



# City of Winter Garden

**Fiscal Year 2010/2011  
Adopted Budget**





**CITY OF WINTER GARDEN**  
**Fiscal Year 2010/2011**  
**Adopted Budget**

**JOHN REES**  
Mayor

**H. GERALD JOWERS**  
Commissioner, District 1  
Mayor Pro Tem

**JAMES R. BUCHANAN**  
Commissioner, District 2

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Commissioner, District 3

**COLIN P. SHARMAN**  
Commissioner, District 4

**MICHAEL L. BOLLHOEFER**  
City Manager



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WINTER GARDEN

**BUDGET MESSAGE**



# CITY OF WINTER GARDEN



OFFICE OF THE CITY MANAGER

300 W. PLANT STREET

WINTER GARDEN, FL 34787

TEL: (407) 656-4111 • FAX (407) 656-1073

September 3, 2010

To the Honorable Mayor, Members of the City  
Commission, and the Citizens of the  
City of Winter Garden, Florida:

In accordance with Article III of the City Charter, I am pleased to present for your consideration the recommended budget for fiscal year 2010/2011. This document sets the recommended expenditures/expenses for operations and for capital improvements for the upcoming fiscal year.

This Annual Budget Document has been prepared in a format similar to that used last year. Actual expenditures for the past fiscal year, along with the original and amended budget for the current fiscal year, and a proposed budget for the upcoming fiscal year are listed for each department and division of the City. The amended budget column reflects all budget amendments approved by the City Manager or the City Commission through the middle of July. The 2010/11 budget column includes recommendations for the upcoming fiscal year. These recommendations reflect expenditures proposed by the various City departments as modified by the City Manager. Detailed information on proposed capital expenditures is illustrated in both the Capital Outlay and the Five-Year Capital Improvement Plan sections of this document.

## **BUDGET HIGHLIGHTS**

**GENERAL FUND:** Projected Revenues for Fiscal Year 2010/11, after eliminating budgeted use of fund balance, property sales, grants and other unusual items increased 1.0% from FY 2009/10. As a result of this increase, the City will put \$267,904 into unreserved fund balance to balance the budget, which will bring the projected unreserved fund balance to \$3,720,535 at the end of fiscal year 2011. This will bring fund balance to 16% of expenditures, which is below the historical target minimum of 30%.

Ad Valorem taxes, which comprise 34.5% of the budget, are projected to decrease 3.8% as a result of decreased property values in conjunction with an increase of the millage rate from 3.7500 to 4.2500. The April 1, 2009 population estimate provided to us by the University of Florida, Bureau of Economics and Business Research, was 31,492, a population growth of 1.6% over the prior year. Local Government ½ Cent Sales Tax and State Revenue Sharing revenues

represent 18.9% of the budget, with the ½ Cent Sales Tax Revenue projected to increase 10.7% and Shared Revenues projected to increase 22.0%.

Utility Franchise Fees and Taxes have been budgeted at a 0.6% increase over last year. These revenues comprise 22.3% of the budget. The Communications Service Tax, 5.8% of the budget, is projected to increase 0.4%.

On the personnel side, the budget includes a 2.0% combination cost-of-living and merit increase for all employees, with merit increases examined on a case by case basis.

Health insurance costs are budgeted for a 0% increase. The City will continue to pay 50% of the cost for dependent coverage. Approximately 44% of our employees have some type of dependent coverage. The City will continue to pay 100% of the health insurance premium for employee only coverage. In addition to health, the City provides basic life and long-term disability coverage at no cost to the employee.

The City continues to participate in the pooled self-insured program administered by Public Risk Management. Premiums for worker's compensation, property, and general liability insurance are budgeted to increase 5.0% this year.

The City's Pension Plan costs decreased 14.3% this year. This decrease is the result of a combination of closed positions and 2% additional employee contributions to offset employer contributions. On a percent of pay basis, the City's contribution rates will decrease from 22.61% to 20.69% for the General Employee Plan and decrease from 25.21% to 22.84% for the Fire and Police Plan. If investment returns improve, contribution rates should decrease further in future years.

Conservative fiscal management and continued efforts to control operational costs will serve the City well as we continue in these economically uncertain times. We continue to maintain and improve infrastructure, provide our employees with one of the best benefit packages in the State, and still manage to maintain our solid financial condition. With the current economic climate, we anticipate revenues to remain depressed for the next few years. Therefore, operating expenditures and capital projects will be affected. We anticipate working with a Financial Advisor in the future and developing a plan to fund Capital Projects through the issuance of debt. As we move forward, we need to become more efficient and carefully examine existing activities and any new activities, eliminating those that do not add value and adding those that do.

Following are specific departmental highlights:

Legislative: The Legislative budget will increase 35.5% for fiscal year 2010/11. This increase is primarily due to 1) no election fees budgeted in the prior year (\$30,000) and 2) increased participation in the City's Senior Citizen Utility Assistance Program (\$15,000).

Executive: The Executive budget will decrease 33.5% for fiscal year 2010/11 excluding transfers to fund balance. This decrease is primarily due to a nonrecurring appropriation in the prior year budget of \$511,000 for the City's obligation for the new Magic Gym.

Economic Development: The Economic Development budget will decrease 25.6% for fiscal year 2010/11. This decrease is primarily due to the shifting of responsibility and costs for the City Newsletter and News You Can Use publications to the Executive Budget.

City Clerk: The City Clerk budget will decrease 23.4% for fiscal year 2010/11. This decrease is primarily due to a nonrecurring appropriation in the prior year budget of \$80,215 for the scanning of City-wide document back files to provide for electronic storage.

Finance: The Finance budget will increase by 0.2% for fiscal year 2010/11.

Information Systems: The Information Systems budget will decrease 1.9% for fiscal year 2010/11. The City will continue to maintain and improve its information systems infrastructure.

Community Development: The Community Development Department budget will decrease 9.6% over the prior year excluding transfers to fund balance. This is primarily due to the elimination of a Planner II position and the reclassification of a Business Tax Clerk Position to a part-time Customer Service Representative position.

Police: The Police Department budget will decrease 6.2% this year.

Fire: The Fire Department budget decreases 5.5% over last year. This is primarily due to the elimination of a Fire Marshall position.

Public Services: The Public Services budget will decrease 29.0% from the prior year. This decrease is primarily due to a non-recurring appropriation in the prior year budget for a street improvement project in the amount of \$311,997.

Human Resources: The Human Resources budget will increase 9.8% for fiscal year 2010/11. This increase is primarily due to the shifting of costs for building maintenance from the various departments to the Building Maintenance Division of Human Resources.

Recreation: The Recreation General Fund budget decreases 13.7% this year. This decrease is primarily due to non-recurring appropriations in the prior year budget for a new recreation center (\$1,112,213) and for the Farmer's Market Park and Fountain (\$500,000) and offset by an appropriation in the current year budget for the Farmer's Market Park and Fountain (\$1,200,000). Removing these items, the Recreation budget decreases by 5.5%.

**CEMETERY PERPETUAL CARE FUND**: The proposed budget includes a transfer of remaining funds back to the General Fund.

**IMPACT FEE FUND**: There are two projects slated for the fiscal 2010/11 budget year. The Public Services Department will fund upgraded streetlights and underground power lines along State Road 50 (\$255,000) and Plant Street (\$300,000).

UTILITY FUND: The Utility Department operating budget will decrease 24.0% from the prior year. This decrease is primarily due to the nonrecurring funding of Renewal and Replacement projects in the prior year of \$4,339,797, the bulk of which was for State Road 50 Utility line relocations, offset by current year Renewal and Replacement funding of \$2,141,345 which is primarily for Water Main Upgrades and additional State Road 50 utility line relocation costs.

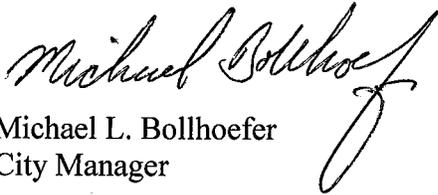
STORMWATER FUND: The Stormwater Fund budget decreases 41.7% from the prior year. This is primarily due to a reduction in the capital budget of \$519,011 from the prior year.

SOLID WASTE FUND: This year's budget decreases 0.9% from the prior year.

TRAILER CITY FUND: Trailer City's budget will decrease 11.7% over the prior year. This is primarily due to a reduction in the capital budget of \$28,910 from the prior year.

In conclusion, the City is in sound financial condition. We continue to maintain a low debt burden and a responsible level of fund balances. This budget serves the citizens of the community well by providing the funds necessary to maintain and improve the City's infrastructure, ensure qualified and responsive fire and police protection, and provide those amenities that define our community.

Respectfully submitted,



Michael L. Bollhoefer  
City Manager

**SUMMARY OF ADOPTED BUDGETS  
FISCAL YEAR 2010/2011**

<u>CLASSIFICATION</u>	<u>GENERAL FUND</u>	<u>PERMANENT FUNDS</u>	<u>SPECIAL REVENUE FUNDS</u>	<u>DEBT SERVICE FUND</u>	<u>CAPITAL PROJECTS FUNDS</u>	<u>ENTERPRISE FUNDS</u>	<u>FIDUCIARY FUNDS</u>	<u>TOTAL</u>
CARRYFORWARD FUND BALANCE	6,067,101	31,000	11,194,092	-	-	25,448,395	35,188,967	77,929,555
REVENUES								
Ad Valorem Taxes	8,371,057	-	-	-	-	-	-	8,371,057
Sales, Use, and Fuel Taxes	-	-	1,365,412	-	-	-	-	1,365,412
Utility and Service Taxes	4,460,848	-	-	-	-	-	-	4,460,848
Local Business Taxes	232,256	-	-	-	-	-	-	232,256
Permits, Fees, & Special Assessments	3,019,335	-	2,398,361	-	-	2,142,308	-	7,560,004
Intergovernmental Revenue	4,736,159	-	608,669	-	-	-	424,020	5,768,848
Charges for Services	2,752,317	-	-	-	-	13,489,462	-	16,241,779
Fines and Forfeitures	226,517	-	40,328	-	-	-	-	266,845
Interest and Other Earnings	175,651	-	401,910	1,189	-	460,562	2,423,747	3,463,059
Miscellaneous Revenues	221,208	-	-	-	-	70,688	3,293,178	3,585,074
Total Revenues	24,195,348	-	4,814,680	1,189	-	16,163,020	6,140,945	51,315,182
NON-REVENUES								
Interfund Transfers	31,000	-	390,207	1,230,622	-	2,141,345	-	3,793,174
Other Non-Revenues	-	-	13,189,807	-	-	-	-	13,189,807
TOTAL REVENUE & OTHER FINANCING SOURCES	24,226,348	-	18,394,694	1,231,811	-	18,304,365	6,140,945	68,298,163
TOTAL ESTIMATED REVENUES & BALANCES	30,293,449	31,000	29,588,786	1,231,811	-	43,752,760	41,329,912	146,227,718
EXPENDITURES/EXPENSES								
General Government	4,562,459	-	287,000	-	-	-	1,957,095	6,806,554
Public Safety	12,467,015	-	692,351	-	-	-	-	13,159,366
Physical Environment	1,277,780	-	-	-	-	16,719,547	-	17,997,327
Transportation	808,076	-	1,895,172	-	-	-	-	2,703,248
Economic Environment	188,125	-	180,424	-	-	-	-	368,549
Human Services	135,000	-	-	-	-	-	-	135,000
Culture & Recreation	3,398,614	-	-	-	-	-	-	3,398,614
Total Expenditures/Expenses	22,837,069	-	3,054,947	-	-	16,719,547	1,957,095	44,568,658
NON-EXPENSE DISBURSEMENTS								
Debt Service	-	-	14,560	1,231,811	-	261,675	-	1,508,046
Interfund Transfers	1,114,056	31,000	506,773	-	-	2,141,345	-	3,793,174
Other Non-Expense Disbursements	-	-	77,000	-	-	-	-	77,000
TOTALS EXPENDITURES/EXPENSES	23,951,125	31,000	3,653,280	1,231,811	-	19,122,567	1,957,095	49,946,878
Reserves	6,342,324	-	25,935,506	-	-	24,630,193	39,372,817	96,280,840
TOTAL APPROPRIATED EXPENDITURES & RESERVES	30,293,449	31,000	29,588,786	1,231,811	-	43,752,760	41,329,912	146,227,718



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# **BUDGET POLICY**



## **Powers and Responsibilities of the City Commission**

### Powers

Except as otherwise provided in the Charter, all powers of the City, and the determination of all matters of policy are vested in the City Commission.

Without limitation of the foregoing, the City Commission has the power to:

- (1) Be the judge of the election and qualification of its own members;
- (2) Authorize the issuance of bonds; revenue certificates, and other evidence of indebtedness;
- (3) Adopt and modify the official map of the city;
- (4) Provide for an independent audit;
- (5) Pass ordinances and laws for the preservation of the public peace and order, and impose penalties for the violation thereof; provided that the maximum penalty to be imposed shall be a fine of not more than five hundred dollars (\$500.00) or imprisonment for a period of time not longer than sixty (60) days;
- (6) Deal with any property of the city, both real or personal, or mixed in any manner the Commission may see fit to do in accordance with the general powers of the City;
- (7) Provide rules and regulations for all purchases and sales made for and on behalf of the City;
- (8) Appoint, remove, and fix the compensation of the City Manager, City Attorney, City Auditor, City Clerk, and a Certified Public Accountant to perform the annual audit;
- (9) Appoint advisory boards to serve without compensation;
- (10) Establish by ordinance, the conditions upon which subdivisions and other areas may be annexed by the City;
- (11) Exercise any right of authority given or permitted by the Constitution and the laws of the State of Florida to city commissions consistent with or in addition to the provisions of the revised Charter;

- (12) By order of the City Commission, those officers listed in paragraph (8) above who are indicted for a felony will be suspended from office, without pay, until acquitted and the office filled by appointment for the period of suspension. By order of the City Manager, any other municipal officer or employee indicted for a felony will be suspended from office, without pay, until acquitted and the office filled as hereinbefore provided for the period of suspension.

### Responsibilities

- (1) To be responsive to and represent the wishes of the citizens;
- (2) To establish goals and priorities through approval of objectives, plans, and budgets;
- (3) To consider, evaluate and establish laws, policies, regulations and procedures.

### **The Role of the Staff to the City Commission**

- (1) To implement the goals of the City Commission;
- (2) To suggest objectives, plans, and budgets for approval by the City Commission consistent with approved goals;
- (3) To implement City Commission approved objectives, plans and budgets;
- (4) To provide the City Commission with adequate, competent information and professional recommendations upon which the Commission may rely in making decisions and to refrain from criticism of those decisions once made;
- (5) To manage the day-to-day affairs of City government;
- (6) To suggest to the Commission new laws, regulations, and policies or modifications to existing ones.

## **Fiscal Policy Statement**

The City has an important responsibility to its citizens to correctly account for public funds, to manage municipal finances wisely, and to plan for adequate funding of services desired by the public. With the change in federal policies toward local government and the rate of growth in our area, the City needs to ensure that it is capable of adequately funding and providing local government services needed by the community.

Sound fiscal policies that are realistic and consistent provide useful guidance for the long-term programming of services and facilities. They also provide a set of assumptions under which budget and tax decisions should be made. While established for the best management of governmental resources, generally accepted fiscal policy also helps set the parameters for government's role in the broader economy of the community.

## **Financial Structure**

To provide proper accountability for the different kinds of resources, "funds" are established. Each fund is isolated with its own resources, liabilities and residual balance. Funds with similar objectives, activities and legal restrictions are, for reporting purposes, placed in one of three groups:

Governmental Funds: Governmental Funds account for general governmental activities, such as law enforcement, which are largely supported by taxes and fees. They are accounted for on a "spending" or financial flow basis.

Governmental Funds include the following five fund types:

- a. The General Fund accounts for all resources not reported in other funds. Most citywide activities are accounted for in this fund.
- b. Permanent Funds account for resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposes that support the government's programs (i.e., for the benefit of the government or its citizenry).
- c. Special Revenue Funds account for resources received from special sources, dedicated or restricted to specific uses.
- d. Debt Service Funds account for the accumulation of resources for, and the payment of, interest, principal and other costs of long-term debt.

- e. Capital Project Funds account for the accumulation and use of resources for the acquisition of major buildings and other capital facilities where a specific project is designated or required.

Proprietary Funds: Proprietary Funds account for those activities which are provided on a basis consistent with private enterprise. They are accounted for on a cost of service or “capital maintenance” basis.

Proprietary Funds include the following fund type:

Enterprise Funds account for activities, such as water and wastewater services, which are similar to those provided by private enterprise and whose costs are substantially or totally recovered from user charges or from revenue sources other than general governmental revenue.

Fiduciary Funds: Fiduciary Funds account for assets belonging to others which are under City control for administration, but are not available to support the City’s own programs.

Fiduciary Funds include the following fund type:

Pension Trust Funds account for resources required to be held in trust for the members and beneficiaries of defined benefit pension plans.

### **Budget Process**

The City’s budget process is conducted within the framework of the Finance Department’s fiscal policies, financial forecasts and financial trends. The budget documents serve four fundamental purposes:

Policy Document:

The budget documents contain information that allows the City Commission an opportunity to review policies and goals that address long-term concerns and issues of the City and evaluate City services.

Operations Guide:

The budget describes activities, services and functions carried out through departmental goals and objectives and continuation of performance indicators. The document includes departmental business plans and organizational layouts for the City.

Financial Plan:

The budget presents the City’s fiscal resources through a process of needs analysis, service delivery priorities and contingency planning. The document includes the current and long-term debt obligations, and a 5-Year Capital Improvement Plan.

Communications Device:

The budget seeks to communicate summary information, including an overview of significant budgetary issues and trends, to aid the reader in interpreting the documents. It describes the process for preparing, reviewing and adopting the budget for the fiscal year. The document has been drafted with the goal of providing information that will be valuable and understandable to the average reader.

### **Budget Preparation**

In May the Finance Department developed a fiscal model to project revenues and expenditures for the next fiscal year. This model provides the City with a clear vision of the level of financial control needed to develop upcoming fiscal year budgets. Based on the model's results, target expense levels for FY 2010/11 were provided to operating divisions. Those divisions were challenged to maximize services while maintaining a budget within the City's fiscal capacity.

During the FY 2010/11 budget cycle, the Finance Department made available to each department a budget manual and access to the financial accounting software so that each department's budget could be entered into the system to compare to last fiscal year actual and current fiscal year-to-date projected figures. This provided a helpful tool to the departments to determine a realistic budget.

Another effort to streamline the budget process included developing and presenting capital improvement budgets simultaneously with operating budgets. This provided a clear picture of the impact of capital improvements on operating budgets. It also allowed divisions to concentrate on putting a realistic business plan together for the upcoming fiscal year.

Expenditure levels to be recommended to the City Commission are determined in department meetings with the City Manager. These meetings provide each department director with the opportunity to discuss his or her budget and the programs it provides. A Commission workshop in August provided a forum for finalizing spending plans, the proposed millage rate, and policy issues. Copies of the proposed budget are distributed to department directors and made available for inspection by the general public prior to the final budget hearings in September.

Following Commission approval of the final spending plan in September, Finance Department staff prepared the approved budget for distribution to departments and other interested parties. The budget for the upcoming year became effective

October 1st and the spending plan, as authorized by the Commission, will be implemented throughout the fiscal year.

### **Budgetary Basis**

The City adopts budgets for all Governmental Funds and Fiduciary Funds on a modified accrual basis. The budgets for Proprietary Funds are adopted on an accrual basis. However, depreciation expense is not budgeted, whereas expenditures for capital outlays are budgeted. These outlays are capitalized into fixed assets and eliminated from the results of operations on a Generally Accepted Accounting Principles (GAAP) basis.

Fund balance allocations (residual unappropriated liquid assets resulting from prior years' operations) are budgeted and included as revenue or expenditure/expense on a budgetary basis but are eliminated on a GAAP basis for financial reporting.

### **Budget Adoption and Modification**

The City Commission annually adopts, by ordinance, a balanced budget for all funds of the City, whereby budgeted revenues equal budgeted appropriations within each fund. Budgetary authority is legally maintained at the fund level. Amendments to the adopted budget can occur at any time during the fiscal year through action of the City Commission or the City Manager in the following manner:

1. Budget Amendments: Fund revenue and expenditure amounts may be increased or decreased by formal action of the City Commission following proper public notice as specified in Chapter 129.03(a) of the Florida Statutes. Amendments to adopted budgets normally result from either: (a) the desire to recognize an unanticipated excess amount of an anticipated revenue; or (b) the unanticipated decrease of an anticipated revenue. The purpose of the amendment process is to adjust fund amounts to reflect the level of revenues reasonably anticipated to be received and to balance expenditures to these revenues in accordance with state law and sound fiscal practices.
2. Budget Transfers: Operating unit budgets may be amended by formal transfer action. Budget transfers, which are intrafund in nature, may be approved by the City Manager. A record of such intrafund transfers is maintained by the Finance Department. Budget transfers, which are interfund or involve fund reserve distributions, must be reviewed and formally approved by the City Commission prior to execution.

Additions to approved positions during the budget year require City Commission review and approval. As previously delegated by the City Commission, personnel reclassifications may be approved by the City Manager.

During the fiscal year, the Finance Department coordinates an interim budget review process. All departments review revenue and expenditures to-date. A budget amendment is prepared for the City Commission to formally adopt any mid-year amendments. The formal interim budget adjustment has proven to be an effective process for the City in ensuring needs are being continually met and the operational and capital improvement plans are adequate.

### **Capital Budgeting**

The City maintains a Capital Improvement Program (CIP), which covers a five-year period and is updated annually. The Finance Department determines the amount of funds available for capital projects. Proposed projects are prioritized and the available funds are allocated accordingly. The Capital Improvement Projects detail is included in the 5-Year Capital Improvement Plan section of this book, but the funding for these projects is included in the budget in each appropriate division.

### **FY 2010/11 Budget Assumptions**

Based on available economic data and the City Manager's priorities, the Fiscal Year 2010/11 Revenue and Expenditure/Expense budgets were prepared using the following:

#### Revenues:

- Ad valorem revenues were budgeted at 96%.
- The proposed citywide millage rate was increased from \$3.7500 mills to the rate of \$4.2500 mills.
- Interest income projections reflect maintenance of current interest rates.
- The budget for certain revenues funded by the State, including the local government half-cent sales tax, was prepared based on estimates provided by the Florida Legislative Committee on Intergovernmental Relations. These revenues may be revised during FY 2010-11 based on updated projections or economic changes. The City has adjusted the State's projected revenues due to the economic conditions we are currently facing. Therefore, balancing a budget with less than State projected revenues to limit the impact of an adjustment in the first or second quarter of the new fiscal year to the city.

### Expenditures/Expenses:

- Operating Expenditures/Expenses: Departments were requested to submit a reduced budget after adjustments for salaries and capital expenditures in an effort to operate within revenues estimated to increase marginally.
- Capital Outlay: Departments were requested to provide thorough justifications for all capital equipment needs. Special attention was given to heavy equipment by looking at creative alternatives such as leasing, contract services, and equipment sharing.
- Capital Improvements: Projects were budgeted according to prioritized needs and funds availability. The detailed listing of projects by fund is located in the 5-Year Capital Improvement Plan.
- Reserves: Efforts have been made to maintain reserves at a healthy level while continuing to provide excellent services to the citizens.

### **Analyzing Services and Planning a Strategy**

In an effort to shape the current and future goals of the City, Winter Garden began a strategic planning process last year. Strategic planning is one step in a seven step series that utilizes citizen based performance and a budget management program. This leads to the formation of a vision and guidance for the City which, in turn, shapes the goals and objectives of each department operation. The citizen based performance and budget management program involves the following seven steps:

: : Citizen input – survey, HOA coalition, plus more

: : Strategic Planning – compile and analyze data

: : Program/Activity planning

: : Budget for results

: : Manage for results

: : Measure and evaluate results

: : Report results

The strategic plan is explained, and the departmental business plans for the upcoming year are featured, in the next section of this budget book.

## Fund Balance

Section 166.241 of Florida Statutes requires budgets to be balanced, meaning total revenues must equal total estimated expenditures for each fund. Therefore, if anticipated revenues equal estimated expenditures, it can be assumed that the beginning fund balance will be maintained. Fund balance may be used as a source of revenue if there is an imbalance between revenues and expenditures. Since reserves are created over time, drawing down on reserves should be done in measured amounts and for specific purposes. Structural imbalances (revenue insufficient to support ongoing expenditure requirements) cannot be sustained through the use of reserves and must be appropriately addressed.

A major indicator of the City's fiscal health is the reserve balance maintained in the General Fund. The Government Finance Officers Association (GFOA) recommends maintaining an unreserved fund balance in the General Fund of no less than five to fifteen percent of regular operating revenues, or of no less than one to two months of regular operating expenditures, for all general-purpose governments, regardless of size. The City's historic target has been 30 percent of expenditures.

The following table contains a list of major governmental City funds and nonmajor governmental funds in the aggregate that have a fund balance, the expected draw on or addition to fund balance in the current year, and the use of or addition to fund balance in the proposed budget. The amount shown as "Expected Change FY2009/2010" is the budgeted use of fund balance since this fiscal year is still underway at the time of publication. There is no expectation that final year-end results will necessitate a draw greater than the amount in the schedule and it is quite possible, in some instances, that the required draw will be less than what is shown. Following the table is a detailed discussion for fund balances presented that are expected to change more than 10%.

### Fund Balance Status

Fund	Fund Balances 09/30/2009	Expected Change FY 09/10	Estimated Balance 09/30/2010	Budgeted Change FY 10/11	Projected Balance 09/30/2011	Percent Change FY 10/11
General Fund	\$ 8,405,648	\$(2,338,547)	\$ 6,067,101	\$ 275,222	\$ 6,342,323	4.5%
Community Redevelopment Agency	(340,674)	(15,130)	(355,804)	39,761	(316,043)	(11.2%)
Impact Fee	22,929,138	(12,860,871)	10,068,267	15,163,079	25,231,346	250.6%
Nonmajor Governmental Total	1,374,542	170,330	1,544,872	(290,120)	1,254,752	(18.8%)
Governmental Funds	\$32,368,654	\$(15,044,218)	\$17,324,436	\$15,187,942	\$32,512,378	87.7%

## **Changes in Fund Balance Greater than 10%**

### **Community Redevelopment Agency Fund**

The Community Redevelopment Agency receives tax increment revenues from the City and County which must be used to revitalize the Community Redevelopment Area. The Community Redevelopment Agency Fund is used to account for the collection of these tax increment revenues and the allocation of those fees to these revitalization efforts. Fund (deficit) will be reduced in FY 2010/2011 due to a reduction in planned projects from the prior year in an effort to eventually bring this Fund to a positive fund balance.

### **Impact Fee Fund**

The City assesses impact fees on new development for police, fire, recreation, and transportation. The Impact Fee Fund is used to account for the collection of impact fees and the allocation of those fees to capital projects. Since funds are collected at the time a building permit is issued, the City has impact fee revenue that it holds pending the construction of capacity-related projects. The projected addition to fund balance for FY 2010/2011 is due primarily to a budgeted debt issuance revenue in the amount of \$13,189,807. These funds will be spent in subsequent fiscal years for a major transportation project that will increase road capacity on County Road 545.

### **Nonmajor Governmental Funds**

Fund balance of Nonmajor Governmental Funds will be utilized in FY 2010/2011. This is primarily due to nonrecurring projects funded in the Local Option Gas Tax Fund.



WINTER GARDEN

# STRATEGIC PLAN



*... ..A Message From the Mayor*

Greetings Winter Garden,

*You have spoken and we are listening...*

On behalf of the City's Commission and staff, it gives me great pleasure to present Winter Garden's multi-year Strategic Plan which will go into effect on October 1, 2010. The directional statements and strategic goals that are thoughtfully set forth in this plan are directly inspired by your expressed opinions conveying how you expect to be served and what the ideal Winter Garden will look like in the not too distant future. Your valuable feedback and participation in this endeavor are deeply appreciated and will now become the foundation towards preserving the best for our charming City.

As citizens serving citizens beholding your trust and confidence, we take the privilege to serve you as a very serious and responsible undertaking. It is in this same spirit that we now take the leap by carefully realigning what we do every day in a manner that best delivers an unmatched service experience in all possible categories. Therefore, we ask that you continue to support our City with your patience as this endeavor will be more of a journey than a mere stroll towards converting our vision into a reality.

We thank you again and strongly encourage that you continue to voice your perspectives throughout this deliberate process as we stand ready to carefully listen and thoughtfully respond.

Warmest Regards,

John Rees

Winter Garden Community,

Our mission is ***“to be the best small City in the State of Florida providing unmatched services while preserving our rich charm and character.”*** To understand what level of services would meet this goal, we embarked on a six-month strategic planning process, which ultimately produced a foundational direction for the City to drive towards. The process involved a city-wide scientific random survey representative of the population, focus groups with residents from each of the four districts, a town hall meeting, telephone interviews with business leaders and elected officials, and a public strategic planning session. The plan is now being used by City staff to align and execute our business plan which identifies department goals, tactical objectives and performance indicators by which to measure ongoing success.

While determining how best to move forward, we uncovered that we did not have a clearly documented mission, vision, or guiding principles from which the City Commission could develop strategic priorities to focus the daily efforts of all City employees. In this strategic plan you will find the results of your survey feedback firmly integrated throughout each department’s priorities. We made it a point to reflect your views in how we focus our energies and best serve you.

The information gathered from residents, business leaders, and elected officials demonstrated that the community already regards the City as above national average for most categories. This reflects significant progress over the past 12 years; however, to fulfill our mission, we cannot settle for simply being “good” at what we do; we must strive to be “great,” by scoring higher than national average in all categories. This will not be done overnight, but success is not found in the destination, it is found in the journey. We look forward to putting this strategic plan into action and starting our journey to greatness.

Mike Bollhoefer

# *The Winter Garden Way*

## **Mission Statement**

To be the best small city in the State of Florida

## **Our Vision**

Winter Garden will be a safe, family-oriented city growing according to a plan that enhances our sense of community;

Providing many varied recreational, cultural, educational and housing opportunities for diverse families and individuals;

Creating the business- friendly environment necessary to attract and retain quality companies, supporting well paid employment opportunities for all our residents;

Setting aside sufficient green space to protect our natural environment;

And preserving the character, charm and history that define us.

## **Core Values**

Deliver **quality services equitably** and **respectfully**.

Provide **transparent** and **accountable** government.

Encourage **civic engagement** from the entire community.

Provide **sound fiscal management** in order to maintain a low tax rate.

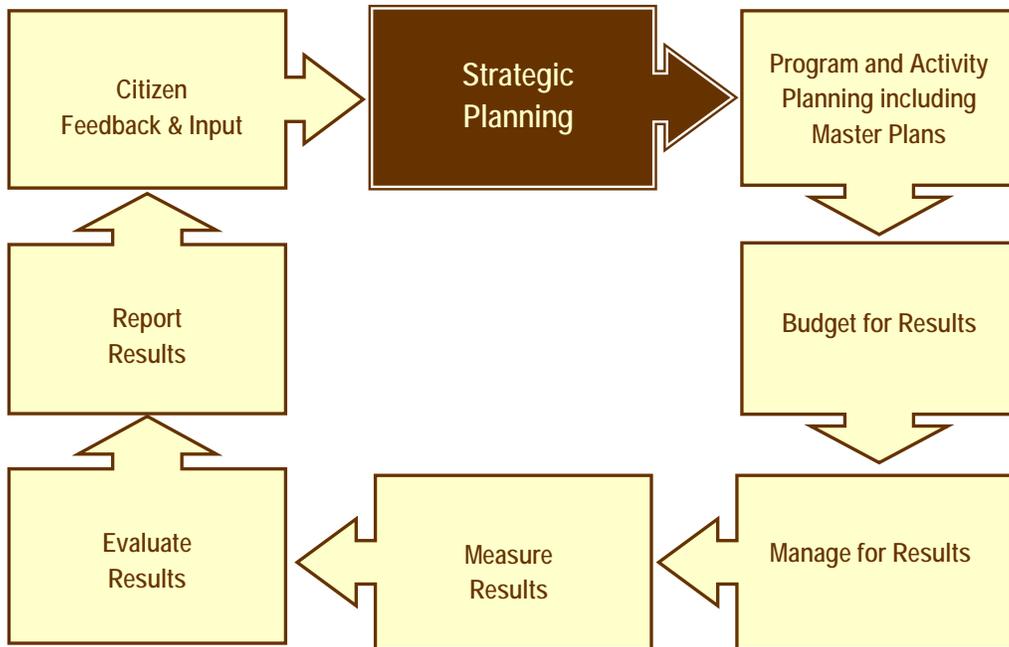
Maintain the highest levels of **honesty** and **integrity**.

Hire, retain, develop and promote **top talent** based on merit and qualifications.

Strive for **continuous improvement** through innovative solutions.

Foster a culture of **teamwork** and **collaboration**.

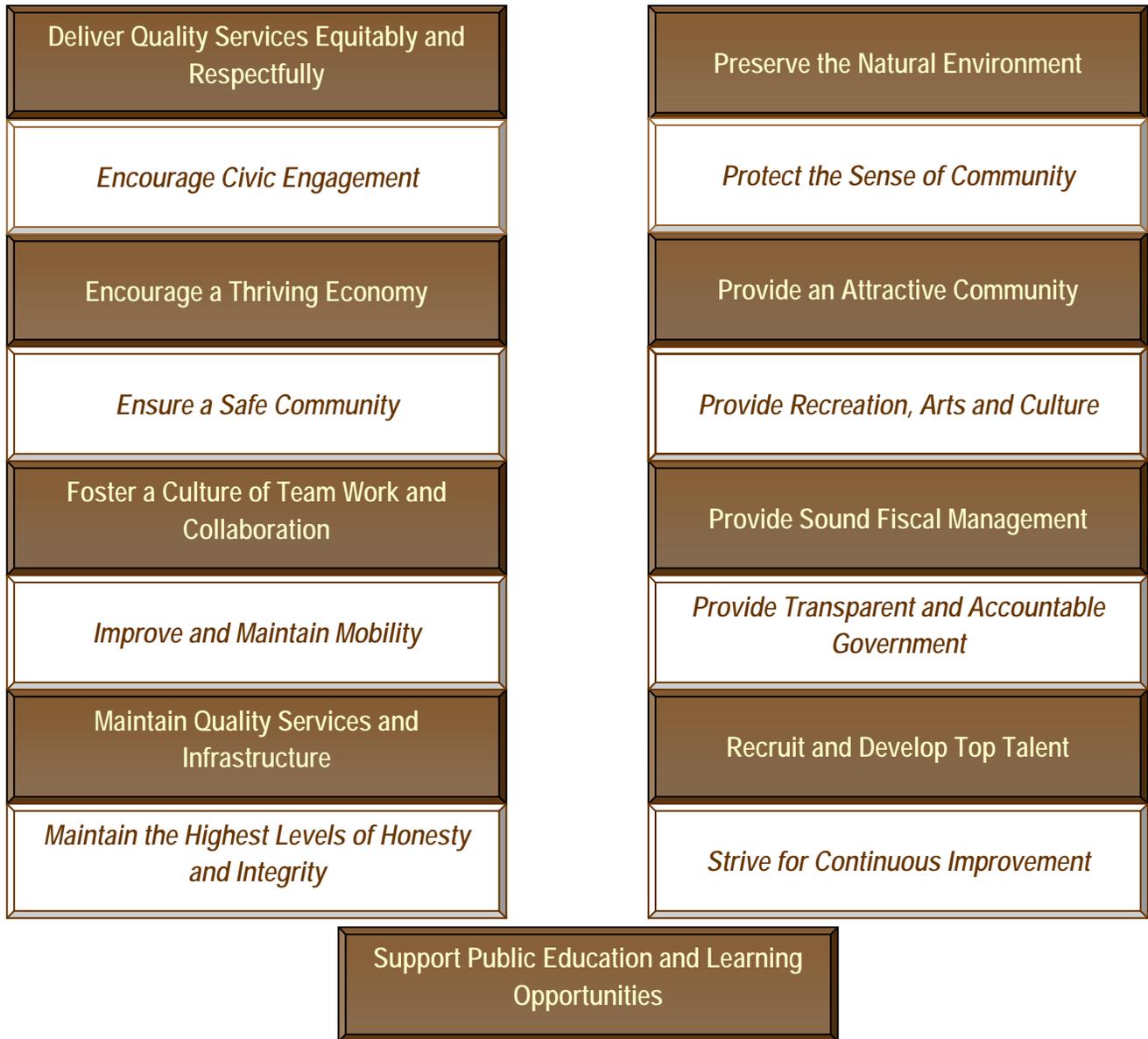
### Strategic Planning Model



### Performance Management Model

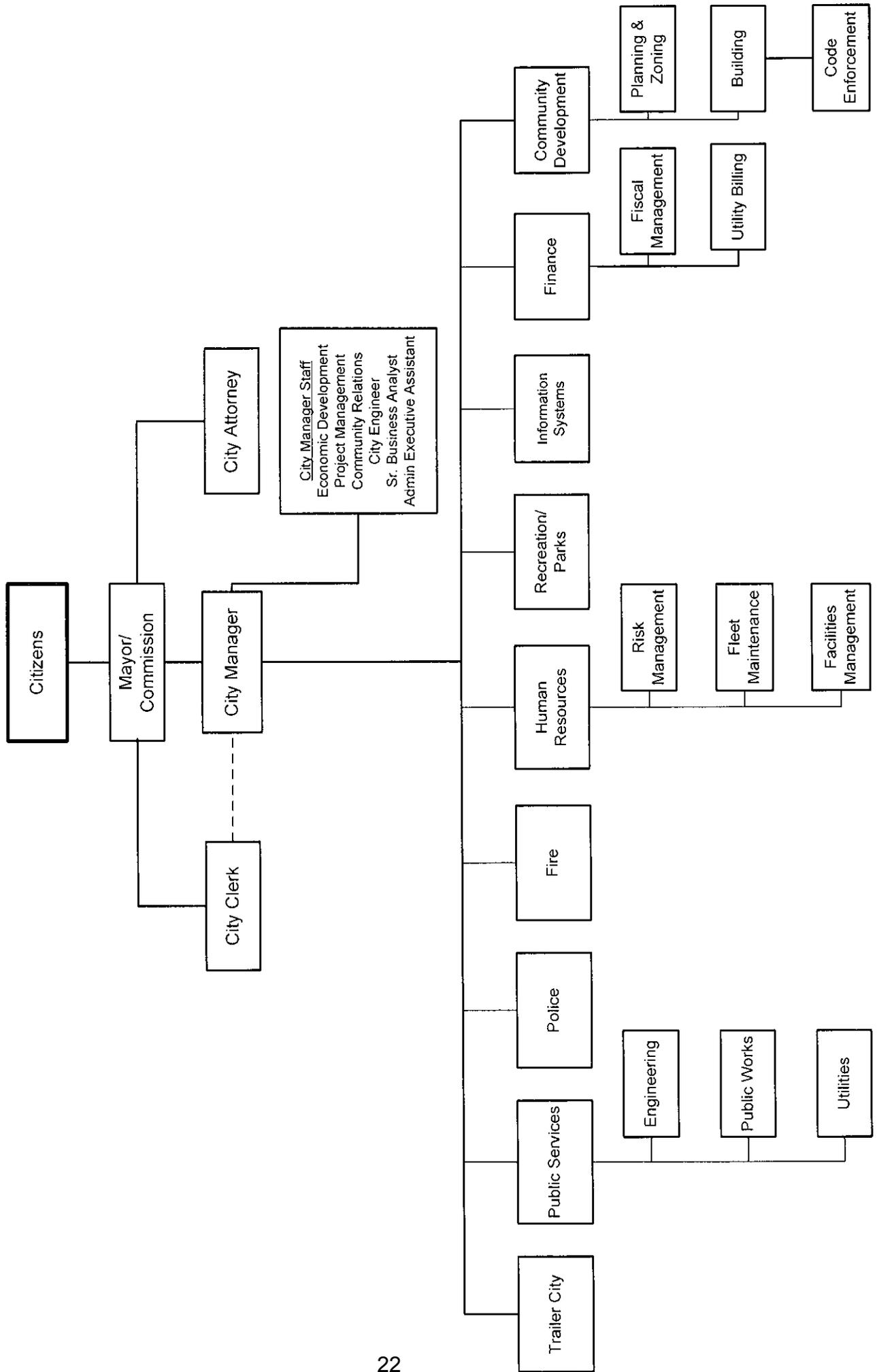


# Winter Garden's Strategic Goals



**Note:** The above Strategic Goals were determined and developed from the 2009 National Citizen Survey

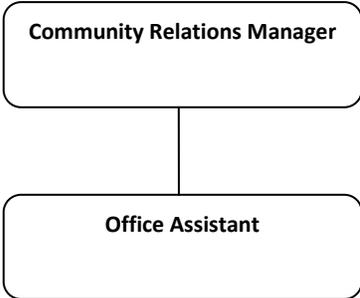
# CITY OF WINTER GARDEN ORGANIZATION CHART



## COMMUNITY RELATIONS DEPARTMENT BUSINESS PLAN & KEY PERFORMANCE INDICATORS

<p><b>MISSION STATEMENT:</b> Proactively engage the Winter Garden community to establish relationships between the City and its residents, businesses, governmental entities, and other stakeholders.</p>	<p><b>CORE FUNCTIONS:</b></p> <ul style="list-style-type: none"> <li>• Lead publicity initiatives with residents and businesses regarding City functions, services and programs</li> <li>• Direct marketing programs to enhance the public image of the City</li> <li>• City liaison with community groups, residents, governmental agencies, and the media</li> </ul>
<p><b>CHALLENGES:</b></p> <ul style="list-style-type: none"> <li>• Apathy towards local government</li> <li>• Difficulty in communicating effectively to various groups due to language and cultural barriers</li> </ul>	<p><b>BUSINESS ASSUMPTIONS</b></p> <ul style="list-style-type: none"> <li>• More information provided to citizens will increase their understanding of City functions</li> <li>• Knowledge of events in the City will lead to increased participation and attendance</li> <li>• Citizens want to experience a sense of community and to be a part of their community</li> </ul>

**Full Time Equivalents (FTEs): 2**



### FY 2010-2011 GOALS AND OBJECTIVES

**Goal #1**

**Protect the Sense of Community**

**Department Goals**

*Provide accessible and impactful Information for all citizens and residents  
Increase overall civic engagement by the community*

**Objectives**

- Objective 1: Revamp the City publication program to increase ‘public information awareness satisfaction Index’ from **68%** to **71%** by September 2011.
- Objective 2: Develop a civic engagement program to increase the ‘attended a meeting of local elected official/other local public meeting index’ from **24%** to **30%** by September 2011.

## Performance Indicators

**Public Information Awareness Satisfaction Index** - Represents an average rating of combined annual citizen survey ratings on how well does the City perform in the area of media and public information relations (represents a **68%** average rating of the following metrics)

- **Read Winter Garden Newsletter Citizen Survey Index (increase from 83% to 87%)** – Percentage citizens who read Winter Garden's Newsletter publication
- **Visited the City of Winter Garden Website Citizens Survey Index (62% to 65%)** – Percentage of citizens who visit the City's website
- **Public Information Services Citizens Survey Index ( 58% to 60%)** – Percentage of citizens who feel satisfied with the public information services

**Attended a Meeting of Local Elected Official/Other Local Public Meeting Index** – Percentage of citizens who attended a local government public meeting per the citizen survey

## Goal #2

### Support Public Education and Learning Opportunities

#### Department Goal

*Continue partnering with local schools*

#### Objective

- Objective 1: Enhance school partnerships through the West Orange Consortium to achieve a 'City participation in schools' rating of **85%** by September 2011.

