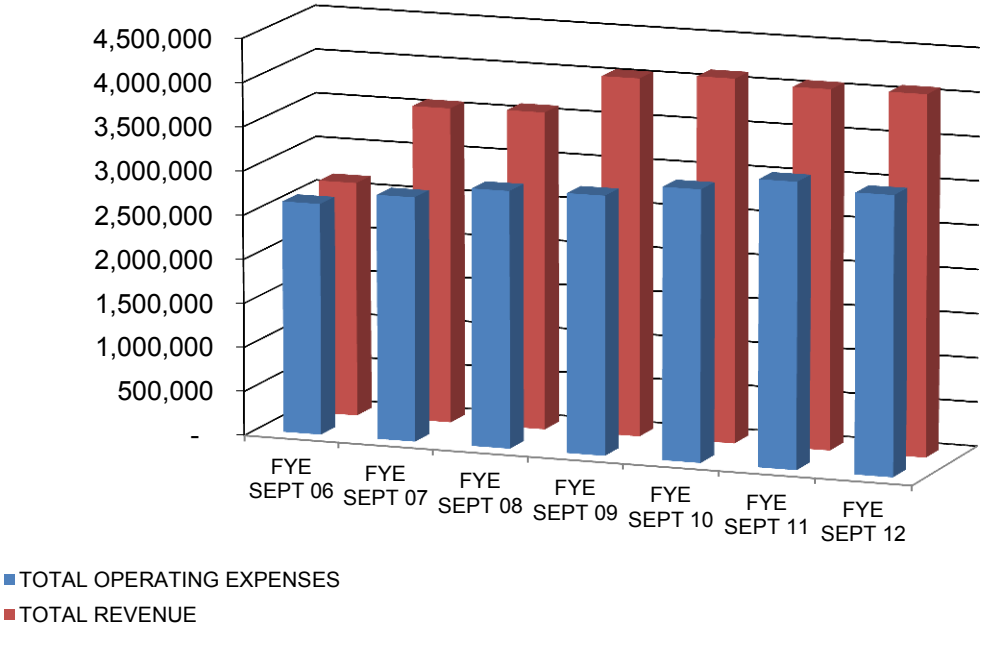
420-2618-538.63-00	CAPITAL IMPROVEMENTS	-	251,415	884,954	608,970
420-2618-538.64-00	CAPITAL EQUIPMENT	-	-	100,000	-
	TOTAL CAPITAL OUTLAY	-	251,415	984,954	608,970
420-2618-517.72-00	INTEREST	13,233	11,050	190,382	11,050
	TOTAL DEBT SERVICE	13,233	11,050	190,382	11,050
420-2618-590.90-00	TRANSFER TO FUND BALANCE	-	611,447	-	342,565
	TOTAL OTHER USES	-	611,447	-	342,565
TOTAL STORMWATER OPERATING		**530,130**	**1,347,043**	**1,662,467**	**1,356,366**
STORMWATER DEPRECIATION					
420-2690-538.59-02	DEPRECIATION IMPROVEMENTS	255,858	-	-	-
420-2690-538.59-03	DEPRECIATION EQUIPMENT	74,958	-	-	-
	TOTAL OPERATING EXPENDITURES	330,816	-	-	-
TOTAL STORMWATER DEPRECIATION		**330,816**	**-**	**-**	**-**
TOTAL STORMWATER OPERATING FUND		**860,946**	**1,347,043**	**1,662,467**	**1,356,366**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
SOLID WASTE FUND
USES BY CATEGORY



Revenues:		Expenditures:	
Service Charges-Residential	$2,621,342	Personal Services	$1,027,912
Service Charges-Commercial	1,426,165	Operating Expenditures	2,133,014
Other	42,299	Capital Outlay	126,489
Total	$4,089,806	Total	$3,287,415

REVENUES AND OPERATING EXPENSES



CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
SOLID WASTE OPERATING FUND REVENUES

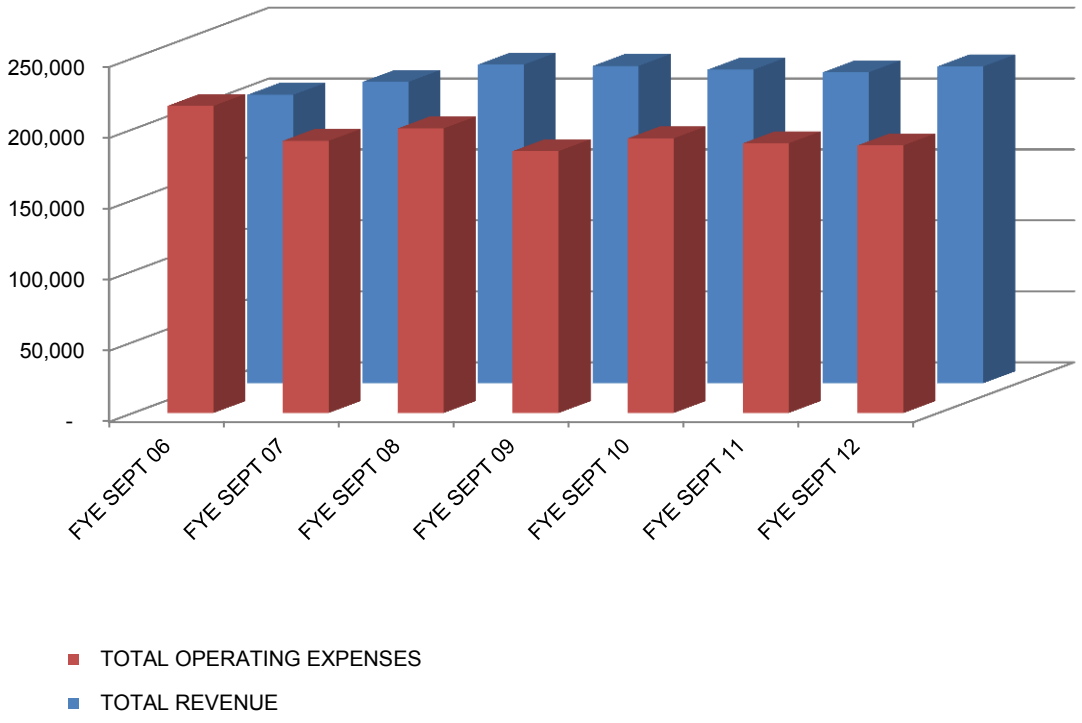
		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
430-3134-343.41-01	RESIDENTIAL	2,711,265	2,621,342	2,691,096	2,621,342
430-3134-343.41-02	COMMERCIAL	1,358,523	1,426,165	1,325,388	1,426,165
430-3134-343.41-03	COMMERCIAL RECYCLING	23,100	17,500	27,400	17,500
430-3134-343.41-04	EXTRA CHARGES	1,519	5,500	600	5,500
430-3134-343.42-01	RESIDENTIAL	-	28	28	28
430-3134-343.42-03	RECYCLE BINS FEE	23,100	17,500	27,400	17,500
	TOTAL CHARGES FOR SERVICES	4,117,507	4,088,035	4,071,912	4,088,035
430-3134-361.10-00	INTEREST	1,952	271	2,131	271
	TOTAL INTEREST AND OTHER EARNINGS	1,952	271	2,131	271
430-3134-364.00-00	DISPOSITION OF FIXED ASSETS	5,688	-	-	-
430-3134-365.00-00	SALE OF SURPLUS MATERIALS/SCRAP	1,833	1,500	1,500	1,500
	TOTAL MISCELLANEOUS REVENUES	7,521	1,500	1,500	1,500
TOTAL SOLID WASTE OPERATING FUND REVENUES		**4,126,980**	**4,089,806**	**4,075,543**	**4,089,806**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
SOLID WASTE OPERATING FUND