## Performance Indicators

**City Participation in Schools Rating** – Percentage of principals who rated the City's participation in local public schools (that Winter Garden children attend) as good or excellent (on a 5pt scoring scale) determined by the use of surveys

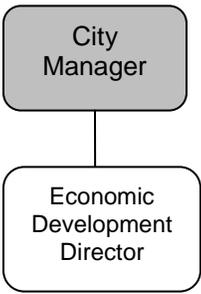
## KEY PERFORMANCE INDICATORS & TARGETS

Key Performance Indicators	FY 08/09 Actual	FY 09/10 Actual	FY 10/11 Target
<b>CUSTOMER SERVICE INDICATORS</b>			
<b>Public Information Awareness Satisfaction Index</b>	68%	N/A	71%
Read Winter Garden Newsletter Citizen Survey Index	83%	N/A	87%
Visited the City of Winter Garden Website Citizens Survey Index	62%	N/A	65%
Public Information Services Citizens Survey Index	58%	N/A	60%
<b>Attended a Meeting of Local Elected Official/Other Local Public Meeting Index</b>	24%	N/A	30%
<b>City Participation in Schools Rating</b>	N/A	N/A	85%

**ECONOMIC DEVELOPMENT DEPARTMENT  
BUSINESS PLAN & PERFORMANCE INDICATORS**

<p><b>MISSION STATEMENT:</b> Promote a sustainable and thriving economy that maintains a prosperous business community that yields diverse job opportunities.</p>	<p><b>CORE FUNCTIONS:</b></p> <ul style="list-style-type: none"> <li>• Business Recruitment</li> <li>• Economic Gardening – Business Development, Technical Assistance &amp; Partnerships</li> <li>• Downtown and Redevelopment</li> <li>• Business Marketing &amp; Promotion</li> <li>• Strategic Educational Alliances Formation</li> </ul>
<p><b>CHALLENGES:</b></p> <ul style="list-style-type: none"> <li>• Unstable economic environment, including:             <ul style="list-style-type: none"> <li>○ Tightened capital markets</li> <li>○ Weakened housing market</li> <li>○ Business contraction</li> <li>○ Diminished consumer confidence</li> <li>○ Double-digit unemployment rate</li> </ul> </li> </ul>	<p><b>BUSINESS ASSUMPTIONS:</b></p> <ul style="list-style-type: none"> <li>• Growth expected within small to mid-sized businesses</li> <li>• Growth expected in health care, green technology, digital and creative technology and retail sectors</li> <li>• Flat tax revenues and job growth</li> </ul>

**Full Time Equivalents (FTEs): 1**



**FY 2010-2011 GOALS AND OBJECTIVES**

**Goal #1**  
**Encourage a Thriving Economy**

**Department Goals**

*Provide a business-friendly environment that creates desirable and successful businesses  
Encourage entrepreneurship and business start ups to bolster commerce  
Encourage a vibrant downtown, which in turn creates a thriving City*

**Objectives**

- **Objective 1:** Develop programs that encourage successful businesses through business development, technical assistance and networking to increase ‘employment opportunity satisfaction index’ from **23%** to **35%** by September 2014.
- **Objective 2:** Develop an Economic Investment Program to achieve a business investment success rate of **80%** by September 2013.

- Objective 3: Develop a Downtown strategy to strengthen and enhance the District to achieve a downtown occupancy rate of **90%** by September 2013.

**Performance Indicators**

*Employment Opportunity Satisfaction Index – Percentage of citizens who feel positive about employment opportunities in the city*  
*Business Investment Success Rate – Total businesses who meet success criteria after City hand-off compared to total businesses involved in the Economic Investment Program( after City hand-off)*  
*Downtown Occupancy Rate – Occupied square footage compared to total square footage of Downtown District*

**Goal #2**

**Protect the Sense of Community**

**Department Goal**

*Create a marketing strategy that targets and recruits entrepreneurs and outside visitors*

**Objectives**

- Objective 1: Develop a branding strategy that provides a consistent message and image for the City to increase the ‘overall image or reputation of Winter Garden satisfaction index’ from **77%** to **82%** by September 2013.

**Performance Indicators**

*Overall Image or Reputation of Winter Garden Satisfaction Index – Percentage of citizens who feel positive about the reputation of the city*

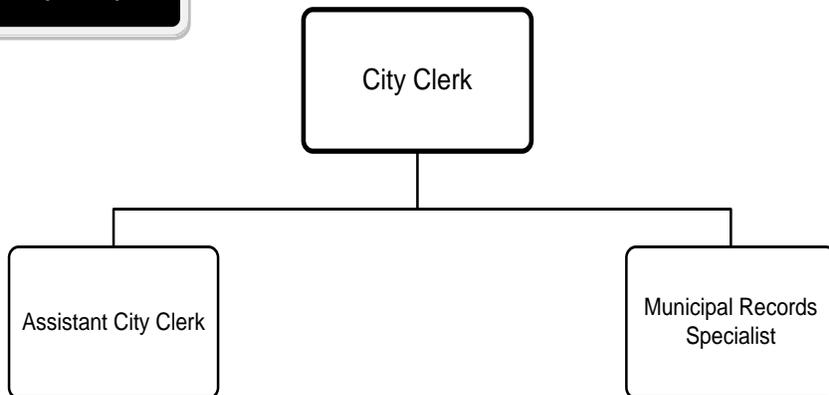
**KEY PERFORMANCE INDICATORS & TARGETS**

Performance Indicators	FY 08/09 Actual	FY 09/10 Actual	FY 10/11 Target
<b>CUSTOMER SERVICE INDICATORS</b>			
<b>Employment Opportunity Satisfaction Index</b>	23%	N/A	N/A
<b>Overall Image or Reputation of Winter Garden Satisfaction Index</b>	77%	N/A	N/A
<b>OPERATIONAL MEASURES</b>			
<b>Business Investment Success Rate</b>	N/A	N/A	N/A
<b>Downtown Occupancy Rate</b>	N/A	81%	81%

**CITY CLERK'S DEPARTMENT  
BUSINESS PLAN & KEY PERFORMANCE INDICATORS**

<p><b>MISSION STATEMENT:</b> Ensure the integrity of the legislative process, municipal elections, administrative support, disseminated information and official public documents.</p>	<p><b>CORE FUNCTIONS:</b></p> <ul style="list-style-type: none"> <li>• Proceedings management office of the legislative body</li> <li>• Custodian of the city seal, all ordinances, resolutions, and records of general or permanent character pertaining to the affairs of the city</li> <li>• Administer oaths</li> <li>• Administration of municipal elections</li> </ul>
<p><b>CHALLENGES:</b></p> <ul style="list-style-type: none"> <li>• Receiving more than anticipated records requests</li> <li>• Failure to receive information or requirements in a timely manner</li> <li>• Legislative changes which cause difficulty fulfilling records requests and managing the elections process</li> </ul>	<p><b>BUSINESS ASSUMPTIONS:</b></p> <ul style="list-style-type: none"> <li>• Prompt notification by professional organizations of statutory or administrative law changes</li> <li>• Good partnership with departments to reduce response times</li> <li>• Retain experienced staff</li> </ul>

**Full Time Equivalents (FTEs): 3**



**FY 2010-2011 GOALS AND OBJECTIVES**

**Goal #1**  
**Deliver Quality Services Equitably and Respectfully**

***Department Goal***  
*Provide requested records in the least amount of time as possible*

**Objective**

- Objective 1: Re-examine/improve the records requests process for standard requests and implement a monitoring mechanism to increase the percentage of standard requests fulfilled within 5 business days from **72%** to **80%** by September 2011.

## Performance Indicators

*Percentage of Standard Requests Fulfilled within 5 Business Days – Number of standard records requests that were received and fulfilled less than or equal to 5 business days compared to total standard records requests fulfilled throughout the fiscal year. Standard records requests are submitted by institutions or commercial entities that reflect moderate levels of detail to compile and fulfill*

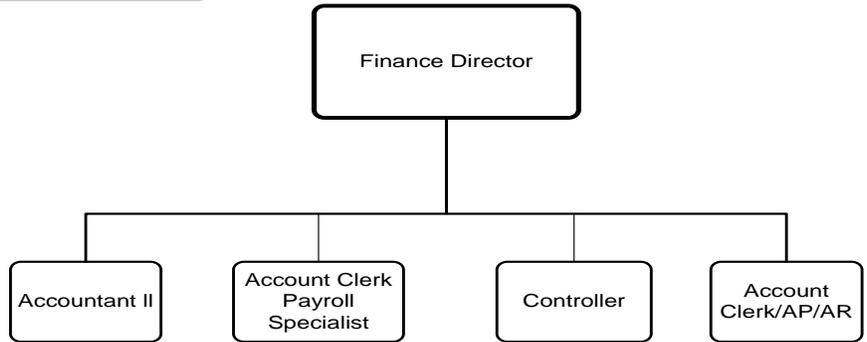
### KEY PERFORMANCE INDICATORS & TARGETS

Key Performance Indicators	FY 08/09 Actual	FY 09/10 Actual	FY 10/11 Target
<b>OPERATIONAL INDICATORS</b>			
<b>Percentage of Standard Requests Fulfilled within 5 Business Days</b>	72%	N/A	80%

## FISCAL MANAGEMENT DEPARTMENT BUSINESS PLAN & KEY PERFORMANCE INDICATORS

<p><b>MISSION STATEMENT:</b> Preserve financial wellness and the fiscal integrity of the City as well as facilitate accounting and procurement standards.</p>	<p><b>CORE FUNCTIONS:</b></p> <ul style="list-style-type: none"> <li>• Financial Management – Treasury, Management &amp; Budgeting, Accounting &amp; Controls</li> <li>• Payroll Administration</li> <li>• Accounts Payable &amp; Accounts Receivable</li> </ul>
<p><b>CHALLENGES:</b></p> <ul style="list-style-type: none"> <li>• Unfavorable legislative changes</li> <li>• Declining property values</li> <li>• Economic instability of the state and nation</li> <li>• Declining Federal and State funding</li> </ul>	<p><b>BUSINESS ASSUMPTIONS:</b></p> <ul style="list-style-type: none"> <li>• Favorable audited financial statements</li> <li>• Sufficient revenue will be available to maintain current service levels</li> </ul>

**Full Time Equivalents (FTEs): 5**



### FY 2010-2011 GOALS AND OBJECTIVES

**Goal #1**  
**Provide Sound Fiscal Management**

**Department Goal**

*Balance the City's fiscal budget to maintain a low tax rate or millage rate*

**Objective**

- Objective 1: Create and implement the use of quarterly department financial reports for detailed budget variance analysis in order to achieve a 'revised budget to actual' variance of +/- 5% in the City's overall financials by September 30th 2011.

**Performance Indicators**

*Revised Budget to Actual Variance Percentage – Percentage difference between overall actual results and the revised budget expectations relative to the City's financials*

**Goal #2**  
**Deliver Quality Services Equitably and Respectfully**

**Department Goal**

*Enable the acquisition of alternative city funding through Federal and/or State grants*

**Objective**

- Objective 1: Develop grant writing guidelines to increase the grant award success rate from **25%** to **50%** on an annual basis by September 2012.

**Performance Indicators**

*Grant Award Success Rate – Percentage of total awarded grants to the City compared to the total grants written and submitted*  
*Grant Dollars Awarded – Total grant monies awarded to the City annually*

**Goal #3**  
**Preserve the Natural Environment**

**Department Goal**

*Purchase more green-friendly products and supplies*

**Objective**

- Objective 1: Review and implement a green initiative purchasing guideline to realize **25%** green products used/purchased throughout the City by September 2011.

**Performance Indicators**

*Percentage of Green Products Used/Purchased – Total number of eco-friendly supply products purchased (as certified by the EPA) compared to total supply products purchased*

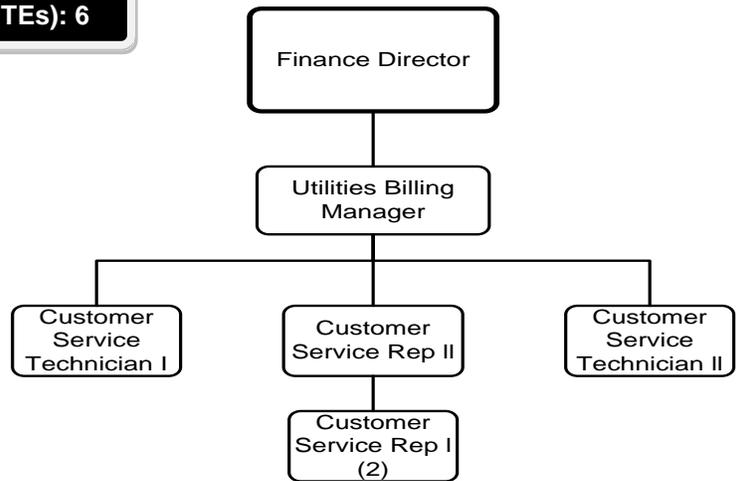
**KEY PERFORMANCE INDICATORS & TARGETS**

Key Performance Indicators	FY 08/09 Actual	FY 09/10 Actual	FY 10/11 Target
<b>FINANCIAL INDICATORS</b>			
<b>Grant Dollars Awarded</b>	\$899,405	\$88,962	\$1,000,000
<b>Revised Budget to Actual Variance (+/- Percent)</b>	N/A	N/A	+/- 5%
<b>OPERATIONAL INDICATORS</b>			
<b>Grants Award Success Rate</b>	25%	27%	35%
<b>Percentage of Green Products Used/Purchased</b>	N/A	N/A	25%

## UTILITY BILLING DEPARTMENT BUSINESS PLAN & KEY PERFORMANCE INDICATORS

<p><b>MISSION STATEMENT:</b> To provide exceptional utilities customer service and an efficient and effective billing process.</p>	<p><b>CORE FUNCTIONS:</b></p> <ul style="list-style-type: none"> <li>• Customer Service including a payment center for utility service (water, sewer, solid waste, storm water, irrigation)</li> <li>• Meter Reading management</li> <li>• Account Maintenance including set up, billing, cancellations, collections, and liens</li> </ul>
<p><b>CHALLENGES:</b></p> <ul style="list-style-type: none"> <li>• Economic pressures could adversely affect delinquencies and cut-offs</li> <li>• Perception of quality customer service could decline if current economic pressures continue</li> </ul>	<p><b>BUSINESS ASSUMPTIONS:</b></p> <ul style="list-style-type: none"> <li>• Paperless work order system available in 2010</li> <li>• Cut-off and delinquency/lien rates will remain stable</li> </ul>

**Full Time Equivalents (FTEs): 6**



### FY 2010-2011 GOALS AND OBJECTIVES

**Goal #1**

**Deliver Quality Services Equitably and Respectfully**

**Department Goal**

*Provide a responsive and consistent Utility Billing service experience*

**Objective**

- Objective 1: Improve customer service delivery through a reinforced service training initiative to achieve a service resolution satisfaction rating of **75%** on a monthly basis by September 2011.

**Performance Indicators**

*Service Resolution Satisfaction Rating – Percentage of utility billing specific calls that were rated as good or excellent by customers as determined by the use of surveys*

**Goal #2**  
**Provide Sound Fiscal Management**

**Department Goal**

*Establish collections policy and procedures to provide savings for the City*

**Objective**

- Objective 1: Develop collections policies and procedures to increase the inactive account collection rate from **42%** to **75%** on a monthly basis by September 2012.

**Performance Indicators**

***Inactive Account Collection Rate** – Percentage of inactive accounts (> 90 days past due) successfully collected-in-full compared to total inactive collectible accounts*

***Write-Off Rate** – Percentage of uncollectable inactive accounts written off (officially cancelled from accounting records) compared to total collectable or eligible inactive accounts*

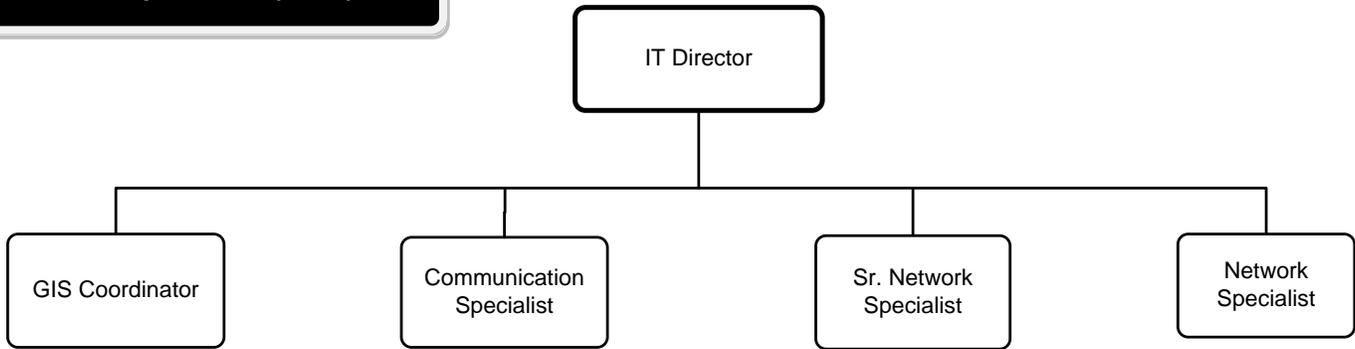
**KEY PERFORMANCE INDICATORS & TARGETS**

Key Performance Indicators	FY 08/09 Actual	FY 09/10 Actual	FY 10/11 Target
<b>CUSTOMER SERVICE INDICATORS</b>			
<b>Service Resolution Satisfaction Rating</b>	N/A	N/A	75%
<b>OPERATIONAL INDICATORS</b>			
<b>Inactive Account Collection Rate</b>	N/A	42%	55%
<b>Write-Off Rate</b>	N/A	N/A	5%

## INFORMATION TECHNOLOGY DEPARTMENT BUSINESS PLAN & KEY PERFORMANCE INDICATORS

<p><b>MISSION STATEMENT:</b> Provide timely and effective end-user support to ensure that all information and communication systems are secure, reliable and performing as expected.</p>	<p><b>CORE FUNCTIONS:</b></p> <ul style="list-style-type: none"> <li>• Integrate and support computer hardware, software, and voice technology</li> <li>• Provide quality Geographic Information Services</li> <li>• Support internal service requests</li> </ul>
<p><b>CHALLENGES:</b></p> <ul style="list-style-type: none"> <li>• Service demands may exceed staff's ability to fully meet operational needs</li> <li>• Failure to receive information or requirements in a timely manner</li> <li>• Upfront costs of IT based solutions may not always be affordable</li> </ul>	<p><b>BUSINESS ASSUMPTIONS:</b></p> <ul style="list-style-type: none"> <li>• Current security setup will adequately guard data and overall network integrity</li> <li>• Call volumes will remain at a manageable level</li> <li>• Level of staff training will be adequate for any changes in technology</li> </ul>

**Full Time Equivalents (FTEs): 5**



### FY 2010-2011 GOALS AND OBJECTIVES

**Goal #1**

**Deliver Quality Services Equitably & Respectfully**

Department Goal

*Enable City staff to be more productive in how services are delivered to the community*

**Objectives**

- Objective 1: Develop a GIS usage education and training program for City staff in an effort to realize a GIS usefulness satisfaction rating of **80%** by September 2011.
- Objective 2: Identify customer service areas of opportunity by implementing an auto-survey feature to achieve a monthly positive helpdesk ticket satisfaction rate **90%** by September 2011.

## Performance Indicators

*GIS Usefulness Satisfaction Rating – Percentage of city staff trained who are satisfied with the use of GIS to perform their job*  
*Positive Helpdesk Ticket Satisfaction Rate – Percentage of times a positively rated score (satisfied or very satisfied) occurs on a monthly basis compared to all scores submitted*

### Goal #2

#### Recruit and Develop Top Talent

##### Department Goal

*Increase city staff computer proficiency level to enable efficient and effective performance*

##### Objective

- Objective 1: Create and provide a basic Winter Garden specific computer systems training workshop (quarterly) to achieve a computer systems proficiency satisfaction rating of **80%** by September 2011.

## Performance Indicators

*Computer Systems Proficiency Satisfaction Rating – Percentage of City staff who feel satisfied with their computer usage proficiency level (90 days post training) compared to total number of City staff attended*

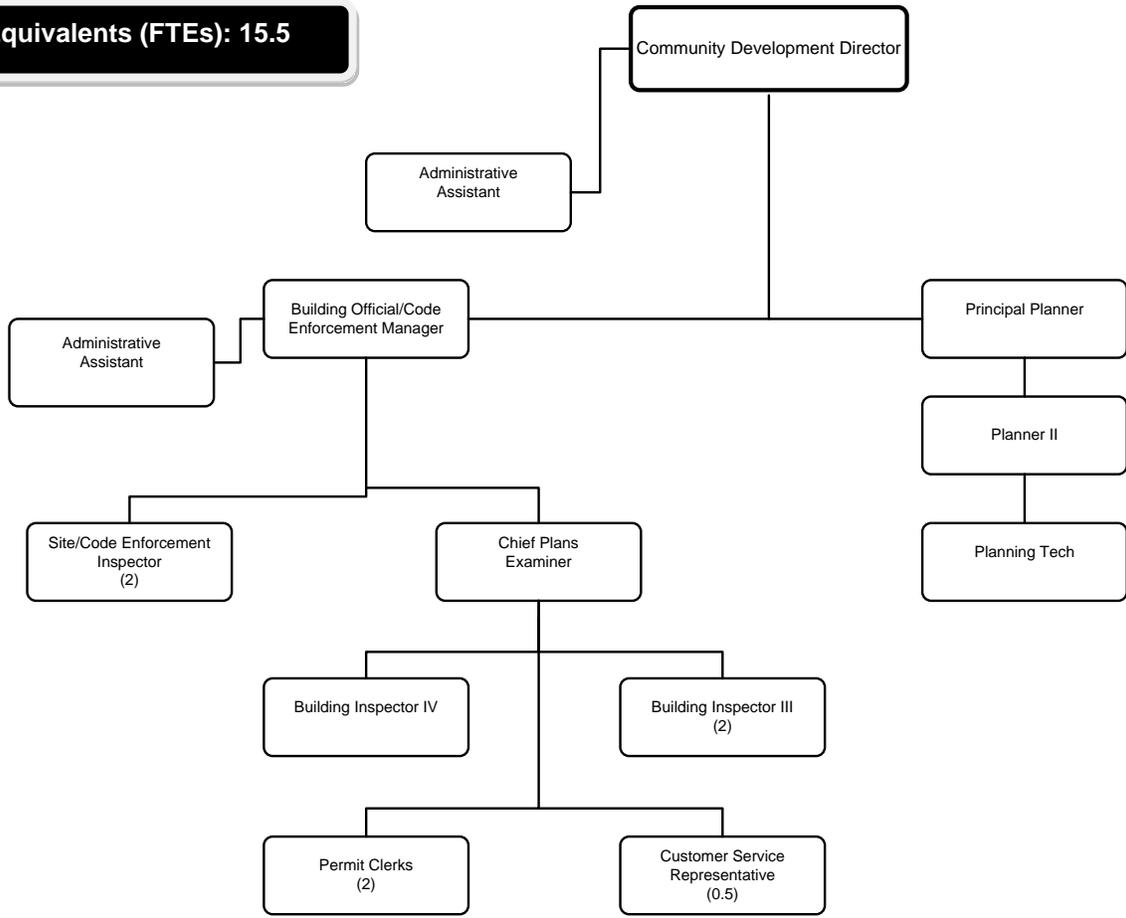
### KEY PERFORMANCE INDICATORS & TARGETS

Key Performance Indicators	FY 08/09 Actual	FY 09/10 Actual	FY 10/11 Target
<b>CUSTOMER SERVICE INDICATORS</b>			
<b>GIS Usefulness Satisfaction Rating</b>	N/A	N/A	80%
<b>Computer Systems Proficiency Satisfaction Rating</b>	N/A	N/A	80%
<b>Positive Helpdesk Ticket Satisfaction Rate</b>	N/A	N/A	90%

# COMMUNITY DEVELOPMENT DEPARTMENT BUSINESS PLAN & KEY PERFORMANCE INDICATORS

<p><b>MISSION STATEMENT:</b> To grow a sustainable City while preserving and enhancing both its natural and built environments.</p>	<p><b>CORE FUNCTIONS:</b></p> <ul style="list-style-type: none"> <li>• Oversee Development Review of Land Development Projects</li> <li>• Maintain City's Comprehensive Plan</li> <li>• Maintain and update City's development codes</li> <li>• Review building plans</li> <li>• Issue building permits</li> <li>• Conduct building inspections</li> <li>• Enforce City codes</li> <li>• Collect business taxes</li> </ul>
<p><b>CHALLENGES:</b></p> <ul style="list-style-type: none"> <li>• DCA's finding of non-compliance of the City's Comprehensive Plan</li> <li>• Legislative growth management mandates</li> <li>• Potential unfavorable effects of Hometown Democracy (Amendment 4 – 2010) on City's Comprehensive Plan</li> <li>• Declining economy's effect on development and re-development</li> </ul>	<p><b>BUSINESS ASSUMPTIONS:</b></p> <ul style="list-style-type: none"> <li>• Funding levels for staff and equipment needs will remain as expected</li> <li>• Political support in place to grow community in a responsible manner</li> <li>• Necessary tools will be available to enable an effective and efficient Development Review Process</li> </ul>

**Full Time Equivalents (FTEs): 15.5**



# FY 2010-2011 GOALS AND OBJECTIVES

## Goal #1

### Improve and Maintain Mobility

#### Department Goal

*Increase transportation alternatives throughout the City*

#### Objective

- Objective 1: Prepare multi-modal mobility plan to increase 'traffic flow on major streets satisfaction index' from **58%** to **65%** by September 2013.

#### Performance Indicators

*Traffic Flow on Major Streets Satisfaction Index – Percentage of citizens who feel positive about traffic movement throughout the city*

## Goal #2

### Encourage a Thriving Economy

#### Department Goal

*Provide a user friendly environment to promote desirable businesses in the community*

#### Objectives

- Objective 1: Implement a comprehensive service based permitting fee schedule to increase the permitting revenue to expense ratio from **78%** to **87%** on a monthly basis by September 2011.
- Objective 2: Improve Building process for plan review and permitting to reduce average overall permitting turnaround time by **38%** from **29** days to **18** days by September 2011.

#### Performance Indicators

*Permitting Revenue to Expense Ratio – Total permit fees received compared to cost of issuing permits*

*Average Overall Permitting Turnaround Time – Time taken to turnaround commercial and residential permit requests from application to permit issuance*

*Average Commercial Permitting Turnaround Time – Overall permitting turnaround time for commercial applications only*

*Average Residential Permitting Turnaround Time – Overall permitting turnaround time for residential applications only*

### Goal #3

#### Protect the Sense of Community

##### Department Goal

*Protect historic areas of the City (commercial and residential areas)*

##### Objective

- Objective 1: Develop a communications plan to create awareness of the architectural overlay ordinance to achieve an overall city-wide historic awareness rating of **80%** by September 2011.

##### Performance Indicators

*Historic Awareness Rating – Average survey score on a 0-100% scale that measures the number of citizens and contractors aware of the historic architecture overlay ordinance*

### Goal #4

#### Preserve the Natural Environment

##### Department Goal

*Increase natural land areas throughout the City*

##### Objective

- Objective 1: Include policies in the City's Comprehensive Plan to increase the 'preservation of natural land areas satisfaction index' from **53%** to **70%** by September 2013.

##### Performance Indicators

*Preservation of Natural Land Areas Satisfaction Index – Percentage of Citizens who feel positive about Winter Garden's preservation of open space, farmlands and greenbelts*

### Goal #5

#### Provide an Attractive Community

##### Department Goal

*Improve the aesthetics of both public and private areas of the City*

##### Objective

- Objective 1: Revamp code enforcement efforts to increase the 'code enforcement satisfaction index' from **36%** to **42%** by September 2011.

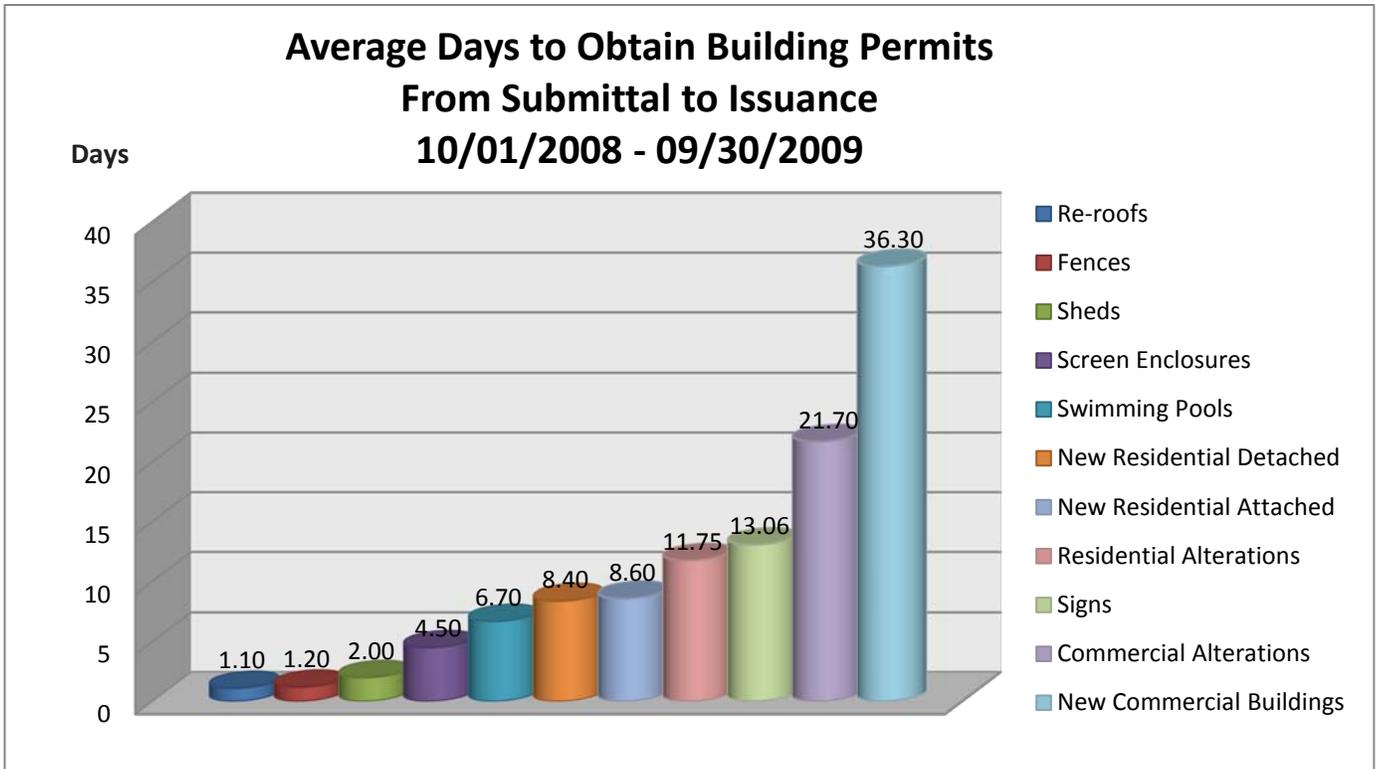
##### Performance Indicators

*Code Enforcement Satisfaction Index – Percentage of citizens who feel positive about the enforcement of the City's Code throughout Winter Garden*

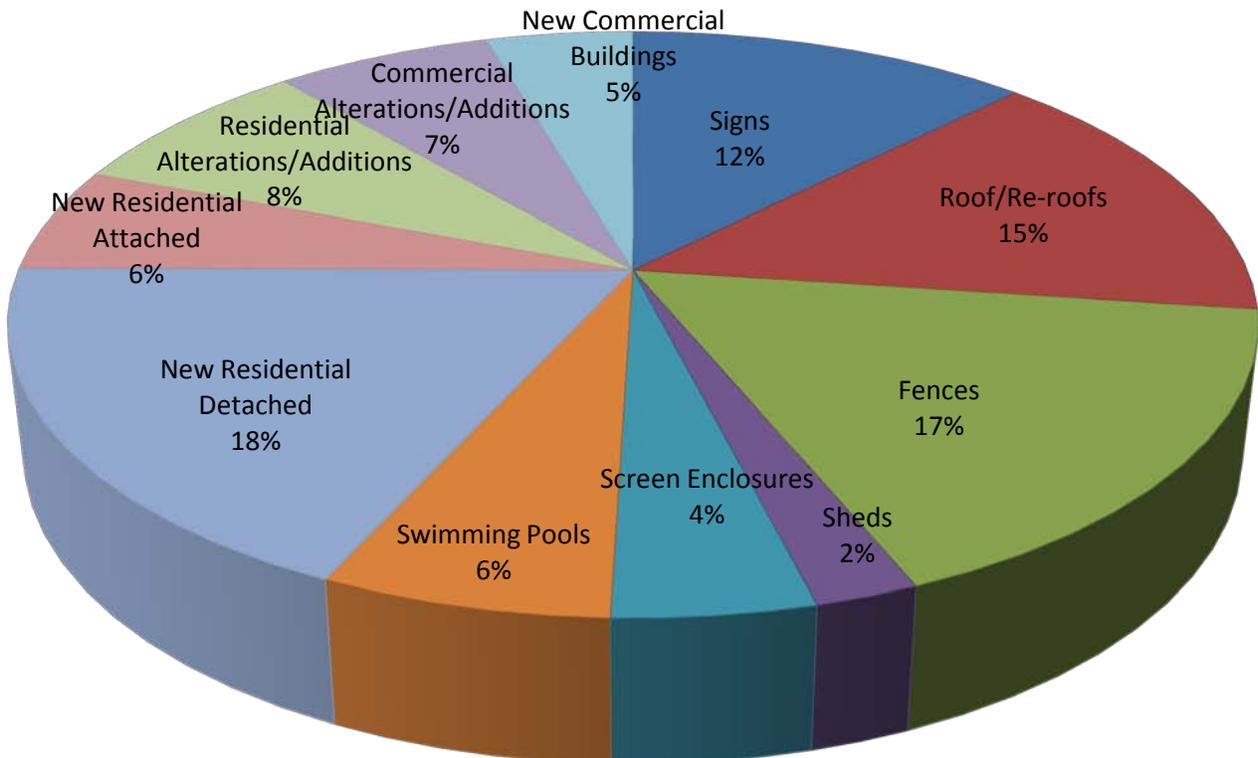
## KEY PERFORMANCE INDICATORS & TARGETS

Key Performance Indicators	FY 08/09 Actual	FY 09/10 Actual	FY 10/11 Target
<b>CUSTOMER SERVICE INDICATORS</b>			
Traffic Flow on Major Streets Satisfaction Index	58%	N/A	N/A
Historic Awareness Survey Rating	N/A	N/A	80%
Preservation of Natural Land Areas Satisfaction Index	53%	N/A	70%
Code Enforcement Satisfaction Index	36%	N/A	42%
<b>FINANCIAL INDICATORS</b>			
Permitting Expense to Revenue Ratio	78%	78%	87%
<b>OPERATIONAL INDICATORS</b>			
Avg. Overall Permitting Turnaround Time (days)	38	29	18
Avg. Commercial Permitting Turnaround Time (days)	67	61	29
Avg. Residential Permitting Turnaround Time (days)	23	14	7

## OTHER RELEVANT INDICATORS

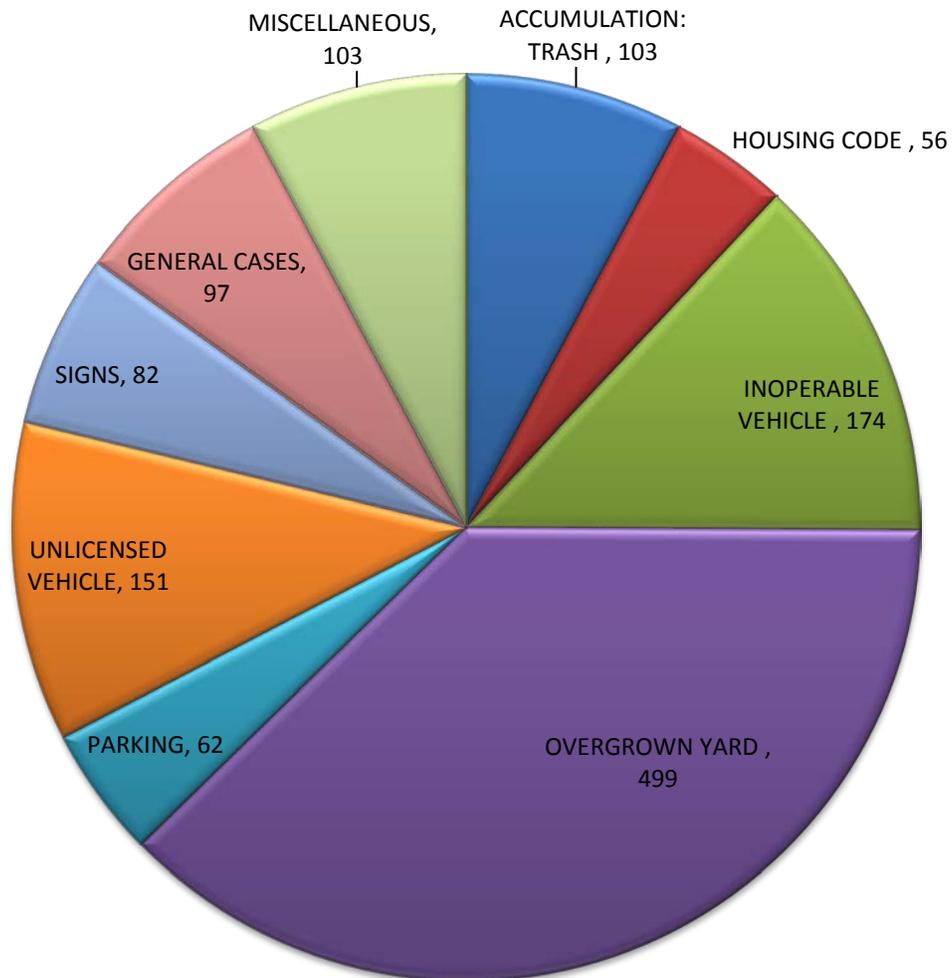


### Building Permits - Issued By Type 10/01/2008 - 09/30/2009



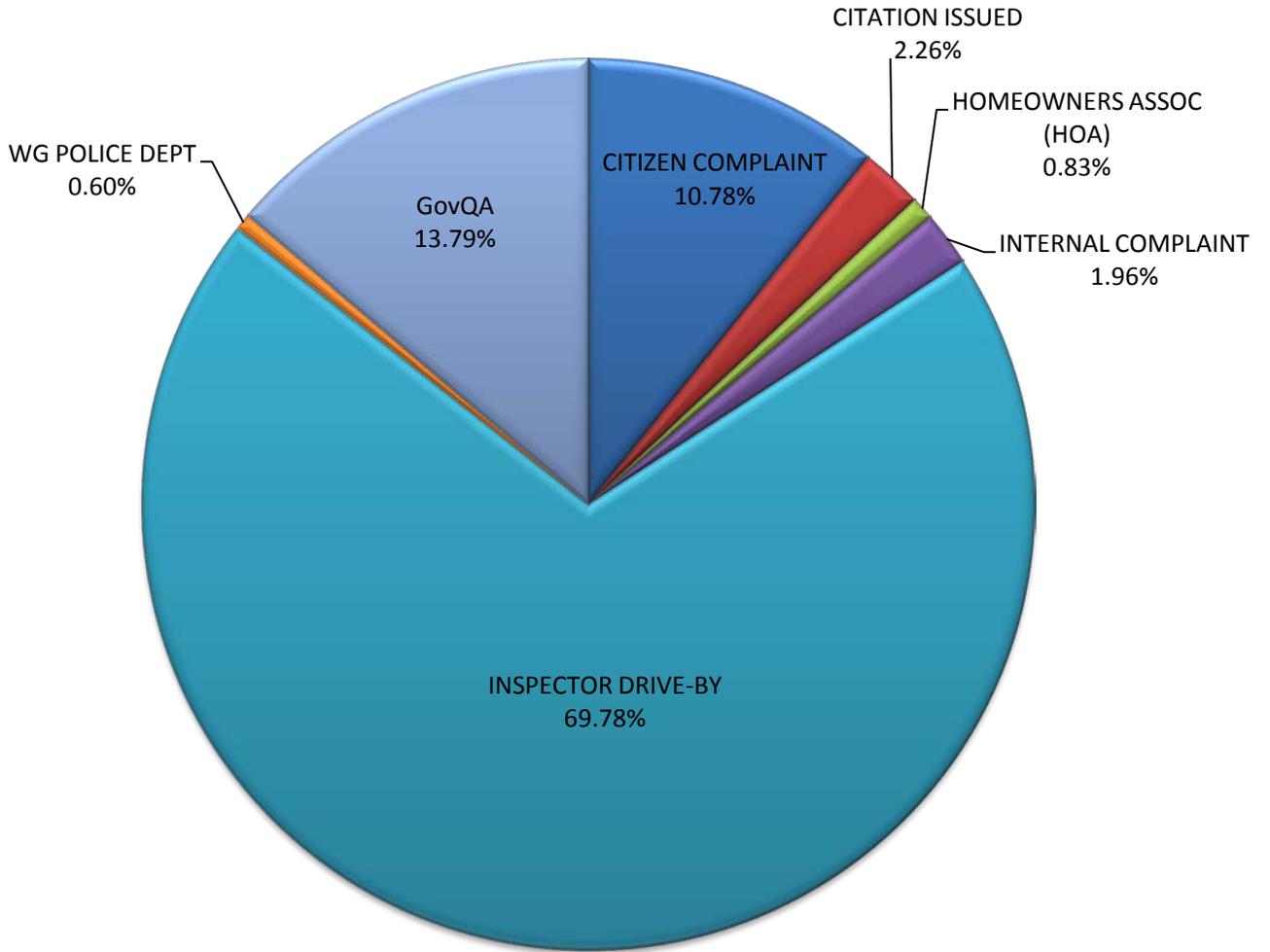
## OTHER RELEVANT INDICATORS

### CODE ENFORCEMENT CASES BY TYPE 10/01/2008 TO 09/30/2009



\* CASES SHOWN DO NOT INCLUDE PICK UP OF ILLEGAL SNIPE SIGNS (APPROX. 100 PER WEEK).

**ORIGINATION OF CODE ENFORCEMENT CASES  
10/01/2008 TO 09/30/2009**

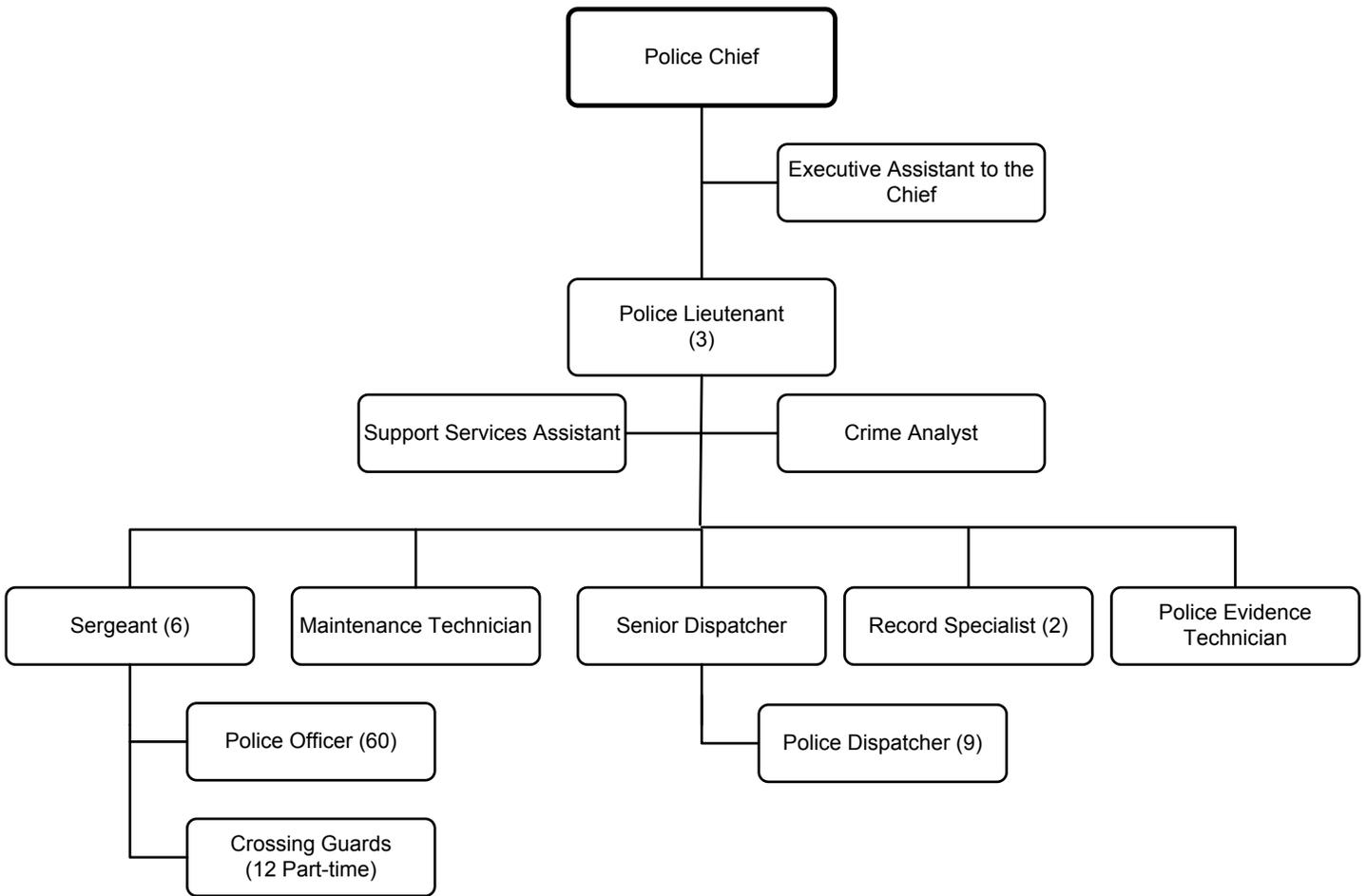


# POLICE DEPARTMENT

## BUSINESS PLAN & KEY PERFORMANCE INDICATORS

<p><b>MISSION STATEMENT:</b> Create safe communities by building partnerships to prevent crime and utilizing modern technology to target criminal activities.</p>	<p><b>CORE FUNCTIONS:</b></p> <ul style="list-style-type: none"> <li>• Patrol</li> <li>• Criminal Investigations</li> <li>• Community Oriented Policing</li> <li>• Forensics</li> <li>• Dispatch (911 and Non-Emergency Services)</li> </ul>
<p><b>CHALLENGES:</b></p> <ul style="list-style-type: none"> <li>• Prolonged economic pressures could increase crime and negatively affect police resources</li> <li>• Citizen's apathy towards public safety initiatives</li> <li>• Increased traffic crashes due to road construction on major arteries</li> </ul>	<p><b>BUSINESS ASSUMPTIONS:</b></p> <ul style="list-style-type: none"> <li>• Citizens will respond favorably to outreach efforts</li> <li>• Economy will stabilize</li> <li>• Staffing levels will remain</li> <li>• Sufficient forfeiture revenue to support 'at risk youth' programs</li> </ul>

**Full Time Equivalent (FTEs): 93**



## FY 2010-2011 GOALS AND OBJECTIVES

### Goal #1

#### Ensure a Safe Community

#### Department Goal

*Increase sense of safety throughout downtown and all residential communities*

#### Objectives

- Objective 1: Identify and address crime trends to improve the perceived 'safety from property crime index' from **51%** to **56%** by September 2011.
- Objective 2: Expand Crime Prevention initiatives to improve the 'crime prevention index' from **60%** to **66%** by September 2011.
- Objective 3: Enlist additional community members to assist with the neighborhood watch program to improve the 'average safety in your neighborhood index' from **80%** to **85%** by September 2011.
- Objective 4: Improve patrol presence and activity throughout the downtown district to increase the overall 'safety in downtown Winter Garden after dark index' from **68%** to **85%** by September 2011.

#### Performance Indicators

*Safety from Property Crimes Index – Percentage of citizens who feel safe from property crimes*  
*Crime Prevention Index – Percentage of citizens who feel positive about crime prevention efforts throughout the City*  
*Average Safety in Your Neighborhood Index – Combined percentage rating of citizens who feel positive about safety in their neighborhood during the day and after dark*  
*Safety in Downtown Winter Garden After Dark Index – Percentage of citizens (residents and merchants) who feel safe after dark in Winter Garden's downtown district*

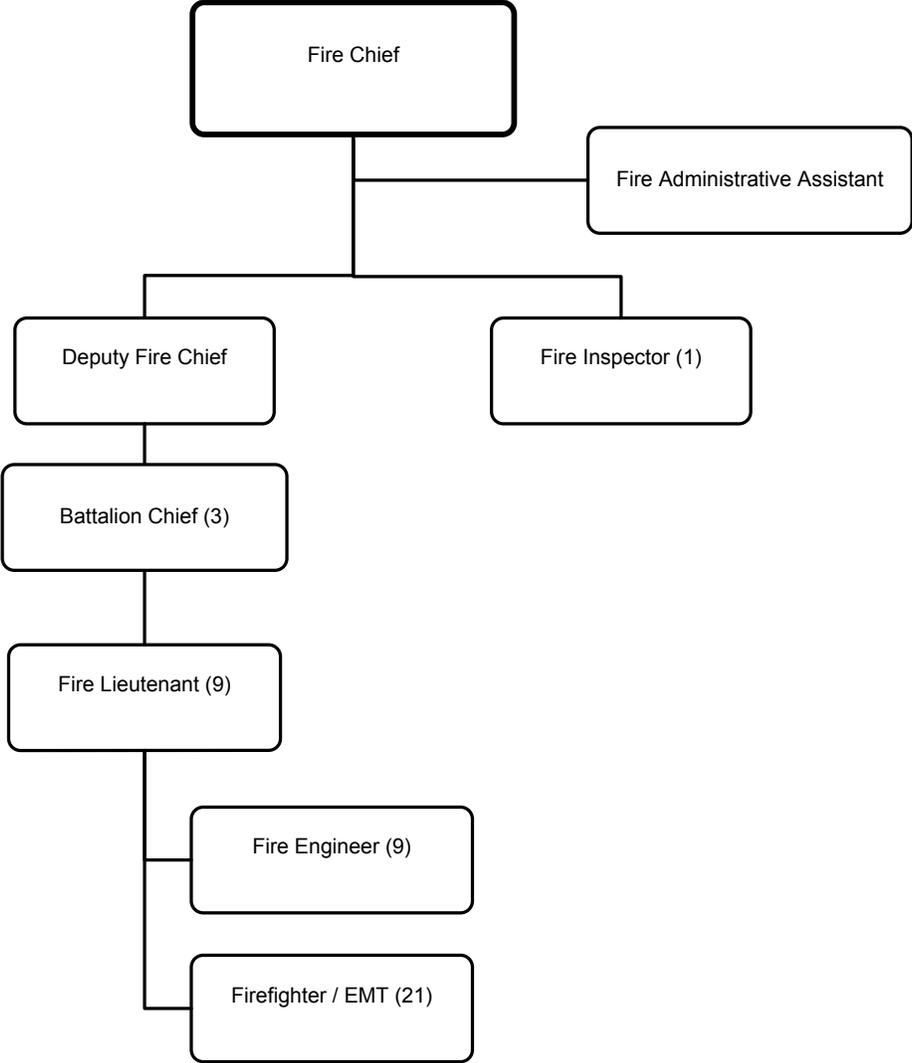
### KEY PERFORMANCE INDICATORS & TARGETS

Key Performance Indicators	FY 08/09 Actual	FY 09/10 Actual	FY 10/11 Target
<b>CUSTOMER SERVICE INDICATORS</b>			
<b>Safety From Property Crime Index</b>	51%	N/A	56%
<b>Crime Prevention Index</b>	60%	N/A	66%
<b>Average Safety in Your Neighborhood Index</b>	80%	N/A	85%
<b>Safety in Downtown Winter Garden after Dark Index</b>	68%	N/A	85%

# FIRE/RESCUE DEPARTMENT BUSINESS PLAN & KEY PERFORMANCE INDICATORS

<p><b>MISSION STATEMENT:</b> Protect life and property from fire and other emergencies within our community through public education, fire code management, and timely responses to incidents.</p>	<p><b>CORE FUNCTIONS:</b></p> <ul style="list-style-type: none"> <li>Fire, medical, and other incident responses</li> <li>Fire inspections</li> <li>Emergency Preparedness</li> </ul>
<p><b>CHALLENGES:</b></p> <ul style="list-style-type: none"> <li>Insufficient funding to maintain service levels in a poor economy</li> <li>Inability to implement creative staffing solutions due to inexperienced employees</li> </ul>	<p><b>BUSINESS ASSUMPTIONS:</b></p> <ul style="list-style-type: none"> <li>Sufficient funding to accomplish the goals of the department</li> <li>Reliable dispatching/communication services</li> <li>Citizens will respond well to outreach efforts</li> </ul>

**Full Time Equivalents (FTEs): 47**



## FY 2010-2011 GOALS AND OBJECTIVES

### Goal #1

#### Ensure a Safe Community

#### Department Goal

*Protection and preservation of life and property*

#### Objectives

- Objective 1: Improve the 'emergency preparedness satisfaction index' from **58%** to **65%** through expanded Zimek System training and development and implementation of a fire hydrant inspection program by September 2011.
- Objective 2: Improve the 'fire prevention & education satisfaction index' from **71%** to **76%** by developing and launching a fire prevention outreach campaign conducting smoke detector inspections in all manufactured homes by September 2011.
- Objective 3: Expand the Citizen/Business Owner CPR training program to improve the 'CPR certified to citizen ratio' of **1:300** to **1:150** (where 1 individual is CPR trained and certified for every 150 vs. 300 citizens in the community) by September 2011.

#### Performance Indicators

***Emergency Preparedness Satisfaction Index** – Percentage of Citizens who feel positive about how prepared the Fire Department is for emergencies*

***Fire Prevention & Education Satisfaction Index** – Percentage of Citizens who feel positive about the Department's efforts to promote fire prevention and education*

***CPR Certified to Citizen Ratio** – The number of individuals (residents and business owners) who are CPR trained and certified compared to total Winter Garden residents in any given year (Total City population divided by total number of CPR certified individuals)*

### KEY PERFORMANCE INDICATORS & TARGETS

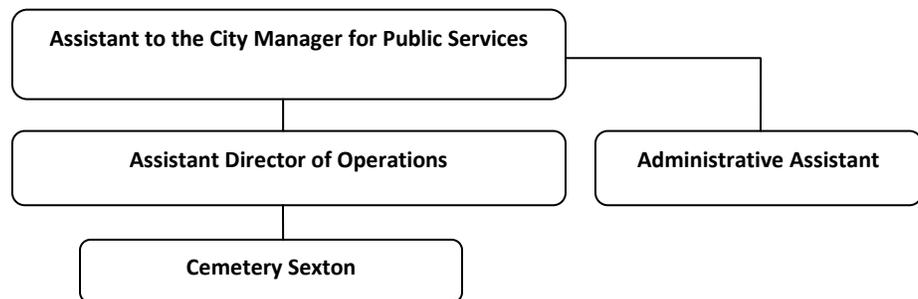
Key Performance Indicators	FY 08/09 Actual	FY 09/10 Actual	FY 10/11 Target
<b>CUSTOMER SERVICE INDICATORS</b>			
<b>Emergency Preparedness Satisfaction Index</b>	58%	N/A	65%
<b>Fire Prevention &amp; Education Satisfaction Index</b>	71%	N/A	76%
<b>OPERATIONAL INDICATORS</b>			
<b>CPR Certified to Citizen Ratio</b>	N/A	1:300	1:150

**PUBLIC SERVICES DEPARTMENT  
ADMINISTRATION/CEMETERY DIVISIONS  
BUSINESS PLAN & KEY PERFORMANCE INDICATORS**

<p><b>MISSION STATEMENT:</b>  <u>Administration:</u> To facilitate the provision and maintenance of high quality infrastructure to efficiently deliver safe, reliable and responsive services.  <u>Cemetery:</u> To compassionately assist family members with the planning of cemetery needs of our customers.</p>	<p><b>CORE FUNCTIONS:</b></p> <ul style="list-style-type: none"> <li>• Management of Public Services Divisions</li> <li>• Liaison to State &amp; Federal Regulatory Agencies</li> <li>• Assist with cemetery needs and maintain attractive cemetery grounds</li> </ul>
<p><b>CHALLENGES:</b></p> <ul style="list-style-type: none"> <li>• Less than desirable relationship with Orange County</li> <li>• Reliance on State and Federal Regulatory Agencies for approvals (permits and other requirements)</li> <li>• Declining Impact Fee funding for roadway and utility projects</li> </ul>	<p><b>BUSINESS ASSUMPTIONS:</b></p> <ul style="list-style-type: none"> <li>• Approval of new water, stormwater, and wastewater rates in fiscal year 2010.</li> <li>• Implementation of Phase II Reclaimed Water Project</li> </ul>

**Administration  
Full Time Equivalents (FTEs): 3**

**Cemetery  
Full Time Equivalents (FTEs): 1**



**FY 2010-2011 GOALS AND OBJECTIVES**

**Goal #1**

**Preserve the Natural Environment**

**Department Goal**

*More environmentally friendly city focused on reducing septic discharge and ground water withdrawals*

**Objectives**

- Objective 1: Reduce volume of pollution from septic tanks to Lake Apopka by developing a long range plan for reducing the number of septic tanks within the City's service area by **16%** from **618 septic tanks (148,320** gallon per day) to **518 septic tanks (124,320** gallons per day) by September 2015.

- Objective 2: Create water reduction project plan to reduce the volume of ground water withdrawals by **18%** from **2,229** to **1,819** annually by September 2011.

### Performance Indicators

*Number of Septic Tanks – Count of septic tanks used by households within the City’s service area*  
*Volume of Septic Tank Waste – Number in gallons of septic water flowing from residential septic tanks in the City*  
*Volume of Ground Water Withdrawals – Number of million gallons of water being pumped out of the aquifer by the City*

## Goal #2

### Provide Sound Fiscal Management

#### Department Goal

*City capital improvements provided at a low cost*

#### Objective

- Objective 1: Develop and execute a plan to acquire external funding through grants, federal appropriations and other sources to facilitate infrastructure improvements throughout the City by achieving a capital improvements external funding ratio of **11%** by September 2012.

### Performance Indicators

*Capital Improvements External Funding Ratio – Percentage of external funding received for capital improvements compared to total capital cost required*  
*Capital Improvements External Funding Received – Monetary value received from external sources to fund capital projects*

## Goal #3

### Maintain Quality Services and Infrastructure

#### Department Goal

*Reduce flooding incidents from adverse weather conditions*

#### Objective

- Objective 1: Develop and implement a Stormwater Master Plan to reduce severe flooding incidents by **75%** from **24** incidents to **6** incidents by September 2013.

### Performance Indicators

*Total Number of Severe Flooding Incidents – Number of times water collection occurs and results in damage to personal and real property*

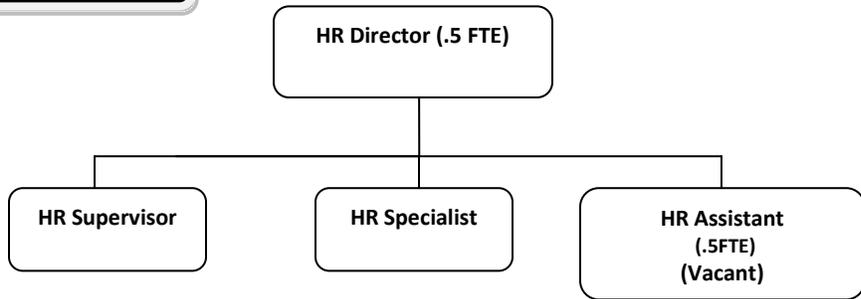
## KEY PERFORMANCE INDICATORS & TARGETS

Key Performance Indicators	FY 08/09 Actual	FY 09/10 Actual	FY 10/11 Target
<b>FINANCIAL INDICATORS</b>			
<b>Capital Improvements External Funding Ratio</b>	N/A	N/A	N/A
<b>Capital Improvements External Funding Received</b>	N/A	N/A	N/A
<b>OPERATIONAL INDICATORS</b>			
<b>Number of Septic Tanks</b>	618	618	618
<b>Volume of Septic Tank Waste (in gallons/day)</b>	148,320	148,320	148,320
<b>Volume of Ground Water Withdrawals (in million gallons)</b>	2,229	2,192	1,819
<b>Total Number of Flooding Incidents</b>	24	14	14

## HUMAN RESOURCES DIVISION BUSINESS PLAN & KEY PERFORMANCE INDICATORS

<p><b>MISSION STATEMENT:</b> To recruit, retain, develop and support a diverse workforce.</p>	<p><b>CORE FUNCTIONS:</b></p> <ul style="list-style-type: none"> <li>• Recruitment and Retention</li> <li>• Employee Support Services</li> <li>• Organizational Development</li> <li>• Employee Relations</li> <li>• Risk Management</li> </ul>
<p><b>CHALLENGES:</b></p> <ul style="list-style-type: none"> <li>• Uncertainty of healthcare cost increases</li> <li>• Excessive turnover</li> <li>• Insufficient recognition and incentives to motivate employees</li> <li>• Difficulty improving efficiency due to lack of an HR management system</li> <li>• Loss of key personnel</li> </ul>	<p><b>BUSINESS ASSUMPTIONS:</b></p> <ul style="list-style-type: none"> <li>• Employees will want to continue to learn and improve skills if given the opportunity</li> <li>• Will have the resources to continue rewarding employees for high performance levels</li> </ul>

**Full Time Equivalents (FTEs): 3**



### FY 2010-2011 GOALS AND OBJECTIVES

**Goal #1**

**Recruit and Develop Top Talent**

**Department Goals**

*Recruit and select high quality candidates for all positions  
Increase development opportunities for City employees*

**Objectives**

- Objective 1: Improve the overall recruitment and on-boarding procedures to reduce the turnover rate from **11.2%** to **9%** by September 2011.
- Objective 2: Develop training to increase level of general employee knowledge to achieve a test pass rate of at least **80%** by September 2011.
- Objective 3: Increase employee knowledge on HR specific information by developing a computer based FAQ site to decrease HR staff FAQ time by **50%** from an estimated **12** hours per week to **6** hours per week by September 2011.

## Performance Indicators

**Turnover Rate** – Number of FT employees lost (both voluntary and involuntary) compared to total number of FT employees  
**Test Pass Rate** – Number of employees who took a training class and earned a passing score on the exit exam compared to total employees who took a training class  
**HR Staff FAQ Time** – Number of hours the entire HR staff spends each week answering HR specific questions regarding forms, leave, benefits, etc. which can be found on the shared drive

### Goal #2

#### Deliver Quality Services Equitably & Respectfully

##### Department Goal

*Achieve a productive and safe workplace*

#### Objective

- Objective 1: Expand City-wide safety training efforts to decrease the total average number of lost days due to reported injury by **15%** from **32** days to **27** days by September 2011.

## Performance Indicators

**Average # of lost days due to reported injury** – Number of days an employee is unable to work due to injury reported on the job compared to total employees with reported injuries  
**# of Reported on-the-job injuries** – Number of reported injuries by an employee on the job which requires medical attention

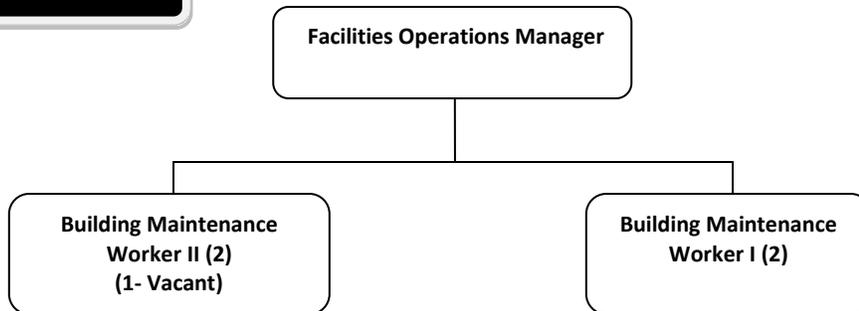
## KEY PERFORMANCE INDICATORS & TARGETS

Key Performance Indicators	FY 08/09 Actual	FY 09/10 Actual	FY 10/11 Target
<b>OPERATIONAL INDICATORS</b>			
<b>Turnover Rate</b>	7.9%	11.2%	9%
<b>Voluntary Turnover Rate</b>	6.4%	8.3%	6.3%
<b>Involuntary Turnover Rate</b>	1.5%	2.9%	2.7%
<b>Test Pass Rate</b>	N/A	N/A	80%
<b>HR Staff FAQ Time (Avg. Hours per Week)</b>	12	12	6
<b>Average number of lost days due to reported injury</b>	32	28	27
<b># of Reported On-the-Job Injuries</b>	22	32	20

## FACILITIES MANAGEMENT DEPARTMENT BUSINESS PLAN & KEY PERFORMANCE INDICATORS

<p><b>MISSION STATEMENT:</b> Enhance and maintain the appearance and safety of the City by the efficient management of its facilities.</p>	<p><b>CORE FUNCTIONS:</b></p> <ul style="list-style-type: none"> <li>• Maintenance of City facilities</li> <li>• Selection and management of products, contracts and vendors</li> <li>• Manage the City's sustainability program (also known as green initiatives)</li> </ul>
<p><b>CHALLENGES:</b></p> <ul style="list-style-type: none"> <li>• Cost of sustainability innovations</li> <li>• Lack of staff to adequately maintain facilities at desired service levels</li> <li>• Realizing higher than expected costs of maintaining facilities</li> </ul>	<p><b>BUSINESS ASSUMPTIONS:</b></p> <ul style="list-style-type: none"> <li>• Sufficient funding will be available for training, education, sustainability and maintenance</li> </ul>

**Full Time Equivalents (FTEs): 5**



### FY 2010-2011 GOALS AND OBJECTIVES

**Goal #1**

**Deliver Quality Services Equitably and Respectfully**

**Department Goals**

*Provide "best in class" customer service by completing work orders timely and effectively  
Ensure high quality janitorial services throughout the City*

**Objectives**

- Objective 1: Provide proactive customer service training to improve the facilities management satisfaction rating from **8** to **9** by September 2011.
- Objective 2: Improve project tracking and procedures to increase the percentage requests completed by due date from **93.6%** to **95%** by September 2011.
- Objective 3: Define scope and manage the City's janitorial contractors to increase the janitorial satisfaction rating from **7** in FY 2008 to **8** by September 2011.

## Performance Indicators

**Facilities Management Satisfaction Rating** – Average score measuring employee satisfaction concerning the timeliness and quality of Facilities work order service response (1-10 scale where 1=extremely dissatisfied and 10=exceeds expectations)

**% of Requests Completed by Due Date** – Number of work requests completed by due date compared to the number of work requests submitted

**Janitorial Satisfaction Rating** – Average score measuring employee satisfaction with the overall quality of janitorial services throughout the City (1-10 scale where 1=extremely dissatisfied and 10=exceeds expectations)

## Goal #2

### Preserve the Natural Environment

#### Department Goal

*Improve sustainability program to make the City more green-friendly*

#### Objective

- Objective 1: Implement energy reduction strategies to achieve an energy consumption reduction of **10,000 kWh** or **7.2 CO<sup>2</sup>e** (Greenhouse Gases Reduced) by September 2011.

#### Performance Indicators

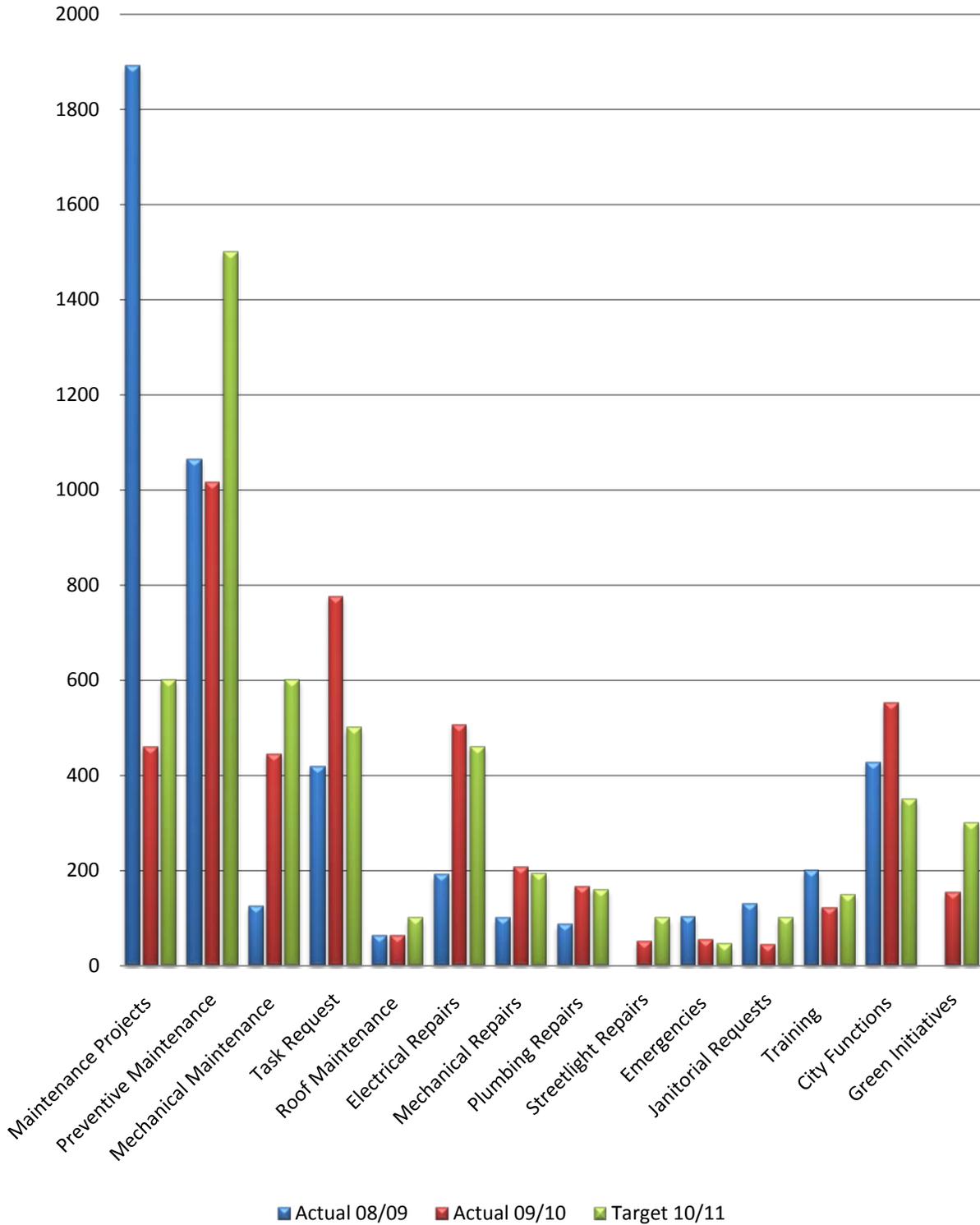
**Energy Consumption Reduction** – Total metric tons of electricity used by light fixtures, water heaters and ACs throughout the City maintained buildings as measured by converting kilowatt hours saved into the carbon footprint measure of CO<sup>2</sup>e

**Greenhouse Gases Reduced (GHG)** – Reduction of carbon footprint as measure by reduction in kilowatt hours saved

## PERFORMANCE INDICATORS & TARGETS

Key Performance Indicators	FY 08/09 Actual	FY 09/10 Actual	FY 10/11 Target
<b>CUSTOMER SERVICE INDICATORS</b>			
<b>FM Satisfaction Score</b> (1-10 scale)	8	N/A	9
<b>Janitorial Satisfaction Score</b> (1-10 scale)	7	N/A	8
<b>OPERATIONAL INDICATORS</b>			
<b>% of Requests Completed by Due Date</b>	94%	N/A	95%
<b>Energy Consumption Reduction (kWh)</b>	N/A	20,979	10,000
<b>Greenhouse Gases Reduced</b>	N/A	15.07	7.2

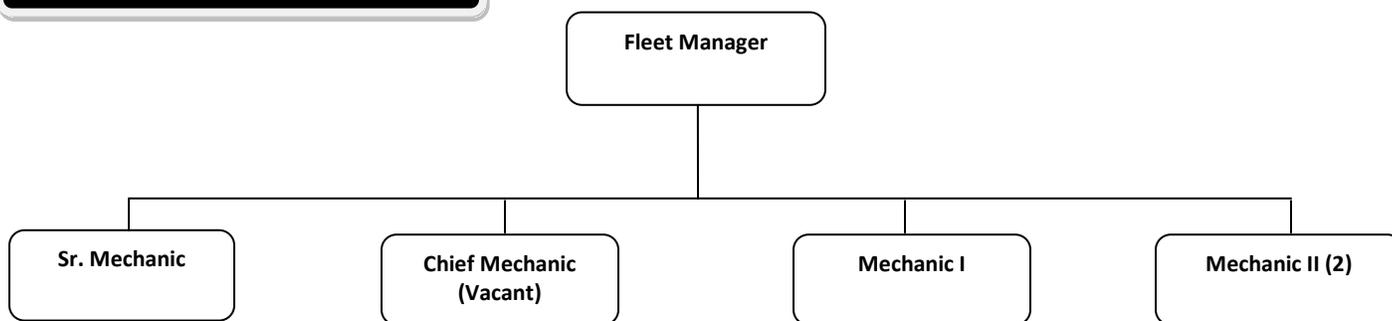
## Operational Measures



## FLEET DEPARTMENT BUSINESS PLAN & KEY PERFORMANCE INDICATORS

<p><b>MISSION STATEMENT:</b> To efficiently maintain a safe and reliable fleet of City's vehicles.</p>	<p><b>CORE FUNCTIONS:</b></p> <ul style="list-style-type: none"> <li>• Preventive maintenance and repairs of vehicles and equipment</li> <li>• Fleet management and replacement</li> </ul>
<p><b>CHALLENGES:</b></p> <ul style="list-style-type: none"> <li>• Increasing costs associated with maintaining an aging fleet</li> <li>• Skill level keeping pace with evolving technology</li> </ul>	<p><b>BUSINESS ASSUMPTIONS:</b></p> <ul style="list-style-type: none"> <li>• Vehicle replacement cycles will be increased</li> </ul>

**Full Time Equivalent (FTEs): 5**



### FY 2010-2011 GOALS AND OBJECTIVES

**Goal #1**

**Deliver Quality Services Equitably and Respectfully**

**Department Goal**

*Ensure longevity of City Vehicles*

**Objectives**

- Objective 1: Improve preventative maintenance management system to achieve a scheduled preventative maintenance adherence rate of **25%** by September 2011.

**Performance Indicators**

*Scheduled Preventative Maintenance Adherence Rate – Number of cars brought in for service within 30 days or 300 miles of required service (service required every 3 months or 3k miles) compared to total number of cars requiring preventative maintenance*

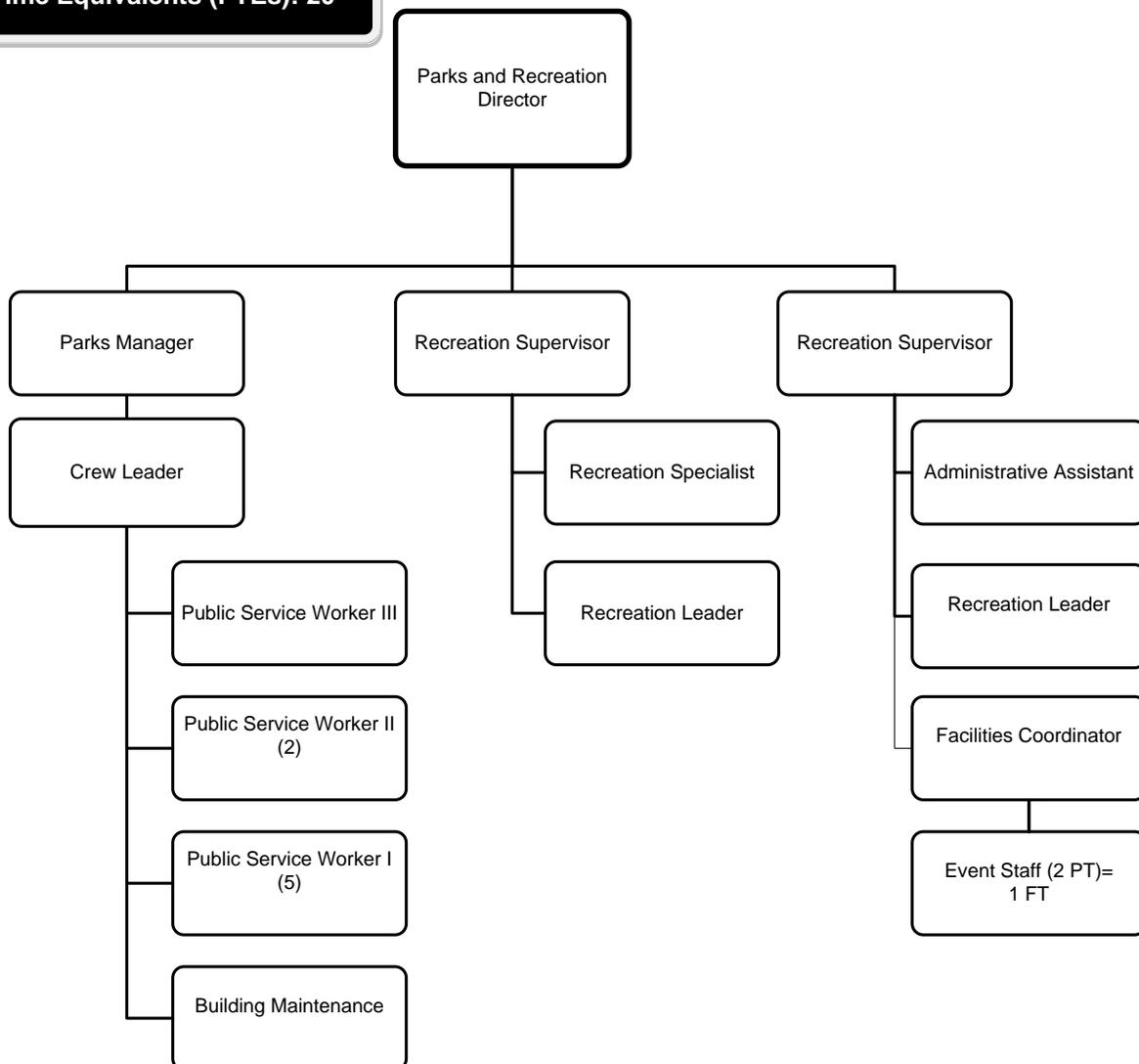
## KEY PERFORMANCE INDICATORS & TARGETS

Key Performance Indicators	FY 08/09 Actual	FY 09/10 Actual	FY 10/11 Target
<b>OPERATIONAL INDICATORS</b>			
<b>Scheduled Preventative Maintenance Adherence Rate</b>	N/A	N/A	25%

## PARKS AND RECREATION DEPARTMENT BUSINESS PLAN & KEY PERFORMANCE INDICATORS

<p><b>MISSION STATEMENT:</b> To provide first-class recreation programs, parks, and facilities desired by all customers to ensure exceptional leisure experiences.</p>	<p><b>CORE FUNCTIONS:</b></p> <ul style="list-style-type: none"> <li>Provide active and passive recreational facilities for individuals, families and local athletic groups</li> <li>Provide programs and events that cater to diverse leisure needs</li> </ul>
<p><b>CHALLENGES:</b></p> <ul style="list-style-type: none"> <li>Budget restraints could cause Parks and Recreation programs to be reduced or eliminated</li> <li>Possible lack of taxpayer support for increased athletic field space</li> <li>Insufficient demand to justify certain programs</li> </ul>	<p><b>BUSINESS ASSUMPTIONS:</b></p> <ul style="list-style-type: none"> <li>Residents and visitors will continue to have a desire to participate in recreational activities</li> <li>Availability of appropriate funding to carry out programming</li> </ul>

**Full Time Equivalents (FTEs): 20**



## FY 2010-2011 GOALS AND OBJECTIVES

### Goal #1

#### Provide Recreation, Arts and Culture

##### Department Goal

*Provide a variety of quality parks, facilities, recreational and cultural experiences*

##### Objectives

- Objective 1: Utilize target marketing strategies to increase the 'participated in a recreation program or activity satisfaction index' from **35%** to **40%** by September 2011.
- Objective 2: Improve quality of recreation programs through enhanced survey methods and analysis to improve the 'recreational opportunities satisfaction index' from **60%** to **65%** by September 2011.

##### Performance Indicators

*Participated in a Recreation Program or Activity Satisfaction Index - Percentage of citizens who have participated in a Winter Garden recreation program or activity*  
*Recreational Opportunities Satisfaction Index - Percentage of residents who view recreational opportunities as good or excellent*

### Goal #2

#### Strive For Continuous Improvement

##### Department Goal

*Achieve yearly attendance increases at public events*

##### Objective

- Objective 1: Develop and implement an improved crowd estimation methodology for public events to achieve a crowd estimation accuracy difference of greater than or equal to **10%** by September 2011.

##### Performance Indicators

*Crowd Estimation Accuracy Difference – Percentage differential realized when comparing attendance count using old vs. new methodology when estimating crowd attendance at City public events.*

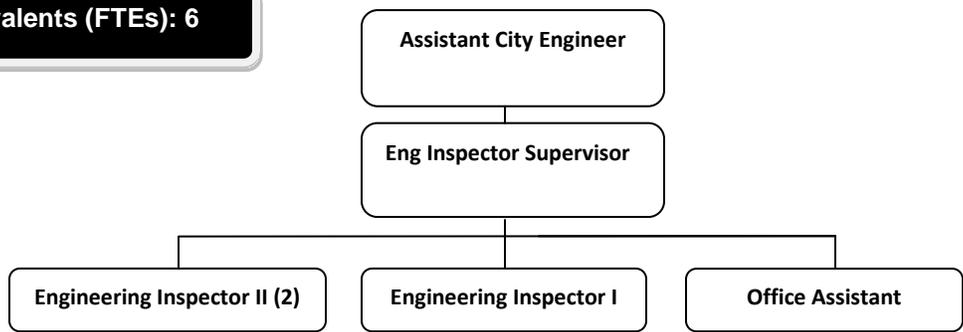
## KEY PERFORMANCE INDICATORS & TARGETS

Key Performance Indicators	FY 08/09 Actual	FY 09/10 Actual	FY 10/11 Target
<b>CUSTOMER SERVICE INDICATORS</b>			
<b>Participated in a Recreation Program or Activity Satisfaction Index</b>	35%	N/A	40%
<b>Recreational Opportunities Satisfaction Index</b>	60%	N/A	65%
<b>OPERATIONAL INDICATORS</b>			
<b>Crowd Estimation Accuracy Rate Difference</b>	N/A	N/A	10%

**PUBLIC SERVICES DEPARTMENT  
ENGINEERING DIVISION  
BUSINESS PLAN & KEY PERFORMANCE INDICATORS**

<p><b>MISSION STATEMENT:</b> Provide quality control and oversight to ensure that the City's private and public infrastructure projects are constructed in accordance with the City's specifications.</p>	<p><b>CORE FUNCTIONS:</b></p> <ul style="list-style-type: none"> <li>• Capital improvement project management</li> <li>• Construction inspection</li> <li>• Development and construction plan review</li> </ul>
<p><b>CHALLENGES:</b></p> <ul style="list-style-type: none"> <li>• Significant and unusual inclement weather</li> <li>• Contractor non-compliance with construction specifications and approved materials list</li> </ul>	<p><b>BUSINESS ASSUMPTIONS:</b></p> <ul style="list-style-type: none"> <li>• Minimal errors or omissions on construction plan documents</li> <li>• Sufficient funding for technical training</li> </ul>

**Full Time Equivalent (FTEs): 6**



**FY 2010-2011 GOALS AND OBJECTIVES**

**Goal #1  
Maintain Quality Services and Infrastructure**

**Department Goals**

*Accurately map the City's stormwater collection system  
Reduce the number of citizen stormwater complaints*

**Objectives**

- Objective 1: Establish an initiative to expand and validate the GPS verification of storm water assets in the northern Winter Garden area to achieve a GPS field-verified asset capture rate of **19.6%** or 540 of 2,744 asset features by September 2012.
- Objective 2: Improve the review and resolution of citizen stormwater complaints and requests by developing the Stormwater Action Team (SWAT) to increase the 'stormwater drainage satisfaction index' from **71%** to **80%** by September 2011.

## Performance Indicators

*GPS Field-Verified Asset Capture Rate – Number of City assets GPS validated compared to total City storm water assets*  
*Stormwater Drainage Satisfaction Index – Percentage of Citizens who feel positive about stormwater drainage*

### Goal #2

#### Deliver Quality Services Equitably & Respectfully

##### Department Goal

*Ensure material quality control and competitive bidding*

##### Objective

- Objective 1: Research and expand utility materials suppliers list to increase utility materials compliance rate from **39%** to **98%** by September 2011.

## Performance Indicators

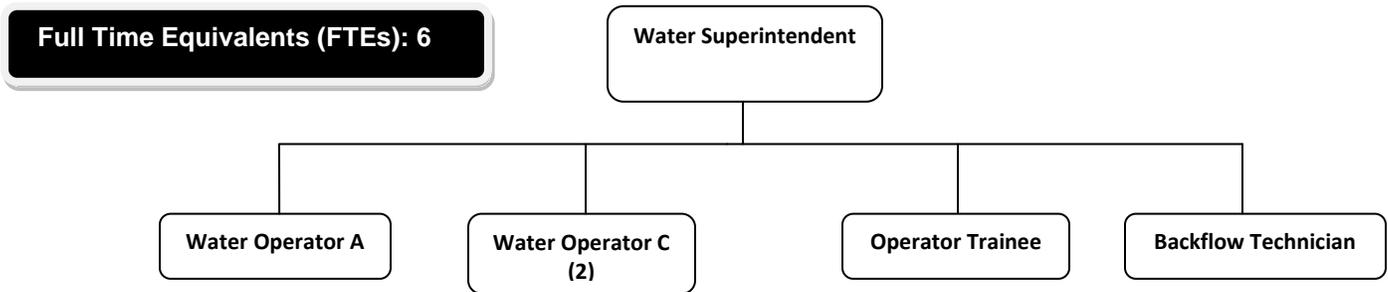
*Utility Materials Compliance Rate – Number of items on utility materials list which have at least three unique manufacturers compared to total items on utility materials list*

### KEY PERFORMANCE INDICATORS & TARGETS

Key Performance Indicators	FY 08/09 Actual	FY 09/10 Actual	FY 10/11 Target
<b>CUSTOMER SERVICE INDICATORS</b>			
<b>Stormwater Drainage Satisfaction Index</b>	71%	N/A	80%
<b>OPERATIONAL INDICATORS</b>			
<b>GPS Field-Verified Asset Capture Rate</b>	N/A	N/A	N/A
<b>Utility Materials Compliance Rate</b>	39%	39%	98%

**PUBLIC SERVICES DEPARTMENT  
WATER TREATMENT & PUMPING DIVISION  
BUSINESS PLAN & KEY PERFORMANCE INDICATORS**

<b>MISSION STATEMENT:</b> Provide quality and safe drinking water.	<b>CORE FUNCTIONS:</b> <ul style="list-style-type: none"> <li>• Provide safe drinking water</li> <li>• Maintain water system pressures and flows</li> </ul>
<b>CHALLENGES:</b> <ul style="list-style-type: none"> <li>• St. John River Water Management District requirements for Alternative Water Supply Projects</li> </ul>	<b>BUSINESS ASSUMPTIONS:</b> <ul style="list-style-type: none"> <li>• Water and Wastewater Master Plan will identify areas where additional water storage capacity is needed</li> <li>• Restoring service of elevated storage tanks will reduce pumping and power costs</li> <li>• Reduction in water consumption and production will occur through water conservation measures</li> </ul>



**FY 2010-2011 GOALS AND OBJECTIVES**

**Goal #1**

**Maintain Quality Services and Infrastructure**

**Department Goals**

*Compliance with Consumptive Use Permit  
Raise consumer confidence in the City's drinking water*

**Objectives**

- Objective 1: Launch public education program to increase the 'drinking water index' from **56%** to **66%** by September 2011.
- Objective 2: Ensure quality delivery of water services to City neighborhoods by maintaining a water pressure level of 50 psi **90% of the time** by September 2011.

**Performance Indicators**

*Drinking Water Index – Percentage of citizens who feel positive about the City's drinking water  
Percentage of time Water Pressure >= 50 psi – Percentage of times the water pressure reads at least 50 psi when conducting flow and static testing of neighborhood fire hydrants*

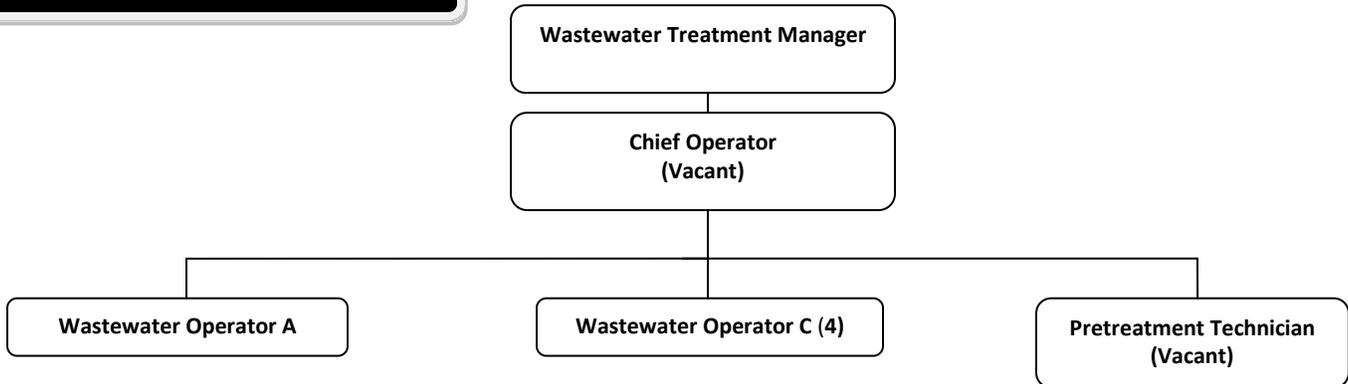
## KEY PERFORMANCE INDICATORS & TARGETS

Key Performance Indicators	FY 08/09 Actual	FY 09/10 Actual	FY 10/11 Target
<b>CUSTOMER SERVICE INDICATORS</b>			
<b>Drinking Water Index</b>	56%	N/A	66%
<b>OPERATIONAL INDICATORS</b>			
<b>Percentage of time Water Pressure &gt;= 50 psi</b>	N/A	90%	90%

**PUBLIC SERVICES DEPARTMENT  
WASTEWATER & RECLAIMED WATER DIVISION  
BUSINESS PLAN & KEY PERFORMANCE INDICATORS**

<p><b>MISSION STATEMENT:</b> To protect the natural environment through sound environmental practices with wastewater and reclaimed water treatment.</p>	<p><b>CORE FUNCTIONS:</b></p> <ul style="list-style-type: none"> <li>• Treatment of sewage to FDEP Permit levels</li> <li>• Production of reclaimed water</li> </ul>
<p><b>CHALLENGES:</b></p> <ul style="list-style-type: none"> <li>• Excessive rainfall leading to higher infiltration to the collection system</li> <li>• Reliance on third party for sludge removal</li> </ul>	<p><b>BUSINESS ASSUMPTIONS:</b></p> <ul style="list-style-type: none"> <li>• City will be able to continue to dispose of the sludge produced by the treatment plant</li> <li>• Phase two of the reclaimed water system will be operational</li> </ul>

**Full Time Equivalents (FTEs): 8**



**FY 2010-2011 GOALS AND OBJECTIVES**

**Goal #1**

**Maintain Quality Services and Infrastructure**

**Department Goal**

*Improve odor control at wastewater treatment facility*

**Objective**

- Objective 1: Conduct a study on odor control solutions to reduce odors from the wastewater treatment facility to decrease the number of odor complaints to **5** per year by September 2011.