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
SOLID WASTE OPERATING DIVISION					
430-3134-534.12-00	SALARIES REGULAR	599,700	608,862	641,036	650,526
430-3134-534.14-00	OVERTIME	33,838	53,500	53,500	53,500
430-3134-534.21-00	FICA TAXES	46,334	46,619	49,080	49,807
430-3134-534.22-00	RETIREMENT CONTRIBUTION	141,163	124,848	132,148	66,988
430-3134-534.23-00	EMPLOYEE GROUP INSURANCE	124,973	130,451	130,451	141,350
430-3134-534.24-00	WORKERS COMP INSURANCE	44,168	71,392	71,392	38,636
430-3134-534.25-00	UNEMPLOYMENT COMPENSATION	3,941	645	645	645
430-3134-534.26-00	OTHER POST EMPLOYMENT BENEFITS	23,460	-	-	26,460
	TOTAL PERSONAL SERVICES	1,017,577	1,036,317	1,078,252	1,027,912
430-3134-534.31-01	PROFESSIONAL SERVICE MISC.	269	1,011	1,011	51,011
430-3134-534.31-02	LEGAL	-	500	500	500
430-3134-534.31-06	MEDICAL	1,374	1,300	1,300	1,300
430-3134-534.32-00	ACCOUNTING AND AUDIT	2,500	2,627	2,627	2,627
430-3134-534.34-01	CONTRACTUAL SVCS MISC.	15	300	300	-
430-3134-534.34-08	PERSONNEL	135,350	111,205	111,205	150,000
430-3134-534.34-12	TIPPING FEES	845,644	793,187	793,187	817,000
430-3134-534.41-02	TELEPHONE	3,037	2,100	2,100	2,100
430-3134-534.41-03	RADIO	262	250	250	250
430-3134-534.41-04	INTERNET SERVICES	536	-	-	-
430-3134-534.44-00	RENTALS & LEASES	3,372	5,310	5,310	5,310
430-3134-534.45-00	GENERAL INSURANCE	26,122	27,115	27,115	26,789
430-3134-534.46-01	REPAIRS & MAINTENANCE MISC.	900	-	-	-
430-3134-534.46-02	REPAIRS/MAINT-EQUIPMENT	4,815	3,000	3,000	3,000
430-3134-534.46-03	REPAIRS/MAINT-VEHICLES	292,907	243,114	278,114	273,618
430-3134-534.46-05	REPAIRS/MAINT-COMPUTER SOFTWARE	-	1,000	1,000	1,000
430-3134-534.46-06	REPAIRS/MAINT-COMPUTER HARDWARE	6,850	6,961	6,961	7,138
430-3134-534.46-10	BUILDING	8,075	9,148	9,148	9,121
430-3134-534.47-01	PRINTING & BINDING MISC.	30	2,500	2,500	2,500
430-3134-534.48-01	PROMOTIONAL-ADVERTISEMENTS	-	1,300	1,300	600
430-3134-534.48-02	PROMOTIONAL ITEMS	-	-	2,500	2,500
430-3134-534.49-02	MANAGEMENT FEES	468,312	492,107	492,107	428,350
430-3134-534.49-05	LICENSES & TAXES	146	200	200	200
430-3134-534.49-10	BAD DEBT EXPENSE	25,376	-	-	-
430-3134-534.51-00	OFFICE SUPPLIES	1,120	-	-	500
430-3134-534.52-01	OPERATING SUPPLIES MISC.	72,531	109,731	209,731	147,500
430-3134-534.52-02	CHEMICALS	2,435	4,100	4,100	4,100
430-3134-534.52-03	GAS & OIL	145,969	140,400	190,400	180,000
430-3134-534.52-04	UNIFORMS AND ACCESSORIES	12,509	11,658	11,658	16,000
430-3134-534.54-01	DUES & SUBSCRIPTIONS	35	-	-	-
430-3134-534.54-02	SEMINARS AND COURSES	-	300	300	-
	TOTAL OPERATING EXPENDITURES	2,060,491	1,970,424	2,157,924	2,133,014
430-3134-534.62-00	BUILDING	-	-	72,905	
430-3134-534.64-00	MACHINERY & EQUIPMENT	-	435,816	435,816	126,489

	TOTAL CAPITAL OUTLAY	-	435,816	508,721	126,489
430-3134-599.99-99	TRANSFER TO FUND BALANCE	-	647,249	330,646	802,391
	TOTAL OTHER USES	-	647,249	330,646	802,391
TOTAL SOLID WASTE OPERATING		**3,078,068**	**4,089,806**	**4,075,543**	**4,089,806**
SOLID WASTE DEPRECIATION					
430-3190-534.59-91	DEPRECIATION BUILDING	27,616	-	-	-
430-3190-534.59-92	DEPRECIATION IMPROVEMENTS	14,944	-	-	-
430-3190-534.59-93	DEPRECIATION EQUIPMENT	224,748	-	-	-
	TOTAL OPERATING EXPENDITURES	267,308	-	-	-
TOTAL SOLID WASTE DEPRECIATION		**267,308**	**-**	**-**	**-**
TOTAL SOLID WASTE OPERATING FUND		**3,345,376**	**4,089,806**	**4,075,543**	**4,089,806**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
TRAILER CITY FUND
REVENUES AND OPERATING EXPENSES



WINTER GARDEN

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CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
TRAILER CITY FUND REVENUES

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
450-3657-361.10-00	INTEREST	407	862	862	163
	TOTAL INTEREST AND OTHER EARNINGS	407	862	862	163
450-3657-362.45-00	RENTALS	216,178	215,040	215,040	219,648
	TOTAL CHARGES FOR SERVICES	216,178	215,040	215,040	219,648
450-3657-369.90-00	OTHER MISC REVENUES	790	220	220	242
450-3657-369.91-00	COIN LAUNDRY SERVICE	3,580	2,921	2,921	3,209
	TOTAL MISCELLANEOUS REVENUES	4,370	3,141	3,141	3,451
450-3657-399.99-99	USE OF FUND BALANCE	-	4,221	14,221	2,815
	TOTAL OTHER SOURCES	-	4,221	14,221	2,815
	TOTAL TRAILER CITY FUND	**220,955**	**223,264**	**233,264**	**226,077**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
TRAILER CITY FUND EXPENDITURES

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
TRAILER CITY OPERATING					
450-3657-539.12-00	SALARIES REGULAR	72,877	74,755	74,755	76,606
450-3657-539.14-00	OVERTIME	348	1,000	1,000	1,000
450-3657-539.21-00	FICA TAXES	5,656	5,730	5,730	5,881
450-3657-539.22-00	RETIREMENT CONTRIBUTION	16,711	15,467	15,467	8,044
450-3657-539.23-00	EMPLOYEE GROUP INSURANCE	12,055	12,025	12,025	12,079
450-3657-539.24-00	WORKERS COMP INSURANCE	2,043	3,312	3,312	1,854
450-3657-539.25-00	UNEMPLOYMENT COMPENSATION	-	72	72	72
450-3657-539.26-00	OTHER POST EMPLOYMENT BENEFITS	2,469	-	-	2,469
	TOTAL PERSONAL SERVICES	112,159	112,361	112,361	108,005
450-3657-539.31-01	PROFESSIONAL SERVICE MISC.	152	687	687	687
450-3657-539.31-02	LEGAL	-	2,000	2,000	2,000
450-3657-539.31-06	MEDICAL SERVICES	53	-	-	-
450-3657-539.32-00	ACCOUNTING AND AUDIT	1,700	1,786	1,786	1,786
450-3657-539.34-01	CONTRACTUAL SVCS MISC.	716	3,000	3,000	11,000
450-3657-539.34-06	JANITORIAL SERVICES	-	3,000	3,000	3,000
450-3657-539.41-02	TELEPHONE	1,618	1,500	1,500	1,500
450-3657-539.41-04	INTERNET	810	-	-	-
450-3657-539.41-05	POSTAGE	47	100	100	100
450-3657-539.43-00	UTILITY SERVICES	5,346	7,100	7,100	7,100
450-3657-539.45-00	GENERAL INSURANCE	1,327	1,612	1,612	1,795
450-3657-539.46-02	REPAIRS/MAINT-EQUIPMENT	775	1,000	1,000	1,000
450-3657-539.46-03	REPAIRS/MAINT-VEHICLES	1,014	599	599	570
450-3657-539.46-06	REPAIRS/MAINT-HARDWARE	3,425	3,231	3,231	3,319
450-3657-539.46-10	REPAIRS/MAINT-BUILDING	12,854	5,000	5,000	5,000
450-3657-539.49-01	MISCELLANEOUS OTHER CHARGES	-	500	500	375
450-3657-539.49-02	MANAGEMENT FEES	9,894	10,631	10,631	10,431
450-3657-539.49-05	LICENSES & TAXES	35,406	31,557	31,557	29,439
450-3657-539.49-10	BAD DEBT EXPENSE	1,760	-	-	-
450-3657-539.51-00	OFFICE SUPPLIES	217	300	300	300
450-3657-539.52-01	OPERATING SUPPLIES MISC.	1,682	2,000	2,000	2,000
450-3657-539.52-03	GASOLINE & OIL	2,001	1,600	1,600	1,600
450-3657-539.52-04	UNIFORMS & ACCESSORIES	604	500	500	625
	TOTAL OPERATING EXPENDITURES	81,401	77,703	77,703	83,627
450-3657-539.63-00	IMPROV OTHER THAN BUILDING	-	33,200	43,200	34,445
	TOTAL CAPITAL OUTLAY	-	33,200	43,200	34,445
TOTAL TRAILER CITY OPERATING		**193,560**	**223,264**	**233,264**	**226,077**
TRAILER CITY DEPRECIATION					
450-3690-539.59-91	DEPRECIATION BUILDING	3,306	-	-	-
450-3690-539.59-92	DEPRECIATION IMPROVEMENTS	9,055	-	-	-
450-3690-539.59-93	DEPRECIATION EQUIPMENT	3,268	-	-	-
	TOTAL OPERATING EXPENDITURES	15,629	-	-	-
TOTAL TRAILER CITY DEPRECIATION		**15,629**	**-**	**-**	**-**
TOTAL TRAILER CITY FUND		**209,189**	**223,264**	**233,264**	**226,077**

WINTER GARDEN

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FIDUCIARY FUNDS

FIDUCIARY FUNDS

Fiduciary Funds are types of funds that the government acts as a trustee or agent on behalf of another party. Following is a list of the City of Winter Garden Fiduciary Funds:

General Employee Pension Fund
Firefighter and Police Officer Pension Fund

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
GENERAL EMPLOYEE PENSION FUND REVENUES