**Performance Indicators**

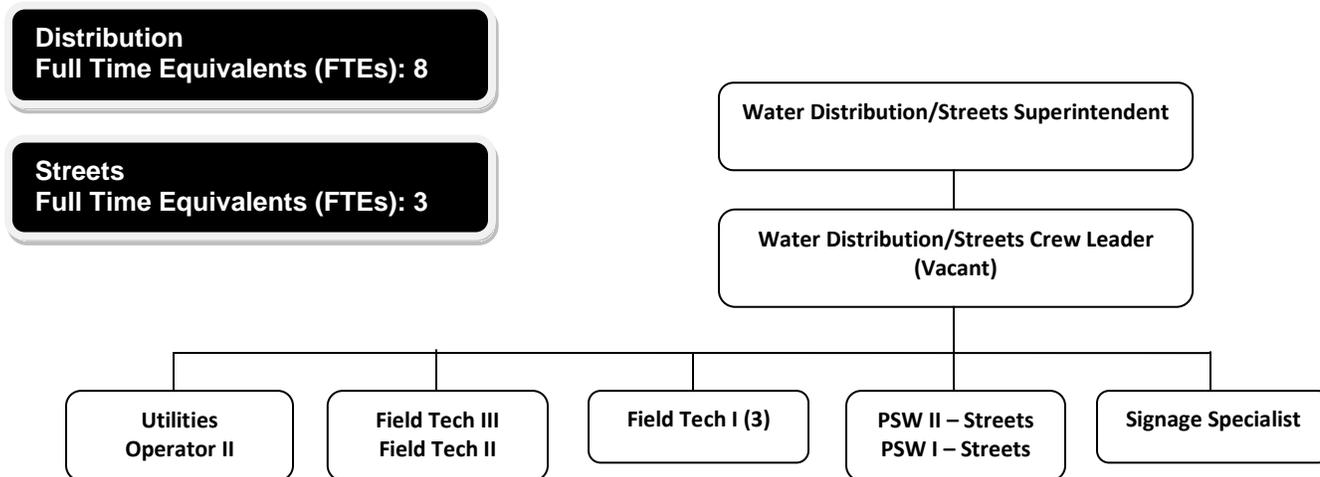
*Number of Odor Complaints – Number of unique complaints by residents regarding the smell emitted from the wastewater facility*

## KEY PERFORMANCE INDICATORS & TARGETS

Key Performance Indicators	FY 08/09 Actual	FY 09/10 Actual	FY 10/11 Target
<b>OPERATIONAL INDICATORS</b>			
<b>Number of Odor Complaints</b>	N/A	N/A	5

**PUBLIC SERVICES DEPARTMENT  
WATER & RECLAIMED WATER DISTRIBUTION/STREETS DIVISION  
BUSINESS PLAN & KEY PERFORMANCE INDICATORS**

<p><b>MISSION STATEMENT:</b>  <b>Water Distribution:</b> Consistently deliver quality potable and reclaimed water to all residents and business owners 24 hours a day and 7 days a week.  <b>Streets:</b> Preserve and improve the City's roadways and sidewalks to provide safe, durable and efficient commute.</p>	<p><b>CORE FUNCTIONS:</b></p> <ul style="list-style-type: none"> <li>• Provide reliable water services</li> <li>• Provide and maintain roadways and sidewalks</li> <li>• Maintain traffic signs, traffic lights and street lights</li> </ul>
<p><b>CHALLENGES:</b></p> <ul style="list-style-type: none"> <li>• Adverse and abnormal weather conditions</li> <li>• Possible unfavorable effects of transitioning traffic signal maintenance from Orange County Traffic Department to a private contractor</li> </ul>	<p><b>BUSINESS ASSUMPTIONS:</b></p> <ul style="list-style-type: none"> <li>• Sufficient water meter audits will be conducted to minimize lost revenues</li> <li>• Reduce costs of traffic signal maintenance by using a private contractor rather than continuing service from Orange County</li> <li>• Water and Wastewater rate adjustment will be approved in 2010</li> </ul>



**FY 2010-2011 GOALS AND OBJECTIVES**

**Goal #1**

**Improve and Maintain Mobility**

**Department Goal**

*Improve automobile transportation and pedestrian infrastructure*

**Objectives**

- Objective 1: Develop and implement a street surface improvement plan to increase the 'street repair/maintenance satisfaction index' from **54%** to **60%** by September 2011.

- Objective 2: Develop and implement a plan to enhance sidewalk and pedestrian safety by improving the ‘sidewalk maintenance satisfaction index’ from **62%** to **65%** by September 2011.
- Objective 3: Deploy a traffic signage maintenance plan to increase the ‘ease of car travel in Winter Garden satisfaction index’ from **77%** to **80%** by September 2011.

**Performance Indicators**

*Street Repair/Maintenance Satisfaction Index – Percentage of citizens who feel satisfied with street repair and maintenance throughout the City*

*Sidewalk Maintenance Satisfaction Index – Percentage of citizens who feel satisfied with sidewalk maintenance throughout the City*

*Ease of Car Travel in Winter Garden Satisfaction Index – Percentage of citizens who feel satisfied with fluidity of car travel throughout the City (helpfulness and usefulness of signage)*

**Goal #2**

**Maintain Quality Services and Infrastructure**

**Department Goal**

*Increase water pressure and minimize water service interruptions for residents*

**Objective**

- Objective 1: Complete and implement a maintenance plan to reduce the number of water main breaks by **38%** from **48** to **30** by September 2011.

**Performance Indicators**

*Number of Water Main Breaks– Number of ruptured water pipe events throughout the City*

**KEY PERFORMANCE INDICATORS & TARGETS**

Key Performance Indicators	FY 08/09 Actual	FY 09/10 Actual	FY 10/11 Target
<b>CUSTOMER SERVICE INDICATORS</b>			
<b>Street Repair/Maintenance Satisfaction Index</b>	54%	N/A	60%
<b>Sidewalk Maintenance Satisfaction Index</b>	62%	N/A	65%
<b>Ease of Car Travel in Winter Garden Satisfaction Index</b>	77%	N/A	80%
<b>OPERATIONAL INDICATORS</b>			
<b>Number of Water Main Breaks</b>	48	121	30

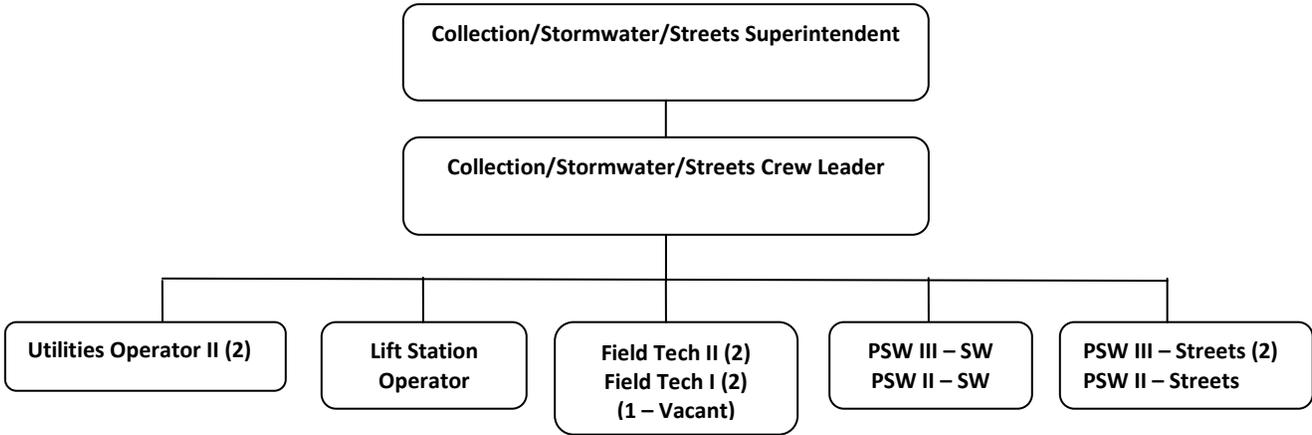
PUBLIC SERVICES DEPARTMENT  
 WASTEWATER/STORMWATER COLLECTION/STREETS DIVISION  
 BUSINESS PLAN & KEY PERFORMANCE INDICATORS

<p><b>MISSION STATEMENT:</b>  <u>Wastewater/Stormwater Collection:</u> Provide citizens with efficient and responsive collection services for wastewater/stormwater.</p> <p><u>Streets:</u> To keep the City and its gateway corridors attractive, clean and safe for all modes of travel.</p>	<p><b>CORE FUNCTIONS:</b></p> <ul style="list-style-type: none"> <li>• Maintain wastewater and stormwater collection systems</li> <li>• Monitoring lift stations</li> <li>• Mowing and maintenance of street right-of-ways, sidewalks and stormwater ponds</li> </ul>
<p><b>CHALLENGES:</b></p> <ul style="list-style-type: none"> <li>• Adverse weather conditions and tropical storms</li> <li>• State and Federal Environmental Mandates</li> <li>• Lack of cooperation from Federal, State and Regional agencies</li> </ul>	<p><b>BUSINESS ASSUMPTIONS:</b></p> <ul style="list-style-type: none"> <li>• Purchase of computerized Infrastructure Maintenance Management Work Order System</li> <li>• Approval of new stormwater rates</li> <li>• Approval of new wastewater utility rates</li> </ul>

**Collection**  
 Full Time Equivalents (FTEs): 8

**Streets**  
 Full Time Equivalents (FTEs): 3

**Stormwater**  
 Full Time Equivalents (FTEs): 3



## FY 2010-2011 GOALS AND OBJECTIVES

### Goal #1

#### Preserve the Natural Environment

##### Department Goal

*Reduce pollution in Lake Apopka through cleaner streets and stormwater systems*

##### Objective

- Objective 1: Improve level of service with street cleaning and stormwater system maintenance to increase the volume of pollutants removed from stormwater drains by **25%** from **251 tons** to **313 tons** of debris removed annually by September 2011.

##### Performance Indicators

*Volume of Pollutants Removed from Stormwater Drains – Percentage increase or amount of debris, measured in tonnage, that have been extracted from the drainage system to reduce pollution*

### Goal #2

#### Provide an Attractive Community

##### Department Goal

*Keep the City corridors attractive and clean*

##### Objective

- Objective 1: Evaluate and improve procedures for street cleaning and right of way maintenance to increase the 'street cleaning satisfaction index' from **67%** to **82%** by September 2011.

##### Performance Indicators

*Street Cleaning Satisfaction Index – Percentage of citizens who felt positive about the street cleanliness throughout the City*

### Goal #3

#### Maintain Quality Services and Infrastructure

##### Department Goal

*Prolong the service life of the City's infrastructure*

##### Objective

- Objective 1: Improve sewer preventative maintenance to increase the 'sewer satisfaction index' from **76%** to **80%** by September 2011.

##### Performance Indicators

*Sewer Satisfaction Index – Percentage of citizens who feel positive about the City's sewer services*

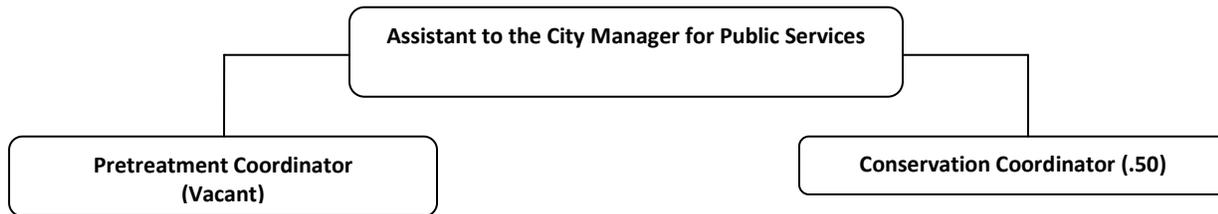
## KEY PERFORMANCE INDICATORS & TARGETS

Key Performance Indicators	FY 08/09 Actual	FY 09/10 Actual	FY 10/11 Target
<b>CUSTOMER SERVICE INDICATORS</b>			
<b>Street Cleaning Satisfaction Index</b>	67%	N/A	82%
<b>Sewer Service Satisfaction Index</b>	76%	N/A	80%
<b>OPERATIONAL INDICATORS</b>			
<b>Volume of Pollutants Removed from Stormwater Drains (in tons)</b>	251	282	313

PUBLIC SERVICES DEPARTMENT  
ENVIRONMENTAL SERVICES DIVISION  
**BUSINESS PLAN & KEY PERFORMANCE INDICATORS**

<p><b>MISSION STATEMENT:</b> Provide environmentally sound solutions for industrial wastewater pretreatment and water conservation practices.</p>	<p><b>CORE FUNCTIONS:</b></p> <ul style="list-style-type: none"> <li>• Administer Water Conservation Program</li> <li>• Administer Industrial Wastewater Pretreatment Program</li> </ul>
<p><b>CHALLENGES:</b></p> <ul style="list-style-type: none"> <li>• Meeting St. Johns River Water Management District's requirements for the reduction in water consumption through water conservation</li> <li>• Unfunded FDEP's requirements for reductions in oils, fats and grease that enter the City's wastewater system</li> </ul>	<p><b>BUSINESS ASSUMPTIONS:</b></p> <ul style="list-style-type: none"> <li>• Enforcement of the new water conservation irrigation rules will reduce water consumption</li> <li>• Water conservation public education will reduce water consumption</li> <li>• Public education related to properly disposing of cooking oil and grease will reduce wastewater operations expenses</li> </ul>

**Full Time Equivalents (FTEs): 1.5**



**FY 2010-2011 GOALS AND OBJECTIVES**

**Goal #1**

**Maintain Quality Services and Infrastructure**

**Department Goal**

*Reduce Fats, Oils and Grease (F.O.G.) from the wastewater stream through industrial pretreatment public education*

**Objective**

- Objective 1: Reduce grease in wastewater by educating restaurant owners on grease trap maintenance to achieve a restaurant site inspection compliance rate of **75%** by September 2012.

**Performance Indicators**

*Restaurant Site Inspection Compliance Rate – Percentage of restaurants that successfully pass grease trap inspections compared to total restaurants inspected*

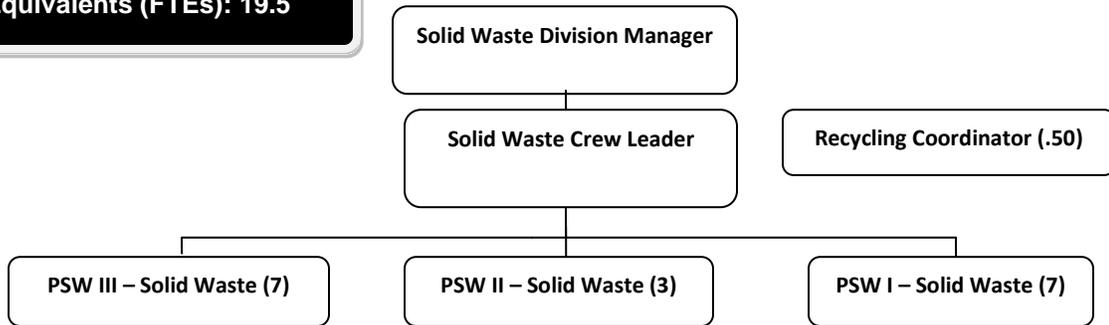
## KEY PERFORMANCE INDICATORS & TARGETS

Key Performance Indicators	FY 08/09 Actual	FY 09/10 Actual	FY 10/11 Target
<b>OPERATIONAL INDICATORS</b>			
<b>Restaurant Site Inspection Compliance Rate</b>	N/A	N/A	N/A

**PUBLIC SERVICES DEPARTMENT  
SOLID WASTE DIVISION  
BUSINESS PLAN & KEY PERFORMANCE INDICATORS**

<p><b>MISSION STATEMENT:</b> Provide responsive and efficient collection and disposal of solid waste.</p>	<p><b>CORE FUNCTIONS:</b></p> <ul style="list-style-type: none"> <li>• Collection and removal of solid waste materials             <ul style="list-style-type: none"> <li>○ Residential/Commercial garbage</li> <li>○ Recyclables</li> <li>○ Yard Waste</li> </ul> </li> </ul>
<p><b>CHALLENGES:</b></p> <ul style="list-style-type: none"> <li>• Excessive employee turnover</li> <li>• Public apathy towards recycling</li> </ul>	<p><b>BUSINESS ASSUMPTIONS:</b></p> <ul style="list-style-type: none"> <li>• The Orange County Landfill will continue to accept solid waste from the City of Winter Garden</li> <li>• There will be a continued market or demand for recycled materials</li> <li>• Vehicles and equipment will be properly maintained in a timely manner</li> <li>• Public will comply with disposal requirements</li> </ul>

**Full Time Equivalents (FTEs): 19.5**



**FY 2010-2011 GOALS AND OBJECTIVES**

**Goal #1**

**Preserve the Natural Environment**

**Departmental Goals**

*Improve the natural environment through increased recycling awareness*

*Reduce the amount of solid waste going into the landfill*

**Objective**

- Objective 1: Improve the recycling awareness public outreach effort to increase the citizen rating of ‘recycled used paper, cans or bottles from your home survey index’ from **78%** to **83%** by September 2011.

**Performance Indicators**

*Recycled Used Paper, Cans or Bottles from Your Home Survey Index – Percentage of citizens who recycled paper, cans, or bottles at home*

## KEY PERFORMANCE INDICATORS & TARGETS

Key Performance Indicators	FY 08/09 Actual	FY 09/10 Actual	FY 10/11 Target
<b>CUSTOMER SERVICE INDICATORS</b>			
<b>Recycled Used Paper, Cans or Bottles from Your Home Survey Index</b>	78%	N/A	83%



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# **CITY PROFILE**



## **General Information**

The City of Winter Garden, Florida was formed by Charter on November 10, 1903 and is located in Orange County, Florida. As with most communities founded in the early 1900's of rural Florida, Winter Garden's economy relied heavily on agriculture. A year-round growing season and fertile soil enabled the production of fruits and vegetables; rail provided direct transportation routes to northern markets; and local orange groves were Florida's gold.

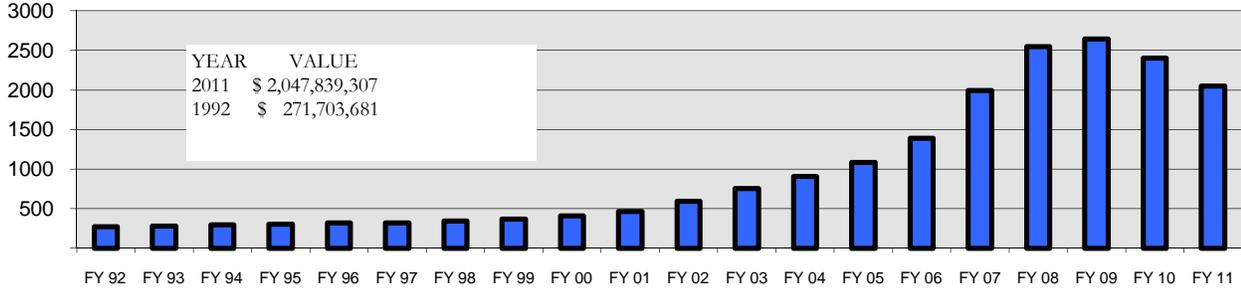
In the late 1960's, Central Florida's economy changed. A new mouse was on the block and tourism quickly became the new gold. Winter Garden's proximity to Orlando and the Walt Disney properties made it an ideal spot for growth.

Today, Winter Garden is referred to as a modern-day Mayberry USA by residents, and as a Florida destination, only without pretense. The City has a commission/manager form of government with a Mayor and four Commissioners elected as the governing body. The City provides the following services to its citizens: public safety, public works, cultural, recreation, community development, water, wastewater, stormwater and solid waste services. The Commission embarked upon an aggressive strategy, in recent years, making Winter Garden an ideal place to grow families as well as businesses.

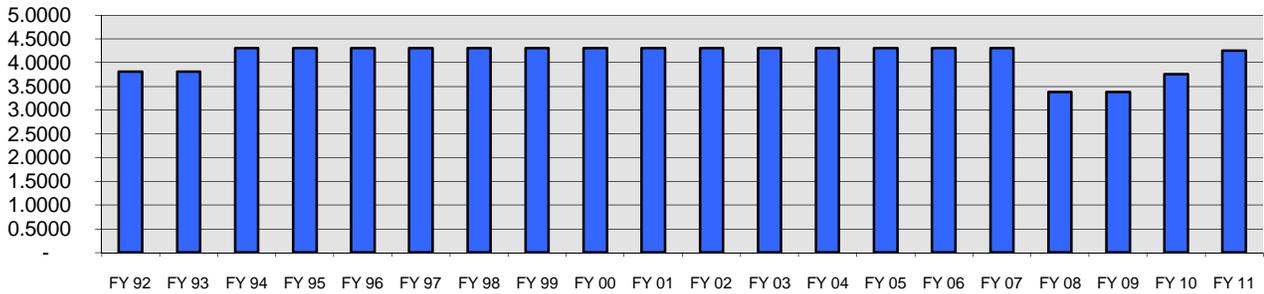
The City's short term goal is to be the best little city in the state of Florida. Its long term goal is to be the best little City in the United States.

## CITY OF WINTER GARDEN AD VALOREM TAXES

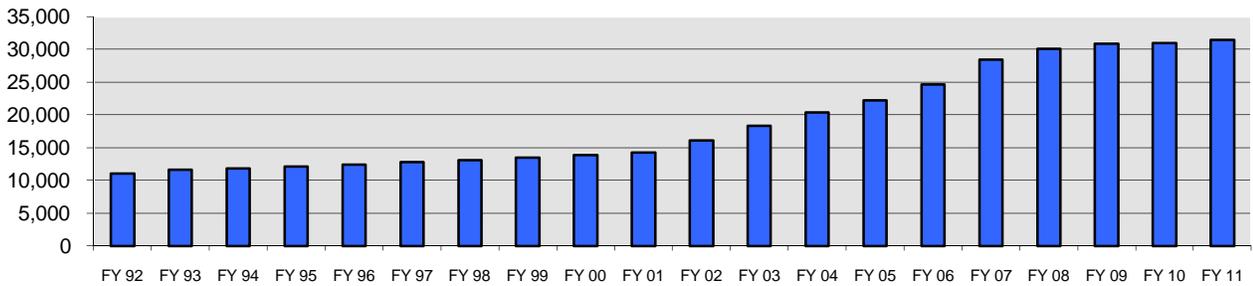
TOTAL ASSESSED VALUATION  
IN MILLIONS



MILLAGE RATE



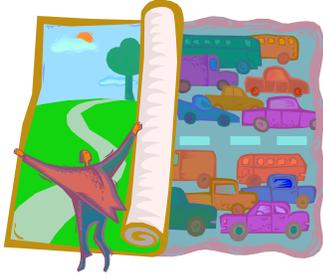
WINTER GARDEN POPULATION



**These charts depict important trends that impact the City of Winter Garden. Population has grown at an average rate of 5.7% a year since 1992. Development and property value have expanded the tax base.**

**CITY OF WINTER GARDEN  
AD VALOREM TAXES**

	<b>TOTAL ASSESSED</b>		
<u>YEAR</u>	<u>VALUATION</u>	<u>MILLAGE</u>	<u>POPULATION</u>
FY 92	271,703,681	3.8040	11,038
FY 93	276,980,594	3.8040	11,685
FY 94	300,295,031	4.3040	11,851
FY 95	306,064,286	4.3040	12,098
FY 96	318,429,770	4.3040	12,413
FY 97	318,429,770	4.3040	12,761
FY 98	346,417,966	4.3040	13,118
FY 99	370,560,580	4.3040	13,485
FY 00	411,267,416	4.3040	13,863
FY 01	467,152,822	4.3040	14,251
FY 02	591,062,340	4.3040	16,097
FY 03	752,116,492	4.3040	18,301
FY 04	909,930,893	4.3040	20,378
FY 05	1,083,029,541	4.3040	22,242
FY 06	1,390,178,568	4.3040	24,610
FY 07	1,992,840,620	4.3040	28,440
FY 08	2,549,784,172	3.3866	30,065
FY 09	2,644,464,089	3.3866	30,838
FY 10	2,402,883,444	3.7500	30,987
FY 11	2,047,839,307	4.2500	31,492



# Economic Development

## **Overview**

Economic Development, by definition, refers to increases in the standard of living of the population associated with sustained growth from a simple, low-income economy to a modern, high-income economy. Its scope includes the process and policies by which a city improves the economic, political, and social well-being of its people. Understanding the interrelationship between social (live and play) and economic (work and learn) components of a thriving community is vital. Building a balanced economic and social structure is paramount to providing a sustainable, if not high, quality-of-life for residents and the business community, alike.

Economic development is essentially economics on a social level which has evolved into two key roles: policy-making and the administration of policy, programs, and projects. These, in turn, may be categorized into several critical functions: marketing/promotion; investment/incentive programs; policies/procedures; and partnerships/outreach. Each activity performed by the Economic Development Division should enhance the overarching City-wide theme of building a community that is desirable for the corporate and individual citizen, alike. This in turn, creates the correct conditions for economic growth through the retention and recruitment of companies within Winter Garden.



# Office of the City Clerk

## **Overview**

This office serves as the proceedings management office of the legislative body. As the official Secretary of the elected officials, the City Clerk, is responsible for processing items presented to the City Commission for official action and follow-up. Written summaries (minutes) are prepared by this office of all official proceedings to document all actions taken by the City Commission. In combination with the legislative proceedings, required advertising is prepared and distributed for notifying the public of the proceedings to be considered. The City Clerk is responsible for maintaining the City's Code of Ordinances with distribution of Code supplements. As needed, the City Clerk serves as the liaison between the City Commission and those who need to communicate with the elected officials of the City of Winter Garden.

On a daily basis the City Clerk's office is responsible for records management for the city. The office coordinates and oversees the retention and destruction of all official records. A major part of this program includes providing documentation to other departments, citizens, other governmental agencies, etc. An integrated document management system has been implemented to capture official City documents in electronic format for city-wide access and it facilitates the research of information. This office maintains all records relating to the City owned Cemetery.

The City Clerk's department prepares and records all special assessment liens against property owners for City initiated improvements such as lot clearings and demolitions. Liens are also recorded by this office for fines imposed by the Code Enforcement Board and for significantly overdue utility accounts that include water, sewer and trash services as provided by the City. Additionally, this office processes all inquiries made on properties being sold for outstanding fees that are due to the City.

The Clerk's office is responsible for processing all Senior Utility Assistance Program applications. This requires verification of resident's income status and notification to the Utility Billing Department for those accounts eligible for the monthly subsidy to their account.

The City Clerk is responsible for monitoring all boards and committee memberships relating to resignations, appointments, expiring terms, and financial disclosure filings.

The City Clerk serves as Winter Garden's Supervisor of Municipal Elections that involves establishing the schedule for all municipal elections and coordination of election activities with the Orange County Supervisor of Elections.

### **Accomplishments**

- Processed 712 requests for fees due the city on properties being bought and/or sold. Since the City Commission implemented the service fee last March, we have processed 448 requests for a total of \$13,440.00 to the general fund.
- Initiated photographic documentation of headstones/markers in the cemetery
- Digitally scanned permanent records relating to City Commission agenda packets
- Finalized and submitted the City's Records Committee recommendation on a Records Policy to the City Manager
- Distributed 11 updates to the City's Code of Ordinances
- Generated 24 City Commission agenda packets and minutes
- Processed 159 low income senior utility assistance applications
- Responded to 34 requests for records



# Finance Division

## **Overview**

The Finance Division consists of the Fiscal Management and the Utility Billing departments which, combined, includes 11 full time positions.

The Fiscal Management department provides oversight of the City's fiscal affairs and is responsible for budgeting, accounts receivable, accounts payable, central accounting, payroll, financial reporting, fixed asset management, internal controls, pension administration and the annual external audit. The department is also responsible for cash, debt and investment management and the collection of municipal revenues. The department's mission is to protect the City's assets. We accomplish this by ensuring compliance with all accounting and municipal laws and regulations, and providing efficient administrative services to the City when facilitating City fiscal operations.

The Utility Billing department maintains all financial data for the Water, Wastewater, Garbage, Stormwater, and Irrigation customer accounts in the city. Utility Billing processes over 17,000 utility bills each month, in addition to collecting and recording the related revenue. The key function of this department is Customer Service and Customer Interface, whether we are processing a utility bill or reading the meters at each residence or commercial site.

## **Accomplishments**

The Finance Division along with all the divisions within the city completed a Business Plan and an Operating Plan for both the Fiscal Management and the Utility Billing departments. The Business Plan is in effect for the next several years, this will be the baseline for each division, reviewing and updating the metrics, narrowing the objectives, and reviewing the departmental goals with an eye on the cities strategic initiatives as the guideline. The Fiscal Management division spent time reviewing processes for effectiveness and efficiency. The review prompted the department to encourage our vendors to accept ACH deposits and Wire transfers reducing the number of checks issued and saving time in the accounts payable division. We also eliminated duplicate functions within the division, saving time within a process allowing time for financial

review. Implemented a Purchasing Policy after approval by the Commission and provided training to the supervisors and managers within the city on the requirements of the policy. Prepared and published a Budget Manual for all the divisions to reference during the budget process. Information in the Budget Manual was presented to the supervisors, managers, and department budget coordinators at the beginning of the budget process. Manual includes information on capital purchases, capital improvement projects, and “how to” information on the budget software and data entry requirements. The Proposed Budget was presented and approved on September 8 and September 22, 2010. The Adopted Budget book will be presented to the GFOA (Government Finance Officers Association) for consideration of the Distinguished Budget Certification this year, this is a prestigious award and we feel as though we have a document that can meet the requirements of the GFOA. The 2008 CAFR (Comprehensive Annual Financial Report) was presented to the GFOA's Certificate for Achievement for Excellency in Financial Reporting award this was the sixth year in as many years as the city has received this achievement and certification.

In Utility Billing we upgraded the automatic meter readers, enhancing the functions within the software on recording the water usage and metrics ensuring accurate meter readings for the residential and commercial customers each month, making this process more efficient for the technicians, allowing them more time in the field. We changed our office hours to better service the citizens of the city, opening earlier and stay later for easy convenience of payments and personal inquiry of customer accounts. We have also implemented a “call team” on “account cut-off” day to provide a quick and responsive service to customers in order to re-store utility services to the residential and commercial community during these times.



# Information Technology

## **Overview**

The Information Technology department is responsible for providing cost-effective and innovative information technology leadership and support to City departments and staff by providing installation, maintenance, administration, and management of personal computers, servers, radios, mobile technology, and phone systems. The department runs a help desk for the entire City and is also on call for any needs that may arise regarding the public safety departments. The department recommends and plans for technology changes and also provides or recommends training where needed.

The mission of the information technology department is to provide timely and effective end-user support to ensure that all information and communication systems are secure, reliable and performing as expected.

## **Accomplishments**

In 2010, the IT Department extended the city network access to its remote public safety and services locations by creating encrypted, VPN tunnels and expanding our high-speed, wireless point-to-point network. These city-owned network services further eliminated the need for expensive leased lines. All city sites are now connected to our network and use our data and phone network which has eliminated many recurring costs.



# Community Development

## **Overview**

The Community Development Department consists of the Planning and Zoning Division, Building Division, Code Enforcement Division, and Business Tax Services. The department provides for one-stop permitting and a variety of community development services related to use of private property in the City.

The department essential functions are:

**Planning and Zoning:** Includes zoning, comprehensive planning, development review, impact fee calculations, downtown architectural reviews, transportation planning, addressing, Census, and general planning services

**Building** (Permitting and Inspection Services) including all building permits reviews along with other trade permits, building inspections and architectural plan review.

**Business Tax:** Includes processing new business locating in the City as well as annual renewals and business location transfers, processing temporary sale and vendor permits and residential garage sales.

**Code Enforcement:** Includes zoning compliance for residential and non-residential areas of the City, process violations for compliance and take cases to the Code Enforcement Board.

**Boards:** Provides staff or support to the following City Boards and Committees: Development Review Committee, Planning and Zoning Board, Code Enforcement Board, Architectural Review and Historic Preservation Board, Community Redevelopment Area and Brownfield Advisory Board (in conjunction with the City Manager and Community Relations office).



# Police Department

## **Overview and Accomplishments**

The Police Department is here to protect our citizens and visitors by working with them to prevent crime. Visible patrol with marked police vehicles deters crime and allows citizens to readily locate an officer when they are in need. Dispatching services provide a quick and efficient means to summon police assistance through non-emergency and 911 calling. The Communications Center answered 33,103 non-emergency calls and 14,261 emergency (911) calls during the fiscal year.

Officers attend community and business meetings to exchange information concerning crime trends as well as to identify citizens' needs and answer questions. These programs foster a partnership philosophy toward creating safe communities. Crime Prevention Officers attended 182 community meetings to promote department wide relationship building with citizen groups to address quality of life issues. Ninety-four (94) crime prevention specific events were held this year and the Police Department sponsored Winter Garden's third annual National Night Out crime prevention event in cooperation with Target and the Winter Garden Village mall. The Police Department's programs are designed for close interaction with our citizens to strengthen partnerships between citizens and their police. Through these close interactions and community focus, the police strive to create a safe community to work, live and play in by policing and problem solving with our citizens in our community.

Traffic enforcement activities through the deployment of specially trained officers were targeted at maintaining safe roadways for citizens and visitors. The activities of these Traffic Enforcement Officers included educational programs related to DUI and other traffic safety issues. Also, pedestrian safety education and enforcement programs are conducted by the Traffic Enforcement unit. Aggressive driving enforcement operations, numbering 1975, were conducted throughout the city targeting driver behaviors that are aggressive in nature, potentially leading to crashes.

Specially trained officers are assigned to the Criminal Investigations unit to conduct follow-up work on unsolved reported crimes to identify and apprehend offenders. Seven hundred eighty five (785) criminal cases were assigned to Detectives for follow up investigation in which 61% were cleared either by arrest, charges being filed or prosecution not being desired by the victim. Two enforcement events were conducted targeting under aged alcohol sales and 8 enforcement events were targeted at prostitution within the city.



# Fire Rescue Department

## **Overview**

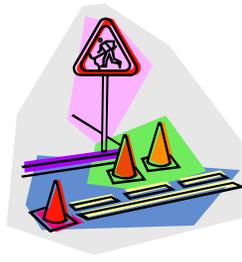
The Winter Garden Fire Rescue Department operates out of three fire stations, outfitted with state of the art vehicles and equipment strategically located throughout the City to provide an exceptional level of service. The department consists of 47 personnel. All of Winter Garden's Firefighters are certified to meet the professional Firefighter qualifications for the State of Florida and are medically trained as either Emergency Medical Technicians or Paramedics.

Fire/Rescue personnel respond to emergencies with two BLS (Basic Life Support) engines, one BLS tower (aerial) truck, and an ALS (Advanced Life Support) Medic unit. The department has two reserve BLS engines, a reserve ALS medic unit, and a woods truck. In 2009, these units responded to over 3,900 alarms which generally included fires, medical calls, hazardous material calls, vehicle accidents, and other calls for assistance.

The Fire/Rescue Department provides joint response services with the Orange County Fire Rescue Division and the City of Ocoee Fire Department. The department utilizes a 2-tier rescue system, in which medical patients are treated by the fire department until the arrival of an ambulance from Health Central Paramedic Service, at which time the Winter Garden Fire/Rescue Department transfers patient care to Health Central. Health Central then transports the patients to the hospital.

## **Accomplishments**

The Fire Department purchased a Zimek Decontamination System to more thoroughly decontaminate vehicles and equipment in the field. The three dimensional dry mist system ensures all areas of our transport vehicles are decontaminated to provide the safest environment possible for our employees and citizens.



# Public Services

## **Overview**

The Public Services Department is made up of several Operations and Maintenance Divisions providing a variety of services to the citizens of Winter Garden as well as the business community. These divisions are: Water Treatment, Wastewater Treatment, Water/Reclaimed Water Distribution, Wastewater/Stormwater Collection, Streets Maintenance, Solid Waste, Environmental Services, Engineering, Cemetery and Administration of these divisions.

The Department's activities include day-to-day maintenance and operations related to city services, as well as short and long range planning of capital improvements to the City's infrastructure, consisting of roadways, drainage systems, water and sewer systems and water supplies.

The Public Services staff works closely with citizens, business owners, developers and contractors to address their concerns in a timely and efficient manner.

The Public Services Management acts as the City's liaison to State and Federal Environmental Regulatory Agencies.

## **Accomplishments**

The Public Services Department achieved several goals in 2009-10 the following is a summary of those accomplishments:

### Water Conservation Program

- Hosted four Florida Friendly Landscaping Workshops
- Participated in the Teach In Program providing public education on water conservation practices to elementary school children
- Participated in the Spring Festival in the Garden, promoting water conservation and good landscaping practices

## Recycling Program

- Initiated Residential Recycling Pilot Project in three subdivisions, providing a larger, 48 gallon, recycling container, with wheels and a cover. These new containers encourage residents to recycle more by the container being larger, easier to handle and keeps the neighborhood cleaner by the cover preventing debris from being blown out of the container. This program will be expanded each year until all neighborhoods have been provided with the new containers.
- Initiated special collection events for “E-Waste” (electronic waste).

## Water/Wastewater/Reclaimed Water/Stormwater Utilities

- Phase II Reclaimed Water Storage and Pumping Station completed and are distributing reclaimed irrigation water to the Stonecrest and Blacklake subdivisions and the Winter Garden Mall.
- Reclaimed Water Transmission Mains; installation of the Trunk Line “C” Phase 4 and 5 Reclaimed Water Main, Crest Ave to 9<sup>th</sup> Street Reclaimed Water Main, W. Crown Point Rd. Reclaimed Water Main, allow the expansion of the reclaimed water system to numerous neighborhoods in the northeast section of the City.
- SR50 Utility Relocations; water and wastewater utility adjustments needed for the widening of SR50.
- Stormwater Drainage Improvements; Coluso Drive Drainage Project and roper Drive Drainage Project.
- Dillard St. Stormwater Pond

## Downtown Improvements

- Boyd Street Parking Lot
- Tremaine Street/S. Lakeview Improvements

## Roadway Improvements

- E. Plant Street Improvements
  - o Segment I – W. Crown Intersection; Complete
  - o Segment II – 9<sup>th</sup> Street to W. Crown; Design Phase
  - o Segment III – W. Crown to SR429; Bid Phase
- Street Resurfacing Project
  - o N. Boyd, Tilden to Division
  - o N. Park, Bay to Tilden
  - o Donald Street
  - o Foster Street
  - o Oak Street
  - o N. Plant Street
  - o Bray Street
  - o S. Central Street, South to W. Plant



# Human Resources & Risk Management

## Overview

The Human Resources and Risk Management Department is charged with recruiting and retaining highly qualified and diverse organizational teams by providing exceptional benefits and a challenging work environment. In order to support the success of those teams, the Department continually encourages individual training and educational opportunities that will increase career satisfaction and performance.

Additionally, the Department provides certain internal services such as Facilities Maintenance and Fleet Maintenance.



# Facilities Maintenance

## Overview

The Facilities Management Division of the **Human Resources Department** repairs, alters and maintains city facilities. This division is accountable for maintaining operational condition of 153 buildings totaling 320,493 square feet.

The department responsibilities includes assistance with certain capital projects, energy management and utilization analysis, the City's Green Initiative program, electrical, plumbing, HVAC systems, fire systems, elevators and overall janitorial cleaning services to these facilities. Our team consists of professional Carpenters, Plumbers, Electricians, Painters and HVAC Technicians.

## Accomplishments

This year the city participated in Earth Hour and partnered with Progress Energy as well as Energy Star to help track and improve energy efficiency throughout our facilities. During 2010, the Facilities Operations Department performed an analysis of energy utilization in city facilities and was able to reduce an additional 21000 kilowatt hours; which is a reduction of 15.01 metric tons per year of Greenhouse Gases! In an effort to reduce our long term energy cost and Greenhouse Gases, we also begun purchasing only 28W Octron FO28 XP Supersaver Ecologic lamps. At 10 cents per kWh and 4000 hours of operation per year, this amounts to savings of nearly six dollars per fixture per year.. The department has also established a recycling program for used lamps, ballast and batteries. For this fiscal year we have recycled 675 lamps and 176 polychlorinated biphenyls (PCB) ballast.



## Fleet Services Division

### Overview

The Fleet Services Division of the **Human Resources Department** provides preventive maintenance, major overhauls and general repairs for over 300 pieces of light, medium and heavy equipment. Ranging from the care of public safety vehicles such as police and fire vehicles to small landscaping equipment the division has staff on-call 365 days a year.

The division has ASE (National Institute for Automotive Service Excellence) and EVT (Emergency Vehicle Technician Certification Commission) technicians with Master Auto /Truck & Fire Truck certifications. This certification ensures citizen's that City staff will be able to respond to their needs including public safety, street cleaning, garbage pick-up and all other city services.



# Parks and Recreation

## **Overview**

The Parks and Recreation Department consists of four unique divisions that serve the community in a variety of roles and functions.

The Parks Division consists of 10 staff members that take care of over 126 acres of landscaping, athletic courts, playgrounds, athletic fields and other recreation facilities and equipment.

The Recreation Division consists of 5 ½ full time employees and over 60 part-time and contractual staff that program and lead a wide variety of recreational programs including youth camps, aquatics programs, instructional classes, athletic leagues, and senior citizen programs.

The Special Event Division budget does not have personnel dedicated to this function, but it provides the funding necessary to host six major community events as well as the Friday night concert series and other smaller functions.

The Facilities Division includes 1 ½ positions that rent and maintain the various rental properties owned and operated by the city.

## **Accomplishments**

- Finished construction and successfully opened the 15,000 sq ft. Jessie Brock Community Center without adding any additional staff
- Offered approximately 15% more programs to the community than in FY '09
- Instituted a new youth soccer program and an adult kickball program that are highly popular with local residents



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# **DEBT INFORMATION**



CITY OF WINTER GARDEN, FLORIDA  
DEBT INFORMATION

Summary of Debt Outstanding

Note: Neither the City of Winter Garden Charter or Code of Ordinances nor the Florida Statutes limit the amount of debt the City of Winter Garden can issue.