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
610-0000-361.10-00	INTEREST	179,262	188,293	188,293	192,100
610-0000-361.20-00	DIVIDENDS	210,239	244,131	244,131	230,493
610-0000-361.30-00	INCREASE IN FAIR VALUE OF INVEST	744,379	558,104	558,104	814,930
610-0000-367.00-00	GAIN ON THE SALE OF INVESTMENTS	91,033	42,469	42,469	-
	TOTAL INTEREST AND OTHER EARNINGS	1,224,913	1,032,997	1,032,997	1,237,523
610-0000-368.00-00	EMPLOYER CONTRIBUTIONS	1,468,532	1,545,450	1,545,450	1,545,450
610-0000-368.02-00	EMPLOYEE CONTRIBUTIONS	-	137,521	137,521	137,521
610-0000-369.90-00	OTHER MISCELLANEOUS REVENUES	1,933	4,967	4,967	5,388
	TOTAL MISCELLANEOUS REVENUES	1,470,465	1,687,938	1,687,938	1,688,359
	TOTAL GENERAL EMPLOYEE PENSION FUND	**2,695,378**	**2,720,935**	**2,720,935**	**2,925,882**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
GENERAL EMPLOYEE PENSION FUND EXPENDITURES

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
610-0000-513.31-01	PROF SVCS MISC.	22,295	25,076	25,076	26,760
610-0000-513.31-02	LEGAL	6,574	7,099	7,099	10,863
610-0000-513.31-03	INVESTMENT COUNSEL	87,572	106,675	106,675	102,650
610-0000-513.34-01	CONTRACT SVCS MISC	10,354	12,786	12,786	12,428
610-0000-513.40-00	TRAVEL AND PER DIEM	-	737	737	663
610-0000-513.45-00	INSURANCE	4,920	5,060	5,060	5,078
610-0000-513.54-01	DUES AND SUBSCRIPTIONS	600	660	660	726
610-0000-513.54-02	SEMINARS AND COURSES	-	360	360	324
610-0000-518.36-00	PENSION BENEFITS	856,841	725,729	725,729	798,302
	TOTAL OPERATING EXPENDITURES	989,156	884,182	884,182	957,794
610-0000-599.99-99	TRANSFER TO FUND BALANCE	-	1,836,753	1,836,753	1,968,088
	TOTAL OTHER USES	-	1,836,753	1,836,753	1,968,088
TOTAL GENERAL EMPLOYEE PENSION FUND		**989,156**	**2,720,935**	**2,720,935**	**2,925,882**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
FIREFIGHTER'S AND POLICE OFFICER'S PENSION FUND REVENUES

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
620-0000-312.51-00	FIRE INSURANCE PREMIUM	187,725	225,201	225,201	247,721
620-0000-312.52-00	CASUALTY INS PREMIUM TAX	207,092	198,819	198,819	206,900
	TOTAL INTERGOVERNMENTAL	394,817	424,020	424,020	454,621
620-0000-361.10-00	INTEREST	262,544	284,469	284,469	256,022
620-0000-361.20-00	DIVIDENDS	256,901	265,740	265,740	262,022
620-0000-361.30-00	INCR ON FV OF INV	535,559	671,684	671,684	588,247
620-0000-367.00-00	GAIN ON SALE OF INVESTMENTS	343,751	168,857	168,857	535,573
	TOTAL INTEREST AND OTHER EARNINGS	1,398,755	1,390,750	1,390,750	1,641,864
620-0000-368.01-00	EMPLOYER CONTRIBUTIONS	1,599,604	1,399,806	1,399,806	1,399,806
620-0000-368.02-00	EMPLOYEE CONTRIBUTIONS	63,749	202,356	202,356	202,356
620-0000-369.90-00	OTHER	1,159	3,078	3,078	2,770
	TOTAL MISCELLANEOUS REVENUES	1,664,512	1,605,240	1,605,240	1,604,932
	TOTAL FIREFIGHTER'S AND POLICE OFFICER'S PENSION FUND	**3,458,084**	**3,420,010**	**3,420,010**	**3,701,417**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
FIREFIGHTER'S AND POLICE OFFICER'S PENSION FUND EXPENDITURES

		2010 ACTUAL	2011 ORIGINAL BUDGET	2011 REVISED BUDGET	2012 ADOPTED BUDGET
620-0000-513.31-01	PROF SVCS MISC.	15,001	14,971	14,971	13,474
620-0000-513.31-02	LEGAL	10,348	8,114	8,114	15,701
620-0000-513.31-03	INVESTMENT COUNSEL	93,754	110,829	110,829	107,074
620-0000-513.34-01	CONTRACT SVCS MISC	10,329	8,673	8,673	15,043
620-0000-513.45-00	GENERAL INSURANCE	3,930	5,173	5,173	5,690
620-0000-513.49-06	RTRMT CONTRB REFUNDED	7,536	9,904	9,904	10,445
620-0000-513.51-00	OFFICE SUPPLIES	115	195	195	176
620-0000-518.36-00	PENSION BENEFITS	1,144,336	915,054	915,054	1,006,559
	TOTAL OPERATING EXPENDITURES	1,285,349	1,072,913	1,072,913	1,174,162
620-0000-599.99-99	TRANSFER TO FUND BALANCE	-	2,347,097	2,347,097	2,527,255
	TOTAL OTHER USES	-	2,347,097	2,347,097	2,527,255
	TOTAL FIREFIGHTER'S & POLICE OFFICER'S PENSION FUND	**1,285,349**	**3,420,010**	**3,420,010**	**3,701,417**

WINTER GARDEN

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CAPITAL OUTLAY

FY 2011/12 BUDGET
ADOPTED CAPITAL EXPENDITURES

		CATEGORY			
		LAND 61	BUILDING 62	IMPROVEMENTS OTHER THAN BUILDING 63	CAPITAL 64
GENERAL FUND					
Information Systems	Network Expansion Fiber Card	-	-	-	14,250
	Citrix XEN Portal	-	-	-	13,750
	Network Monitor System	-	-	-	12,250
	Wireless Radio Upgrade	-	-	-	6,600
	Ethernet Line Card	-	-	-	4,800
Police - Sworn	Laptops (6)	-	-	-	15,225
	Unmarked Vehicles (2)	-	-	-	44,000
	Marked Vehicles - Fully Equipped (5)	-	-	-	157,445
Police - Comm.	Dispatch Consoles	-	-	-	100,000
Fire	Station 24 Renovations	-	16,000	-	-
	TNT Extrication Tool	-	-	-	9,090
	Saw K1200	-	-	-	1,361
Streets	CR 545 Sidewalk - Stoneybrook > Sessions Rd	-	-	150,000	-
	Warrior Rd Sidewalks	-	-	15,000	-
Facilities Maint.	Electric Utility Vehicle	-	-	-	14,455
Parks	Lulu Creek Trail*	-	-	350,000	-
	Lights - Jessie Brock Community Center	-	-	50,000	-
	Softball Nets - Braddock Park	-	-	14,150	-
	Scorekeeper Shelter - Braddock Park	-	-	10,650	-
	Christmas Tree	-	-	-	22,450
	Tractor - Tucker Ranch Park	-	-	-	22,000
	Bush hog - Tucker Ranch Park	-	-	-	5,000
Recreation	Equipment Shed -Braddock Park	-	-	-	4,100
Heritage Museums	Railroad Museum HVAC	-	5,700	-	-
TOTAL - GENERAL FUND		-	21,700	589,800	446,776

FY 2011/12 BUDGET
ADOPTED CAPITAL EXPENDITURES

	CATEGORY			
	LAND 61	BUILDING 62	IMPROVEMENTS OTHER THAN BUILDING 63	CAPITAL 64
LAW ENFORCEMENT FEDERAL FORFEITURE FUNDS				
Ballistic Shields (2)	-	-	-	3,519
TOTAL - LAW ENFORCEMENT FEDERAL FORFEITURE FUNDS	-	-	-	3,519
LAW ENFORCEMENT GRANTS FUND				
Ballistic Shields (3)	-	-	-	5,278
LCD Map Display Screens (2)	-	-	-	1,770
In-Car Video Systems (2)	-	-	-	10,400
TOTAL - LAW ENFORCEMENT GRANTS FUND	-	-	-	17,448

FY 2011/12 BUDGET
ADOPTED CAPITAL EXPENDITURES

		CATEGORY			
		LAND 61	BUILDING 62	IMPROVEMENTS OTHER THAN BUILDING 63	CAPITAL 64
LOCAL OPTION GAS TAX FUND					
	West Side Townhomes Resurfacing	-	-	298,688	-
	Street Resurfacing	-	-	200,000	-
	Dillard St - Tilden to Verna	-	-	179,250	-
	Midget Pl - Surprise to Palm	-	-	154,750	-
	Palm Dr - Regal to Division	-	-	46,400	-
	S Highland - Smith to R/R Tracks	-	-	132,600	-
	S Woodland St - Smith to Tremaine	-	-	232,990	-
	Vineland - SR 50 to Palmetto	-	-	361,500	-
TOTAL - LOCAL OPTION GAS TAX FUND		-	-	1,606,178	-
GENERALTRANSPORTATION IMPACT FEE FUND					
Streets	CR 545 South	-	-	4,000,000	-
TOTAL - GENERALTRANSPORTATION IMPACT FEE FUND		-	-	4,000,000	-