<u>Debt Outstanding—Governmental Fund Types:</u>	<u>Amount Expected at October 1, 2010</u>
2001 Community Redevelopment Revenue Note \$3,700,000; principal due in annual installments of the greater of (1) \$325,000 or (2) \$325,000 plus half of the prior year Community Redevelopment Agency Tax Increment Revenues in excess of \$375,000 beginning October 1, 2004; interest due in semi-annual installments of \$995 to \$34,925; interest at 4.93%	\$ 1,416,835
Sales Tax Revenue Bonds, Series 2006 \$12,025,000; principal due in annual installments of \$240,000 to \$690,000 through October 1, 2036; interest due in semi- annual installments of \$15,525 to \$242,319 through October 1, 2036; interest varies between 4.0% to 4.5% depending on maturity	11,155,000
Total Outstanding—Governmental Fund Types	<u>\$12,571,835</u>

CITY OF WINTER GARDEN, FLORIDA  
DEBT INFORMATION

Summary of Debt Outstanding

<u>Debt Outstanding—Proprietary Fund Types</u>	<u>Amount Expected at October 1, 2010</u>
2001 State Revolving Fund Loan \$1,097,149; due in semi-annual principal and interest installments of \$37,205 through July 15, 2024; Interest at 3.330%	\$ 834,360
2003 State Revolving Fund Loan \$10,810,898; due in semi-annual principal and interest installments of \$387,610 through July 15, 2024; Interest at 2.820%	8,431,788
2004 State Revolving Fund Loan \$2,066,219; due in semi-annual principal and interest installments of \$67,727 through May 15, 2024; Interest at 2.670%	1,573,598
2005 State Revolving Fund Loan \$24,336; due in semi-annual principal and interest installments of \$4,026 through January 15, 2011; Interest at 2.370%	11,085
2009 Tymco, Inc. Capital Lease Agreement \$169,230; due in annual principal and interest installments of \$36,045 through January 30, 2013; Interest at 3.25%	101,469
2009 Kansas State Bank of Manhattan Capital Lease Agreement \$206,690; due in annual principal and interest installments of \$46,364 through February 20, 2013; Interest at 6.09%	<u>123,726</u>
Total Outstanding—Proprietary Fund Types	<u><u>\$11,076,026</u></u>

CITY OF WINTER GARDEN, FLORIDA  
DEBT INFORMATION

Annual Requirements to Amortize Long-Term Debt by Fund

DEBT OUTSTANDING—GOVERNMENTAL FUND TYPES:

General Fund

Debt service requirements of the Sales Tax Bonds, Series 2006 are as follows:

<u>Fiscal Year Ending</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2011	\$ 250,000	\$ 475,038	\$ 725,038
2012	255,000	465,038	720,038
2013	270,000	454,838	724,838
2014-2036	10,380,000	6,232,337	16,612,337
	<u>\$11,155,000</u>	<u>\$7,627,251</u>	<u>\$18,782,251</u>

Community Redevelopment Agency Fund

Debt service requirements of the Community Redevelopment Revenue Note, Series 2001 are the greater of (1) \$325,000 or (2) \$325,000 plus half of the prior year Community Redevelopment Agency Tax Increment Revenues in excess of \$375,000. Total debt service payments are estimated to be \$506,773 for Fiscal Year 2011 and are expected to increase in subsequent years until the Note is paid-in-full. It is currently estimated that the Note will be paid-in-full by fiscal year 2014.

CITY OF WINTER GARDEN, FLORIDA  
DEBT INFORMATION

Annual Requirements to Amortize Long-Term Debt by Fund

DEBT OUTSTANDING—PROPRIETARY FUND TYPES:

Utility Fund

Debt service requirements of the 2001 State Revolving Fund Loan are as follows:

Fiscal Year Ending	Principal	Interest	Total
2011	\$ 47,660	\$ 27,391	\$ 75,051
2012	49,260	25,790	75,050
2013	50,914	24,136	75,050
2014-2024	686,526	139,033	825,559
	<u>\$834,360</u>	<u>\$216,350</u>	<u>\$1,050,710</u>

Debt service requirements of the 2003 State Revolving Fund Loan are as follows:

Fiscal Year Ending	Principal	Interest	Total
2011	\$ 498,859	\$ 234,284	\$ 733,143
2012	513,026	220,117	733,143
2013	527,596	205,548	733,144
2014-2024	6,892,307	1,172,268	8,064,575
	<u>\$8,431,788</u>	<u>\$1,832,217</u>	<u>\$10,264,005</u>

Debt service requirements of the 2004 State Revolving Fund Loan are as follows:

Fiscal Year Ending	Principal	Interest	Total
2011	\$ 94,062	\$ 41,391	\$ 135,453
2012	96,590	38,863	135,453
2013	99,186	36,267	135,453
2014-2024	1,283,760	206,224	1,489,984
	<u>\$1,573,598</u>	<u>\$322,745</u>	<u>\$1,896,343</u>

CITY OF WINTER GARDEN, FLORIDA  
DEBT INFORMATION

Annual Requirements to Amortize Long-Term Debt by Fund

Stormwater Fund

Debt service requirements of the 2005 State Revolving Fund Loan are as follows:

Fiscal Year Ending	Principal	Interest	Total
2011	\$ 7,835	\$217	\$ 8,052
2012	3,250	38	3,288
	<u>\$11,085</u>	<u>\$255</u>	<u>\$11,340</u>

Debt service requirements of the 2009 Tymco, Inc. Capital Lease Agreement are as follows:

Fiscal Year Ending	Principal	Interest	Total
2011	\$ 32,747	\$ 3,298	\$ 36,045
2012	33,812	2,233	36,045
2013	34,910	1,135	36,045
	<u>\$101,469</u>	<u>\$6,666</u>	<u>\$108,135</u>

Debt service requirements of the 2009 Kansas State Bank of Manhattan Capital Lease Agreement are as follows:

Fiscal Year Ending	Principal	Interest	Total
2011	\$ 38,829	\$ 7,535	\$ 46,364
2012	41,194	5,170	46,364
2013	43,703	2,662	46,365
	<u>\$123,726</u>	<u>\$15,367</u>	<u>\$139,093</u>



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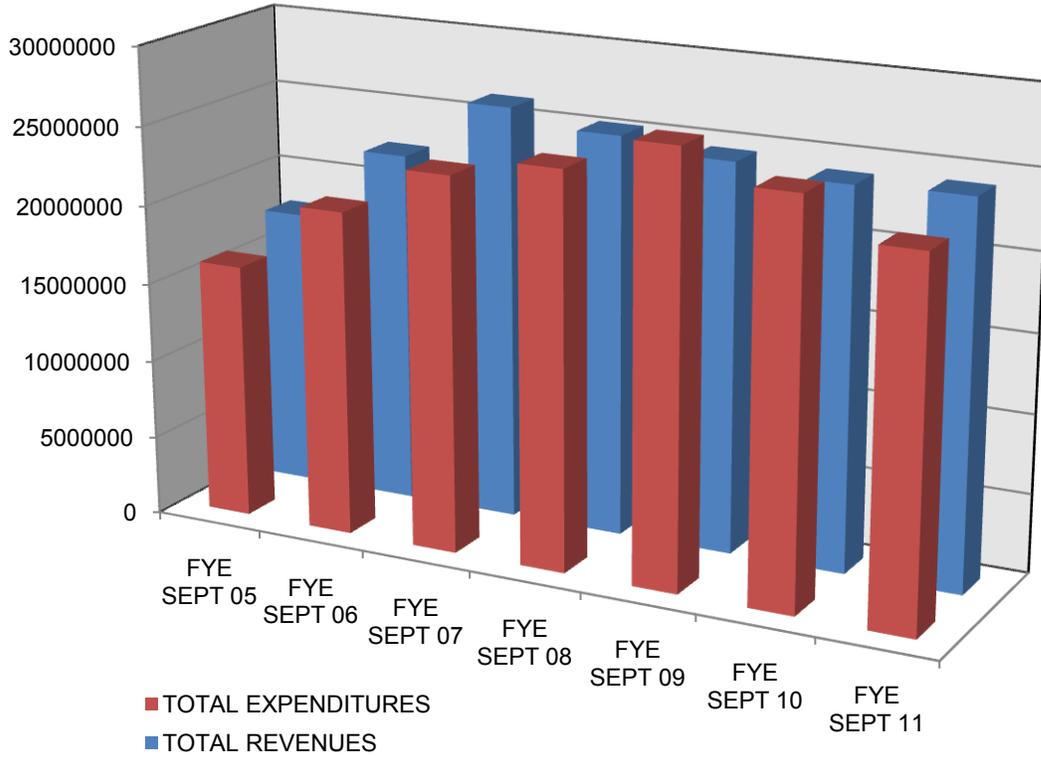


WINTER GARDEN

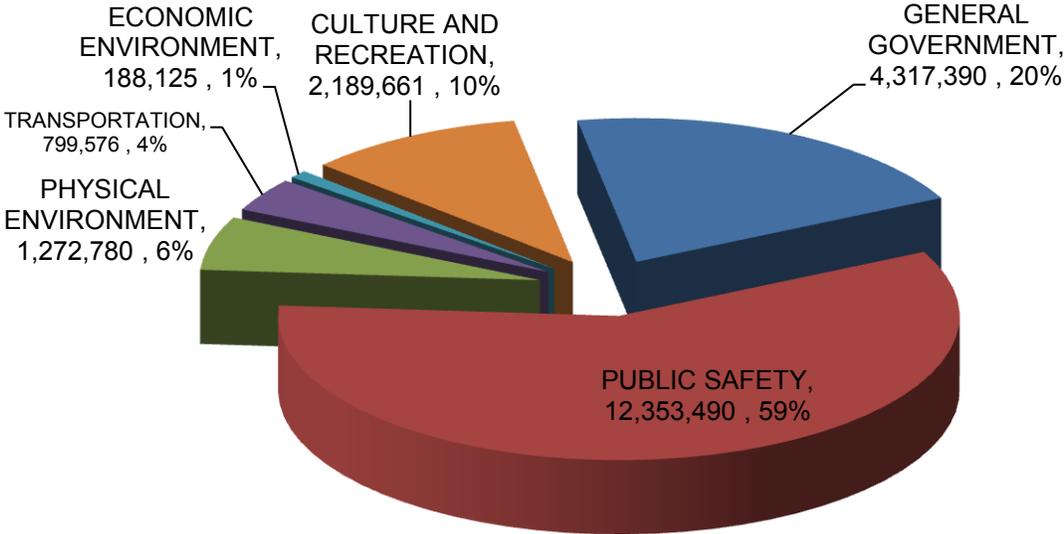
**GENERAL FUND**



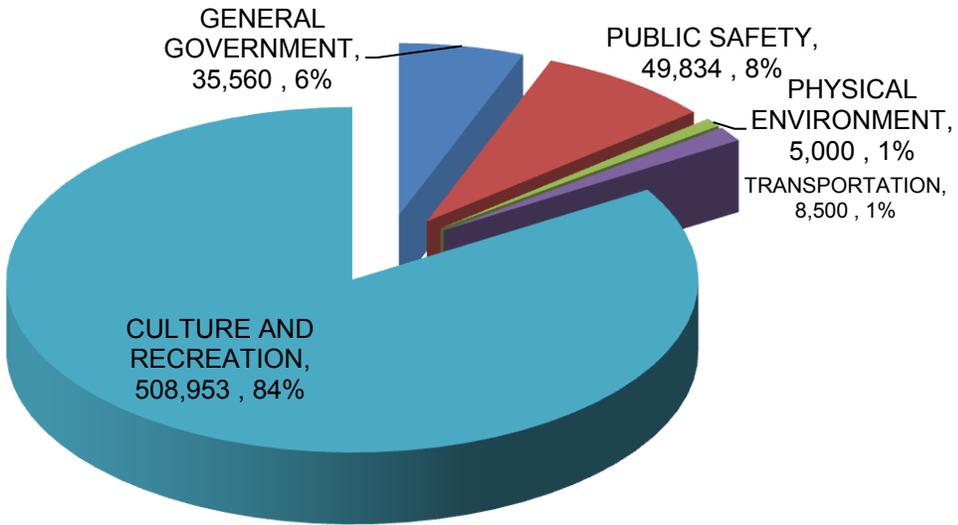
**CITY OF WINTER GARDEN  
 FY 2010/2011 BUDGET  
 GENERAL FUND  
 REVENUES AND EXPENDITURES**



**CITY OF WINTER GARDEN  
 FY 2010/2011 BUDGET  
 GENERAL FUND  
 OPERATING EXPENDITURES BY FUNCTION**

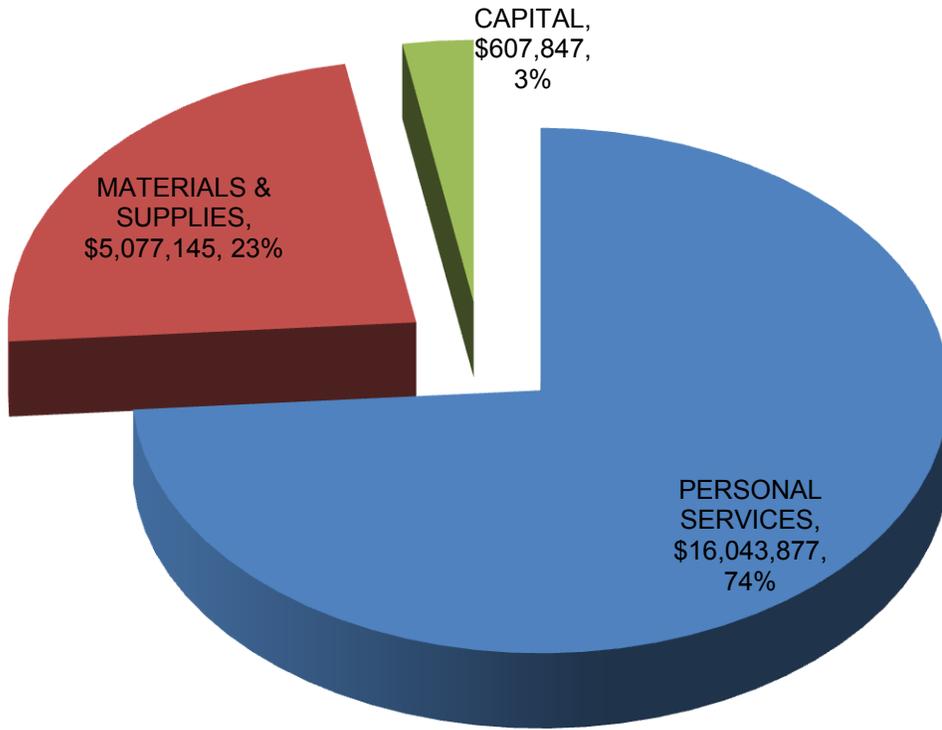


**CAPITAL EXPENDITURES BY FUNCTION**

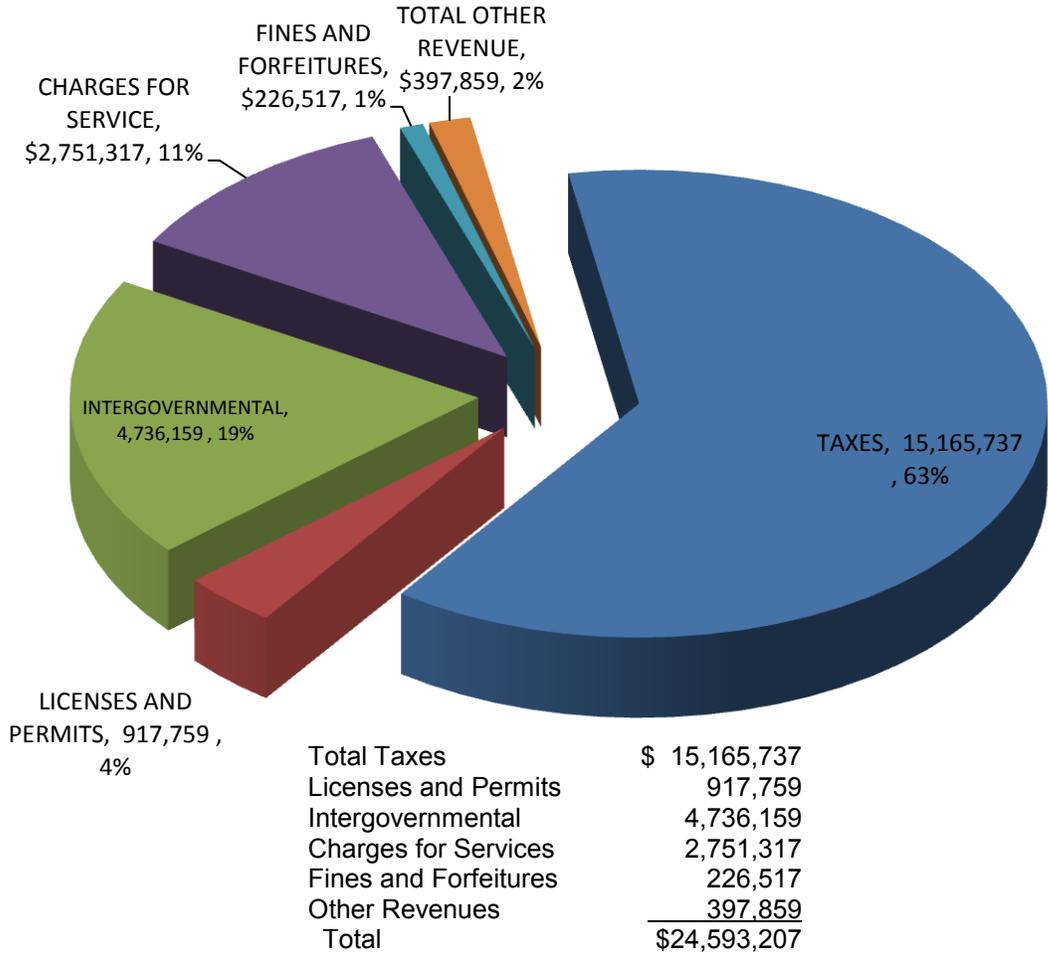


Operating Expenditures	\$ 21,121,022
Capital Expenditures	<u>607,847</u>
	<u>\$ 21,728,869</u>

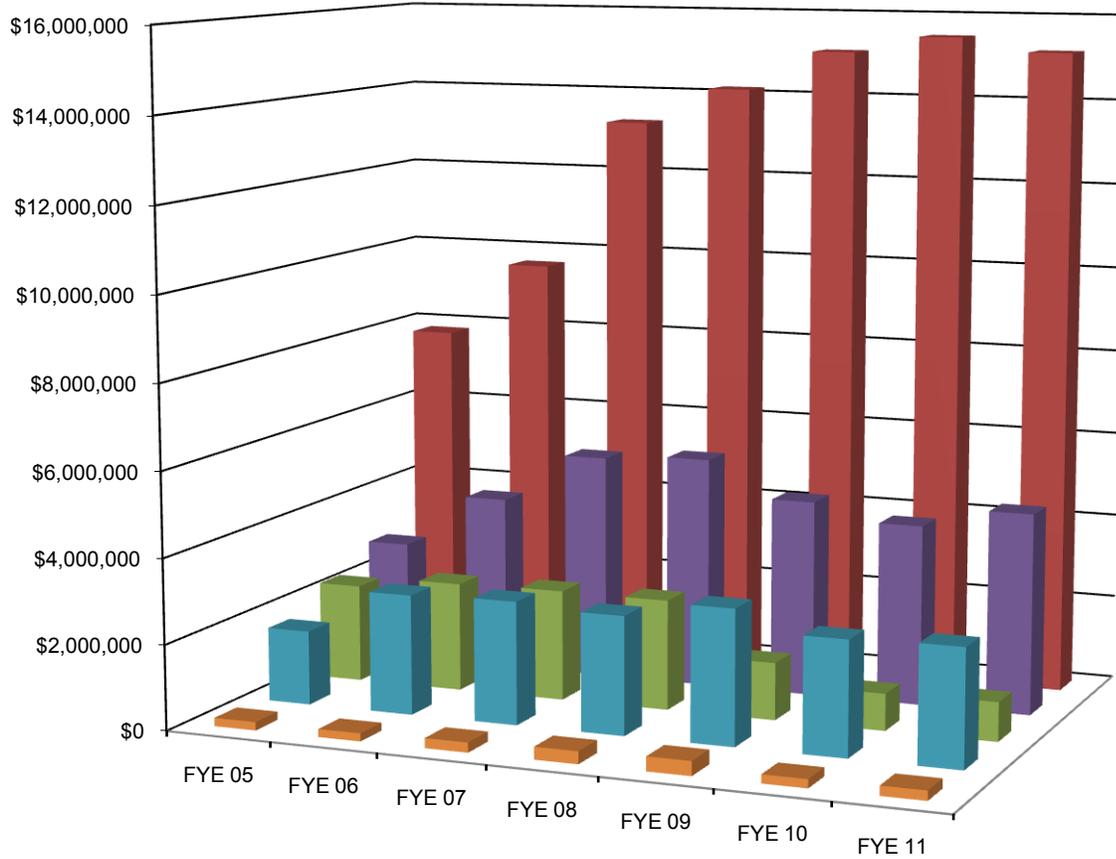
**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
GENERAL FUND  
USES BY CATEGORY**



**CITY OF WINTER GARDEN  
 FY 2010/2011 BUDGET  
 GENERAL FUND  
 REVENUES BY SOURCE**



**CITY OF WINTER GARDEN  
 FY 2010/2011 BUDGET  
 GENERAL FUND  
 HISTORY OF REVENUES BY SOURCE**



- FINES AND FORFEITURES
- CHARGES FOR SERVICE
- LICENSES AND PERMITS
- INTERGOVERNMENTAL
- TAXES

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
GENERAL FUND REVENUES  
EXECUTIVE DEPARTMENT**

		<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>
001-0213-311.10-00	ADVALOREM TAXES	8,690,651	8,689,843	8,689,843	8,355,184
001-0213-311.90-00	PENALTIES AND INTEREST	31,501	14,430	14,430	15,873
	TOTAL AD VALOREM	8,722,152	8,704,273	8,704,273	8,371,057
001-0213-314.10-00	ELECTRIC	2,253,662	2,554,511	2,554,511	2,567,284
001-0213-314.30-00	WATER	374,124	403,560	403,560	405,578
001-0213-314.40-00	GAS	51,408	47,925	47,925	49,313
001-0213-314.80-00	PROPANE	31,241	38,110	38,110	35,610
	TOTAL UTILITY TAX	2,710,435	3,044,106	3,044,106	3,057,785
001-0213-315-00-00	COMMUNICATIONS	1,455,478	1,417,782	1,417,782	1,403,063
	TOTAL SERVICE TAX	1,455,478	1,417,782	1,417,782	1,403,063
001-0213-323.10-00	FRANCHISE FEE - ELECTRICITY	2,157,770	2,240,776	2,240,776	2,251,980
001-0213-323.40-00	FRANCHISE FEE - GAS	84,870	74,411	74,411	81,852
	TOTAL PERMITS, FEES, SPECIAL ASSESS	2,242,640	2,315,187	2,315,187	2,333,832
001-0213-335-12.00	STATE REVENUE PROCEEDS	772,249	722,543	722,543	881,407
	TOTAL STATE REVENUE PROCEEDS	772,249	722,543	722,543	881,407
001-0213-335.14-00	MOBILE HOME LICENSES	51,608	49,896	49,896	50,728
001-0213-335.15-00	ALCOHOLIC BEVERAGE LICENSES	16,132	15,576	15,576	17,134
001-0213-335.18-00	LOCAL GOVT HALF-CENT SALES TAX	3,530,583	3,349,200	3,349,200	3,705,849
	TOTAL STATE SHARED REVENUES	3,598,323	3,414,672	3,414,672	3,773,711
001-0213-338.20-00	COUNTY OCCUPATIONAL LICENSES	23,522	20,066	20,066	22,073
	TOTAL SHRD REVS-OTHER LOCAL UNITS	23,522	20,066	20,066	22,073
001-0213-341.30-01	LIEN SEARCH FEES	-	-	13,000	22,286
001-0213-341.90-01	INTERFUND MANAGEMENT FEES	795,530	703,335	703,335	738,865
001-0213-341.90-02	OCPS COLLECTION ALLOWANCE	63,265	22,018	42,952	42,027
001-0213-341.91-00	FILING FEES	288	-	-	105
	TOTAL CHARGES FOR SERVICES	859,083	725,353	759,287	803,283
001-0213-361.10-00	INTEREST	294,530	238,984	198,622	173,741
001-0213-361.13-00	INTEREST-ORANGE COUNTY TAX COLL	4,589	9,122	2,122	1,910
001-0213-361.30-00	NET INCR(DECR) IN FAIR VAL OF INVST	10,847	-	-	-
001-0213-361.40-00	GAIN ON SALE OF INVESTMENTS	166,680	-	-	-
	TOTAL INTEREST AND OTHER EARNINGS	476,646	248,106	200,744	175,651
001-0213-362.11-00	BUILDING LEASES	14,240	14,933	14,933	18,051
001-0213-364.00-00	DISPOSITION OF FIXED ASSETS	1,000,000	-	-	-
001-0213-365.00-00	SALE/SURPL MATERIAL/SCRAP	245	-	-	-
001-0213-366.00-00	CONTRIBUTIONS	1,040	1,040	1,040	1,144

		<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>
001-0213-369.90-00	OTHER MISCELLANEOUS REVENUES	9,810	9,041	9,041	8,137
001-0213-369.93-00	CASH OVER OR SHORT	(50)	-	-	-
	TOTAL MISCELLANEOUS REVENUES	1,025,285	25,014	25,014	27,332
001-0213-381.00-00	INTERFUND TRANSFER IN	-	32,000	30,133	-
001-0213-399.99-99	USE OF FUND BALANCE	-	88,476	2,257,808	-
	TOTAL OTHER SOURCES	-	120,476	2,287,941	-
	<b>TOTAL EXECUTIVE DEPARTMENT</b>	<b>21,885,813</b>	<b>20,757,578</b>	<b>22,911,615</b>	<b>20,849,194</b>

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
GENERAL FUND REVENUES  
FINANCE DEPARTMENT**

	<u>2009 ACTUAL</u>	<u>2010 ORIGINAL BUDGET</u>	<u>2010 REVISED BUDGET</u>	<u>2011 ADOPTED BUDGET</u>
<b><u>UTILITY BILLING DIVISION</u></b>				
001-0223-341.90-01 INTERFUND MANAGEMENT FEES	521,566	605,032	605,032	621,399
TOTAL CHARGES FOR SERVICES	521,566	605,032	605,032	621,399
001-0223-351.10-00 COURT FINES	922	922	922	-
TOTAL FINES AND FORFEITS	922	922	922	-
001-0223-364.00-00 DISPOSITION/FIXED ASSETS	1,209	-	-	-
TOTAL MISCELLANEOUS REVENUES	1,209	-	-	-
<b>TOTAL FINANCE DEPARTMENT</b>	<b>523,697</b>	<b>605,954</b>	<b>605,954</b>	<b>621,399</b>

**CITY OF WINTER GARDEN  
 FY 2010/2011 BUDGET  
 GENERAL FUND REVENUES  
 INFORMATION SYSTEMS DEPARTMENT**

	<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>
001-0225-341.90-01 INTERFUND MANAGEMENT FEES	128,713	78,775	78,775	74,304
TOTAL CHARGES FOR SERVICES	128,713	78,775	78,775	74,304
001-0225-365.00-00 SALE OF SURPLUS MATERIALS/SCRAP	1,653	2,239	2,239	2,463
001-0225-369.90-00 OTHER MISCELLANEOUS REVS	96	-	-	48
TOTAL MISCELLANEOUS REVENUES	1,749	2,239	2,239	2,511
<b>TOTAL INFORMATION SYSTEMS DEPARTMENT</b>	<b>130,462</b>	<b>81,014</b>	<b>81,014</b>	<b>76,815</b>

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
GENERAL FUND REVENUES  
COMMUNITY DEVELOPMENT DEPARTMENT**

	<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>
<b><u>PLANNING DIVISION</u></b>				
001-0315-329.02-00	14,710	12,500	9,500	9,500
001-0315-329.05-00	2,250	6,750	750	1,000
TOTAL LICENSES AND PERMITS	16,960	19,250	10,250	10,500
001-0315-369.90-00	13,915	27,500	9,000	10,000
<b>TOTAL PLANNING DIVISION</b>	<b>30,875</b>	<b>46,750</b>	<b>19,250</b>	<b>20,500</b>
<b><u>BUILDING DIVISION</u></b>				
001-0324-322.02-00	450,026	509,800	548,000	540,440
001-0324-329.02-00	22,930	54,750	24,200	42,375
001-0324-329.07-00	20,860	24,100	15,500	19,500
001-0324-329.08-00	6,030	22,500	8,500	22,500
001-0324-329.10-00	9,225	8,400	8,400	9,000
TOTAL PERMITS, FEES, SPEC ASSESS	509,071	619,550	604,600	633,815
001-0324-354.00-00	800	1,000	1,000	1,000
TOTAL FINES AND FORFEITS	800	1,000	1,000	1,000
001-0324-369.90-00	773	600	600	950
TOTAL MISCELLANEOUS REVENUES	773	600	600	950
001-0324-399.99-99	-	60,989	68,283	-
TOTAL OTHER SOURCES	-	60,989	68,283	-
<b>TOTAL BUILDING DIVISION</b>	<b>510,644</b>	<b>682,139</b>	<b>674,483</b>	<b>635,765</b>
<b><u>BUSINESS TAX DIVISION</u></b>				
001-0331-316.00-00	228,320	211,142	211,142	232,256
<b>TOTAL BUSINESS TAX DIVISION</b>	<b>228,320</b>	<b>211,142</b>	<b>211,142</b>	<b>232,256</b>
<b><u>CODE ENFORCEMENT DIVISION</u></b>				
001-0528-351.10-00	-	-	-	-
001-0528-354.20-00	14,757	20,000	13,000	18,000
<b>TOTAL CODE ENFORCEMENT DIVISION</b>	<b>14,757</b>	<b>20,000</b>	<b>13,000</b>	<b>18,000</b>
 <b>TOTAL COMMUNITY DEVELOPMENT DEPT</b>	 <b>784,596</b>	 <b>960,031</b>	 <b>917,875</b>	 <b>906,521</b>

**CITY OF WINTER GARDEN  
 FY 2010/2011 BUDGET  
 GENERAL FUND REVENUES  
 POLICE DEPARTMENT**

		<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>
001-0521-338.30-00	911 PSAP REIMBURSEMENT	31,370	20,493	20,493	22,542
	TOTAL INTERGOVERNMENTAL REVENUE	31,370	20,493	20,493	22,542
001-0521-342.10-01	SPECIAL DETAIL	241,327	205,894	279,528	307,481
001-0521-342.10-02	FALSE ALARMS	3,150	3,150	-	-
001-0521-342.10-03	LIAISON OFFICER	33,000	33,000	33,000	33,000
001-0521-342.10-04	ACCIDENT REPORTS	792	542	542	488
	TOTAL CHARGES FOR SERVICES	278,269	242,586	313,070	340,969
001-0521-351.50-01	COURT FINES	294,474	250,000	177,000	194,700
001-0521-351.50-02	POLICE TRAINING & EDUCATION FEES	14,420	18,069	9,765	10,742
001-0521-354.20-00	CODE VIOLATIONS	1,738	6,492	2,306	2,075
	TOTAL FINES AND FORFEITS	310,632	274,561	189,071	207,517
001-0521-364.00-00	DISPOSITION OF FIXED ASSETS	30,016	5,264	5,264	5,790
001-0521-366.00-00	CONTRIBUTIONS	750	250	250	2,209
001-0521-369.90-00	OTHER MISCELLANEOUS REVENUES	6,130	2,774	94,177	2,774
	TOTAL MISCELLANEOUS REVENUES	36,896	8,288	99,691	10,773
001-0521-399.99-99	USE OF FUND BALANCE	-	4,152	12,456	9,053
	<b>TOTAL POLICE DEPARTMENT</b>	<b>657,167</b>	<b>550,080</b>	<b>634,781</b>	<b>590,854</b>

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
GENERAL FUND REVENUES  
FIRE DEPARTMENT**

	<u>2009 ACTUAL</u>	<u>2010 ORIGINAL BUDGET</u>	<u>2010 REVISED BUDGET</u>	<u>2011 ADOPTED BUDGET</u>
001-0622-334.20-00 STATE GRANT-PUBLIC SAFETY	1,621	-	-	-
001-0622-335.21-00 FIREFIGHTER SUPPLEMENTAL COMP	3,720	3,720	3,720	5,640
TOTAL INTERGOVERNMENTAL REVENUE	5,341	3,720	3,720	5,640
001-0622-342.20-01 CPR CLASSES	100	-	-	106
001-0622-342.20-02 PLAN REVIEW	45,742	44,619	67,331	60,598
001-0622-342.20-04 BURN PERMIT	200	540	540	486
001-0622-342.60-00 AMBULANCE FEE	-	10,000	-	-
TOTAL CHARGES FOR SERVICES	46,042	55,159	67,871	61,190
001-0622-366.00-00 CONTRIBUTIONS	1,500	1,500	1,500	1,350
001-0622-369.90-00 OTHER MISCELLANEOUS REVENUES	114	114	114	125
TOTAL MISCELLANEOUS REVENUES	1,614	1,614	1,614	1,475
<b>TOTAL FIRE DEPARTMENT</b>	<b>52,997</b>	<b>60,493</b>	<b>73,205</b>	<b>68,305</b>

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
GENERAL FUND REVENUES  
PUBLIC SERVICES DEPARTMENT**

	<u>2009 ACTUAL</u>	<u>2010 ORIGINAL BUDGET</u>	<u>2010 REVISED BUDGET</u>	<u>2011 ADOPTED BUDGET</u>
<b><u>ADMINISTRATION DIVISION</u></b>				
001-0701-341.90-01 INTERFUND MANAGEMENT FEES	110,290	165,868	165,868	140,777
<b>TOTAL ADMINISTRATION DIVISION</b>	<b>110,290</b>	<b>165,868</b>	<b>165,868</b>	<b>140,777</b>
<b><u>CEMETERY DIVISION</u></b>				
001-0739-343.80-01 SERVICE FEES	84,715	81,500	81,500	81,500
001-0739-343.80-02 CEMETERY FOUNDATION CHARGES	4,500	4,730	4,730	4,730
001-0739-343.80-03 COLUMBARIUMS	-	1,000	1,000	1,000
001-0739-343.80-05 CEMETERY LOTS	100,750	96,500	107,500	96,500
TOTAL CHARGES FOR SERVICE	189,965	183,730	194,730	183,730
001-0739-362.00-00 RENTAL INCOME	51,295	41,880	41,880	41,880
001-0739-364.00-00 DISPOSITION/FIXED ASSETS	2,904	-	-	-
TOTAL MISCELLANEOUS REVENUES	54,199	41,880	41,880	41,880
001-0739-381.00-00 INTERFUND TRANSFER	-	-	-	31,000
TOTAL OTHER SOURCES	-	-	-	31,000
<b>TOTAL CEMETERY DIVISION</b>	<b>244,164</b>	<b>225,610</b>	<b>236,610</b>	<b>256,610</b>
<b><u>STREETS DIVISION</u></b>				
001-0741-335.49-00 OTHER TRANSPORTATION	28,011	27,987	27,987	30,786
TOTAL INTERGOVERNMENTAL REVENUE	28,011	27,987	27,987	30,786
001-0741-364.00-00 DISPOSITION OF FIXED ASSETS	2,200	3,137	3,137	3,337
001-0741-369.90-00 OTHER MISCELLANEOUS REVENUES	25,925	6,792	6,792	7,471
TOTAL MISCELLANEOUS REVENUES	28,125	9,929	9,929	10,808
<b>TOTAL STREETS DIVISION</b>	<b>56,136</b>	<b>37,916</b>	<b>37,916</b>	<b>41,594</b>
<b><u>ENGINEERING DIVISION</u></b>				
001-1016-329.03-00 ENGINEER INSPECTION FEES	38,615	50,000	24,500	22,050
001-1016-329.04-00 REVIEW FEES	18,358	42,157	17,398	19,138
001-1016-329.06-00 OVERTIME REIMBURSEMENT	94	2,000	-	-
TOTAL LICENSES AND PERMITS	57,067	94,157	41,898	41,188
001-1016-341.90-01 INTERFUND MANAGEMENT FEES	244,480	-	-	-
001-1016-343.02-00 DEVELOPER REIMBURSEMENT	-	43,242	-	-
TOTAL CHARGES FOR SERVICE	244,480	43,242	-	-
001-1016-364.00-00 DISPOSITION OF FIXED ASSETS	-	-	3,193	3,084
001-1016-369.90-00 OTHER MISCELLANEOUS REVENUES	444	-	-	222
TOTAL MISCELLANEOUS REVENUES	444	-	3,193	3,306
<b>TOTAL ENGINEERING DIVISION</b>	<b>301,991</b>	<b>137,399</b>	<b>45,091</b>	<b>44,494</b>
<b>TOTAL PUBLIC SERVICES DEPARTMENT</b>	<b>712,581</b>	<b>566,793</b>	<b>485,485</b>	<b>483,475</b>

**CITY OF WINTER GARDEN  
 FY 2010/2011 BUDGET  
 GENERAL FUND REVENUES  
 HUMAN RESOURCES DEPARTMENT**

	<u>2009 ACTUAL</u>	<u>2010 ORIGINAL BUDGET</u>	<u>2010 REVISED BUDGET</u>	<u>2011 ADOPTED BUDGET</u>
<b><u>BUILDING MAINTENANCE DIVISION</u></b>				
001-0746-341.90-01 INTERFUND MANAGEMENT FEES	81,947	79,046	79,046	91,165
TOTAL CHARGES FOR SERVICE	<u>81,947</u>	<u>79,046</u>	<u>79,046</u>	<u>91,165</u>
001-0746-364.00-00 DISPOSITION OF FIXED ASSETS	825	825	825	908
TOTAL MISCELLANEOUS REVENUES	<u>825</u>	<u>825</u>	<u>825</u>	<u>908</u>
<b>TOTAL BUILDING MAINTENANCE DIVISION</b>	<b><u>82,772</u></b>	<b><u>79,871</u></b>	<b><u>79,871</u></b>	<b><u>92,073</u></b>
<b><u>FLEET MAINTENANCE DIVISION</u></b>				
001-0747-341.90-01 INTERFUND MANAGEMENT FEES	204,512	171,712	171,712	183,785
TOTAL CHARGES FOR SERVICE	<u>204,512</u>	<u>171,712</u>	<u>171,712</u>	<u>183,785</u>
001-0747-364.00-00 DISPOSITION OF FIXED ASSETS	1,642	3,195	3,195	3,515
001-0747-365.00-00 SALE/SURPL MATERIAL/SCRAP	6,642	-	-	-
TOTAL MISCELLANEOUS REVENUES	<u>8,284</u>	<u>3,195</u>	<u>3,195</u>	<u>3,515</u>
<b>TOTAL FLEET MAINTENANCE DIVISION</b>	<b><u>212,796</u></b>	<b><u>174,907</u></b>	<b><u>174,907</u></b>	<b><u>187,300</u></b>
<b>TOTAL HUMAN RESOURCES DEPARTMENT</b>	<b><u>295,568</u></b>	<b><u>254,778</u></b>	<b><u>254,778</u></b>	<b><u>279,373</u></b>

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
GENERAL FUND REVENUES  
RECREATION DEPARTMENT**

	<u>2009 ACTUAL</u>	<u>2010 ORIGINAL BUDGET</u>	<u>2010 REVISED BUDGET</u>	<u>2011 ADOPTED BUDGET</u>
<b><u>PARKS DIVISION</u></b>				
001-0775-334.70-00 STATE GRANT-CULTURE & RECREATION	200,000	56,000	56,000	-
TOTAL INTERGOVERNMENTAL	200,000	56,000	56,000	-
001-0775-364.00-00 DISPOSITIONS OF FIXED ASSETS	542	-	-	-
TOTAL MISCELLANEOUS REVENUES	542	-	-	-
<b>TOTAL PARKS DIVISION</b>	<b>200,542</b>	<b>56,000</b>	<b>56,000</b>	<b>-</b>
<b><u>RECREATION DIVISION</u></b>				
001-0872-347.21-01 DAY CAMP	85,717	81,000	81,000	81,000
001-0872-347.21-02 FIELD RENTAL	5,632	4,000	7,000	6,000
001-0872-347.21-03 POOL	5,968	4,500	4,500	4,500
001-0872-347.21-04 OTHER AQUATIC	5,443	4,500	4,500	7,000
001-0872-347.21-05 SWIMMING LESSONS	23,120	20,000	20,000	25,000
001-0872-347.21-06 SOFTBALL LEAGUE	35,670	25,000	39,000	35,000
001-0872-347.21-07 OTHER PROGRAMS	24,958	21,215	34,215	27,715
001-0872-347.21-08 SPECIAL EVENTS	775	-	-	-
001-0872-347.21-10 TENNIS	13,013	10,000	13,000	12,000
001-0872-347.21-11 SENIOR TRIPS	4,731	4,000	4,000	4,000
001-0872-347.21-12 OTHER SENIOR PROGRAMS	2,523	1,500	1,500	2,000
001-0872-347.21-13 MIDDLE SCHOOL DANCES	14,436	10,000	10,000	10,000
001-0872-347.21-14 SOCCER PROGRAM	21,160	20,625	38,625	37,500
TOTAL CHARGES FOR SERVICES	243,146	206,340	257,340	251,715
001-0872-362.19-00 RENTAL INCOME-OTHER	2,638	1,500	1,500	-
001-0872-364.00-00 DISPOSITIONS OF FIXED ASSETS	625	-	-	-
001-0872-365.00-00 SALE OF SURPLUS MATERIALS/SCRAP	2,322	-	-	-
001-0872-366.01-00 CONTRIBUTIONS AND DONATIONS	-	-	3,000	8,000
001-0872-369.90-00 OTHER MISCELLANEOUS REVENUES	7,709	5,500	5,500	4,500
TOTAL MISCELLANEOUS REVENUES	13,294	7,000	10,000	12,500
<b>TOTAL RECREATION DIVISION</b>	<b>256,440</b>	<b>213,340</b>	<b>267,340</b>	<b>264,215</b>
<b><u>SPECIAL EVENTS DIVISION</u></b>				
001-0874-362.00-00 RENTAL INCOME	4,301	1,690	1,690	1,750
TOTAL RENTS AND ROYALTIES	4,301	1,690	1,690	1,750
<b>TOTAL SPECIAL EVENTS DIVISION</b>	<b>4,301</b>	<b>1,690</b>	<b>1,690</b>	<b>1,750</b>
<b><u>NEWTON PARK FACILITIES DIVISION</u></b>				
001-3658-347.50-01 CATERING	1,521	-	-	-
TOTAL CHARGES FOR SERVICES	1,521	-	-	-
001-3658-362.01-00 MISCELLANEOUS RENTALS	5,201	2,000	2,000	3,500
001-3658-362.02-00 AUDITORIUM FACILITIES RENTALS	76,454	65,000	80,000	80,000
001-3658-362.03-00 JESSIE BROCK RENTALS	-	-	-	-
001-3658-369.90-00 OTHER MISCELLANEOUS REVENUES	12,627	10,000	10,000	10,000
TOTAL MISCELLANEOUS REVENUES	94,282	77,000	92,000	93,500
<b>TOTAL NEWTON PARK FACILITIES DIVISION</b>	<b>95,803</b>	<b>77,000</b>	<b>92,000</b>	<b>93,500</b>
<b>TOTAL RECREATION DEPARTMENT</b>	<b>557,086</b>	<b>348,030</b>	<b>417,030</b>	<b>359,465</b>
<b>TOTAL GENERAL FUND REVENUES</b>	<b>25,599,967</b>	<b>24,184,751</b>	<b>26,381,737</b>	<b>24,235,401</b>

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
GENERAL FUND EXPENDITURES  
LEGISLATIVE DEPARTMENT**

	<u>2009 ACTUAL</u>	<u>2010 ORIGINAL BUDGET</u>	<u>2010 REVISED BUDGET</u>	<u>2011 ADOPTED BUDGET</u>
001-0111-511.11-00 EXECUTIVE SALARIES	40,800	41,616	41,616	41,616
001-0111-511.21-00 FICA TAXES	2,851	2,913	2,913	2,913
001-0111-511.23-00 EMPLOYEE GROUP INSURANCE	19,756	26,922	26,922	26,922
001-0111-511.24-00 WORKERS' COMPENSATION	74	103	103	103
TOTAL PERSONAL SERVICES	63,481	71,554	71,554	71,554
001-0111-511.31-01 PROFESSIONAL SVCS MISC	17,125	-	-	-
001-0111-511.31-02 LEGAL	500	500	500	500
001-0111-511.34-01 MISC CONTRACTUAL SERVICES	8,249	5,000	5,000	-
001-0111-511.34-03 CODE OF ORDINANCES	4,705	5,400	5,400	7,400
001-0111-511.40-00 TRAVEL AND PER DIEM	227	1,900	1,900	9,460
001-0111-511.41-02 TELEPHONE	82	100	100	3,000
001-0111-511.47-01 MISC PRINTING AND BINDING	162	500	500	500
001-0111-511.48-01 PROMOTIONAL ACTIVITIES	1,500	-	-	600
001-0111-511.48-02 PROMOTIONAL-PROMOTIONAL ITEMS	-	1,000	1,000	1,000
001-0111-511.49-01 MISC OTHR CUR CHGS & OBLIGATIONS	2,708	3,500	3,500	5,000
001-0111-511.49-03 ELECTION FEES	14,853	-	-	30,000
001-0111-511.51-00 OFFICE SUPPLIES	-	-	-	2,500
001-0111-511.52-01 MISC. OPERATING SUPPLIES	308	800	800	800
001-0111-511.52-04 UNIFORMS AND ACCESSORIES	146	1,600	1,600	1,600
001-0111-511.54-01 DUES AND SUBSCRIPTIONS	4,296	8,041	8,041	9,055
001-0111-511.54-02 SEMINARS AND COURSES	1,625	2,500	2,500	3,750
TOTAL OPERATING EXPENDITURES	56,486	30,841	30,841	75,165
001-0111-511.81-00 AID TO GOVERNMENT AGENCIES	1,000	1,000	1,000	1,000
001-0111-511.82-00 AIDS TO PRIVATE ORGANIZATIONS	6,200	-	5,600	1,000
001-0111-564.83-00 OTHER GRANTS AND AIDS	44,971	45,000	45,000	60,000
TOTAL GRANTS AND AIDS	52,171	46,000	51,600	62,000
<b>TOTAL LEGISLATIVE DEPARTMENT</b>	<b>172,138</b>	<b>148,395</b>	<b>153,995</b>	<b>208,719</b>



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**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
GENERAL FUND EXPENDITURES  
EXECUTIVE DEPARTMENT**

	<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>	
001-0213-512.12-00	REGULAR SALARIES AND WAGES	354,157	548,558	455,826	438,559
001-0213-512.13-00	OTHER SALARIES & WAGES	9,969	-	5,000	-
001-0213-512.14-00	OVERTIME	220	-	-	-
001-0213-512.21-00	FICA TAXES	25,210	40,789	33,695	34,985
001-0213-512.22-00	RETIREMENT CONTRIBUTIONS	71,037	123,781	102,814	77,578
001-0213-512.23-00	LIFE AND HEALTH INSURANCE	36,127	54,515	49,095	42,038
001-0213-512.24-00	WORKERS' COMPENSATION	616	1,645	1,645	1,466
001-0213-512.25-00	UNEMPLOYMENT COMPENSATION	-	277	277	277
	TOTAL PERSONAL SERVICES	497,336	769,565	648,352	594,903
001-0213-512.31-01	MISC PROFESSIONAL SERVICES	94,048	40,000	40,000	25,000
001-0213-512.31-02	LEGAL SERVICES	150	500	500	2,500
001-0213-512.31-04	ENGINEERING SERVICES	5,887	-	-	-
001-0213-512.31-06	MEDICAL SERVICES	459	200	200	200
001-0213-512.34-01	MISC OTHER CONTRACTUAL SERVICES	14,593	1,200	12,505	19,786
001-0213-512.40-00	TRAVEL AND PER DIEM	2,269	1,500	1,500	1,500
001-0213-512.41-01	CABLE TELEVISION SERVICES	288	-	-	-
001-0213-512.41-02	TELEPHONE SERVICES	7,476	6,000	6,000	5,050
001-0213-512.41-03	RADIO SERVICES	-	-	-	80
001-0213-512.41-04	INTERNET SERVICES	650	750	750	750
001-0213-512.41-05	POSTAGE	1,009	1,250	1,250	13,100
001-0213-512.43-00	UTILITY SERVICES	17,541	10,800	10,800	14,000
001-0213-512.44-00	RENTALS AND LEASES	10,487	9,000	9,000	9,000
001-0213-512.45-00	INSURANCE	43,701	36,014	36,014	26,223
001-0213-512.46-02	REPAIR AND MAINT SVCS-EQUIPMENT	-	450	450	400
001-0213-512.46-03	REPAIR AND MAINT SVCS-VEHICLES	782	750	750	900
001-0213-512.46-05	REPAIR AND MAINT SVCS-SOFTWARE	-	-	-	12,000
001-0213-512.46-06	REPAIR AND MAINT SVCS-HARDWARE	-	350	350	-
001-0213-512.46-10	REPAIR AND MAINT SVCS-BUILDING	8,195	200	4,442	1,230
001-0213-512.47-01	MISC PRINTING AND BINDING	469	1,350	1,350	28,286
001-0213-512.48-01	PROMOTIONAL-ADVERTISEMENTS	-	700	700	2,100
001-0213-512.48-02	PROMOTIONAL ITEMS	2,684	2,000	2,000	7,270
001-0213-512.49-01	MISC OTHR CUR CHGS & OBLIGATIONS	(260)	250	250	250
001-0213-512.49-05	LICENSES, TAXES, AND CERTIFICATIONS	59	-	-	-
001-0213-512.49-11	EMPLOYEE SOCIAL EVENTS	1,083	1,000	1,000	1,000
001-0213-512.51-00	OFFICE SUPPLIES	2,641	2,125	2,125	1,750
001-0213-512.52-01	MISCELLANEOUS OPERATING SUPPLIES	2,477	2,500	2,500	1,500
001-0213-512.52-03	GASOLINE AND OIL	1,073	500	500	300
001-0213-512.52-04	UNIFORMS AND ACCESSORIES	833	1,000	1,000	1,400
001-0213-512.54-01	DUES AND SUBSCRIPTIONS	9,105	10,000	17,894	15,800
001-0213-512.54-02	SEMINARS AND COURSES	4,313	3,500	8,467	3,500
001-0213-512.54-03	EDUCATIONAL ASSISTANCE PROGRAM	-	-	1,620	-
	TOTAL OPERATING EXPENDITURES	232,012	133,889	163,917	194,875

		<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>
001-0213-512.61-00	LAND	72,422	-	10,320	-
001-0213-512.64-00	MACHINERY AND EQUIPMENT	1,990	40,000	35,000	-
	TOTAL CAPITAL OUTLAY	74,412	40,000	45,320	-
001-0213-512.81-00	AID TO GOVERNMENT AGENCIES	-	-	511,000	-
001-0213-512.82-00	AIDS TO PRIVATE ORGANIZATIONS	75,000	75,000	75,000	75,000
	TOTAL GRANTS AND AIDS	75,000	75,000	586,000	75,000
001-0213-512.99-01	RESERVE FOR CONTINGENCIES	-	150,000	82,794	150,000
001-0213-599.99-99	CARRYFORWARD FUND BALANCE	-	-	-	267,904
	TOTAL OTHER USES	-	150,000	82,794	417,904
	<b>TOTAL EXECUTIVE DEPARTMENT</b>	<b>878,760</b>	<b>1,168,454</b>	<b>1,526,383</b>	<b>1,282,682</b>

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
GENERAL FUND EXPENDITURES  
ECONOMIC DEVELOPMENT DEPARTMENT**

	<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>	
001-0215-552.12-00	REGULAR SALARIES AND WAGES	88,977	87,859	87,859	102,003
001-0215-552.21-00	FICA TAXES	6,709	6,616	6,616	7,826
001-0215-552.22-00	RETIREMENT CONTRIBUTIONS	17,688	19,711	19,711	21,104
001-0215-552.23-00	LIFE AND HEALTH INSURANCE	5,875	7,032	7,032	725
001-0215-552.24-00	WORKERS' COMPENSATION	156	264	264	306
001-0215-552.25-00	UNEMPLOYMENT COMPENSATION	-	83	83	83
	TOTAL PERSONAL SERVICES	119,405	121,565	121,565	132,047
001-0215-552.34-01	MISC OTHER CONTRACTUAL SERVICES	49,209	39,788	43,788	27,220
001-0215-552.40-00	TRAVEL AND PER DIEM	818	3,828	3,828	-
001-0215-552.41-02	TELEPHONE SERVICES	1,549	1,690	1,690	1,690
001-0215-552.41-05	POSTAGE	11,313	22,050	16,050	900
001-0215-552.43-00	UTILITY SERVICES	1,595	1,100	1,100	1,100
001-0215-552.44-00	RENTALS AND LEASES	18	-	-	-
001-0215-552.45-00	GENERAL INSURANCE	1,442	1,316	1,316	1,304
001-0215-552.46-02	REPAIR/MAINT SVC-EQUIPMNT	-	-	-	500
001-0215-552.46-05	REPAIR AND MAINT SVCS-SOFTWARE	-	-	-	250
001-0215-552.46-10	REPAIR AND MAINT SVCS-BUILDING	407	-	427	124
001-0215-552.47-01	MISC PRINTING AND BINDING	49,164	40,735	40,735	2,160
001-0215-552.48-01	PROMOTIONAL-ADVERTISEMENTS	12,442	12,000	12,000	14,100
001-0215-552.48-02	PROMOTIONAL-PROMOTIONAL ITEMS	42	4,475	4,475	2,075
001-0215-552.51-00	OFFICE SUPPLIES	367	750	750	750
001-0215-552.52-01	MISCELLANEOUS OPERATING SUPPLIES	101	-	-	400
001-0215-552.52-03	GASOLINE AND OIL	-	100	100	200
001-0215-552.52-04	UNIFORMS AND ACCESSORIES	-	-	-	200
001-0215-552.54-01	DUES AND SUBSCRIPTIONS	3,179	3,305	3,305	2,505
001-0215-552.54-02	SEMINARS AND COURSES	601	1,700	1,700	600
	TOTAL OPERATING EXPENDITURES	132,247	132,837	131,264	56,078
001-0215-552.61-00	LAND	1,416,907	-	-	-
001-0215-552.63-00	IMPROVEMENTS O/T BUILDING	1,138	-	-	-
	TOTAL CAPITAL EXPENDITURES	1,418,045	-	-	-
	<b>TOTAL ECONOMIC DEVELOPMENT DEPARTMENT</b>	<b>1,669,697</b>	<b>254,402</b>	<b>252,829</b>	<b>188,125</b>

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
GENERAL FUND EXPENDITURES  
CITY CLERK DEPARTMENT**

	<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>	
001-0218-512.12-00	REGULAR SALARIES AND WAGES	153,738	157,872	157,872	159,453
001-0218-512.14-00	OVERTIME	461	500	500	1,000
001-0218-512.21-00	FICA TAXES	11,388	11,561	11,561	12,249
001-0218-512.22-00	RETIREMENT CONTRIBUTIONS	30,996	35,695	35,695	32,991
001-0218-512.23-00	LIFE AND HEALTH INSURANCE	18,424	21,647	21,647	20,590
001-0218-512.24-00	WORKERS' COMPENSATION	303	474	474	479
001-0218-512.25-00	UNEMPLOYMENT COMPENSATION	-	160	160	160
	TOTAL PERSONAL SERVICES	215,310	227,909	227,909	226,922
001-0218-512.31-01	MISC PROFESSIONAL SERVICES	-	500	500	500
001-0218-512.31-06	MEDICAL SERVICES	76	-	-	-
001-0218-512.40-00	TRAVEL AND PER DIEM	2,254	2,922	2,922	3,315
001-0218-512.41-02	TELEPHONE SERVICES	2,974	1,770	1,770	1,836
001-0218-512.41-05	POSTAGE	24	1,250	1,250	500
001-0218-512.43-00	UTILITY SERVICES	10,755	9,200	9,200	9,200
001-0218-512.44-00	RENTALS AND LEASES	6,466	7,500	7,500	6,000
001-0218-512.45-00	GENERAL INSURANCE	11,656	10,642	10,642	10,485
001-0218-512.46-02	REPAIR AND MAINT SVCS-EQUIPMENT	-	400	400	300
001-0218-512.46-05	REPAIR AND MAINT SVCS-SOFTWARE	499	500	500	500
001-0218-512.46-06	REPAIR AND MAINT SVCS-HARDWARE	-	300	300	300
001-0218-512.46-10	REPAIR AND MAINT SVCS-BUILDING	3,295	2,000	5,447	1,000
001-0218-512.47-01	MISC PRINTING AND BINDING	355	750	750	750
001-0218-512.47-02	RECORDS MANAGEMENT	13,838	-	80,215	-
001-0218-512.48-01	PROMOTIONAL-ADVERTISEMENTS	500	500	500	1,000
001-0218-512.49-01	MISC OTHR CUR CHGS & OBLIGATIONS	-	200	200	200
001-0218-512.49-03	ELECTION FEES	1,027	-	-	-
001-0218-512.49-05	LICENSES, TAXES, AND CERTIFICATIONS	-	-	-	100
001-0218-512.51-00	OFFICE SUPPLIES	1,923	2,125	2,125	2,950
001-0218-512.52-01	MISCELLANEOUS OPERATING SUPPLIES	813	500	500	1,100
001-0218-512.52-03	GASOLINE AND OIL	-	100	100	100
001-0218-512.52-04	UNIFORMS AND ACCESSORIES	600	600	600	600
001-0218-512.54-01	DUES AND SUBSCRIPTIONS	859	1,406	1,406	2,103
001-0218-512.54-02	SEMINARS AND COURSES	1,947	910	910	2,285
001-0218-512.54-03	EDUCATIONAL ASSISTANCE PROGRAM	-	1,200	1,200	1,200
	TOTAL OPERATING EXPENDITURES	59,861	45,275	128,937	46,324
	<b>TOTAL CITY CLERK DEPARTMENT</b>	<b>275,171</b>	<b>273,184</b>	<b>356,846</b>	<b>273,246</b>

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
GENERAL FUND EXPENDITURES  
FINANCE DEPARTMENT  
FISCAL MANAGEMENT DIVISION**

	<u>2009 ACTUAL</u>	<u>2010 ORIGINAL BUDGET</u>	<u>2010 REVISED BUDGET</u>	<u>2011 ADOPTED BUDGET</u>
001-0222-513.12-00	342,843	270,982	270,982	275,454
001-0222-513.14-00	341	750	750	750
001-0222-513.21-00	25,016	19,382	19,382	21,102
001-0222-513.22-00	38,695	32,709	32,709	32,281
001-0222-513.23-00	34,483	33,816	33,816	32,291
001-0222-513.24-00	606	813	813	827
001-0222-513.25-00	-	369	369	369
TOTAL PERSONAL SERVICES	441,984	358,821	358,821	363,074
001-0222-513.31-01	5,870	1,588	1,588	9,095
001-0222-513.31-03	32,652	37,500	37,500	33,693
001-0222-513.31-06	76	-	-	133
001-0222-513.32-00	27,225	30,668	30,668	29,390
001-0222-513.34-01	6,811	7,805	7,805	6,899
001-0222-513.34-04	45,102	44,212	44,212	45,518
001-0222-513.40-00	1,300	815	815	1,280
001-0222-513.41-02	3,344	3,100	3,100	2,557
001-0222-513.41-05	2,578	3,550	3,550	4,194
001-0222-513.43-00	9,839	8,000	8,000	9,630
001-0222-513.44-00	5,690	5,900	5,900	4,900
001-0222-513.45-00	10,958	9,983	9,983	9,820
001-0222-513.46-02	-	280	280	280
001-0222-513.46-05	18,589	19,090	19,090	19,090
001-0222-513.46-06	1,000	2,500	2,500	2,500
001-0222-513.46-10	3,014	2,202	5,355	2,365
001-0222-513.47-01	317	1,700	1,700	1,350
001-0222-513.48-01	818	1,500	1,500	1,150
001-0222-513.49-05	105	100	100	110
001-0222-513.51-00	3,225	1,200	1,200	2,356
001-0222-513.52-01	1,362	400	400	1,271
001-0222-513.52-03	30	200	200	200
001-0222-513.52-04	1,000	1,000	1,000	1,000
001-0222-513.54-01	1,756	1,820	1,820	2,545
001-0222-513.54-02	1,715	1,890	1,890	1,950
001-0222-513.54-03	-	1,156	1,156	1,156
TOTAL OPERATING EXPENDITURES	184,376	188,159	191,312	194,432
001-0222-581.91-00	1,086,212	1,090,342	1,090,342	1,089,445
TOTAL OTHER USES	1,086,212	1,090,342	1,090,342	1,089,445
<b>TOTAL FISCAL MANAGEMENT DIVISION</b>	<b>1,712,572</b>	<b>1,637,322</b>	<b>1,640,475</b>	<b>1,646,951</b>

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
GENERAL FUND EXPENDITURES  
FINANCE DEPARTMENT  
UTILITY BILLING DIVISION**

	<u>2009 ACTUAL</u>	<u>2010 ORIGINAL BUDGET</u>	<u>2010 REVISED BUDGET</u>	<u>2011 ADOPTED BUDGET</u>	
001-0223-513.12-00	REGULAR SALARIES AND WAGES	225,177	271,253	271,253	275,725
001-0223-513.14-00	OVERTIME	-	750	750	500
001-0223-513.21-00	FICA TAXES	16,361	19,789	19,789	21,132
001-0223-513.22-00	RETIREMENT CONTRIBUTIONS	44,995	53,847	53,847	50,715
001-0223-513.23-00	LIFE AND HEALTH INSURANCE	35,997	42,598	42,598	40,953
001-0223-513.24-00	WORKERS' COMPENSATION	424	4,261	4,261	4,343
001-0223-513.25-00	UNEMPLOYMENT COMPENSATION	-	224	224	224
	TOTAL PERSONAL SERVICES	<u>322,954</u>	<u>392,722</u>	<u>392,722</u>	<u>393,592</u>
001-0223-513.31-02	LEGAL SERVICES	310	100	100	-
001-0223-513.31-06	MEDICAL SERVICES	110	-	-	-
001-0223-513.34-01	MISC OTHER CONTRACTUAL SERVICES	48,450	43,000	58,000	58,000
001-0223-513.34-04	BANKING SERVICES	44,852	44,400	44,400	44,400
001-0223-513.40-00	TRAVEL AND PER DIEM	2	250	250	250
001-0223-513.41-02	TELEPHONE SERVICES	4,627	4,200	4,200	4,200
001-0223-513.41-03	RADIO SERVICES	23	-	-	-
001-0223-513.41-04	INTERNET SERVICES	1,166	1,200	1,200	1,032
001-0223-513.41-05	POSTAGE	67,288	54,000	54,000	60,000
001-0223-513.43-00	UTILITY SERVICES	5,893	4,800	4,800	5,500
001-0223-513.44-00	RENTALS AND LEASES	3,230	2,800	2,800	3,325
001-0223-513.45-00	INSURANCE	6,574	6,173	6,173	6,175
001-0223-513.46-02	REPAIR AND MAINT SVCS-EQUIPMENT	55	500	500	500
001-0223-513.46-03	REPAIR AND MAINT SVC-VEHICLES	1,138	1,000	1,000	1,000
001-0223-513.46-05	REPAIR AND MAINT SVCS-SOFTWARE	19,357	19,405	19,405	19,405
001-0223-513.46-06	REPAIR AND MAINT SVCS-HARDWARE	1,393	500	500	500
001-0223-513.46-10	REPAIR AND MAINT SVCS-BUILDING	4,685	-	2,389	1,548
001-0223-513.47-01	MISC PRINTING AND BINDING	6,714	7,200	7,200	7,700
001-0223-513.48-01	PROMOTIONAL-ADVERTISEMENTS	17	-	-	-
001-0223-513.49-01	MISC OTHR CUR CHGS & OBLIGATIONS	35	-	-	-
001-0223-513.49-05	LICENSES/TAXES/CERTIFICATIONS	1,210	1,900	1,900	1,700
001-0223-513.51-00	OFFICE SUPPLIES	2,246	2,000	2,000	1,750
001-0223-513.52-01	MISCELLANEOUS OPERATING SUPPLIES	1,062	500	500	1,350
001-0223-513.52-03	GASOLINE AND OIL	6,076	6,500	6,500	6,900
001-0223-513.52-04	UNIFORMS AND ACCESSORIES	1,448	1,572	1,572	1,572
001-0223-513.54-02	SEMINARS AND COURSES	271	700	700	1,000
	TOTAL OPERATING EXPENDITURES	<u>228,232</u>	<u>202,700</u>	<u>220,089</u>	<u>227,807</u>
001-0223-513.64-00	MACHINERY AND EQUIPMENT	3,300	9,610	9,610	-
	TOTAL CAPITAL OUTLAY	<u>3,300</u>	<u>9,610</u>	<u>9,610</u>	<u>-</u>
	<b>TOTAL UTILITY BILLING DIVISION</b>	<b><u>554,486</u></b>	<b><u>605,032</u></b>	<b><u>622,421</u></b>	<b><u>621,399</u></b>
	<b>TOTAL FINANCE DEPARTMENT</b>	<b><u>2,267,058</u></b>	<b><u>2,242,354</u></b>	<b><u>2,262,896</u></b>	<b><u>2,268,350</u></b>

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
GENERAL FUND EXPENDITURES  
INFORMATION SYSTEMS DEPARTMENT**

	<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>	
001-0225-513.12-00	REGULAR SALARIES AND WAGES	323,239	320,237	320,237	324,938
001-0225-513.14-00	OVERTIME	1,318	1,000	1,000	1,000
001-0225-513.21-00	FICA TAXES	23,571	23,077	23,077	24,929
001-0225-513.22-00	RETIREMENT CONTRIBUTIONS	40,542	43,462	43,462	41,860
001-0225-513.23-00	LIFE AND HEALTH INSURANCE	40,891	42,329	42,329	40,900
001-0225-513.24-00	WORKERS' COMPENSATION	598	961	961	975
001-0225-513.25-00	UNEMPLOYMENT COMPENSATION	-	316	316	316
	TOTAL PERSONAL SERVICES	430,159	431,382	431,382	434,918
001-0225-513.34-01	MISC OTHER CONTRACTUAL SERVICES	52,971	60,000	75,000	65,200
001-0225-513.40-00	TRAVEL AND PER DIEM	888	2,450	2,450	2,750
001-0225-513.41-02	TELEPHONE SERVICES	6,496	6,100	6,100	6,100
001-0225-513.41-04	INTERNET SERVICES	39,520	35,100	35,100	35,100
001-0225-513.41-05	POSTAGE	161	300	300	50
001-0225-513.43-00	UTILITY SERVICES	10,237	8,400	8,400	8,400
001-0225-513.44-00	RENTALS AND LEASES	141	-	-	-
001-0225-513.45-00	INSURANCE	19,595	17,856	17,856	18,522
001-0225-513.46-02	REPAIR AND MAINT SVCS-EQUIPMENT	156,633	97,000	97,000	97,000
001-0225-513.46-03	REPAIR AND MAINT SVCS-VEHICLES	-	500	500	500
001-0225-513.46-05	REPAIR AND MAINT SVCS-SOFTWARE	56,197	64,125	64,125	82,275
001-0225-513.46-06	REPAIR AND MAINT SVCS-HARDWARE	9,762	25,000	25,000	35,000
001-0225-513.46-10	REPAIR AND MAINT SVCS-BUILDING	3,156	2,813	6,094	952
001-0225-513.47-01	MISC PRINTING AND BINDING	162	100	100	100
001-0225-513.51-00	OFFICE SUPPLIES	3,037	2,610	2,610	4,390
001-0225-513.52-01	MISCELLANEOUS OPERATING SUPPLIES	52,501	49,700	49,700	50,000
001-0225-513.52-03	GASOLINE AND OIL	157	300	300	150
001-0225-513.52-04	UNIFORMS AND ACCESSORIES	1,000	1,000	1,000	1,000
001-0225-513.54-01	DUES AND SUBSCRIPTIONS	1,512	1,475	1,475	1,725
001-0225-513.54-02	SEMINARS AND COURSES	7,313	7,600	7,600	8,720
	TOTAL OPERATING EXPENDITURES	421,439	382,429	400,710	417,934
001-0225-513.63-00	IMPROV. OTHER THAN BUILDINGS	64,455	-	-	-
001-0225-513.64-00	MACHINERY AND EQUIPMENT	110,501	73,294	73,294	35,560
	TOTAL CAPITAL OUTLAY	174,956	73,294	73,294	35,560
	<b>TOTAL INFORMATION SYSTEMS DEPARTMENT</b>	<b>1,026,554</b>	<b>887,105</b>	<b>905,386</b>	<b>888,412</b>

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
GENERAL FUND EXPENDITURES  
COMMUNITY DEVELOPMENT DEPARTMENT  
PLANNING DIVISION**

	<u>2009 ACTUAL</u>	<u>2010 ORIGINAL BUDGET</u>	<u>2010 REVISED BUDGET</u>	<u>2011 ADOPTED BUDGET</u>	
001-0315-515.12-00	REGULAR SALARIES AND WAGES	260,737	318,755	318,755	278,508
001-0315-515.14-00	OVERTIME	943	1,500	1,500	-
001-0315-515.21-00	FICA TAXES	18,901	23,150	23,150	21,378
001-0315-515.22-00	RETIREMENT CONTRIBUTIONS	52,511	71,958	71,958	57,623
001-0315-515.23-00	LIFE AND HEALTH INSURANCE	27,794	41,119	41,119	39,333
001-0315-515.24-00	WORKERS' COMPENSATION	513	956	956	835
001-0315-515.25-00	UNEMPLOYMENT COMPENSATION	-	232	232	232
	TOTAL PERSONAL SERVICES	361,399	457,670	457,670	397,909
001-0315-515.31-01	MISC PROFESSIONAL SERVICES	151,042	85,000	85,000	85,000
001-0315-515.31-04	ENGINEERING	112,417	35,000	35,000	20,300
001-0315-515.31-06	MEDICAL SERVICES	152	100	100	160
001-0315-515.34-01	MISC OTHER CONTRACTUAL SERVICES	359	360	360	360
001-0315-515.34-08	PERSONNEL SERVICES	1,894	-	-	-
001-0315-515.40-00	TRAVEL AND PER DIEM	54	500	500	350
001-0315-515.41-02	TELEPHONE SERVICES	3,699	3,683	3,683	3,891
001-0315-515.41-05	POSTAGE	2,468	3,200	3,200	3,200
001-0315-515.43-00	UTILITY SERVICES	12,589	11,200	11,200	11,200
001-0315-515.44-00	RENTALS AND LEASES	8,417	9,000	9,000	7,900
001-0315-515.45-00	INSURANCE	11,538	10,263	10,263	10,112
001-0315-515.46-03	REPAIR AND MAINT SVCS-VEHICLES	108	-	-	-
001-0315-515.46-05	REPAIR AND MAINT SVCS-SOFTWARE	10,579	9,957	9,957	10,703
001-0315-515.46-10	REPAIR AND MAINT SVCS-BUILDING	3,090	500	3,675	1,421
001-0315-515.47-01	MISC PRINTING AND BINDING	1,068	2,200	2,200	1,200
001-0315-515.48-01	PROMOTIONAL-ADVERTISEMENTS	3,089	3,500	3,500	3,500
001-0315-515.51-00	OFFICE SUPPLIES	4,195	4,500	4,500	3,000
001-0315-515.52-01	MISCELLANEOUS OPERATING SUPPLIES	1,028	1,550	1,550	1,800
001-0315-515.52-03	GASOLINE AND OIL	118	-	-	250
001-0315-515.52-04	UNIFORMS AND ACCESSORIES	942	1,000	1,000	1,200
001-0315-515.54-01	DUES AND SUBSCRIPTIONS	757	1,250	1,250	1,250
001-0315-515.54-02	SEMINARS AND COURSES	680	1,000	1,000	750
001-0315-515.54-03	EDUCATIONAL ASSISTANCE PROGRAM	-	5,110	5,110	3,500
	TOTAL OPERATING EXPENDITURES	330,283	188,873	192,048	171,047
001-0315-554.43-00	UTILITY SERVICES	149	-	-	-
001-0315-554.61-00	LAND	27,533	-	-	-
	TOTAL CAPITAL OUTLAY	27,682	-	-	-
	<b>TOTAL PLANNING DIVISION</b>	<b>719,364</b>	<b>646,543</b>	<b>649,718</b>	<b>568,956</b>

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
GENERAL FUND EXPENDITURES  
COMMUNITY DEVELOPMENT DEPARTMENT  
BUILDING INSPECTION DIVISION**

	<u>2009 ACTUAL</u>	<u>2010 ORIGINAL BUDGET</u>	<u>2010 REVISED BUDGET</u>	<u>2011 ADOPTED BUDGET</u>
001-0324-524.12-00	475,899	377,969	377,969	345,313
001-0324-524.14-00	225	1,000	1,000	1,000
001-0324-524.21-00	34,970	27,397	27,397	26,541
001-0324-524.22-00	95,325	85,341	85,341	71,445
001-0324-524.23-00	67,894	60,761	60,761	52,785
001-0324-524.24-00	15,098	9,137	9,137	8,390
001-0324-524.25-00	3,603	563	563	563
TOTAL PERSONAL SERVICES	693,014	562,168	562,168	506,037
001-0324-524.31-02	120	-	-	-
001-0324-524.31-06	36	75	75	213
001-0324-524.34-01	819	23,000	8,000	7,100
001-0324-524.40-00	1,124	5,125	5,125	2,200
001-0324-524.41-02	11,130	6,246	6,246	8,700
001-0324-524.41-04	3,074	2,544	2,544	2,544
001-0324-524.41-05	120	500	500	300
001-0324-524.43-00	18,502	16,500	16,500	16,500
001-0324-524.44-00	10,449	9,551	9,551	10,101
001-0324-524.45-00	24,797	21,416	21,416	20,825
001-0324-524.46-02	-	-	-	200
001-0324-524.46-03	5,566	2,400	2,400	2,200
001-0324-524.46-05	17,756	18,000	18,000	18,226
001-0324-524.46-06	-	1,000	1,000	500
001-0324-524.46-10	5,397	500	6,094	2,122
001-0324-524.47-01	1,211	1,500	1,500	850
001-0324-524.47-02	62,495	-	77,505	5,250
001-0324-524.49-05	-	500	500	300
001-0324-524.51-00	671	1,500	1,500	1,200
001-0324-524.52-01	2,078	2,000	2,000	2,450
001-0324-524.52-03	5,170	5,500	5,500	5,750
001-0324-524.52-04	1,389	2,175	2,175	2,175
001-0324-524.54-01	1,429	2,800	2,800	425
001-0324-524.54-02	2,861	3,525	3,525	3,225
TOTAL OPERATING EXPENDITURES	176,194	126,357	194,456	113,356
001-0324-524.64-00	5,595	7,250	9,000	-
TOTAL CAPITAL OUTLAY	5,595	7,250	9,000	-
001-0324-599.99-99	-	-	-	16,372
<b>TOTAL BUILDING INSPECTION DIVISION</b>	<b>874,803</b>	<b>695,775</b>	<b>765,624</b>	<b>635,765</b>

**CITY OF WINTER GARDEN  
 FY 2010/2011 BUDGET  
 GENERAL FUND EXPENDITURES  
 COMMUNITY DEVELOPMENT DEPARTMENT  
 OCCUPATIONAL LICENSING DIVISION**

	<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>	
001-0331-513.12-00	REGULAR SALARIES AND WAGES	36,487	36,504	8,819	33,854
001-0331-513.21-00	FICA TAXES	2,456	2,415	594	2,596
001-0331-513.22-00	RETIREMENT CONTRIBUTIONS	6,704	7,474	1,824	4,280
001-0331-513.23-00	LIFE AND HEALTH INSURANCE	8,818	9,645	2,333	2,942
001-0331-513.24-00	WORKERS' COMPENSATION	68	109	109	280
001-0331-513.25-00	UNEMPLOYMENT COMPENSATION	-	36	36	-
	TOTAL PERSONAL SERVICES	<u>54,533</u>	<u>56,183</u>	<u>13,715</u>	<u>43,952</u>
001-0331-513.40-00	TRAVEL AND PER DIEM	-	45	45	-
001-0331-513.41-02	TELEPHONE SERVICES	454	458	458	372
001-0331-513.41-05	POSTAGE	1,758	1,650	1,650	1,050
001-0331-513.45-00	INSURANCE	12	9	9	9
001-0331-513.46-05	REPAIR AND MAINT SVCS-SOFTWARE	1,578	3,100	1,596	1,597
001-0331-513.47-01	MISC PRINTING AND BINDING	352	700	700	400
001-0331-513.51-00	OFFICE SUPPLIES	151	250	250	250
001-0331-513.52-04	UNIFORMS AND ACCESSORIES	200	200	200	-
001-0331-513.54-01	DUES AND SUBSCRIPTIONS	-	25	25	-
001-0331-513.54-02	SEMINARS AND COURSES	-	250	250	-
	TOTAL OPERATING EXPENDITURES	<u>4,505</u>	<u>6,687</u>	<u>5,183</u>	<u>3,678</u>
	<b>TOTAL OCCUPATIONAL LICENSING DIVISION</b>	<b><u>59,038</u></b>	<b><u>62,870</u></b>	<b><u>18,898</u></b>	<b><u>47,630</u></b>

**CITY OF WINTER GARDEN  
 FY 2010/2011 BUDGET  
 GENERAL FUND EXPENDITURES  
 COMMUNITY DEVELOPMENT DEPARTMENT  
 CODE ENFORCEMENT DIVISION**

	<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>	
001-0528-521.12-00	REGULAR SALARIES AND WAGES	168,909	137,367	137,367	164,395
001-0528-521.14-00	OVERTIME	1,588	2,000	2,000	500
001-0528-521.21-00	FICA TAXES	12,058	9,424	9,424	12,613
001-0528-521.22-00	RETIREMENT CONTRIBUTIONS	33,630	30,636	30,636	34,013
001-0528-521.23-00	LIFE AND HEALTH INSURANCE	29,650	31,240	31,240	33,850
001-0528-521.24-00	WORKERS' COMPENSATION	6,630	3,757	3,757	4,465
001-0528-521.25-00	UNEMPLOYMENT COMPENSATION	2,475	209	209	-
	<b>TOTAL PERSONAL SERVICES</b>	<b>254,940</b>	<b>214,633</b>	<b>214,633</b>	<b>249,836</b>
001-0528-521.31-02	LEGAL SERVICES	2,335	1,500	1,500	1,000
001-0528-521.31-06	MEDICAL SERVICES	90	-	-	54
001-0528-521.34-01	MISC OTHER CONTRACTUAL SERVICES	14,130	30,000	22,500	20,000
001-0528-521.40-00	TRAVEL AND PER DIEM	738	462	462	1,000
001-0528-521.41-02	TELEPHONE SERVICES	2,314	1,413	1,413	1,786
001-0528-521.41-04	INTERNET SERVICES	2,150	1,272	1,272	1,272
001-0528-521.41-05	POSTAGE	2,633	1,500	1,500	1,450
001-0528-521.45-00	INSURANCE	596	570	570	561
001-0528-521.46-03	REPAIR AND MAINT SVCS-VEHICLES	803	950	950	500
001-0528-521.46-05	REPAIR AND MAINT SVCS-SOFTWARE	1,578	2,712	2,712	3,430
001-0528-521.47-01	MISC PRINTING AND BINDING	815	1,000	1,000	750
001-0528-521.49-05	LICNSES/TAXES/CERTICATIONS	562	550	550	1,650
001-0528-521.51-00	OFFICE SUPPLIES	114	500	500	500
001-0528-521.52-01	MISCELLANEOUS OPERATING SUPPLIES	488	500	500	1,425
001-0528-521.52-03	GASOLINE AND OIL	4,245	3,600	3,600	5,187
001-0528-521.52-04	UNIFORMS AND ACCESSORIES	537	630	630	630
001-0528-521.54-01	DUES AND SUBSCRIPTIONS	100	45	45	165
001-0528-521.54-02	SEMINARS AND COURSES	2,974	525	525	825
001-0528-521.54-03	EDUCATIONAL REIMBURSEMENT	-	1,140	1,140	-
	<b>TOTAL OPERATING EXPENDITURES</b>	<b>37,202</b>	<b>48,869</b>	<b>41,369</b>	<b>42,185</b>
	<b>TOTAL CODE ENFORCEMENT DIVISION</b>	<b>292,142</b>	<b>263,502</b>	<b>256,002</b>	<b>292,021</b>
	<b>TOTAL COMMUNITY DEVELOPMENT DEPT</b>	<b>1,945,347</b>	<b>1,668,690</b>	<b>1,690,242</b>	<b>1,544,372</b>

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
GENERAL FUND EXPENDITURES  
POLICE DEPARTMENT  
NONSWORN-MISCELLANEOUS DIVISION**

	<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>	
001-0520-521.12-00	REGULAR SALARIES AND WAGES	261,280	252,699	236,388	257,733
001-0520-521.13-00	OTHER SALARIES AND WAGES	58,235	79,180	79,180	79,180
001-0520-521.14-00	OVERTIME	7,542	9,022	9,022	6,000
001-0520-521.21-00	FICA TAXES	23,646	17,846	17,846	19,752
001-0520-521.22-00	RETIREMENT CONTRIBUTIONS	52,564	56,919	53,086	53,325
001-0520-521.23-00	LIFE AND HEALTH INSURANCE	41,330	51,449	51,449	52,284
001-0520-521.24-00	WORKERS' COMPENSATION	590	2,173	2,173	2,217
001-0520-521.25-00	UNEMPLOYMENT COMPENSATION	-	312	312	312
	TOTAL PERSONAL SERVICES	<u>445,187</u>	<u>469,600</u>	<u>449,456</u>	<u>470,803</u>
001-0520-521.31-06	MEDICAL	156	100	100	712
001-0520-521.34-01	MISC CONTRACTUAL SERVICES	-	100	100	100
001-0520-521.40-00	TRAVEL AND PER DIEM	2,609	2,000	2,000	1,620
001-0520-521.41-02	TELEPHONE SERVICES	505	504	504	816
001-0520-521.46-05	REPAIR AND MAINT SVCS-SOFTWARE	-	1,206	1,206	1,206
001-0520-521.47-01	MISC PRINTING AND BINDING	-	50	50	100
001-0520-521.48-01	PROMOTIONAL-ADVERTISEMENTS	-	100	100	100
001-0520-521.49-05	LICNSES/TAXES/CERTIFICTNS	-	-	-	145
001-0520-521.51-00	OFFICE SUPPLIES	723	199	199	-
001-0520-521.52-01	MISCELLANEOUS OPERATING SUPPLIES	94	750	750	200
001-0520-521.52-04	UNIFORMS AND ACCESSORIES	2,583	1,837	1,837	1,625
001-0520-521.54-01	DUES AND SUBSCRIPTIONS	557	880	880	495
001-0520-521.54-02	SEMINARS AND COURSES	3,103	2,499	2,499	1,240
001-0520-521.54-03	EDUCATIONAL ASSISTANCE PROGRAM	489	1,250	1,250	500
	TOTAL OPERATING EXPENDITURES	<u>10,819</u>	<u>11,475</u>	<u>11,475</u>	<u>8,859</u>
	<b>TOTAL NONSWORN-MISCELLANEOUS DIVISION</b>	<b><u>456,006</u></b>	<b><u>481,075</u></b>	<b><u>460,931</u></b>	<b><u>479,662</u></b>

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
GENERAL FUND EXPENDITURES  
POLICE DEPARTMENT  
SWORN DIVISION**

	<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>
001-0521-521.12-00	3,424,902	3,285,571	3,325,571	3,199,831
001-0521-521.14-00	74,862	95,000	95,000	60,000
001-0521-521.15-00	50,967	50,340	50,340	48,420
001-0521-521.16-00	215,339	205,894	205,894	253,994
001-0521-521.21-00	272,735	242,473	242,473	248,852
001-0521-521.22-00	795,358	853,588	853,588	728,002
001-0521-521.23-00	543,684	552,502	552,502	533,427
001-0521-521.24-00	72,380	130,696	130,696	125,275
001-0521-521.25-00	-	3,630	3,630	3,630
TOTAL PERSONAL SERVICES	5,450,227	5,419,694	5,459,694	5,201,431
001-0521-521.31-01	2,406	1,000	1,000	1,099
001-0521-521.31-02	1,162	5,000	5,000	4,500
001-0521-521.31-06	10,370	11,880	11,880	10,385
001-0521-521.34-01	38,413	38,862	38,862	58,612
001-0521-521.40-00	5,112	4,680	4,680	2,568
001-0521-521.41-01	485	504	504	522
001-0521-521.41-02	26,070	25,416	25,416	25,344
001-0521-521.41-03	2,690	2,700	2,700	2,376
001-0521-521.41-04	44,354	38,400	38,400	41,796
001-0521-521.41-05	1,340	1,416	1,416	1,416
001-0521-521.43-00	66,196	61,248	61,248	57,792
001-0521-521.44-00	29,387	30,052	30,052	29,624
001-0521-521.45-00	35,959	37,183	37,183	45,114
001-0521-521.46-02	21,544	21,989	21,989	21,274
001-0521-521.46-03	80,204	63,170	78,170	75,000
001-0521-521.46-05	18,688	70,627	70,627	78,773
001-0521-521.46-06	297	400	400	600
001-0521-521.46-10	33,548	4,505	4,505	4,308
001-0521-521.47-01	2,534	4,600	4,600	4,600
001-0521-521.49-01	-	100	100	-
001-0521-521.49-05	687	500	500	14,189
001-0521-521.49-13	(90)	-	-	-
001-0521-521.51-00	18,004	20,508	20,508	16,540
001-0521-521.52-01	146,319	116,124	116,124	94,677
001-0521-521.52-03	174,352	165,300	205,300	200,000
001-0521-521.52-04	36,495	49,009	49,009	35,030
001-0521-521.54-01	3,232	5,845	5,845	5,560
001-0521-521.54-02	14,984	14,871	14,871	12,065
001-0521-521.54-03	16,144	14,000	14,000	30,000
001-0521-521.54-04	15,435	22,221	22,221	19,795
TOTAL OPERATING EXPENDITURES	846,321	832,110	887,110	893,559

	<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>
001-0521-521.62-00 BUILDINGS	30,177	-	2,824	-
001-0521-521.64-00 MACHINERY AND EQUIPMENT	491,268	157,430	254,226	41,564
TOTAL CAPITAL OUTLAY	521,445	157,430	257,050	41,564
001-0521-581.91-02 GRANTS-CITY MATCH	-	42,180	42,180	24,611
TOTAL OTHER USES	-	42,180	42,180	24,611
<b>TOTAL SWORN DIVISION</b>	<b>6,817,993</b>	<b>6,451,414</b>	<b>6,646,034</b>	<b>6,161,165</b>

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
GENERAL FUND EXPENDITURES  
POLICE DEPARTMENT  
NONSWORN-COMMUNICATIONS DIVISION**

	<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>	
001-0530-521.12-00	REGULAR SALARIES AND WAGES	335,137	363,750	363,750	366,371
001-0530-521.14-00	OVERTIME	42,859	35,000	35,000	35,000
001-0530-521.21-00	FICA TAXES	27,516	26,366	26,366	28,063
001-0530-521.22-00	RETIREMENT CONTRIBUTIONS	74,132	80,373	80,373	75,802
001-0530-521.23-00	LIFE AND HEALTH INSURANCE	59,776	73,853	73,853	71,284
001-0530-521.24-00	WORKERS' COMPENSATION	770	1,091	1,091	1,099
001-0530-521.25-00	UNEMPLOYMENT COMPENSATION	-	394	394	394
	<b>TOTAL PERSONAL SERVICES</b>	<b>540,190</b>	<b>580,827</b>	<b>580,827</b>	<b>578,013</b>
001-0530-521.31-01	MISC PROFESSIONAL SERVICES	-	150	150	150
001-0530-521.31-06	MEDICAL SERVICES	80	150	150	400
001-0530-521.34-01	MISC CONTRACTUAL SERVICES	-	-	-	16,480
001-0530-521.40-00	TRAVEL AND PER DIEM	782	1,135	1,135	935
001-0530-521.41-02	TELEPHONE SERVICES	1,517	1,320	1,320	1,188
001-0530-521.43-00	UTILITY SERVICES	2,143	2,220	2,220	1,944
001-0530-521.44-00	RENTALS AND LEASES	2,225	2,064	2,064	2,088
001-0530-521.45-00	INSURANCE	14	11	11	11
001-0530-521.46-02	REPAIR AND MAINT SVCS-EQUIPMNT	11,997	13,200	13,200	-
001-0530-521.46-05	REPAIR AND MAINT SVCS-SOFTWARE	21,979	12,176	12,176	12,176
001-0530-521.46-10	REPAIR AND MAINT SVCS-BUILDING	3,452	21,754	21,754	2,868
001-0530-521.47-01	MISC PRINTING AND BINDING	-	60	60	60
001-0530-521.48-01	PROMOTIONAL-ADVERTISEMENTS	-	100	100	100
001-0530-521.49-05	LICNSSES/TAXES/CERTIFICATNS	-	-	-	400
001-0530-521.51-00	OFFICE SUPPLIES	167	2,015	2,015	2,015
001-0530-521.52-01	MISCELLANEOUS OPERATING SUPPLIES	-	-	-	1,672
001-0530-521.52-04	UNIFORMS AND ACCESSORIES	(12)	2,400	2,400	2,010
001-0530-521.54-01	DUES AND SUBSCRIPTIONS	749	759	759	230
001-0530-521.54-02	SEMINARS AND COURSES	789	980	980	950
001-0530-521.54-03	EDUC ASSIST PROG REIMBURS	-	750	750	750
	<b>TOTAL OPERATING EXPENDITURES</b>	<b>45,882</b>	<b>61,244</b>	<b>61,244</b>	<b>46,427</b>
001-0530-521.64-00	MACHINERY AND EQUIPMENT	-	100,000	100,000	100,000
	<b>TOTAL CAPITAL OUTLAY</b>	<b>-</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>
	<b>TOTAL NONSWORN-COMMUNICATIONS DIVISION</b>	<b>586,072</b>	<b>742,071</b>	<b>742,071</b>	<b>724,440</b>
	<b>TOTAL POLICE DEPARTMENT</b>	<b>7,860,071</b>	<b>7,674,560</b>	<b>7,849,036</b>	<b>7,365,267</b>



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**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
GENERAL FUND EXPENDITURES  
FIRE DEPARTMENT**