FY 2011/12 BUDGET
ADOPTED CAPITAL EXPENDITURES

		CATEGORY			
		LAND 61	BUILDING 62	IMPROVEMENTS OTHER THAN BUILDING 63	CAPITAL 64
UTILITIES FUND					
Water	Double Walled Bulk Storage Tanks (3)	-	-	-	27,100
	Chlorine Analyzers (3)	-	-	-	13,500
Wastewater	Dissolved Oxygen Meters (4)	-	-	-	12,928
	Influent Pump	-	-	-	24,253
	Fermentation/Anoxic Tank Mixers (2)	-	-	-	20,636
Distribution	Midget Pl - Surprise to Palm	-	-	30,750	-
	3M Pipe and Cable Locator	-	-	-	4,486
	12' Tilt Trailer	-	-	-	4,500
	Heavy Duty Pick-Up Truck with Utility bed	-	-	-	26,000
	Mini Excavator (cost shared with Collection)	-	-	-	23,000
	Backhoe (cost shared with Collection)	-	-	-	66,000
Collection	Mini Excavator (cost shared with Distribution)	-	-	-	23,000
	Backhoe (cost shared with Distribution)	-	-	-	66,000
TOTAL - UTILITIES FUND		-	-	30,750	311,403

FY 2011/12 BUDGET
ADOPTED CAPITAL EXPENDITURES

		CATEGORY			
		LAND 61	BUILDING 62	IMPROVEMENTS OTHER THAN BUILDING 63	CAPITAL 64
UTILITIES IMPACT FEE FUND					
Distribution	Crest Av/Lulu Ck Culvert Crossing	-	-	26,968	-
	Dillard St - Tilden to Verna	-	-	29,375	-
	S Highland - Smith to R/R Tracks	-	-	21,875	-
	S Woodland St - Smith to Tremaine	-	-	39,445	-
	Lake Roberts Landing Reuse Main Extension	-	-	50,000	-
	Vineland - SR 50 to Palmetto	-	-	70,200	-
	Stoneybrook Reuse Main Extension	-	-	241,000	-
	CR 545 Reuse (SR 50 to Johns Lk Pt)	-	-	427,500	
	SR 50 Util Relocations west of Avalon	-	-	660,000	-
Collection	Palm Dr - Regal to Division	-	-	11,600	-
	Vineland - SR 50 to Palmetto	-	-	131,400	-
	Hennis Rd Gravity Sewer	-	-	218,960	
	SR 50 Util Relocations west of Avalon	-	-	330,000	
TOTAL - UTILITIES IMPACT FEE FUND		-	-	2,258,323	-

FY 2011/12 BUDGET
ADOPTED CAPITAL EXPENDITURES

		CATEGORY			
		LAND 61	BUILDING 62	IMPROVEMENTS OTHER THAN BUILDING 63	CAPITAL 64
UTILITIES RENEWAL & REPLACEMENT FUND					
Distribution	2" Water Main Upgrades (city-wide)	-	-	200,000	-
Collection	9th Street Force Main Replacement	-	-	312,784	-
	9th Street Gravity Sewer Main Replacement	-	-	155,250	-
	Crest Av/Lulu Ck Culvert Crossing	-	-	77,280	-
	Dillard St - Tilden to Verna	-	-	38,500	-
	Midget Pl - Surprise to Palm	-	-	39,100	-
	Palm Dr - Regal to Division	-	-	11,000	-
	S Highland - Smith to R/R Tracks	-	-	28,750	-
	S Woodland St - Smith to Tremaine	-	-	48,415	-
TOTAL - UTILITIES RENEWAL & REPLACEMENT FUND		-	-	911,079	-
STORMWATER FUND					
	Warrior Rd Sidewalk/Drainage	-	-	15,000	-
	Spring Ridge Circle Drainage	-	-	35,000	-
	Stormwater Masterplan	-	-	70,000	-
	Crest Av/Lulu Ck Culvert Crossing	-	-	258,750	-
	Dillard St - Tilden to Verna	-	-	67,500	-
	Midget Pl - Surprise to Palm	-	-	37,500	-
	Palm Dr - Regal to Division	-	-	9,375	-
	S Highland - Smith to R/R Tracks	-	-	25,000	-
	S Woodland St - Smith to Tremaine	-	-	40,595	-
	Vineland - SR 50 to Palmetto	-	-	50,250	-
TOTAL - STORMWATER FUND		-	-	608,970	-
SOLID WASTE FUND					
	Claw Truck	-	-	-	126,489
TOTAL - SOLID WASTE FUND		-	-	-	126,489

FY 2011/12 BUDGET
ADOPTED CAPITAL EXPENDITURES

	CATEGORY			
	LAND 61	BUILDING 62	IMPROVEMENTS OTHER THAN BUILDING 63	CAPITAL 64
TRAILER CITY FUND				
Trailer City Electrical Upgrades	-	-	34,445	-
TOTAL - TRAILER CITY FUND	-	-	34,445	-
TOTAL PROPOSED CAPITAL EXPENDITURES	-	21,700	10,039,545	905,635

*The Lulu Creek Trail project, in the General Fund, is contingent upon the City receiving a grant.

FY 2011/12 Capital Expenditure
Descriptions and Detailed Information

Item/ Project	Department/ Division Responsible	Amount Budgeted
Network Expansion Fiber Card	Information Systems	$ 14,250
Description: 8 port 10-gigabit fiber card for 1 of 2 main switches at City Hall's data center to expand fiber port capacity on data switches. Impact on operating budgets: Minor		
Citrix XEN Portal	Information Systems	$ 13,750
Description: Hardware and software to run a secure remote access solution to provide field personnel fast access to all City internal applications. Impact on operating budgets: Minor		
Network Monitor System	Information Systems	$ 12,250
Description: System that proactively alerts IS/IT staff of network configuration issues and recommends options. Impact on operating budgets: Minor		
Wireless Radio Upgrade	Information Systems	$ 6,600
Description: Efficient wireless technology equipment providing coverage in the area between the downtown water tower and the concrete pole. Impact on operating budgets: Minor		
Ethernet Line Card	Information Systems	$ 4,800
Description: 48-Port Copper ethernet line card allowing more data volume for 1 of the 2 main switches in the City Hall data center. Impact on operating budgets: Minor		
Laptops - Qty. 6	Police Department	$ 15,225
Description: Six replacement portable laptop computers for officers to use in the field to write police reports, traffic crash reports and citations. Impact on operating budgets: No Additional Impact		
Unmarked Vehicles - Qty. 2	Police Department	$ 44,000
Description: Two replacement unmarked police vehicles used by detectives for response to crime scenes and for follow-up investigations. Impact on operating budgets: No Additional Impact		
Marked Vehicles - Qty. 5	Police Department	$ 157,445
Description: Five replacement marked and fully equipped police vehicles used for police patrol and emergency response. Impact on operating budgets: No Additional Impact		

FY 2011/12 Capital Expenditure
Descriptions and Detailed Information

Item/ Project	Department/ Division Responsible	Amount Budgeted
Dispatch Consoles	Police Communications	$ 100,000
Description: Digital communication dispatch technology to replace the analog equipment scheduled to become obsolete within the next few years. Impact on operating budgets: Minor		
Fire Station 24 Renovations	Fire Department	$ 16,000
Description: Building interior carpet and ceiling tiles will be replaced. New lockers will be installed and arranged to facilitate more privacy in the sleeping quarters. Impact on operating budgets: Minor		
TNT Extrication Tool	Fire Department	$ 9,090
Description: Replacement extrication equipment for fire engine #23. Impact on operating budgets: No Additional Impact		
Partner K1200 Saw	Fire Department	$ 1,361
Description: Replacement cutting equipment for fire station #23. Impact on operating budgets: No Additional Impact		
CR 545 Sidewalk	Streets Department	$ 150,000
Description: Design and construction of sidewalk on CR 545 between Stoneybrook West subdivision and Sessions School Rd, including a flyover pedestrian bridge. Impact on operating budgets: Minor		
Warrior Rd Sidewalks/ Drainage	Streets Department Stormwater Dept.	$ 15,000 15,000
Description: Connection of all sidewalks on Warrior Rd and improvement of drainage pattern to include installation of stormwater pipe and drainage structures. Impact on operating budgets: Minor		
Electric Utility Vehicle	Facilities Maintenance	$ 14,455
Description: Replacement vehicle powered solely by electricty. Electric vehicle will reduce the City's carbon footprint and promote our sustainability plan. Impact on operating budgets: Minor		
Lulu Creek Trail	Parks Department	$ 350,000
Description: Construction of a multi-use trail that will connect the West Orange Trail to Crest Av, bringing trail users within a half mile of Newton Park and Lake Apopka. Project is contingent upon the City receiving a grant. Impact on operating budgets: Minor		

FY 2011/12 Capital Expenditure
Descriptions and Detailed Information

Item/ Project	Department/ Division Responsible	Amount Budgeted
Lights - J. Brock Community Ctr	Parks Department	$ 50,000
Description: Exterior lighting to light exercise trail behind the community center. Impact on operating budgets: Minor		
Softball Nets - Braddock Park	Parks Department	$ 14,150
Description: 450 linear feet of poles and netting to catch softballs hit further than the 300 ft outfield fence at Braddock Park. Impact on operating budgets: Minor		
Scorekeeper Shelter - Braddock	Parks Department	$ 10,650
Description: Small metal roof structures to shelter the scorekeeper tables from weather. Impact on operating budgets: Minor		
Christmas Tree	Parks Department	$ 22,450
Description: Replacement 34' tree for downtown decoration during the holiday season. Impact on operating budgets: No Additional Impact		
Tractor - Tucker Ranch Park	Parks Department	$ 22,000
Description: Tractor will haul bush hog and other equipment for the maintenance of Tucker Ranch Park. Impact on operating budgets: Minor		
Bush Hog - Tucker Ranch Park	Parks Department	$ 5,000
Description: Bush hog will be used to maintain Tucker Ranch Park. Impact on operating budgets: Minor		
Equipment Shed - Braddock Park	Recreation Department	$ 4,100
Description: Storage shed for athletic equipment at Braddock Park. Impact on operating budgets: Minor		
Railroad Museum HVAC	Heritage Museums	$ 5,700
Description: Replace existing heating, ventilating, and air conditioning unit. Impact on operating budgets: Minor		
Ballistic Shields - Qty. 5	Police - Forfeiture Funds Police - Grant Funds	$ 3,519 5,278
Description: Shields to be carried by patrol sergeants in the event of an active shooter incident. Impact on operating budgets: None		

FY 2011/12 Capital Expenditure
Descriptions and Detailed Information

Item/ Project	Department/ Division Responsible	Amount Budgeted
LCD Map Display Screens - Qty. 2	Police - Grant Funds	$ 1,770
Description: Display screens will be placed in the dispatch center and used to display location of police vehicles that are in service. Impact on operating budgets: Minor		
In-Car Video Systems - Qty. 2	Police - Grant Funds	$ 10,400
Description: Video systems will be placed in patrol vehicles and used to monitor driver activity. Impact on operating budgets: Minor		
West Side T-homes Resurfacing	Local Option Gas Tax Fund	$ 298,688
Description: Upgrades and repairs to roadways, streets, and appurtenances located within the West Side Townhomes subdivision. Impact on operating budgets: Minor		
Street Resurfacing	Local Option Gas Tax Fund	$ 200,000
Description: Resurfacing of streets with 1 to 2 inches of asphalt. Streets to resurface to be determined by input from City Commission. Impact on operating budgets: No Additional Impact		
Dillard St - Tilden to Verna	Local Option Gas Tax Fund Utility Impact Fees Utility Renewal/Replace Stormwater	$ 179,250 29,375 38,500 67,500
Description: Asphalt paving of Dillard St from Tilden St north to Verna St including drainage, water line upgrades and sanitary sewer. Impact on operating budgets: No Additional Impact		
Midget Pl - Surprise to Palm	Local Option Gas Tax Fund Utilities Fund Utility Renewal/Replace Stormwater	$ 154,750 30,750 39,100 37,500
Description: Brick paving of Midget Pl from Surprise Dr to Palm Dr, including drainage, water line upgrades and sanitary sewer. Impact on operating budgets: No Additional Impact		
Palm Dr - Regal to Division	Local Option Gas Tax Fund Utility Impact Fees Utility Renewal/Replace Stormwater	$ 46,400 11,600 11,000 9,375
Description: Brick paving of Palm Dr to include drainage, water line upgrades and sanitary sewer.		

FY 2011/12 Capital Expenditure
Descriptions and Detailed Information

Item/ Project	Department/ Division Responsible	Amount Budgeted
S Highland - Smith to R/R Tracks	Local Option Gas Tax Fund Utility Impact Fees Utility Renewal/Replace Stormwater	$ 132,600 21,875 28,750 25,000
Description: Brick paving of South Highland from Smith to the old railroad tracks, including drainage, water line upgrades and sanitary sewer. Impact on operating budgets: No Additional Impact		
Woodland St - Smith to Tremaine	Local Option Gas Tax Fund Utility Impact Fees Utility Renewal/Replace Stormwater	$ 232,990 39,445 48,415 40,595
Description: Brick paving of South Woodland Av from Tremaine St south to Smith, including drainage, water line upgrades and sanitary sewer. Impact on operating budgets: No Additional Impact		
Vineland - SR 50 to Palmetto	Local Option Gas Tax Fund Utility Impact Fees Stormwater	$ 361,500 201,600 50,250
Description: Paving and drainage rehabilitation of South Vineland Rd from S. R. 50 north to Palmetto Av to include installation of new sanitary sewer and water line upgrades. Impact on operating budgets: No Additional Impact		
CR 545 South	Trans. Impact Fees	$ 4,000,000
Description: Four-lane urban construction of CR 545 (Avalon Rd) from just west of Tilden Rd to just north of Stoneybrook West Py, to include signalization of Tilden and Stoneybrook West Py intersections. Impact on operating budgets: Minor		
Double Walled Storage Tanks	Utilities Fund	$ 27,100
Description: Three HDLPE double walled bulk storage tanks for the sodium hypochlorite systems located at the Boyd St Well, and the Palmetto and Winter St water treatment plants. Impact on operating budgets: Minor		
Chlorine Analyzers - Qty. 3	Utilities Fund	$ 13,500
Description: Replacement chlorine analyzers for Winter St, Fullers Cross and Palmetto water treatment plants. Impact on operating budgets: Minor		

FY 2011/12 Capital Expenditure
Descriptions and Detailed Information

Item/ Project	Department/ Division Responsible	Amount Budgeted
Dissolved Oxygen Meters - Qty. 4	Utilities Fund	$ 12,928
Description: Dissolved oxygen meters, used by the wastewater division, to monitor the air. Impact on operating budgets: Minor		
Influent Pump	Utilities Fund	$ 24,253
Description: Replacement pump for pumping flow to the wastewater plant. Impact on operating budgets: No Additional Impact		
Fermentation/Anoxic Tank Mixers	Utilities Fund	$ 20,636
Description: Two replacement mixers used for mixing solids in fermentation and anoxic tanks at the wastewater treatment plant. Impact on operating budgets: No Additional Impact		
3M Pipe / Cable Locator	Utilities Fund	$ 4,486
Description: Equipment used for locating underground utilities prior to excavation in areas of construction or other work being performed. Impact on operating budgets: No Additional Impact		
12' Tilt Trailer	Utilities Fund	$ 4,500
Description: Trailer will haul the asphalt roller and thermo plastic machine to work sites. Impact on operating budgets: No Additional Impact		
Truck	Utilities Fund	$ 26,000
Description: Replacement heavy duty pick-up truck with utility bed. Impact on operating budgets: No Additional Impact		
Mini Excavator	Utilities Fund	$ 46,000
Description: Equipment used for excavating utilties for repairs and new installation in tight areas. Impact on operating budgets: Minor		
Backhoe	Utilities Fund	$ 132,000
Description: Replacement backhoe; loader rubber tires and 18 foot extend boom. Impact on operating budgets: No Additional Impact		
Crest Av/Lulu Creek Culvert	Utility Impact Fees Utility Renewal/Replace Stormwater	$ 26,968 77,280 258,750
Description: Replace existing culvert crossing to include headwalls, box culvert, utility crossings, sidewalk and paving. Impact on operating budgets: No Additional Impact		

FY 2011/12 Capital Expenditure
Descriptions and Detailed Information

Item/ Project	Department/ Division Responsible	Amount Budgeted
Lake Roberts Lndng Reuse Main	Utility Impact Fees	$ 50,000
Description: Install water main extension to connect Lake Roberts Landing reuse system to the Bronson's Landing reuse system. Impact on operating budgets: Minor		
Stoneybrook Reuse Main Ext	Utility Impact Fees	$ 241,000
Description: Installation of a 12 inch water main to tie the reuse transmission main to the north side of the Stoneybrook West subdivision. Impact on operating budgets: Minor		
CR 545 Reuse	Utility Impact Fees	$ 427,500
Description: Installation of a 12 inch water main on CR 545 from SR 50 to Johns Lake Pt connecting the reuse transmission main to Johns Lake Pt subdivision. Impact on operating budgets: Minor		
SR 50 Util Relocs west of Avalon	Utility Impact Fees	$ 990,000
Description: Relocation of potable water, reclaimed water and sanitary force main on S.R. 50, west of Avalon, to accommodate FDOT's widening of S.R. 50. Impact on operating budgets: No Additional Impact		
Hennis Rd Gravity Sewer	Utility Impact Fees	$ 218,960
Description: Gravity sewer from Plant St to Division Av to serve industrial users. Impact on operating budgets: Minor		
2" Water Main Upgrades	Utility Renewal/Replace	$ 200,000
Description: Replacement of aged water mains with improved water mains that are sized for fire protection use. Impact on operating budgets: No Additional Impact		
9th St Force Main Replacement	Utility Renewal/Replace	$ 312,784
Description: Replacement of approximately 3,000 linear feet of aged iron ducticle sewer force main to prevent imminent failure. Impact on operating budgets: No Additional Impact		
9th St Sewer Replacement	Utility Renewal/Replace	$ 155,250
Description: Replacement of approximately 1,500 linear feet of aged iron ducticle gravity sewer pipe to prevent future incidents. Impact on operating budgets: No Additional Impact		

FY 2011/12 Capital Expenditure
Descriptions and Detailed Information

Item/ Project	Department/ Division Responsible	Amount Budgeted
Spring Ridge Cir Drainage	Stormwater	$ 35,000
Description: Installation of approximately 750 feet of pipe and yard drains behind homes located on Spring Ridge Cir. Impact on operating budgets: Minor		
Stormwater Masterplan	Stormwater	$ 70,000
Description: A study will be conducted to evaluate the City's stormwater infrastructure with respect to planning future projects. Impact on operating budgets: Minor		
Claw Truck	Solid Waste	$ 126,489
Description: This truck will be the primary claw truck, allowing an improvement in yard waste collection efficiency. Impact on operating budgets: Minor		
Trailer City Electrical Upgrades	Trailer City	$ 34,445
Description: Repair and replace electrical service in mobile home lots. This project spans multiple fiscal years. Impact on operating budgets: Minor		

WINTER GARDEN

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FIVE-YEAR CAPITAL IMPROVEMENT PLAN