	<u>2009 ACTUAL</u>	<u>2010 ORIGINAL BUDGET</u>	<u>2010 REVISED BUDGET</u>	<u>2011 ADOPTED BUDGET</u>	
001-062X-522.12-00	REGULAR SALARIES & WAGES	2,193,774	2,134,514	2,117,161	2,110,166
001-062X-522.14-00	OVERTIME	384,804	230,275	278,602	225,000
001-062X-522.15-00	SPECIAL PAY	97,260	102,920	56,587	114,739
001-062X-522.21-00	FICA TAXES	194,206	163,561	176,905	170,440
001-062X-522.22-00	RETIREMENT CONTRIBUTIONS	597,840	574,829	618,190	502,450
001-062X-522.23-00	LIFE AND HEALTH INSURANCE	361,529	376,786	404,278	361,705
001-062X-522.24-00	WORKERS' COMPENSATION	84,587	86,228	88,935	83,630
001-062X-522.25-00	UNEMPLOYMENT COMPENSATION	-	2,434	2,434	2,434
	<b>TOTAL PERSONAL SERVICES</b>	<b>3,914,000</b>	<b>3,671,547</b>	<b>3,743,092</b>	<b>3,570,564</b>
001-062X-522.31-01	MISC PROFESSIONAL SERVICE	-	500	-	500
001-062X-522.31-02	LEGAL	1,049	1,000	1,000	1,000
001-062X-522.31-06	MEDICAL SERVICES	18,545	13,650	13,650	14,190
001-062X-522.34-01	MISC CONTRACTUAL SERVICES	187,174	167,349	167,349	162,710
001-062X-522.34-08	PERSONNEL	1,498	-	-	-
001-062X-522.40-00	TRAVEL AND PER DIEM	(120)	1,550	1,050	1,400
001-062X-522.41-01	MISC COMMUNICTN/FRGHT SVC	1,840	1,500	1,500	2,160
001-062X-522.41-02	TELEPHONE SERVICES	19,008	18,000	23,405	18,303
001-062X-522.41-03	RADIO SERVICES	997	1,000	1,000	660
001-062X-522.41-04	INTERNET SERVICES	6,243	5,750	5,750	19,684
001-062X-522.41-05	POSTAGE	510	1,000	1,000	750
001-062X-522.43-00	UTILITY SERVICES	44,619	50,800	50,800	57,850
001-062X-522.44-00	RENTALS AND LEASES	9,696	8,000	8,000	6,500
001-062X-522.45-00	INSURANCE	27,976	42,092	42,092	48,071
001-062X-522.46-01	REPAIR/MAINT SVC-MISC	243	500	500	450
001-062X-522.46-02	REPAIR/MAINT SVC-EQUIPMNT	19,261	20,995	20,995	31,770
001-062X-522.46-03	REPAIR/MAINT SVC-VEHICLES	43,171	30,000	45,046	26,700
001-062X-522.46-05	REPAIR/MAINT SVC-SOFTWARE	-	1,000	650	1,000
001-062X-522.46-06	REPAIR/MAINT SVC-HARDWARE	-	1,500	1,500	1,500
001-062X-522.46-10	REPAIR/MAINT SVC-BUILDING	12,911	10,654	12,840	8,300
001-062X-522.47-01	MISC PRINTING AND BINDING	2,658	2,250	2,250	1,000
001-062X-522.48-01	ADVERTISEMENT-LEGAL,OTHER	1,175	500	500	200
001-062X-522.48-02	PROMOTIONAL ITEMS	-	4,000	4,000	4,000
001-062X-522.49-01	MISC OTHR CUR CHGS & OBLG	67	-	-	-
001-062X-522.49-05	LICNSES/TAXES/CERTIFICTNS	2,142	4,000	4,000	4,100
001-062X-522.51-00	OFFICE SUPPLIES	6,542	5,500	5,500	5,525
001-062X-522.52-01	MISC OPERATING SUPPLIES	149,239	120,670	121,495	104,598
001-062X-522.52-03	GASOLINE AND OIL	39,446	38,000	38,000	38,800
001-062X-522.52-04	UNIFORMS AND ACCESSORIES	37,911	32,000	36,500	33,025
001-062X-522.54-01	DUES AND SUBSCRIPTIONS	9,054	9,290	9,290	9,610
001-062X-522.54-02	SEMINARS AND COURSES	2,979	3,820	3,820	2,575
001-062X-522.54-03	EDUC ASSIST PROG REIMBURS	28,849	28,000	28,000	29,180
	<b>TOTAL OPERATING EXP</b>	<b>674,683</b>	<b>624,870</b>	<b>651,482</b>	<b>636,111</b>

	<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>
001-062X-522.62-00 BUILDINGS	449,818	11,500	4,000	-
001-062X-522.64-00 MACHINERY AND EQUIPMENT	<u>269,947</u>	<u>54,000</u>	<u>59,607</u>	<u>8,270</u>
TOTAL CAPITAL OUTLAY	719,765	65,500	63,607	8,270
<b>TOTAL FIRE DEPARTMENT</b>	<b><u>5,308,448</u></b>	<b><u>4,361,917</u></b>	<b><u>4,458,181</u></b>	<b><u>4,214,945</u></b>

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
GENERAL FUND EXPENDITURES  
PUBLIC SERVICES DEPARTMENT  
ADMINISTRATION DIVISION**

	<u>2009 ACTUAL</u>	<u>2010 ORIGINAL BUDGET</u>	<u>2010 REVISED BUDGET</u>	<u>2011 ADOPTED BUDGET</u>	
001-0701-539.12-00	REGULAR SALARIES AND WAGES	122,070	148,595	148,595	137,704
001-0701-539.21-00	FICA TAXES	8,938	10,906	10,906	10,571
001-0701-539.22-00	RETIREMENT CONTRIBUTIONS	22,248	26,638	26,638	22,023
001-0701-539.23-00	LIFE AND HEALTH INSURANCE	15,348	20,013	20,013	16,952
001-0701-539.24-00	WORKERS' COMPENSATION	280	446	446	413
001-0701-539.25-00	UNEMPLOYMENT COMPENSATION	3,575	148	148	148
	TOTAL PERSONAL SERVICES	172,459	206,746	206,746	187,811
001-0701-539.31-01	MISC PROFESSIONAL SERVICES	5,976	2,000	-	-
001-0701-539.31-02	LEGAL	-	200	200	-
001-0701-539.31-04	ENGINEERING	10,973	5,000	2,000	1,000
001-0701-539.31-06	MEDICAL SERVICES	-	200	200	200
001-0701-539.34-01	MISC OTHER CONTRACTUAL SERVICES	5,273	3,672	3,672	6,500
001-0701-539.40-00	TRAVEL AND PER DIEM	10	500	500	500
001-0701-539.41-02	TELEPHONE SERVICES	3,997	6,000	6,000	4,592
001-0701-539.41-03	RADIO SERVICES	23	100	100	-
001-0701-539.41-04	INTERNET SERVICES	-	500	500	-
001-0701-539.41-05	POSTAGE	170	300	300	300
001-0701-539.43-00	UTILITY SERVICES	33,901	29,108	29,108	29,108
001-0701-539.44-00	RENTALS AND LEASES	5,599	-	-	-
001-0701-539.45-00	INSURANCE	9,742	9,243	9,243	8,974
001-0701-539.46-01	REPAIR AND MAINT SVCS-MISC	2,819	2,800	2,800	-
001-0701-539.46-02	REPAIR AND MAINT SVCS-EQUIPMENT	55	100	100	100
001-0701-539.46-03	REPAIR AND MAINT SVCS-VEHICLES	1,181	1,000	1,000	500
001-0701-539.46-10	REPAIR AND MAINT SVCS-BUILDING	3,251	2,200	4,930	1,042
001-0701-539.47-01	MISC PRINTING AND BINDING	277	400	400	100
001-0701-539.48-01	PROMOTIONAL-ADVERTISEMENTS	175	-	-	1,000
001-0701-539.49-05	LICENSES, TAXES, AND CERTIFICATIONS	-	100	100	-
001-0701-539.51-00	OFFICE SUPPLIES	608	1,000	1,000	600
001-0701-539.52-01	MISCELLANEOUS OPERATING SUPPLIES	1,111	1,200	1,200	1,600
001-0701-539.52-03	GASOLINE AND OIL	-	2,000	2,000	1,000
001-0701-539.52-04	UNIFORMS AND ACCESSORIES	350	350	350	150
001-0701-539.54-01	DUES AND SUBSCRIPTIONS	776	500	500	900
001-0701-539.54-02	SEMINARS AND COURSES	186	500	500	500
001-0701-539.54-03	EDUCATIONAL ASSISTANCE PROGRAM	1,268	728	728	1,560
	TOTAL OPERATING EXPENDITURES	87,721	69,701	67,431	60,226
001-0701-539.63-00	IMPROVEMENT OTHER THAN BUILDINGS	1,105	-	-	-
	TOTAL CAPITAL OUTLAY	1,105	-	-	-
	<b>TOTAL ADMINISTRATION DIVISION</b>	<b>261,285</b>	<b>276,447</b>	<b>274,177</b>	<b>248,037</b>

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
GENERAL FUND EXPENDITURES  
PUBLIC SERVICES DEPARTMENT  
CEMETERY DIVISION**

	<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>	
001-0739-539.12-00	REGULAR SALARIES AND WAGES	36,258	34,154	34,154	34,840
001-0739-539.14-00	OVERTIME	2,555	2,000	2,000	1,500
001-0739-539.16-00	SPECIAL DETAIL	3,309	2,000	2,000	2,000
001-0739-539.21-00	FICA TAXES	2,777	2,613	2,613	2,665
001-0739-539.22-00	RETIREMENT CONTRIBUTIONS	8,434	7,722	7,722	7,209
001-0739-539.23-00	LIFE AND HEALTH INSURANCE	10,699	11,506	11,506	12,111
001-0739-539.24-00	WORKERS' COMPENSATION	1,333	2,107	2,107	2,150
001-0739-539.25-00	UNEMPLOYMENT COMPENSATION	-	37	37	37
	TOTAL PERSONAL SERVICES	<u>65,365</u>	<u>62,139</u>	<u>62,139</u>	<u>62,512</u>
001-0739-539.31-06	MEDICAL SERVICES	-	125	125	100
001-0739-539.34-01	MISC OTHER CONTRACTUAL SERVICES	-	200	200	-
001-0739-539.34-05	COMPUTER TRAINING	-	200	200	100
001-0739-539.40-00	TRAVEL AND PER DIEM	-	200	200	200
001-0739-539.41-02	TELEPHONE SERVICES	1,627	1,450	1,450	1,450
001-0739-539.41-04	INTERNET	137	-	-	-
001-0739-539.43-00	UTILITY SERVICES	4,874	3,950	3,950	4,300
001-0739-539.45-00	INSURANCE	1,642	1,216	1,216	1,340
001-0739-539.46-02	REPAIR AND MAINT SVCS-EQUIPMENT	3,848	3,000	3,000	1,500
001-0739-539.46-03	REPAIR AND MAINT SVCS-VEHICLES	690	500	500	500
001-0739-539.46-10	REPAIR AND MAINT SVCS-BUILDING	6,547	1,500	1,500	1,000
001-0739-539.49-05	LICENSES, TAXES, AND CERTIFICATIONS	945	1,300	1,300	1,300
001-0739-539.49-07	VAULT OPENINGS	59,685	50,000	50,000	55,500
001-0739-539.51-00	OFFICE SUPPLIES	37	-	-	100
001-0739-539.52-01	MISCELLANEOUS OPERATING SUPPLIES	8,835	8,000	8,000	3,300
001-0739-539.52-02	CHEMICALS	-	-	-	100
001-0739-539.52-03	GASOLINE AND OIL	1,064	1,100	1,100	1,000
001-0739-539.52-04	UNIFORMS AND ACCESSORIES	657	692	692	500
001-0739-539.54-01	DUES AND SUBSCRIPTIONS	395	500	500	300
001-0739-539.54-02	SEMINARS AND COURSES	-	300	300	200
	TOTAL OPERATING EXPENDITURES	<u>90,983</u>	<u>74,233</u>	<u>74,233</u>	<u>72,790</u>
001-0739-581.91-00	INTERFUND TRANSFER	<u>30,042</u>	<u>35,000</u>	<u>35,000</u>	-
	TOTAL OTHER USES	<u>30,042</u>	<u>35,000</u>	<u>35,000</u>	-
	<b>TOTAL CEMETERY DIVISION</b>	<b><u>186,390</u></b>	<b><u>171,372</u></b>	<b><u>171,372</u></b>	<b><u>135,302</u></b>

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
GENERAL FUND EXPENDITURES  
PUBLIC SERVICES DEPARTMENT  
STREETS DIVISION**

	<u>2009 ACTUAL</u>	<u>2010 ORIGINAL BUDGET</u>	<u>2010 REVISED BUDGET</u>	<u>2011 ADOPTED BUDGET</u>	
001-0741-541.12-00	REGULAR SALARIES AND WAGES	189,974	207,832	188,723	191,929
001-0741-541.14-00	OVERTIME	7,116	6,200	7,200	6,200
001-0741-541.21-00	FICA TAXES	14,611	14,929	14,929	14,700
001-0741-541.22-00	RETIREMENT CONTRIBUTIONS	38,628	44,569	43,027	39,710
001-0741-541.23-00	LIFE AND HEALTH INSURANCE	46,691	48,460	49,906	43,768
001-0741-541.24-00	WORKERS' COMPENSATION	8,340	17,610	16,610	16,242
001-0741-541.25-00	UNEMPLOYMENT COMPENSATION	-	237	237	237
	<b>TOTAL PERSONAL SERVICES</b>	<b>305,360</b>	<b>339,837</b>	<b>320,632</b>	<b>312,786</b>
001-0741-541.31-01	MISC PROFESSIONAL SERVICES	-	1,000	1,000	1,000
001-0741-541.31-06	MEDICAL SERVICES	320	500	500	1,100
001-0741-541.34-01	MISC OTHER CONTRACTUAL SERVICES	20,756	15,000	23,838	25,200
001-0741-541.40-00	TRAVEL AND PER DIEM	3,138	200	200	400
001-0741-541.41-02	TELEPHONE SERVICES	1,994	1,800	1,800	1,800
001-0741-541.41-03	RADIO SERVICES	325	350	350	350
001-0741-541.41-05	POSTAGE	2,969	50	50	-
001-0741-541.43-00	UTILITY SERVICES	4,672	4,100	4,100	5,953
001-0741-541.44-00	RENTALS AND LEASES	12,783	13,500	13,500	16,921
001-0741-541.45-00	INSURANCE	13,431	15,440	15,440	14,639
001-0741-541.46-01	REPAIR AND MAINT SVCS-MISC	3,110	3,200	3,200	1,656
001-0741-541.46-02	REPAIR AND MAINT SVCS-EQUIPMENT	43,990	15,000	15,000	16,921
001-0741-541.46-03	REPAIR AND MAINT SVCS-VEHICLES	16,423	15,000	15,000	11,842
001-0741-541.46-05	REPAIR AND MAINT SVCS-SOFTWARE	-	1,500	1,500	-
001-0741-541.46-06	REPAIR AND MAINT SVCS-HARDWARE	-	300	300	-
001-0741-541.46-09	REPAIR AND MAINT SVCS-SIDEWALKS	9,414	7,000	7,000	6,142
001-0741-541.46-10	REPAIR AND MAINT SVCS-BUILDING	453	500	500	658
001-0741-541.47-01	MISC PRINTING AND BINDING	874	100	100	200
001-0741-541.48-01	PROMOTIONAL-ADVERTISEMENTS	170	500	500	-
001-0741-541.49-04	TRAFFIC SIGNALS AND SIGNS	5,278	23,000	23,000	7,248
001-0741-541.49-05	LICENSES, TAXES, AND CERTIFICATIONS	100	2,800	2,800	2,800
001-0741-541.49-08	STREET LIGHTS	325,181	-	-	-
001-0741-541.49-09	MEDIANS	-	17,500	17,500	18,000
001-0741-541.51-00	OFFICE SUPPLIES	401	-	-	100
001-0741-541.52-01	MISCELLANEOUS OPERATING SUPPLIES	8,047	8,000	8,000	15,000
001-0741-541.52-02	CHEMICALS	3,689	1,800	1,800	1,086
001-0741-541.52-03	GASOLINE AND OIL	(4,541)	31,000	31,000	20,000
001-0741-541.52-04	UNIFORMS AND ACCESSORIES	4,091	2,430	2,430	3,774
001-0741-541.53-00	ROAD MATERIALS AND SUPPLIES	17,524	25,000	25,000	14,092
001-0741-541.54-01	DUES AND SUBSCRIPTIONS	266	100	100	100
001-0741-541.54-02	SEMINARS AND COURSES	1,185	-	-	400
	<b>TOTAL OPERATING EXPENDITURES</b>	<b>496,043</b>	<b>206,670</b>	<b>215,508</b>	<b>187,382</b>
001-0741-541.63-00	IMPROVEMENT OTHER THAN BUILDINGS	69,318	-	311,997	-

	<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>
001-0741-541.64-00 MACHINERY AND EQUIPMENT	8,900	-	-	8,500
TOTAL CAPITAL OUTLAY	78,218	-	311,997	8,500
<b>TOTAL STREETS DIVISION</b>	<b>879,621</b>	<b>546,507</b>	<b>848,137</b>	<b>508,668</b>

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
GENERAL FUND EXPENDITURES  
PUBLIC SERVICES DEPARTMENT  
ENGINEERING DIVISION**

	<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>	
001-1016-541.12-00	REGULAR SALARIES AND WAGES	331,404	253,864	153,864	148,645
001-1016-541.14-00	OVERTIME	4,662	4,200	4,200	4,200
001-1016-541.21-00	FICA TAXES	24,738	18,781	18,781	18,470
001-1016-541.22-00	RETIREMENT CONTRIBUTIONS	60,242	57,082	57,082	26,323
001-1016-541.23-00	LIFE AND HEALTH INSURANCE	35,530	31,155	31,155	20,283
001-1016-541.24-00	WORKERS' COMPENSATION	4,348	6,058	6,058	3,722
001-1016-541.25-00	UNEMPLOYMENT COMPENSATION	-	423	423	423
	TOTAL PERSONAL SERVICES	<u>460,924</u>	<u>371,563</u>	<u>271,563</u>	<u>222,066</u>
001-1016-541.31-04	ENGINEERING SERVICES	73,746	75,000	75,000	40,000
001-1016-541.31-06	MEDICAL SERVICES	76	200	200	200
001-1016-541.34-01	MISC CONTRACTUAL SERVICES	1,480	-	-	-
001-1016-541.40-00	TRAVEL AND PER DIEM	2,294	400	400	400
001-1016-541.41-02	TELEPHONE SERVICES	6,301	6,618	6,618	6,618
001-1016-541.41-04	INTERNET SERVICES	500	400	400	400
001-1016-541.41-05	POSTAGE	88	200	200	300
001-1016-541.43-00	UTILITY SERVICES	5,324	4,539	4,539	4,400
001-1016-541.44-00	RENTALS AND LEASES	73	200	200	-
001-1016-541.45-00	INSURANCE	7,178	6,362	6,362	5,985
001-1016-541.46-02	REPAIR AND MAINT SVCS-EQUIPMENT	-	-	-	-
001-1016-541.46-03	REPAIR AND MAINT SVCS-VEHICLES	2,739	3,500	3,500	3,500
001-1016-541.46-05	REPAIR AND MAINT SVCS-SOFTWARE	3,650	-	-	-
001-1016-541.46-10	REPAIR AND MAINT SVCS-BUILDING	1,631	500	2,207	495
001-1016-541.47-01	MISC PRINTING AND BINDING	513	1,500	1,500	500
001-1016-541.49-05	LICENSES, TAXES, AND CERTIFICATIONS	-	-	-	350
001-1016-541.51-00	OFFICE SUPPLIES	653	300	300	400
001-1016-541.52-01	MISCELLANEOUS OPERATING SUPPLIES	1,258	1,400	1,400	2,000
001-1016-541.52-03	GASOLINE AND OIL	6,713	5,000	5,000	7,000
001-1016-541.52-04	UNIFORMS AND ACCESSORIES	2,704	2,044	2,044	2,044
001-1016-541.54-01	DUES AND SUBSCRIPTIONS	512	200	200	200
001-1016-541.54-02	SEMINARS AND COURSES	3,974	2,550	2,550	2,550
	TOTAL OPERATING EXPENDITURES	<u>121,407</u>	<u>110,913</u>	<u>112,620</u>	<u>77,342</u>
	<b>TOTAL ENGINEERING DIVISION</b>	<u><b>582,331</b></u>	<u><b>482,476</b></u>	<u><b>384,183</b></u>	<u><b>299,408</b></u>
	<b>TOTAL PUBLIC SERVICES DEPARTMENT</b>	<u><b>1,909,627</b></u>	<u><b>1,476,802</b></u>	<u><b>1,677,869</b></u>	<u><b>1,191,415</b></u>

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
GENERAL FUND EXPENDITURES  
HUMAN RESOURCES DEPARTMENT  
HUMAN RESOURCES DIVISION**

	<u>2009 ACTUAL</u>	<u>2010 ORIGINAL BUDGET</u>	<u>2010 REVISED BUDGET</u>	<u>2011 ADOPTED BUDGET</u>	
001-0745-513.12-00	REGULAR SALARIES AND WAGES	131,513	129,792	129,792	131,414
001-0745-513.13-00	OTHER SALARIES & WAGES	3,231	-	-	18,616
001-0745-513.14-00	OVERTIME	662	-	-	1,500
001-0745-513.21-00	FICA TAXES	10,014	9,508	9,508	11,530
001-0745-513.22-00	RETIREMENT CONTRIBUTIONS	27,993	28,956	28,956	27,190
001-0745-513.23-00	LIFE AND HEALTH INSURANCE	15,518	17,588	17,588	17,010
001-0745-513.24-00	WORKERS' COMPENSATION	246	389	389	450
001-0745-513.25-00	UNEMPLOYMENT COMPENSATION	-	173	173	173
	<b>TOTAL PERSONAL SERVICES</b>	<b>189,177</b>	<b>186,406</b>	<b>186,406</b>	<b>207,883</b>
001-0745-513.31-01	MISC PROFESSIONAL SERVICES	60	-	-	-
001-0745-513.31-02	LEGAL SERVICES	97	500	500	2,000
001-0745-513.31-06	MEDICAL SERVICES	-	76	76	76
001-0745-513.34-01	MISC OTHER CONTRACTUAL SERVICES	2,740	3,500	3,500	3,500
001-0745-513.34-08	PERSONNEL SERVICES	2,599	-	-	-
001-0745-513.40-00	TRAVEL AND PER DIEM	594	1,200	1,200	1,200
001-0745-513.41-02	TELEPHONE SERVICES	3,158	4,900	4,900	2,856
001-0745-513.41-04	INTERNET SERVICES	954	-	-	954
001-0745-513.41-05	POSTAGE	222	350	350	350
001-0745-513.43-00	UTILITY SERVICES	9,218	7,550	7,550	8,450
001-0745-513.44-00	RENTALS AND LEASES	6,351	6,000	6,000	6,000
001-0745-513.45-00	GENERAL INSURANCE	9,991	9,121	9,121	8,986
001-0745-513.46-02	REPAIR AND MAINT SVCS-EQUIPMENT	-	450	450	-
001-0745-513.46-03	REPAIR AND MAINT SVCS-VEHICLES	-	1,500	1,500	-
001-0745-513.46-06	REPAIR AND MAINT SVCS-HARDWARE	-	350	350	350
001-0745-513.46-10	REPAIR AND MAINT SVCS-BUILDING	2,836	200	3,155	857
001-0745-513.47-01	MISC PRINTING AND BINDING	458	2,000	2,000	1,000
001-0745-513.48-01	PROMOTIONAL-ADVERTISEMENTS	12,697	10,000	10,000	15,100
001-0745-513.48-02	PROMOTIONAL-PROMOTIONAL ITEMS	61	1,000	1,000	1,000
001-0745-513.49-01	MISC OTHR CUR CHGS & OBLIGATIONS	14	250	250	250
001-0745-513.49-05	LICNSSES/TAXES/CERTIFICTNS	95	-	-	-
001-0745-513.51-00	OFFICE SUPPLIES	2,677	3,000	3,000	2,500
001-0745-513.52-01	MISCELLANEOUS OPERATING SUPPLIES	1,259	13,000	13,000	13,000
001-0745-513.52-03	GASOLINE AND OIL	88	300	300	200
001-0745-513.52-04	UNIFORMS AND ACCESSORIES	500	600	600	600
001-0745-513.54-01	DUES AND SUBSCRIPTIONS	1,567	1,300	1,300	1,500
001-0745-513.54-02	SEMINARS AND COURSES	1,708	10,000	10,000	10,000
001-0745-513.54-03	EDUCATIONAL ASSISTANCE PROGRAM	5,276	3,500	3,500	2,000
	<b>TOTAL OPERATING EXPENDITURES</b>	<b>65,220</b>	<b>80,647</b>	<b>83,602</b>	<b>82,729</b>
	<b>TOTAL HUMAN RESOURCES DIVISION</b>	<b>254,397</b>	<b>267,053</b>	<b>270,008</b>	<b>290,612</b>

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
GENERAL FUND EXPENDITURES  
HUMAN RESOURCES DEPARTMENT  
BUILDING MAINTENANCE DIVISION**

	<u>2009 ACTUAL</u>	<u>2010 ORIGINAL BUDGET</u>	<u>2010 REVISED BUDGET</u>	<u>2011 ADOPTED BUDGET</u>	
001-0746-539.12-00	REGULAR SALARIES AND WAGES	204,044	208,364	189,139	215,249
001-0746-539.14-00	OVERTIME	7,168	5,000	8,503	5,000
001-0746-539.21-00	FICA TAXES	15,733	15,416	15,416	16,487
001-0746-539.22-00	RETIREMENT CONTRIBUTIONS	42,535	46,137	44,650	44,535
001-0746-539.23-00	LIFE AND HEALTH INSURANCE	32,465	36,615	34,248	31,939
001-0746-539.24-00	WORKERS' COMPENSATION	5,548	5,883	5,883	6,142
001-0746-539.25-00	UNEMPLOYMENT COMPENSATION	-	204	204	204
	TOTAL PERSONAL SERVICES	307,493	317,619	298,043	319,556
001-0746-539.31-01	MISC PROFESSIONAL SERVICES	-	200	200	200
001-0746-539.31-06	MEDICAL SERVICES	264	160	160	160
001-0746-539.34-01	MISC OTHER CONTRACTUAL SERVICES	616	500	500	19,150
001-0746-539.34-05	COMPUTER TRAINING	-	300	300	-
001-0746-539.34-06	JANITORIAL SERVICES	43,838	42,500	42,500	44,300
001-0746-539.40-00	TRAVEL AND PER DIEM	5	300	300	50
001-0746-539.41-02	TELEPHONE SERVICES	3,870	3,962	3,962	4,245
001-0746-539.41-04	INTERNET SERVICES	583	670	670	520
001-0746-539.41-05	POSTAGE	19	-	-	-
001-0746-539.44-00	RENTALS AND LEASES	30	2,400	2,400	2,400
001-0746-539.45-00	INSURANCE	1,094	965	965	1,138
001-0746-539.46-02	REPAIR AND MAINT SVCS-EQUIPMENT	235	350	350	28,920
001-0746-539.46-03	REPAIR AND MAINT SVCS-VEHICLES	2,008	3,000	3,000	3,000
001-0746-539.46-05	REPAIR AND MAINT SVCS-SOFTWARE	-	1,300	1,300	1,000
001-0746-539.46-10	REPAIR AND MAINT SVCS-BUILDING	1,973	3,750	3,750	11,450
001-0746-539.46-99	REPAIR-CITY HALL REDISTRIBUTION	18	-	-	-
001-0746-539.47-01	MISC PRINTING AND BINDING	32	300	300	160
001-0746-539.49-05	LICENSES, TAXES, AND CERTIFICATIONS	24	200	200	200
001-0746-539.51-00	OFFICE SUPPLIES	722	500	500	500
001-0746-539.52-01	MISCELLANEOUS OPERATING SUPPLIES	13,259	19,000	19,000	19,000
001-0746-539.52-02	CHEMICALS	2,382	4,000	4,000	4,000
001-0746-539.52-03	GASOLINE AND OIL	3,328	5,000	5,000	5,000
001-0746-539.52-04	UNIFORMS AND ACCESSORIES	1,968	1,935	1,935	2,935
001-0746-539.52-99	CITY HALL REDISTRIBUTION	29	-	-	-
001-0746-539.54-01	DUES AND SUBSCRIPTIONS	409	410	410	910
001-0746-539.54-02	SEMINARS AND COURSES	187	1,450	1,450	650
001-0746-539.54-03	EDUCATIONAL ASSISTANCE PROGRAM	4,826	5,276	5,276	5,376
	TOTAL OPERATING EXPENDITURES	81,719	98,428	98,428	155,264
001-0746-539.62-00	BUILDINGS	5,610	-	-	-
001-0746-539.63-00	IMPROV OTHER THAN BUILDNG	5,512	-	-	-
001-0746-539.64-00	MACHINERY AND EQUIPMENT	13,918	-	-	5,000
	TOTAL CAPITAL OUTLAY	25,040	-	-	5,000
	<b>TOTAL BUILDING MAINTENANCE DIVISION</b>	<b>414,252</b>	<b>416,047</b>	<b>396,471</b>	<b>479,820</b>

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
GENERAL FUND EXPENDITURES  
HUMAN RESOURCES DEPARTMENT  
FLEET MAINTENANCE DIVISION**

	<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>
001-0747-539.12-00	239,823	233,980	233,980	239,298
001-0747-539.14-00	775	2,944	2,944	1,500
001-0747-539.21-00	17,974	17,432	17,432	18,401
001-0747-539.22-00	47,388	51,929	51,929	49,511
001-0747-539.23-00	40,997	36,944	36,944	35,145
001-0747-539.24-00	5,353	7,126	7,126	7,304
001-0747-539.25-00	3,783	240	240	240
TOTAL PERSONAL SERVICES	356,093	350,595	350,595	351,399
001-0747-539.31-06	-	76	76	200
001-0747-539.34-01	707	725	725	725
001-0747-539.40-00	1,658	500	500	500
001-0747-539.41-02	2,358	2,600	2,600	2,600
001-0747-539.41-03	116	200	200	120
001-0747-539.41-05	-	50	50	50
001-0747-539.44-00	1,183	1,476	1,476	1,200
001-0747-539.45-00	2,867	2,494	2,494	3,772
001-0747-539.46-01	4,092	4,150	4,150	4,150
001-0747-539.46-02	1,124	2,000	2,000	3,000
001-0747-539.46-03	1,983	2,500	2,500	2,500
001-0747-539.46-05	-	400	400	400
001-0747-539.46-10	2,950	1,250	1,250	1,250
001-0747-539.47-01	32	50	50	50
001-0747-539.49-01	-	200	200	200
001-0747-539.49-05	150	100	100	100
001-0747-539.51-00	406	500	500	500
001-0747-539.52-01	20,397	20,000	20,000	20,000
001-0747-539.52-02	2,386	2,600	2,600	2,600
001-0747-539.52-03	18,909	12,700	12,700	11,500
001-0747-539.52-04	5,563	3,780	3,780	3,780
001-0747-539.54-01	2,846	2,300	2,300	2,775
001-0747-539.54-02	1,030	1,250	1,250	1,250
TOTAL OPERATING EXPENDITURES	70,757	61,901	61,901	63,222
001-0747-539.62-00	32,550	-	-	-
TOTAL CAPITAL OUTLAY	32,550	-	-	-
<b>TOTAL FLEET MAINTENANCE DIVISION</b>	<b>459,400</b>	<b>412,496</b>	<b>412,496</b>	<b>414,621</b>
<b>TOTAL HUMAN RESOURCES DEPARTMENT</b>	<b>1,128,049</b>	<b>1,095,596</b>	<b>1,078,975</b>	<b>1,185,053</b>

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
GENERAL FUND EXPENDITURES  
RECREATION DEPARTMENT  
PARKS DIVISION**

	<u>2009 ACTUAL</u>	<u>2010 ORIGINAL BUDGET</u>	<u>2010 REVISED BUDGET</u>	<u>2011 ADOPTED BUDGET</u>	
001-0775-572.12-00	REGULAR SALARIES AND WAGES	322,125	312,416	312,416	291,435
001-0775-572.14-00	OVERTIME	26,697	26,000	26,000	28,500
001-0775-572.21-00	FICA TAXES	25,739	22,742	22,742	22,315
001-0775-572.22-00	RETIREMENT CONTRIBUTIONS	68,204	68,181	68,181	60,298
001-0775-572.23-00	LIFE AND HEALTH INSURANCE	63,890	70,268	70,268	61,237
001-0775-572.24-00	WORKERS' COMPENSATION	10,690	13,953	13,953	13,015
001-0775-572.25-00	UNEMPLOYMENT COMPENSATION	-	332	332	332
	TOTAL PERSONAL SERVICES	517,345	513,892	513,892	477,132
001-0775-572.31-06	MEDICAL SERVICES	36	480	480	1,000
001-0775-572.34-01	MISC OTHER CONTRACTUAL SERVICES	40,605	48,550	48,550	43,550
001-0775-572.34-02	LAWN MAINTENANCE	185,158	148,250	148,250	148,250
001-0775-572.40-00	TRAVEL AND PER DIEM	-	240	240	240
001-0775-572.41-02	TELEPHONE SERVICES	3,007	4,250	4,250	4,650
001-0775-572.41-03	RADIO SERVICES	255	500	500	300
001-0775-572.41-04	INTERNET SERVICES	90	250	250	840
001-0775-572.41-05	COMMUNICATIONS/FREIGHT-POSTAGE	36	100	100	100
001-0775-572.43-00	UTILITY SERVICES	109,699	134,000	134,000	134,000
001-0775-572.44-00	RENTALS AND LEASES	822	2,000	2,000	3,400
001-0775-572.45-00	INSURANCE	21,576	21,651	21,651	21,349
001-0775-572.46-01	REPAIR AND MAINT SVCS-MISC	15,038	12,000	12,000	12,000
001-0775-572.46-02	REPAIR AND MAINT SVCS-EQUIPMENT	16,452	12,000	12,000	15,000
001-0775-572.46-03	REPAIR AND MAINT SVCS-VEHICLES	6,293	3,500	3,500	2,500
001-0775-572.46-06	REPAIR AND MAINT SVCS-HARDWARE	39	250	250	250
001-0775-572.46-10	REPAIR AND MAINT SVCS-BUILDING	9,263	7,000	7,000	7,000
001-0775-572.48-01	ADVERTISEMENT-LEGAL, OTHER	-	-	-	500
001-0775-572.49-05	LICENSES/TAXES/CERTIFICATIONS	200	750	750	750
001-0775-572.51-00	OFFICE SUPPLIES	499	750	750	750
001-0775-572.52-01	MISCELLANEOUS OPERATING SUPPLIES	87,913	90,700	90,700	93,500
001-0775-572.52-02	CHEMICALS	18,583	16,500	16,500	16,500
001-0775-572.52-03	GASOLINE AND OIL	13,117	12,000	12,000	14,000
001-0775-572.52-04	UNIFORMS AND ACCESSORIES	5,750	5,650	5,650	6,650
001-0775-572.54-01	DUES AND SUBSCRIPTIONS	47	400	400	400
001-0775-572.54-02	SEMINARS AND COURSES	1,525	1,050	1,050	1,050
	TOTAL OPERATING EXPENDITURES	536,003	522,821	522,821	528,529
001-0775-572.63-00	IMPROVEMENT OTHER THAN BUILDINGS	6,145	536,610	550,513	1,200,000
001-0775-572.64-00	MACHINERY AND EQUIPMENT	21,880	6,487	6,487	8,953
	TOTAL CAPITAL OUTLAY	28,025	543,097	557,000	1,208,953
	<b>TOTAL PARKS DIVISION</b>	<b>1,081,373</b>	<b>1,579,810</b>	<b>1,593,713</b>	<b>2,214,614</b>

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
GENERAL FUND EXPENDITURES  
RECREATION DEPARTMENT  
RECREATION DIVISION**

	<u>2009 ACTUAL</u>	<u>2010 ORIGINAL BUDGET</u>	<u>2010 REVISED BUDGET</u>	<u>2011 ADOPTED BUDGET</u>	
001-0872-572.12-00	REGULAR SALARIES AND WAGES	266,482	293,405	293,405	300,664
001-0872-572.13-00	OTHER SALARIES AND WAGES	114,263	125,000	125,000	125,240
001-0872-572.14-00	OVERTIME	11,844	9,500	9,500	9,500
001-0872-572.21-00	FICA TAXES	29,272	21,501	21,501	24,494
001-0872-572.22-00	RETIREMENT CONTRIBUTIONS	55,025	65,301	65,301	62,208
001-0872-572.23-00	LIFE AND HEALTH INSURANCE	42,640	52,289	52,289	47,144
001-0872-572.24-00	WORKERS' COMPENSATION	13,198	11,921	11,921	13,003
001-0872-572.25-00	UNEMPLOYMENT COMPENSATION	17	432	432	432
	TOTAL PERSONAL SERVICES	532,741	579,349	579,349	582,685
001-0872-572.31-01	MISC PROFESSIONAL SERVICES	-	3,000	3,000	3,000
001-0872-572.31-06	MEDICAL SERVICES	400	1,320	1,320	1,320
001-0872-572.34-01	MISC OTHER CONTRACTUAL SERVICES	31,099	35,240	51,430	37,010
001-0872-572.34-04	BANKING FEES	3,081	3,500	3,500	3,500
001-0872-572.34-06	JANITORIAL SERVICES	100	11,700	11,700	22,120
001-0872-572.34-08	PERSONNEL SERVICES	37,920	42,768	42,768	39,968
001-0872-572.40-00	TRAVEL AND PER DIEM	1,405	1,082	1,082	1,082
001-0872-572.41-02	TELEPHONE SERVICES	7,837	11,300	11,300	10,500
001-0872-572.41-03	RADIO SERVICES	-	275	275	-
001-0872-572.41-04	INTERNET SERVICES	1,331	3,200	5,700	9,500
001-0872-572.41-05	POSTAGE	387	750	750	750
001-0872-572.43-00	UTILITY SERVICES	13,246	12,600	27,600	39,600
001-0872-572.44-00	RENTALS AND LEASES	11,033	12,600	12,600	12,600
001-0872-572.45-00	INSURANCE	11,667	10,070	10,070	34,480
001-0872-572.46-02	REPAIR AND MAINT SVCS-EQUIPMENT	11,245	10,000	10,000	10,000
001-0872-572.46-03	REPAIR AND MAINT SVCS-VEHICLES	2,750	2,500	2,500	2,500
001-0872-572.46-05	REPAIR AND MAINT SVCS-SOFTWARE	987	6,975	10,875	5,400
001-0872-572.46-06	REPAIR AND MAINT SVCS-HARDWARE	65	500	500	500
001-0872-572.46-10	REPAIR AND MAINT SVCS-BUILDING	3,549	3,450	3,450	10,900
001-0872-572.47-01	MISC PRINTING AND BINDING	1,523	5,000	5,000	4,300
001-0872-572.48-01	PROMOTIONAL-ADVERTISEMENTS	1,491	1,200	1,200	1,200
001-0872-572.48-02	PROMOTIONAL-PROMOTIONAL ITEMS	1,153	1,750	1,750	1,000
001-0872-572.49-01	MISC OTHR CUR CHGS & OBLIGATIONS	12,757	17,000	17,000	15,370
001-0872-572.49-05	LICENSES, TAXES, AND CERTIFICATIONS	4,378	5,245	5,245	5,100
001-0872-572.49-11	EMPLOYEE SOCIAL EVENTS	162	400	400	400
001-0872-572.51-00	OFFICE SUPPLIES	3,474	6,500	6,500	4,000
001-0872-572.52-01	MISCELLANEOUS OPERATING SUPPLIES	51,746	44,000	46,000	47,650
001-0872-572.52-02	CHEMICALS	18,515	18,000	18,000	26,000
001-0872-572.52-03	GASOLINE AND OIL	2,877	4,000	4,000	4,000
001-0872-572.52-04	UNIFORMS AND ACCESSORIES	4,370	5,150	5,150	5,150
001-0872-572.54-01	DUES AND SUBSCRIPTIONS	4,931	4,685	4,685	6,985
001-0872-572.54-02	SEMINARS AND COURSES	2,218	2,030	2,030	2,030
001-0872-572.54-03	EDUC ASSIST PROG REIMBURS	-	-	1,100	3,300
	TOTAL OPERATING EXPENDITURES	247,697	287,790	328,480	371,215
001-0872-572.62-00	BUILDINGS	1,279,753	-	1,112,213	-
001-0872-572.63-00	IMPROVEMENTS OTHER THAN BUILDING	9,289	-	50,712	-
001-0872-572.64-00	MACHINERY AND EQUIPMENT	2,427	-	3,023	-
	TOTAL CAPITAL OUTLAY	1,291,469	-	1,165,948	-
<b>TOTAL RECREATION DIVISION</b>		<b>2,071,907</b>	<b>867,139</b>	<b>2,073,777</b>	<b>953,900</b>

**CITY OF WINTER GARDEN**  
**FY 2010/2011 BUDGET**  
**GENERAL FUND EXPENDITURES**  
**RECREATION DEPARTMENT**  
**HERITAGE DEPOT MUSEUM DIVISION**

	<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>
001-0873-573.45-00 INSURANCE	3,486	3,050	3,050	3,005
001-0873-573.46-10 REPAIRS & MAINT. - BUILDING	936	-	1,385	2,000
TOTAL OPERATING EXPENDITURES	4,422	3,050	4,435	5,005
<b>TOTAL HERITAGE DEPOT MUSEUM DIVISION</b>	<b>4,422</b>	<b>3,050</b>	<b>4,435</b>	<b>5,005</b>

**CITY OF WINTER GARDEN  
 FY 2010/2011 BUDGET  
 GENERAL FUND EXPENDITURES  
 RECREATION DEPARTMENT  
 SPECIAL EVENTS DIVISION**

	<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>
001-0874-574.34-01 MISC OTHER CONTRACTUAL SERVICES	45,936	57,500	57,500	59,650
001-0874-574.34-08 PERSONNEL SERVICES	800	300	300	300
001-0874-574.44-00 RENTALS AND LEASES	4,394	7,850	7,850	7,900
001-0874-574.47-01 MISC PRINTING AND BINDING	-	2,000	2,000	2,000
001-0874-574.48-01 PROMOTIONAL-ADVERTISEMENTS	6,380	6,400	6,400	9,900
001-0874-574.49-01 MISC OTHER CUR CHGS & OBLIGATIONS	500	500	500	3,950
001-0874-574.52-01 MISCELLANEOUS OPERATING SUPPLIES	7,821	9,250	9,250	7,700
TOTAL OPERATING EXPENDITURES	65,831	83,800	83,800	91,400
<b>TOTAL SPECIAL EVENTS DIVISION</b>	<b>65,831</b>	<b>83,800</b>	<b>83,800</b>	<b>91,400</b>

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
GENERAL FUND EXPENDITURES  
RECREATION DEPARTMENT  
NEWTON PARK FACILITIES DIVISION**

	<u>2009 ACTUAL</u>	<u>2010 ORIGINAL BUDGET</u>	<u>2010 REVISED BUDGET</u>	<u>2011 ADOPTED BUDGET</u>	
001-3658-575.12-00	REGULAR SALARIES AND WAGES	56,449	55,224	55,224	48,375
001-3658-575.13-00	OTHER SALARIES	9,088	15,295	15,295	10,000
001-3658-575.14-00	OVERTIME	803	1,500	1,500	1,500
001-3658-575.21-00	FICA TAXES	5,014	4,150	4,150	3,702
001-3658-575.22-00	RETIREMENT CONTRIBUTIONS	11,321	12,287	12,287	10,009
001-3658-575.23-00	LIFE AND HEALTH INSURANCE	10,813	11,844	11,844	9,981
001-3658-575.24-00	WORKERS' COMPENSATION	1,534	1,194	1,194	843
001-3658-575.25-00	UNEMPLOYMENT COMPENSATION	-	81	81	81
	TOTAL PERSONAL SERVICES	95,022	101,575	101,575	84,491
001-3658-575.31-06	MEDICAL	-	160	160	160
001-3658-575.34-01	MISC CONTRACTUAL SERVICES	389	2,000	2,000	2,540
001-3658-575.40-00	TRAVEL AND PER DIEM	88	200	200	200
001-3658-575.41-02	TELEPHONE SERVICES	1,477	1,340	1,340	1,300
001-3658-575.41-04	INTERNET SERVICES	525	-	-	720
001-3658-575.41-05	POSTAGE	21	50	50	50
001-3658-575.43-00	UTILITY SERVICES	9,959	9,500	9,500	9,500
001-3658-575.45-00	INSURANCE	15,264	15,394	15,394	15,584
001-3658-575.46-10	REPAIR AND MAINT SVCS-BUILDING	6,060	5,800	5,800	7,000
001-3658-575.47-01	MISC PRINTING AND BINDING	-	600	600	600
001-3658-575.51-00	OFFICE SUPPLIES	446	1,000	1,000	1,000
001-3658-575.52-01	MISCELLANEOUS OPERATING SUPPLIES	5,256	10,050	8,050	10,050
001-3658-575.52-04	UNIFORMS AND ACCESSORIES	394	500	500	500
	TOTAL OPERATING EXPENDITURES	39,879	46,594	44,594	49,204
001-3658-575.62-00	BUILDING	27,647	20,600	34,210	-
001-3658-575.64-00	MACHINERY AND EQUIPMENT	-	-	1,900	-
	TOTAL CAPITAL OUTLAY	27,647	20,600	36,110	-
	<b>TOTAL NEWTON PARK FACILITIES DIVISION</b>	<b>162,548</b>	<b>168,769</b>	<b>182,279</b>	<b>133,695</b>
	<b>TOTAL RECREATION DEPARTMENT</b>	<b>3,386,081</b>	<b>2,702,568</b>	<b>3,938,004</b>	<b>3,398,614</b>