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
RECOMMENDED MAJOR CAPITAL EXP-DRAFT

PROJECT NAME	SOURCE FUND		2012	2013	2014	2015	2016	Totals
Dispatch Consoles	GF	POLICE	100,000	100,000	100,000	-	-	300,000
Fire Station 23 - Hennis Rd (moved out 2 FYs)	GF	FIRE	-	-	250,000	1,700,000	-	1,950,000
Fire Engine - Station 24 (Palmetto)	GF	FIRE	-	517,500	-	-	-	517,500
CR 545 Sidewalk - Stoneybrook to Sessions	GF	STREETS	150,000	-	-	-	-	150,000
Lulu Creek Trail*	GF	PARKS AND REC	350,000	-	-	-	-	350,000
Lights - Jessie Brock Community Center	GF	PARKS AND REC	50,000	-	-	-	-	50,000
Park Signage	GF	PARKS AND REC	-	52,000	-	-	-	52,000
Tucker Park Phase I	GF	PARKS AND REC	-	200,000	-	-	-	200,000
General Fund Total			**650,000**	**869,500**	**350,000**	**1,700,000**	**-**	**3,569,500**
Fire Station - Southwest (moved out 2 FYs)	GIF	FIRE	-	-	2,000,000	-	-	2,000,000
Rescue Vehicle - Transport Capable - SW Station (moved out 2 FYs)	GIF	FIRE	-	-	300,000	-	-	300,000
Fire Engine - Southwest Station (moved out)	GIF	FIRE	-	-	-	460,000	-	460,000
CR 545 South	GIF	STREETS	4,000,000	7,000,000	-	-	-	11,000,000
Marsh Rd (545 to Hickory Hammock)(moved)	GIF	STREETS	-	-	-	1,000,000	3,250,000	4,250,000
General Fund Impact Fee Total			**4,000,000**	**7,000,000**	**2,300,000**	**1,460,000**	**3,250,000**	**18,010,000**
Dillard Street - Tilden Street north to Verna Street (Construction)	LOGT	STREETS	179,250	-	-	-	-	179,250
Dillard Street - Verna Street north to Division (Construction)	LOGT	STREETS	-	179,250	-	-	-	179,250
Midget Place - Surprise to Palm (Construction)	LOGT	STREETS	154,750	-	-	-	-	154,750
North Dillard - Surprise to Division (Design & Construction)	LOGT	STREETS	-	47,840	239,315	-	-	287,155
Palm Drive - Regal Place to Division (Design & Construction)	LOGT	STREETS	46,400	309,500	-	-	-	355,900
South Highland - Smith to R/R track (Construction)	LOGT	STREETS	132,600	-	-	-	-	132,600
South Woodland Street - Smith to Tremaine (Construction)	LOGT	STREETS	232,990	-	-	-	-	232,990
Street Resurfacing	LOGT	STREETS	200,000	-	-	-	-	200,000
West Side Townhomes Resurfacing	LOGT	STREETS	298,688	101,312	-	-	-	400,000
Tremaine Street - Main to Dillard (Design & Construction)	LOGT	STREETS	-	49,795	249,205	-	-	299,000
Vineland Rd - S.R. 50 to Palmetto Ave (Construction)	LOGT	STREETS	361,500	-	-	-	-	361,500
Stoneybrook Street Resurfacing	LOGT	STREETS	-	-	-	600,000	-	600,000
Local Option Gas Tax Total			**1,606,178**	**687,697**	**488,520**	**600,000**	**-**	**3,382,395**
Crest Avenue/Lulu Creek Culvert Crossing (Construction)	S	STORMWATER	258,750	-	-	-	-	258,750
Spring Ridge Circle Drainage	S	STORMWATER	35,000	-	-	-	-	35,000
Dillard Street - Tilden Street north to Verna Street (Construction)	S	STORMWATER	67,500	-	-	-	-	67,500
Dillard Street - Verna Street north to Division (Construction)	S	STORMWATER	-	67,500	-	-	-	67,500
Lulu Creek	S	STORMWATER	-	1,500,000	-	-	-	1,500,000
Midget Place - Surprise to Palm (Construction)	S	STORMWATER	37,500	-	-	-	-	37,500
North Dillard - Surprise to Division (Design & Construction)	S	STORMWATER	-	11,960	59,570	-	-	71,530

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
RECOMMENDED MAJOR CAPITAL EXP-DRAFT

PROJECT NAME	SOURCE FUND		2012	2013	2014	2015	2016	Totals
Palm Drive - Regal Place to Division (Design & Construction)	S	STORMWATER	9,375	62,500		-	-	71,875
South Highland - Smith to R/R track (Construction)	S	STORMWATER	25,000	-	-	-	-	25,000
South Woodland Street - Smith to Tremaine (Construction)	S	STORMWATER	40,595	-	-	-	-	40,595
Stormwater Master Plan	S	STORMWATER	70,000	-	-	-	-	70,000
Tremaine Street - Main to Dillard (Design & Construction)	S	STORMWATER	-	9,430	47,035	-	-	56,465
Vineland Rd - S.R. 50 to Palmetto Ave (Construction)	S	STORMWATER	50,250	-	-	-	-	50,250
Stormwater Total			**593,970**	**1,651,390**	**106,605**	**-**	**-**	**2,351,965**
Claw Truck	SW	SOLID WASTE	126,489	-	-	-	-	126,489
Solid Waste Total			**126,489**	**-**	**-**	**-**	**-**	**126,489**
Backhoe w/ 18' Extend Boom	U-W/WW	DISTRIB/COLLN	132,000	-	-	-	-	132,000
Mini Excavator	U-W/WW	DISTRIB/COLLN	46,000	-	-	-	-	46,000
Midget Place - Surprise to Palm (Construction)	U-W	DISTRIBUTION	30,750	-	-	-	-	30,750
North Dillard - Surprise to Division (Design & Construction)	U-W	DISTRIBUTION	-	8,395	41,975	-	-	50,370
Utilities Total			**208,750**	**8,395**	**41,975**	**-**	**-**	**259,120**
Crest Avenue/Lulu Creek Culvert Crossing (Construction)	UIF-W	DISTRIBUTION	26,968	-	-	-	-	26,968
Dillard Street - Tilden Street north to Verna Street (Construction)	UIF-W	DISTRIBUTION	29,375	-	-	-	-	29,375
Dillard Street - Verna Street north to Division (Design & Construction)	UIF-W	DISTRIBUTION	-	29,375		-	-	29,375
Fuller's Cross 16" Water Main Ext.	UIF-W	DISTRIBUTION	-	346,000	346,000	-	-	692,000
Lake Roberts Landing Reuse Main Ext.	UIF-W	DISTRIBUTION	50,000	-	-	-	-	50,000
South Highland - Smith to R/R track (Construction)	UIF-W	DISTRIBUTION	21,875	-	-	-	-	21,875
South Woodland Street - Smith to Tremaine (Construction)	UIF-W	DISTRIBUTION	39,445			-	-	39,445
Stoneybrook Reuse Main Extension	UIF-W	DISTRIBUTION	241,000			-	-	241,000
Tremaine Street - Main to Dillard (Design & Construction)	UIF-W	DISTRIBUTION	-	8,280	41,400	-	-	49,680
Vineland Rd - S.R. 50 to Palmetto Ave (Design & Construction)	UIF-W	DISTRIBUTION	70,200	-	-	-	-	70,200
SR 50 Utility Relocations W of Avalon	UIF-W	DISTRIBUTION	660,000	-	-	-	-	660,000
Woodlark Water Storage Tank II	UIF-W	DISTRIBUTION	-	-	2,000,000	-	-	2,000,000
Woodlark Water Well #2 (Design & Const.)	UIF-W	DISTRIBUTION	-	-	1,500,000	-	-	1,500,000
CR 545 Reuse (SR 50 to Johns Lk. Pt.)	UIF-W	DISTRIBUTION	427,500	-	-	-	-	427,500
Lakehurst Reuse Main Ext. & Retrofit	UIF-W	DISTRIBUTION	-	624,000	-	-	-	624,000
Pebble Ridge Reuse Main Ext. & Retrofit	UIF-W	DISTRIBUTION	-	588,000	-	-	-	588,000
Foxhunt Reuse Main Ext. & Retrofit	UIF-W	DISTRIBUTION	-	132,000	-	-	-	132,000
Brookhaven/Vineland Reuse Main Ext.	UIF-W	DISTRIBUTION	-	576,000	-	-	-	576,000

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
RECOMMENDED MAJOR CAPITAL EXP-DRAFT

PROJECT NAME	SOURCE FUND		2012	2013	2014	2015	2016	Totals
Wintermere Harbour Reuse Main Ext. & Retro	UIF-W	DISTRIBUTION	-	-	-	324,000	-	324,000
Wintermere Pt. Reuse Main Ext. & Retrofit	UIF-W	DISTRIBUTION	-	-	-	1,224,000	-	1,224,000
Windward Cay Reuse Main Ext. & Retrofit	UIF-W	DISTRIBUTION	-	-	-	288,000	-	288,000
Tilden Rd. 12" Water Main Ext. (East & West)	UIF-W	DISTRIBUTION	-	48,000	409,000	412,000	-	869,000
Reuse Water System Expansion	UIF-W	DISTRIBUTION	-	-	-	-	935,000	935,000
Hennis Road Gravity Sewer	UIF-WW	COLLECTION	218,960	-	-	-	-	218,960
Vineland Rd - S.R. 50 to Palmetto Ave (Construction)	UIF-WW	COLLECTION	131,400	-	-	-	-	131,400
Palm Drive - Regal Place to Division (Design & Construction)	UIF-WW	COLLECTION	11,600	77,450	-	-	-	89,050
SR 50 Utility Relocations W of Avalon	UIF-WW	COLLECTION	330,000	-	-	-	-	330,000
Crest Avenue WWTP Expansion	UIF-WW	WASTEWATER	-	-	-	2,500,000	-	2,500,000
Reclaimed Water PH 3	UIF-WW	WASTEWATER	-	-	2,900,000	-	-	2,900,000
Crest Ave WWTP Equalization Tank Construction	UIF-WW	WASTEWATER	-	1,200,000	-	-	-	1,200,000
Dreyfus/Ninth Street Pre-treatment Upgrades	UIF-WW	WASTEWATER	-	1,200,000	-	-	-	1,200,000
Utility Impact Fee Total			**2,258,323**	**4,829,105**	**7,196,400**	**4,748,000**	**935,000**	**19,966,828**
2" Water Main Upgrades	URR-W	DISTRIBUTION	200,000	200,000	200,000	200,000	-	800,000
9th Street Force Main Replacement	URR-WW	COLLECTION	312,784	-	-	-	-	312,784
9th Street Gravity Sewer Mn Replacement	URR-WW	COLLECTION	155,250	-	-	-	-	155,250
Crest Avenue/Lulu Creek Culvert Crossing (Construction)	URR-WW	COLLECTION	77,280	-	-	-	-	77,280
Dillard Street - Tilden Street north to Verna Street (Construction)	URR-WW	COLLECTION	38,500	-	-	-	-	38,500
Dillard Street - Verna Street north to Division (Construction)	URR-WW	COLLECTION	-	38,500	-	-	-	38,500
Midget Place - Surprise to Palm (Construction)	URR-WW	COLLECTION	39,100	-	-	-	-	39,100
North Dillard - Surprise to Division (Design & Construction)	URR-WW	COLLECTION	-	12,995	64,975	-	-	77,970
Palm Drive - Regal Place to Division (Design & Construction)	URR-WW	COLLECTION	11,000	73,150	-	-	-	84,150
South Highland - Smith to R/R track (Construction)	URR-WW	COLLECTION	28,750	-	-	-	-	28,750
South Woodland Street - Smith to Tremaine (Construction)	URR-WW	COLLECTION	48,415	-	-	-	-	48,415
Tremaine Street - Main to Dillard (Design & Construction)	URR-WW	COLLECTION	-	8,800	50,370	-	-	59,170
Utility Renewal and Replacement Total			**911,079**	**333,445**	**315,345**	**200,000**	**-**	**1,759,869**
Trailer City Electrical Upgrades	TC	TRAILER CITY	34,445	34,445	34,445	34,445	-	137,780
Trailer City Total			**34,445**	**34,445**	**34,445**	**34,445**	**-**	**137,780**
Total			**10,389,234**	**15,413,977**	**10,833,290**	**8,742,445**	**4,185,000**	**49,563,946**

*The Lulu Creek Trail project, in the General Fund, is contingent upon the City receiving a grant.

WINTER GARDEN

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EMPLOYEE POSITIONS

WINTER GARDEN

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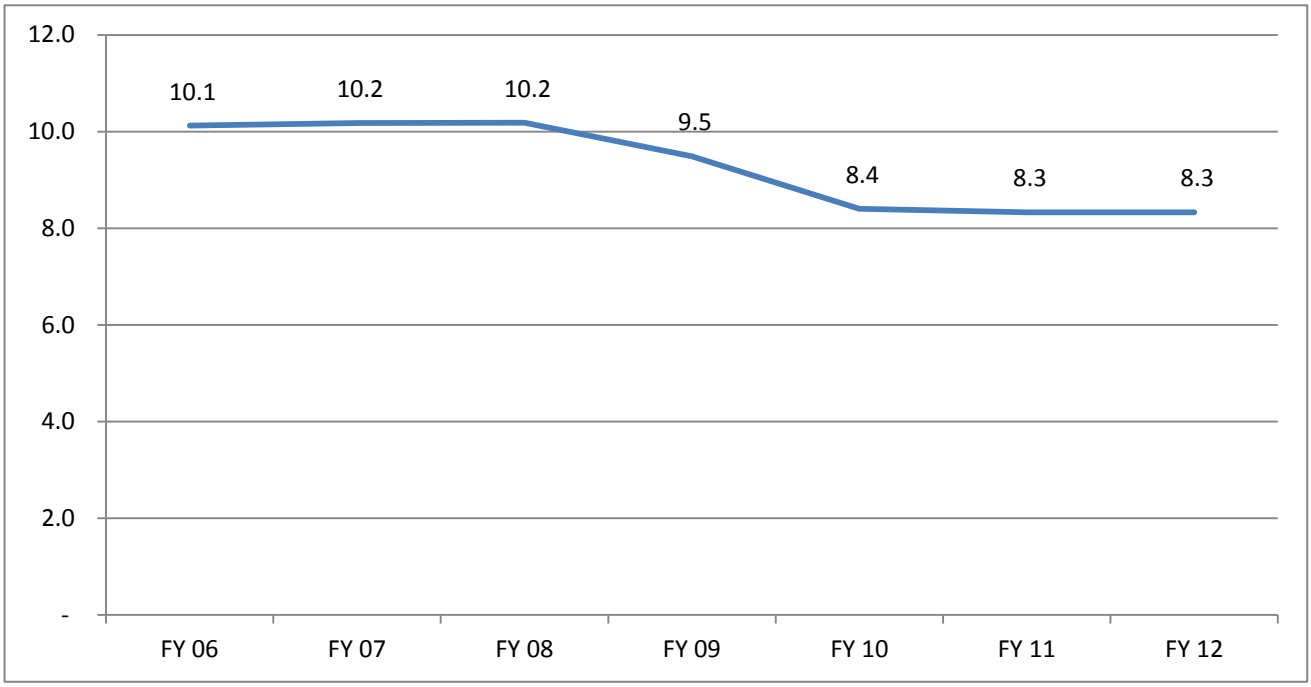
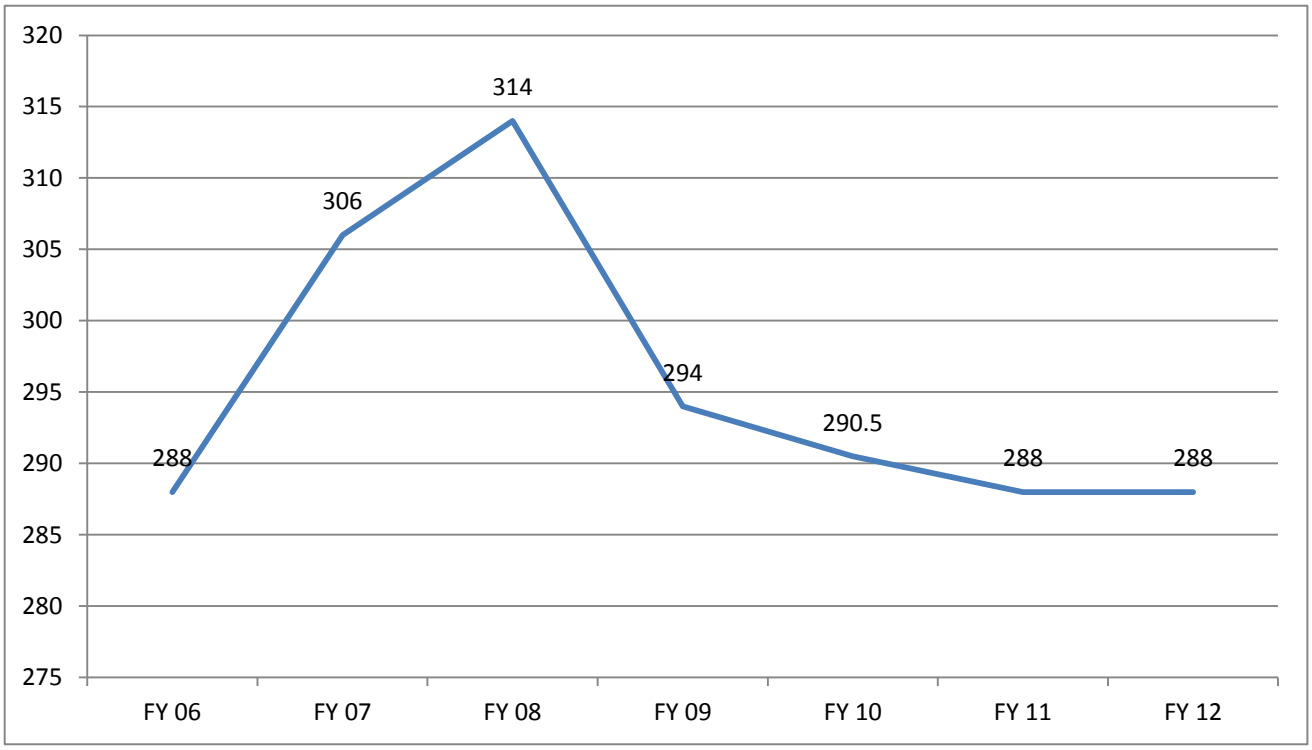
CITY OF WINTER GARDEN
FULL TIME EQUIVALENT EMPLOYEES

DEPARTMENT	FY07-08	FY08-09	FY09-10	FY10-11	FY11-12
City Commission	5	5	5	5	5
Executive	6	7	7	7	7
Economic Development	2	1	1	1	1
City Clerk	3	3	3	3	3
Human Resources	4	3	3	3	3
Human Resources part-time	0	0.5	0.5	0.5	0.5
Human Resources-Building Maint.	5	5	5	5	0
Human Resources-Facilities Management	0	0	0	0	5
Human Resources-Fleet Maint.	6	6	0	0	0
Human Resources-Fleet Management	0		6	6	6
Finance	11	13	11	11	11
Information Systems	5	5	5	5	5
Planning	6	5	0	0	0
Planning part-time	0	0.5	0	0	0
Planning-Code Enforcement	0	4	0	0	0
TOTAL GENERAL GOVERNMENT	**53**	**58**	**46.5**	**46.5**	**46.5**
Building - Inspection	21	12	0	0	0
Building - Code Enforcement	4	0	0	0	0
Police - sworn	67	67	70	70	70
Police - non-sworn	16	17	17	17	17
Police - non-sworn part-time	0	6	6	6	6
Police - Code Enforcement	0	0	0	0	0
Fire	50	46	47	46	46
TOTAL PUBLIC SAFETY	**158**	**148**	**140**	**139**	**139**
Building - Inspection	0	0	5	5	4
Building - Code Enforcement	0	0	2	2	2
Planning - Administration	0	0	6	3	4
Building - Administration	0	0	4	5.5	6
TOTAL COMMUNITY DEVELOPMENT	**0**	**0**	**17**	**15.5**	**16**
Administration	2	3	4	4	4
Streets	9	7	6	6	3
Cemetery	1	1	1	1	1
Engineering	8	6	5	5	0
Sanitation	19	19	19	19	19
Stormwater	4	2	2	2	2
Utility Administration	2	0	0	0	0
Environmental Services	3	3	3	3	3
Water	5	5	5	5	5
Wastewater	7	7	7	7	7
Distribution	9	9	8	8	9
Collection	9	10	10	10	12
TOTAL PUBLIC SERVICES	**78**	**72**	**70**	**70**	**65**
Recreation	9	9	9	9	8
Recreation - part-time FTE			1	1	0.5
Parks	11	10	10	10	11
TOTAL PARKS/RECREATION	**20**	**19**	**20**	**20**	**19.5**
ENGINEERING	**0**	**0**	**0**	**0**	**5**
TRAILER CITY	**2**	**2**	**2**	**2**	**2**
TOTALS (less Commission)	**306**	**294**	**290.5**	**288**	**288**

CITY OF WINTER GARDEN
FY 2011/2012 BUDGET
FULL-TIME EQUIVALENT EMPLOYEES PER 1,000 POPULATION



FULL-TIME EQUIVALENT EMPLOYEES



WINTER GARDEN

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GLOSSARY OF TERMS

GLOSSARY

AD VALOREM TAX: A tax levied on the assessed value of real and personal property (also known as "property tax").

ADOPTED BUDGET: The proposed budget as formally approved by the City Commission.

AGENCY FUND: A type of fund used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, other governments, and/or other funds.

APPROPRIATION: A specific amount of money set apart by the City Commission for the purchase of goods and services.

ASSESSED PROPERTY VALUE: A valuation set upon real estate or personal property by the County Property Appraiser as a basis for levying taxes.

BALANCED BUDGET: A budget in which budgeted revenues equal budgeted expenditures/expenses.

BOND: A written promise to pay a specified sum of money (face value or principal), at a specified date in the future (maturity date), together with interest at a specified rate.

BUDGET: A fiscal plan of programs, services, and construction projects expected to be carried out, funded within available revenues, and designated within a specific period of time, usually 12 months.

CAPITAL EQUIPMENT: Equipment with a value in excess of $750 and an expected life of more than two years such as automobiles, computers, and furniture.

CAPITAL IMPROVEMENT: A physical asset, constructed or purchased, that has a minimum useful life of three years.

CAPITAL IMPROVEMENT BUDGET: A budget including those approved capital improvement projects contained in the first year of the five-year Capital Improvement Program.

CAPITAL IMPROVEMENTS ELEMENT: That portion of the Capital Improvement Program which is necessary to meet the requirements of the Growth Management Act.

CAPITAL IMPROVEMENT PROGRAM (CIP): A comprehensive long-range schedule of approved capital improvements indicating priority in terms of need and ability to finance. The program covers a five-year period, the first year of which is adopted as the Capital Improvement Budget.

CONTINGENCY: Money that has been set aside to cover unplanned expenditures.

DEBT SERVICE: The payment of principal and interest on borrowed funds.

DEBT SERVICE FUND: Used to account for the accumulation of resources for, and the payment of, debt service.

DEPARTMENT: An organizational unit responsible for carrying out a major governmental function, such as Police or Public Works.

ENTERPRISE FUND: A type of fund used to account for operations that are financed and operated in a manner similar to private business enterprises; i.e., where charges for services are intended to cover the cost of providing the service.

EXPENDITURE: Transactions and events that decrease the amount of net spendable resources in a governmental fund.

FIDUCIARY FUND: A type of fund in which the government acts as a trustee or agent on behalf of another party. An example is pension funds.

FISCAL YEAR (FY): Any consecutive 12-month period designated as a budget year. The City's budget year begins October 1, and ends September 30 of the following calendar year.

FRANCHISE FEE: A fee paid by public service businesses for use of City streets, rights-of-way, and property in providing their services. Services requiring franchises include electric, telephone, natural gas, water, cable television, and roll-off service.

FUND: An accounting structure which isolates specific revenues and appropriations for a designated purpose, such as the General Fund or the Capital Project Fund.

FUND BALANCE: The excess of assets over liabilities. A positive ending fund balance from one fiscal year can be utilized as a resource for the following year's activities. A negative fund balance is sometimes referred to as a deficit.

GENERAL FUND: The general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund.

GRANT: Contributions of cash or other assets to be used for a specified purpose, activity, or facility. Grants may be classified as either categorical or block, depending on the amount of discretion allowed the grantee.

IMPACT FEE: A charge for infrastructure improvements that must be provided to the local government.

INTERFUND TRANSFER: Payment from one fund to another fund primarily for services provided.

INTERGOVERNMENTAL REVENUE: Revenue from other governments in the form of grants, entitlements, shared revenues, or payments in lieu of taxes.

LOCAL OPTION: Voted by local referendum, e.g., Local Option Sales Tax.

MAJOR FUNDS: Major funds represent the City's most fiscally important funds, and are determined based on percentages of assets, liabilities, revenues, and expenditures/expenses.

MILL: A value equal to $.001 or $1.00 per $1,000. The mill is used to determine property taxes by multiplying the mill rate times the assessed property value.

MILLAGE RATE: The rate established each year by City Commission action which is used in the calculation of property taxes.

MISSION STATEMENT: This statement establishes the basis for the goals of the department by describing in broad terms what the department intends to accomplish during the budget year.

MODIFIED ACCRUAL ACCOUNTING: A basis of accounting in which revenues are recorded when collectable within the current period, and expenditures are recognized when the related liability is incurred.

NON-OPERATING EXPENDITURE: The cost of government services not directly attributable to a specific City program or operation, i.e., debt service obligations and contributions to human service organizations.

NON-OPERATING REVENUE: The income received by the government not directly attributable to providing a service, e.g., interest on cash in banks or investments.

OPERATING BUDGET: A financial plan which presents proposed expenditures for the fiscal year and estimates of revenue to finance them.

OPERATING EXPENSES: Expenses which are directly related to service activities.

OPERATING REVENUES: Revenues which are directly related to service activities, e.g., user charges, fees, or taxes.

PERMANENT FUND: A governmental fund type used to report resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposes that support the reporting government's programs (i.e., for the benefit of the government or its citizenry).

PROPERTY TAX: A tax levied on the assessed value of real property, i.e., ad valorem tax.

PROPRIETARY ACCOUNT: An account that shows actual financial position and results of operations, such as actual assets, liabilities, fund equity balances, revenues and expenses.

PROPRIETARY FUND: A type of fund which is similar to private sector companies, whereby the focus is on the measurement of net income.

REVENUE: Money received by the City from external sources.

REVENUE BOND: A bond whose principal and interest are payable exclusively from a specific revenue source.

ROLLED-BACK MILLAGE RATE: The millage rate that would generate the same dollar amount of ad valorem tax revenue as was generated in the previous year, exclusive of new construction.

SPECIAL REVENUE FUND: A type of fund used to account for the proceeds of a specified revenue source (other than special assessments or major capital projects) that are legally restricted to expenditures for specified purposes. An example is revenue from the Community Development Block Grant.

TAX INCREMENT FINANCING: A method for providing money to pay for infrastructure related to development in a designated district. The money comes from the increase in property tax above the redevelopment level, and can be used for a predetermined time period.

TAX LEVY: The total revenue amount to be raised by general property taxes for purposes specified in the adopted budget.

TAXABLE VALUE: The assessed value less homestead and other exemptions, if applicable.

TRANSPORTATION IMPACT FEE: A charge based on projected trips that will be generated by development or redevelopment of a property.

UTILITY TAX: A tax levied by the City on the customers of various utilities such as electric, telephone, gas and water. The average rate is 10.0 percent of the sales price of such utility service or commodity.

WINTER GARDEN

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