**CITY OF WINTER GARDEN  
 FY 2010/2011 BUDGET  
 GENERAL FUND EXPENDITURES  
 LEGAL DEPARTMENT**

	<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>
001-0914-514.31-00 LEGAL SERVICES REIMBURSEMENT	(35,642)	(45,226)	(45,226)	(49,749)
001-0914-514.31-02 LEGAL SERVICES	434,019	275,000	275,000	275,000
001-0914-514.41-02 TELEPHONE SERVICES	100	-	-	-
001-0914-514.43-00 UTILITY SERVICES	1,155	950	950	950
001-0914-514.44-00 RENTALS AND LEASES	4	-	-	-
001-0914-514.45-00 GENERAL INSURANCE	3	-	-	-
001-0914-514.46-10 REPAIR/MAINT SVC-BUILDING	365	-	371	-
001-0914-514.52-01 MISC OPERATING SUPPLIES	87	-	-	-
<b>TOTAL LEGAL DEPARTMENT</b>	<u>400,091</u>	<u>230,724</u>	<u>231,095</u>	<u>226,201</u>
<b>TOTAL GENERAL FUND</b>	<u>28,227,092</u>	<u>24,184,751</u>	<u>26,381,737</u>	<u>24,235,401</u>



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# **PERMANENT FUNDS**



## **PERMANENT FUNDS**

**Permanent Funds are funds that are used to report resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposes that support the reporting government's programs (i.e., for the benefit of the government or its citizenry). Following is a list of the City of Winter Garden Permanent Funds:**

**Cemetery Perpetual Care Fund**

**CITY OF WINTER GARDEN  
 FY 2010/2011 BUDGET  
 CEMETERY PERPETUAL CARE FUND REVENUES**

	<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>
050-0739-381.00-00 INTERFUND TRANSFER IN	30,042	35,000	35,000	-
050-0739-399.99-99 USE OF FUND BALANCE	-	-	-	31,000
TOTAL OTHER SOURCES	30,042	35,000	35,000	31,000
<b>TOTAL CEMETERY PERPETUAL CARE FUND</b>	<b>30,042</b>	<b>35,000</b>	<b>35,000</b>	<b>31,000</b>

**CITY OF WINTER GARDEN  
 FY 2010/2011 BUDGET  
 CEMETERY PERPETUAL CARE FUND EXPENDITURES**

	<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>
050-0739-581.91-00 INTRAGOVERNMENTAL TRANSFERS	-	-	-	31,000
050-0739-599.99-99 CARRYFORWARD FUND BALANCE	-	35,000	35,000	-
<b>TOTAL CEMETERY PERPETUAL CARE FUND</b>	<b>-</b>	<b>35,000</b>	<b>35,000</b>	<b>31,000</b>



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## **SPECIAL REVENUE FUNDS**



## **SPECIAL REVENUE FUNDS**

**Special Revenue Funds are funds that have a specific revenue source that are legally restricted for specific purposes. Following is a list of the City of Winter Garden Special Revenue Funds:**

**Downtown Parking District Fund  
Community Redevelopment Agency Fund  
Law Enforcement Trust Fund  
Law Enforcement Grants Fund  
Local Option Gas Tax Fund  
General Impact Fee Fund  
Police and Fire Premium Tax Trust Fund**

**CITY OF WINTER GARDEN  
 FY 2010/2011 BUDGET  
 DOWNTOWN PARKING DISTRICT FUND REVENUES**

	<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>
110-0000-325.10-00 SPECIAL ASSESS-CAPITAL IMPROVEMNT	17,600	25,000	91,757	96,206
TOTAL PERMITS, FEES, SPEC ASSESS	17,600	25,000	91,757	96,206
110-0000-361.10-00 INTEREST	1,401	71	7,721	620
TOTAL INTEREST AND OTHER EARNINGS	1,401	71	7,721	620
<b>TOTAL DOWNTOWN PARKING DISTRICT FUND</b>	<b>19,001</b>	<b>25,071</b>	<b>99,478</b>	<b>96,826</b>

**CITY OF WINTER GARDEN  
 FY 2010/2011 BUDGET  
 DOWNTOWN PARKING DISTRICT FUND EXPENDITURES**

	<u>2009 ACTUAL</u>	<u>2010 ORIGINAL BUDGET</u>	<u>2010 REVISED BUDGET</u>	<u>2011 ADOPTED BUDGET</u>
110-0741-545.43-00 UTILITY SERVICES	69	-	-	72
TOTAL OPERATING EXPENDITURES	69	-	-	72
110-0741-545.61-00 LAND	10,514	-	-	-
110-0741-545.63-00 IMPROV OTHER THAN BUILDING	503,876	-	28,320	-
TOTAL CAPITAL OUTLAY	514,390	-	28,320	-
110-0741-599.99-99 CARRYFORWARD FUND BALANCE	-	25,071	71,158	96,754
TOTAL OTHER USES	-	25,071	71,158	96,754
<b>TOTAL DOWNTOWN PARKING DISTRICT FUND</b>	<b><u>514,459</u></b>	<b><u>25,071</u></b>	<b><u>99,478</u></b>	<b><u>96,826</u></b>

**CITY OF WINTER GARDEN  
 FY 2010/2011 BUDGET  
 COMMUNITY REDEVELOPMENT AGENCY FUND REVENUES**

	<u>2009 ACTUAL</u>	<u>2010 ORIGINAL BUDGET</u>	<u>2010 REVISED BUDGET</u>	<u>2011 ADOPTED BUDGET</u>
120-0213-338.00-00 SHARED REVENUES - OTHER LOCAL	477,773	433,434	446,220	372,949
120-0213-361.10-00 INTEREST	3,338	2,702	2,702	2,973
120-0213-381.00-00 INTERFUND TRANSFER IN	362,900	366,514	366,514	365,596
120-0213-399.99-99 USE OF FUND BALANCE	-	-	15,130	-
<b>TOTAL COMMUNITY REDEVELOPMENT AGENCY FUND</b>	<b><u>844,011</u></b>	<b><u>802,650</u></b>	<b><u>830,566</u></b>	<b><u>741,518</u></b>

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
COMMUNITY REDEVELOPMENT AGENCY FUND EXPENDITURES**

	<u>2009 ACTUAL</u>	<u>2010 ORIGINAL BUDGET</u>	<u>2010 REVISED BUDGET</u>	<u>2011 ADOPTED BUDGET</u>
120-0213-552.31-02	LEGAL SERVICES	-	1,500	1,500
120-0213-552.34-01	MISC OTHER CONTRACTUAL SERVICES	-	40,000	40,000
120-0213-552.48-01	PROMOTIONAL-ADVERTISEMENTS	-	200	200
120-0213-552.49-01	MISC OTHR CUR CHGS & OBLIGATIONS	-	10,000	10,000
120-0213-552.49-02	INTERFUND MANAGEMENT FEES	27,005	21,811	21,811
120-0213-552.54-01	DUES AND SUBSCRIPTIONS	175	200	200
	TOTAL OPERATING EXPENDITURES	27,180	73,711	73,711
120-0213-552.63-00	IMPROVEMENT OTHER THAN BUILDINGS	133,176	-	37,000
	TOTAL CAPITAL OUTLAY	133,176	-	37,000
120-0213-552.72-00	INTEREST	16,490	15,536	15,536
	TOTAL DEBT SERVICE	16,490	15,536	15,536
120-0213-552.82-00	AIDS TO PRIVATE ORGANIZATIONS	-	50,000	185,000
	TOTAL GRANTS AND AIDS	-	50,000	185,000
120-0213-581.91-00	INTERFUND TRANSFER	557,837	519,319	519,319
120-0213-599.99-99	CARRYFORWARD FUND BALANCE	-	144,084	-
	TOTAL OTHER USES	557,837	663,403	519,319
	<b>TOTAL COMMUNITY REDEVELOPMENT AGENCY FUND</b>	<b>734,683</b>	<b>802,650</b>	<b>830,566</b>

**CITY OF WINTER GARDEN  
 FY 2010/2011 BUDGET  
 LAW ENFORCEMENT TRUST FUND REVENUES**

	<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>
121-1121-359.00-00 FORFEITURES	19,384	41,760	41,760	40,328
121-1121-361.10-00 INTEREST	316	154	154	344
121-1321-399.99-99 USE OF FUND BALANCE-FEDERAL	-	7,010	7,010	-
<b>TOTAL LAW ENFORCEMENT TRUST FUND</b>	<u><u>19,700</u></u>	<u><u>48,924</u></u>	<u><u>48,924</u></u>	<u><u>40,672</u></u>

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
LAW ENFORCEMENT TRUST FUND EXPENDITURES**

	<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>
<b><u>STATE-UNDESIGNATED</u></b>				
121-1121-599.99-99 CARRYFORWARD FUND BALANCE	-	4,714	4,714	32,672
<b>TOTAL STATE-UNDESIGNATED</b>	<b>-</b>	<b>4,714</b>	<b>4,714</b>	<b>32,672</b>
<b><u>STATE-DESIGNATED</u></b>				
121-1221-521.34-01 MISC CONTRACTUAL SERVICES	-	-	-	5,000
121-1221-521.52-01 MISC OPERATING SUPPLIES	25,998	32,000	32,000	-
121-1221-521.64-00 MACHINERY AND EQUIPMENT	-	5,200	5,200	-
121-1221-521.82-00 AIDS TO PRIVATE ORGANIZAT	500	-	-	3,000
<b>TOTAL STATE-DESIGNATED</b>	<b>26,498</b>	<b>37,200</b>	<b>37,200</b>	<b>8,000</b>
<b><u>FEDERAL-DESIGNATED</u></b>				
121-1421-521.52-01 MISCELLANEOUS OPERATING SUPPLIES	6,462	-	-	-
121-1421-521.64-00 MACHINERY AND EQUIPMENT	-	5,760	5,760	-
121-1421-521.82-00 AIDS TO PRIVATE ORGANIZATIONS	-	1,250	1,250	-
	6,462	7,010	7,010	-
<b>TOTAL LAW ENFORCEMENT TRUST FUND</b>	<b>32,960</b>	<b>48,924</b>	<b>48,924</b>	<b>40,672</b>

**CITY OF WINTER GARDEN  
 FY 2010/2011 BUDGET  
 LAW ENFORCEMENT GRANTS FUND REVENUES**

	<u>2009 ACTUAL</u>	<u>2010 ORIGINAL BUDGET</u>	<u>2010 REVISED BUDGET</u>	<u>2011 ADOPTED BUDGET</u>
122-0521-331.21-00 LOCAL LAW ENFORCEMENT GRANT	121,159	242,283	306,107	235,720
TOTAL INTERGOVERNMENTAL	121,159	242,283	306,107	235,720
122-0521-361.10-00 INTEREST	231	-	-	-
TOTAL INTEREST AND OTHER EARNINGS	231	-	-	-
122-0521-381.00-00 INTER-FUND GROUP TRANSFERS IN	-	42,180	42,180	24,611
122-0521-399.99-99 USE OF FUND BALANCE	-	-	24,716	-
TOTAL OTHER SOURCES	-	42,180	66,896	24,611
<b>TOTAL LAW ENFORCEMENT GRANTS FUND</b>	<b><u>121,390</u></b>	<b><u>284,463</u></b>	<b><u>373,003</u></b>	<b><u>260,331</u></b>

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
LAW ENFORCEMENT GRANTS FUND EXPENDITURES**

	<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>
122-0521-521.12-00	-	126,111	126,111	135,037
122-0521-521.14-00	-	13,398	13,398	13,398
122-0521-521.15-00	-	6,306	6,306	2,880
122-0521-521.21-00	-	11,154	11,154	10,558
122-0521-521.22-00	-	32,838	32,838	31,500
122-0521-521.23-00	-	26,853	26,853	12,303
122-0521-521.24-00	-	5,628	5,628	5,324
122-0521-521.34-01	-	-	-	16,253
122-0521-521.52-01	19,561	10,644	10,644	-
122-0521-521.52-04	7,500	20,692	20,692	8,130
TOTAL OPERATING EXPENDITURES	27,061	253,624	253,624	235,383
122-0521-521.64-00	65,460	30,839	119,379	24,948
TOTAL CAPITAL OUTLAY	65,460	30,839	119,379	24,948
<b>TOTAL LAW ENFORCEMENT GRANTS FUND</b>	<b>92,521</b>	<b>284,463</b>	<b>373,003</b>	<b>260,331</b>

**CITY OF WINTER GARDEN  
 FY 2010/2011 BUDGET  
 LOCAL OPTION GAS TAX FUND REVENUES**

	<u>2009 ACTUAL</u>	<u>2010 ORIGINAL BUDGET</u>	<u>2010 REVISED BUDGET</u>	<u>2011 ADOPTED BUDGET</u>
160-0741-312.41-00 LOCAL OPTION GAS TAX	996,659	900,829	900,829	941,392
TOTAL TAXES	996,659	900,829	900,829	941,392
160-0741-361.10-00 INTEREST	3,047	2,497	4,568	10,162
160-0741-366.00-00 CONTRIBUTIONS	-	-	608,502	-
TOTAL INTEREST AND OTHER EARNINGS	3,047	2,497	613,070	10,162
160-0741-399.99-99 USE OF FUND BALANCE	-	-	-	388,546
<b>TOTAL LOCAL OPTION GAS TAX FUND</b>	<b>999,706</b>	<b>903,326</b>	<b>1,513,899</b>	<b>1,340,100</b>

**CITY OF WINTER GARDEN  
 FY 2010/2011 BUDGET  
 LOCAL OPTION GAS TAX FUND EXPENDITURES**

	<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>
160-0741-541.34-01 MISC CONTRACTUAL SERVICES	-	7,000	7,000	7,000
160-0741-541.49-04 TRAFFIC SIGNALS AND SIGNS	27,187	24,000	24,000	24,000
160-0741-541.49-08 STREET LIGHTS	22,421	297,500	406,156	297,500
TOTAL OPERATING EXPENDITURES	49,608	328,500	437,156	328,500
160-0741-541.63-00 IMPROVEMENT OTHER THAN BUILDINGS	105,145	395,500	800,784	1,011,600
160-0741-541.64-00 MACHINERY AND EQUIPMENT	-	32,775	152,775	-
TOTAL CAPITAL OUTLAY	105,145	428,275	953,559	1,011,600
160-0741-599.99-99 CARRYFORWARD FUND BALANCE	-	146,551	123,184	-
TOTAL OTHER USES	-	146,551	123,184	-
<b>TOTAL LOCAL OPTION GAS TAX FUND</b>	<b>154,753</b>	<b>903,326</b>	<b>1,513,899</b>	<b>1,340,100</b>

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
GENERAL IMPACT FEE FUND REVENUES**

	<u>2009 ACTUAL</u>	<u>2010 ORIGINAL BUDGET</u>	<u>2010 REVISED BUDGET</u>	<u>2011 ADOPTED BUDGET</u>
<b><u>ADMINISTRATION DIVISION</u></b>				
170-0213-361.10-00 INTEREST	265,231	195,515	74,074	74,066
170-0213-361.30-00 INCR (DECR) IN FV OF INVST	34,513	-	-	-
170-0213-361.40-00 GAIN ON SALE OF INVESTMENTS	167,267	-	-	-
<b>TOTAL ADMINISTRATION DIVISION</b>	<b>467,011</b>	<b>195,515</b>	<b>74,074</b>	<b>74,066</b>
<b><u>POLICE-SWORN DIVISION</u></b>				
170-0521-324.11-00 RESIDENTIAL-PUBLIC SAFETY	-	-	-	115,800
170-0521-324.12-00 COMMERCIAL-PUBLIC SAFETY	-	-	-	22,349
170-0521-363.22-00 PUBLIC SAFETY	60,247	50,000	140,000	-
170-0021-399.99-99 USE OF FUND BALANCE	-	80,569	18,569	-
<b>TOTAL POLICE-SWORN DIVISION</b>	<b>60,247</b>	<b>130,569</b>	<b>158,569</b>	<b>138,149</b>
<b><u>FIRE DEPARTMENT</u></b>				
170-0622-324.11-00 RESIDENTIAL-PUBLIC SAFETY	-	-	-	138,159
170-0622-324.12-00 COMMERCIAL-PUBLIC SAFETY	-	-	-	26,664
170-0622-363.22-00 PUBLIC SAFETY	77,902	62,942	183,137	-
<b>TOTAL FIRE DEPARTMENT</b>	<b>77,902</b>	<b>62,942</b>	<b>183,137</b>	<b>164,823</b>
<b><u>STREETS DIVISION</u></b>				
170-0741-364.00-00 DISPOSITION/FIXED ASSETS	(10,000)	-	-	-
170-0741-399.99-99 USE OF FUND BALANCE	-	-	3,177,080	180,934
<b>TOTAL STREETS DIVISION</b>	<b>(10,000)</b>	<b>-</b>	<b>3,177,080</b>	<b>180,934</b>
<b><u>RECREATION DIVISION</u></b>				
170-0872-324.61-00 RESIDENTIAL-CULTURE/RECREATION	129,503	99,979	181,745	163,571
170-0872-399.99-99 USE OF FUND BALANCE	-	-	116,000	-
<b>TOTAL RECREATION DIVISION</b>	<b>129,503</b>	<b>99,979</b>	<b>297,745</b>	<b>163,571</b>
<b>TOTAL GENERAL IMPACT FEES FUND</b>	<b>724,663</b>	<b>489,005</b>	<b>3,890,605</b>	<b>721,543</b>

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
GENERAL IMPACT FEES SPECIAL REVENUE FUND EXPENDITURES**

	<u>2009 ACTUAL</u>	<u>2010 ORIGINAL BUDGET</u>	<u>2010 REVISED BUDGET</u>	<u>2011 ADOPTED BUDGET</u>
<b><u>POLICE-SWORN DIVISION</u></b>				
170-0521-521.62-00	1,447,576	-	-	-
170-0521-521.64-00	116,702	130,569	158,569	-
	1,564,278	130,569	158,569	-
170-0521-599.99-99	-	-	-	138,149
	-	-	-	138,149
	<b>1,564,278</b>	<b>130,569</b>	<b>158,569</b>	<b>138,149</b>
<b><u>FIRE DEPARTMENT</u></b>				
170-0622-522.62-00	593,862	-	-	-
170-0622-522.64-00	44,084	-	-	-
	637,946	-	-	-
170-0622-599.99-99	-	62,942	183,137	164,823
	-	62,942	183,137	164,823
	<b>637,946</b>	<b>62,942</b>	<b>183,137</b>	<b>164,823</b>
<b><u>STREETS DIVISION</u></b>				
170-0741-541.61-00	1,429	-	-	-
170-0741-541.63-00	582,226	-	3,251,154	255,000
	583,655	-	3,251,154	255,000
170-0741-599.99-99	-	195,515	-	-
	-	195,515	-	-
	<b>583,655</b>	<b>195,515</b>	<b>3,251,154</b>	<b>255,000</b>
<b><u>RECREATION DIVISION</u></b>				
170-0872-572.62-00	53,638	-	-	-
170-0872-572.63-00	2,855,351	-	-	-
	2,908,989	-	-	-
170-0872-599.99-99	-	99,979	297,745	163,571
	-	99,979	297,745	163,571
	<b>2,908,989</b>	<b>99,979</b>	<b>297,745</b>	<b>163,571</b>
<b>TOTAL GENERAL IMPACT FEES SPECIAL REVENUE FUND</b>	<b>5,694,868</b>	<b>489,005</b>	<b>3,890,605</b>	<b>721,543</b>

**CITY OF WINTER GARDEN  
 FY 2010/2011 BUDGET  
 TRANSPORTATION IMPACT FEES SOUTH OF THE TURNPIKE FUND REVENUES**

	<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>
171-0000-361.10-00 INTEREST	270,284	209,727	152,505	161,947
171-0000-361.30-00 INCREASE(DECREASE) IN FAIR VALUE	24,329	-	-	-
171-0000-361.40-00 GAIN ON SALE OF INVESTMENTS	166,840	-	-	-
TOTAL INVESTMENTS	461,453	209,727	152,505	161,947
171-0741-399.99-99 USE OF FUND BALANCE	-	-	889,512	-
TOTAL TRANSPORTATION DEPARTMENT	-	-	889,512	-
<b>TOTAL TRANSPORTATION IMPACT FEE SOUTH OF TURNPIKE</b>	<b><u>461,453</u></b>	<b><u>209,727</u></b>	<b><u>1,042,017</u></b>	<b><u>161,947</u></b>

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
TRANSPORTATION IMPACT FEES SOUTH OF TURNPIKE FUND EXPENDITURES**

	<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>
171-0741-517.72-00 INTEREST	63,866	-	-	-
TOTAL DEBT SERVICE EXPENDITURES	63,866	-	-	-
171-0741-541.61-00 LAND	-	-	-	-
171-0741-541.63-00 IMPROVEMENT OTHER THAN BUILDINGS	207,983	-	1,042,017	-
TOTAL CAPITAL OUTLAY	207,983	-	1,042,017	-
171-0741-599.99-99 CARRYFORWARD FUND BALANCE	-	209,727	-	161,947
TOTAL OTHER USES	-	209,727	-	161,947
<b>TOTAL TRANSPORTATION IMPACT FEES SOUTH OF TURNPIKE FUND</b>	<b>271,849</b>	<b>209,727</b>	<b>1,042,017</b>	<b>161,947</b>

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
COUNTY ROAD 545 SPECIAL BENEFIT AREA FUND REVENUES**

	<u>2009 ACTUAL</u>	<u>2010 ORIGINAL BUDGET</u>	<u>2010 REVISED BUDGET</u>	<u>2011 ADOPTED BUDGET</u>
173-0213-361.10-00 INTEREST	62,393	48,452	35,600	38,730
173-0213-361.30-00 INCR (DECR) IN FV OF INVST	5,587	-	-	-
173-0213-361.40-00 GAIN ON SALE OF INVESTMENTS	<u>38,316</u>	-	-	-
TOTAL INTEREST AND OTHER EARNINGS	106,296	48,452	35,600	38,730
173-0741-324.31-00 RESIDENTIAL-TRANSPORTATION	-	-	-	53,140
173-0741-324.32-00 COMMERCIAL-TRANSPORTATION	-	-	-	69,824
173-0741-363.24-00 TRANSPORTATION IMPACT FEES	<u>201,239</u>	161,731	111,785	-
TOTAL MISCELLANEOUS REVENUES	201,239	161,731	111,785	122,964
173-0213-384.00-00 DEBT PROCEEDS	-	<u>13,189,807</u>	13,189,807	<u>13,189,807</u>
TOTAL OTHER SOURCES	-	13,189,807	13,189,807	13,189,807
<b>TOTAL COUNTY ROAD 545 SPECIAL BENEFIT AREA FUND</b>	<u><b>307,535</b></u>	<u><b>13,399,990</b></u>	<u><b>13,337,192</b></u>	<u><b>13,351,501</b></u>

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
COUNTY ROAD 545 SPECIAL BENEFIT AREA FUND EXPENDITURES**

	<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>
173-0222-513.31-01 MISC PROFESSIONAL SERVICE	-	18,000	18,000	18,000
173-0222-513.31-02 LEGAL SERVICES	-	41,000	41,000	41,000
173-0222-513.34-01 MISC CONTRACTUAL SERVICES	-	120,000	120,000	120,000
173-0222-513.45-00 INSURANCE	-	101,000	101,000	101,000
173-0222-513.47-01 MISC PRINTING AND BINDING	-	5,000	5,000	5,000
173-0222-513.48-01 PROMOTIONAL-ADVERTISING	-	2,000	2,000	2,000
TOTAL OPERATING EXPENDITURES	-	287,000	287,000	287,000
173-0222-513.99-00 OTHER USES	-	77,000	77,000	77,000
TOTAL OTHER USES	-	77,000	77,000	77,000
173-0741-541.61-00 LAND	4,323	-	295,677	-
173-0741-541.63-00 IMPROVEMENT OTHER THAN BUILDINGS	122,186	-	500,000	-
TOTAL CAPITAL OUTLAY	126,509	-	795,677	-
173-0741-599.99-99 CARRYFORWARD FUND BALANCE	-	13,035,990	12,177,515	12,987,501
TOTAL OTHER USES	-	13,035,990	12,177,515	12,987,501
<b>TOTAL COUNTY ROAD 545 SPECIAL BENEFIT AREA FUND</b>	<b>126,509</b>	<b>13,399,990</b>	<b>13,337,192</b>	<b>13,351,501</b>

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
GENERAL TRANSPORTATION IMPACT FEE FUND REVENUES**

	<u>2009 ACTUAL</u>	<u>2010 ORIGINAL BUDGET</u>	<u>2010 REVISED BUDGET</u>	<u>2011 ADOPTED BUDGET</u>
174-0213-361.10-00 INTEREST	199,518	152,654	103,531	113,068
174-0213-361.30-00 INCR (DECR) IN FV OF INVST	18,056	-	-	-
174-0213-361.40-00 GAIN ON SALE OF INVESTMENTS	<u>123,821</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL INTEREST AND OTHER EARNINGS	341,395	152,654	103,531	113,068
174-0741-324.31-00 RESIDENTIAL-TRANSPORTATION	-	-	-	740,136
174-0741-324.32-00 COMMERCIAL-TRANSPORTATION	-	-	-	972,512
174-0741-363.24-00 TRANSPORTATION IMPACT FEE	1,385,517	1,096,509	1,556,952	-
174-0741-399.99-99 USE OF FUND BALANCE	<u>-</u>	<u>6,875,837</u>	<u>8,128,300</u>	<u>-</u>
<b>TOTAL GENERAL TRANSPORT IMPACT FEE FUND REVENUES</b>	<b><u>1,726,912</u></b>	<b><u>8,125,000</u></b>	<b><u>9,788,783</u></b>	<b><u>1,825,716</u></b>

**CITY OF WINTER GARDEN  
 FY 2010/2011 BUDGET  
 GENERAL TRANSPORTATION IMPACT FEE FUND EXPENDITURES**

	<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>
174-0741-541.61-00 LAND	1,031,596	1,500,000	1,500,000	-
174-0741-541.63-00 IMPROVEMENT OTHER THAN BUILDINGS	1,271,606	6,625,000	8,288,783	300,000
TOTAL CAPITAL OUTLAY	<u>2,303,202</u>	<u>8,125,000</u>	<u>9,788,783</u>	<u>300,000</u>
174-0741-599.99-99 CARRYFORWARD FUND BALANCE	-	-	-	1,525,716
TOTAL OTHER USES	-	-	-	1,525,716
<b>TOTAL GENERAL TRANSPORTATION IMPACT FEE FUND EXPENDITURES</b>	<b><u>2,303,202</u></b>	<b><u>8,125,000</u></b>	<b><u>9,788,783</u></b>	<b><u>1,825,716</u></b>

**CITY OF WINTER GARDEN  
 FY 2010/2011 BUDGET  
 POLICE AND FIRE PREMIUM TAX TRUST FUND REVENUES**

	<u>2009 ACTUAL</u>	<u>2010 ORIGINAL BUDGET</u>	<u>2010 REVISED BUDGET</u>	<u>2011 ADOPTED BUDGET</u>
190-0000-312.51-00 FIRE INSURANCE PREMIUM	284,104	204,728	204,728	225,201
190-0000-312.52-00 CASUALTY INSURANCE PREMIUM TAX	195,835	200,000	200,000	198,819
<b>TOTAL POLICE AND FIRE PREMIUM TAX TRUST FUND REVENUES</b>	<b>479,939</b>	<b>404,728</b>	<b>404,728</b>	<b>424,020</b>

**CITY OF WINTER GARDEN  
 FY 2010/2011 BUDGET  
 POLICE AND FIRE PREMIUM TAX TRUST FUND EXPENDITURES**

	<u>2009 ACTUAL</u>	<u>2010 ORIGINAL BUDGET</u>	<u>2010 REVISED BUDGET</u>	<u>2011 ADOPTED BUDGET</u>
190-0000-521.91-00 TRANSFERS	195,835	200,000	200,000	198,819
190-0000-522.91-00 TRANSFERS	284,104	204,728	204,728	225,201
<b>TOTAL POLICE AND FIRE PREMIUM TAX TRUST FUND EXPENDITURES</b>	<b>479,939</b>	<b>404,728</b>	<b>404,728</b>	<b>424,020</b>



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WINTER GARDEN

**DEBT SERVICE FUND**



## **DEBT SERVICE FUND**

**The Debt Service Fund is used for the accumulation of resources for the payment of the principal and interest on the following debt issues:**

**2001 Community Redevelopment Agency Revenue Note  
Sales Tax Revenue Bonds, Series 2006**

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
DEBT SERVICE FUND REVENUES**

	<u>2009 ACTUAL</u>	<u>2010 ORIGINAL BUDGET</u>	<u>2010 REVISED BUDGET</u>	<u>2011 ADOPTED BUDGET</u>
230-0000-361.10-00 INTEREST	813	810	810	1,189
TOTAL INTEREST AND OTHER EARNINGS	813	810	810	1,189
230-0000-381.00-00 INTERFUND TRANSFER	723,312	723,828	723,828	723,849
230-0000-381.12-00 INTERFUND TRANSFER	557,837	519,319	519,319	506,773
TOTAL OTHER SOURCES	1,281,149	1,243,147	1,243,147	1,230,622
<b>TOTAL DEBT SERVICE FUND</b>	<b><u>1,281,962</u></b>	<b><u>1,243,957</u></b>	<b><u>1,243,957</u></b>	<b><u>1,231,811</u></b>

**CITY OF WINTER GARDEN  
 FY 2010/2011 BUDGET  
 DEBT SERVICE FUND EXPENDITURES**

	<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>
230-0000-517.71-00 PRINCIPAL	673,834	667,197	667,197	686,923
230-0000-517.72-00 INTEREST	608,127	576,760	576,760	544,888
TOTAL DEBT SERVICE	1,281,961	1,243,957	1,243,957	1,231,811
<b>TOTAL DEBT SERVICE FUND</b>	<b>1,281,961</b>	<b>1,243,957</b>	<b>1,243,957</b>	<b>1,231,811</b>



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# **CAPITAL PROJECTS FUNDS**



## **CAPITAL PROJECTS FUNDS**

**Capital Projects Funds are funds used to account for financial resources to be used for the acquisition or construction of major capital facilities. The City has one Capital Projects Fund:**

**The Capital Projects Fund – New City Hall**

**CITY OF WINTER GARDEN  
 FY 2010/2011 BUDGET  
 CAPITAL PROJECTS FUNDS-NEW CITY HALL FUND REVENUES**

	<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>
333-0213-361.10-00 INTEREST	1,027	-	-	-
TOTAL INTEREST AND OTHER EARNINGS	1,027	-	-	-
333-0213-399.99-99 CARRY FORWARD FUND BALANCE	-	32,000	32,000	-
TOTAL OTHER SOURCES	-	32,000	32,000	-
	<u>1,027</u>	<u>32,000</u>	<u>32,000</u>	<u>-</u>

**CITY OF WINTER GARDEN  
 FY 2010/2011 BUDGET  
 CAPITAL PROJECTS-NEW CITY HALL FUND EXPENDITURES**

		<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>
333-0213-581.91-00	INTRA-GOVERNMENT TRANSFERS	-	32,000	32,000	-
	TOTAL OTHER USES	-	32,000	32,000	-
	<b>TOTAL</b>	<b>-</b>	<b>32,000</b>	<b>32,000</b>	<b>-</b>



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WINTER GARDEN

**ENTERPRISE FUNDS**

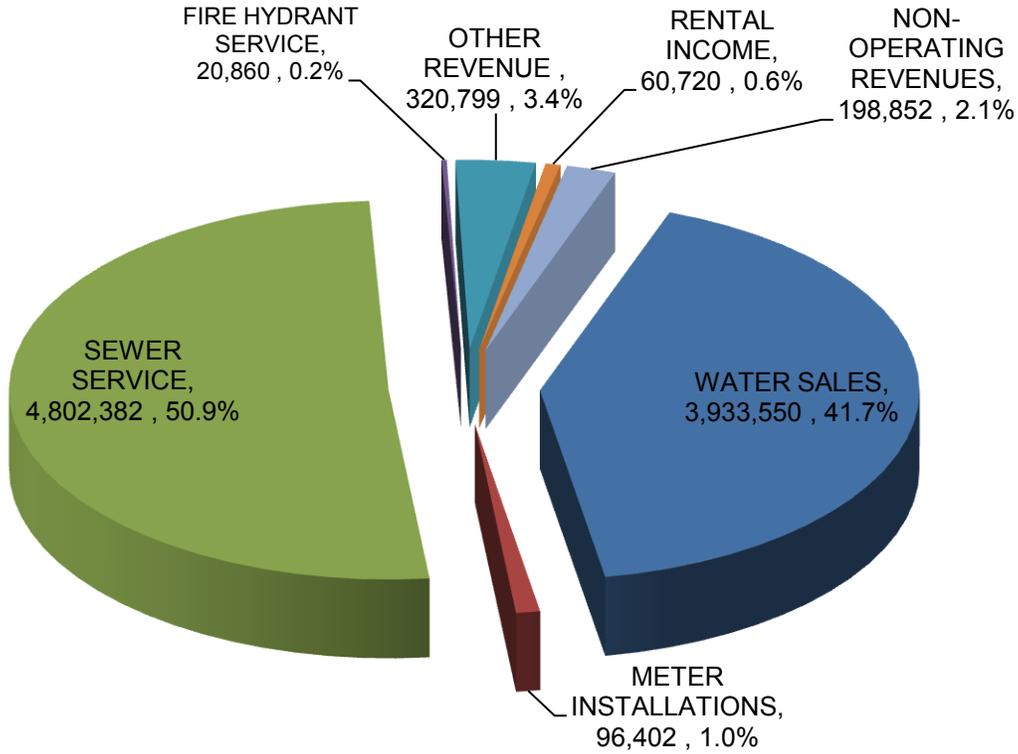


## **ENTERPRISE FUNDS**

**Enterprise Funds are types of funds used for operations that are financed and operated in a manner similar to private business enterprises – where the intent of the governing body is that the cost of providing goods or services to the public on a continuing basis be financed or recovered primarily through user charges; or operations where the governing body has decided that income is appropriate for capital maintenance, public policy, management control, accountability or other purposes. Following is a list of the City of Winter Garden’s Enterprise Funds:**

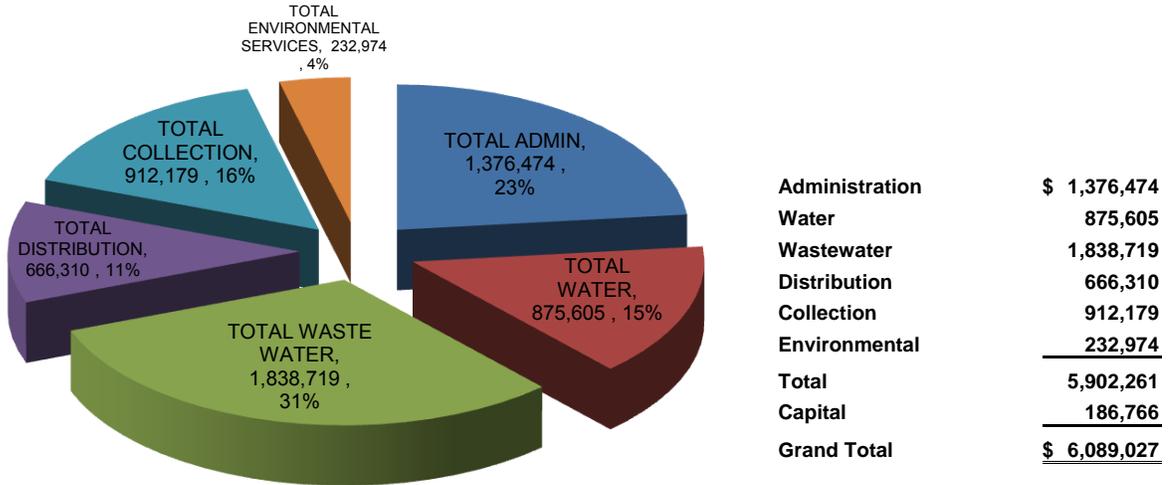
**Utilities Fund  
Stormwater Fund  
Solid Waste Fund  
Trailer City Fund**

**CITY OF WINTER GARDEN  
 FY 2010/2011 BUDGET  
 UTILITIES OPERATING FUND  
 REVENUES BY SOURCE**

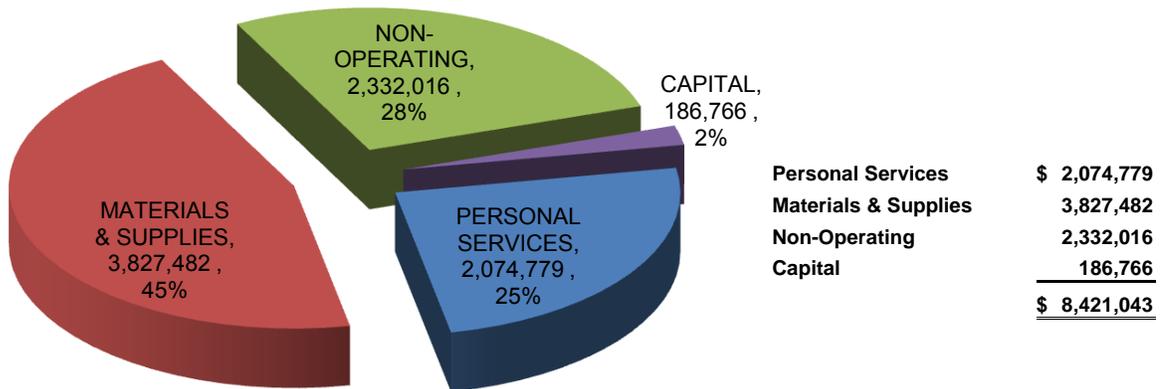


Water Sales	\$ 3,933,550
Meter Installations	96,402
Sewer Service	4,802,382
Fire Hydrant Service	20,860
Other Revenue	320,799
Rental Income	60,720
Non-operating Revenues	<u>198,852</u>
Total	<u>\$9,433,565</u>

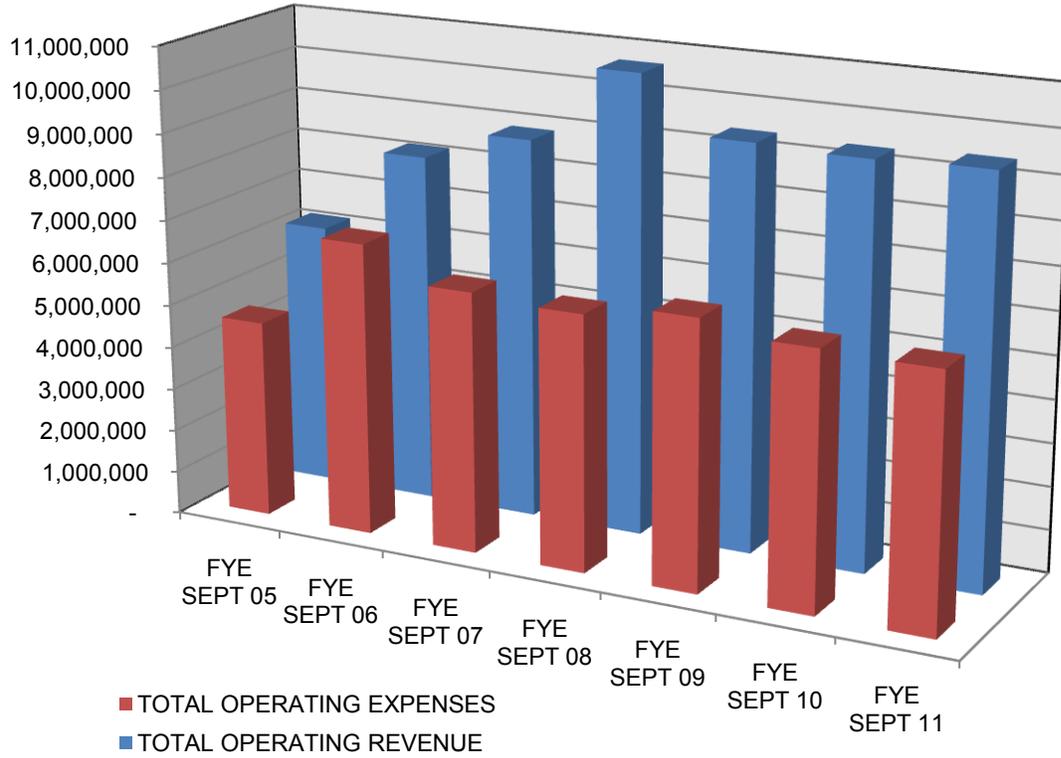
**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
UTILITIES OPERATING FUND  
OPERATING USES BY DIVISION**



**USES BY CATEGORY**



**CITY OF WINTER GARDEN  
 FY 2010/2011 BUDGET  
 UTILITIES OPERATING FUND  
 REVENUES AND OPERATING EXPENSES**



**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
UTILITIES OPERATING FUND REVENUES**

	<u>2009 ACTUAL</u>	<u>2010 ORIGINAL BUDGET</u>	<u>2010 REVISED BUDGET</u>	<u>2011 ADOPTED BUDGET</u>
410-2116-329.09-00	4,425	1,479	3,643	3,279
IRRIGATION & WELLS				
TOTAL LICENSES AND PERMITS	4,425	1,479	3,643	3,279
410-2116-343.30-00	4,057,054	3,933,550	3,933,550	3,933,550
WATER SERVICE				
410-2116-343.30-01	28,225	26,758	36,257	32,631
INITIATION FEE				
410-2116-343.31-00	94,769	175,000	107,113	96,402
METER INSTALLATIONS				
410-2116-343.32-00	39,996	22,000	22,000	20,860
FIRE HYDRANT SERVICE				
410-2116-343.33-00	211,686	182,966	182,966	201,263
SERVICE CHARGES				
410-2116-343.50-00	4,687,906	4,802,382	4,802,382	4,802,382
SEWER SERVICE				
410-2116-343.68-00	63,565	59,458	78,377	78,299
PENALTIES				
TOTAL CHARGES FOR SERVICES	9,183,201	9,202,114	9,162,645	9,165,387
410-2116-361.10-00	332,099	103,100	187,411	198,852
INTEREST				
410-2116-361.30-00	4,039	-	-	-
INCR (DECR) IN FV OF INVST				
410-2116-361.40-00	251,228	-	-	-
GAIN ON SALE OF INVESTMENT				
TOTAL INTEREST AND OTHER EARNINGS	587,366	103,100	187,411	198,852
410-2116-362.00-00	17,160	18,720	30,914	36,720
RENTAL INCOME				
410-2116-369.90-00	70	28,076	-	-
OTHER				
410-2116-369.93-00	(32)	-	-	-
CASH OVER OR SHORT				
410-2117-362.00-00	-	-	24,000	24,000
RENTAL INCOME				
410-2126-364.00-00	(148)	-	-	-
DISPOSITION OF FIXED ASSETS				
410-2126-369.90-00	-	-	1,316	-
OTHER MISCELLANEOUS REVS				
410-2127-343.50-02	7,654	5,000	-	3,827
TV UTILITY LINES				
410-2127-364.00-00	910	-	-	-
DISPOSITION/FIXED ASSETS				
410-2127-369.90-00	-	-	1,031	-
OTHER MISCELLANEOUS REVS				
410-2132-351.10-00	-	-	-	-
COURT FINES				
410-2132-364.00-00	-	-	-	-
DISPOSITION OF FIXED ASSETS				
410-2132-369.90-00	-	-	-	1,500
MISCELLANEOUS REVENUES				
TOTAL MISCELLANEOUS REVENUES	25,614	51,796	57,261	66,047
410-2116-399.99-99	-	1,659,921	1,668,250	-
USE OF FUND BALANCE				
TOTAL OTHER SOURCES	-	1,659,921	1,668,250	-
<b>TOTAL UTILITIES OPERATING FUND</b>	<b>9,800,606</b>	<b>11,018,410</b>	<b>11,079,210</b>	<b>9,433,565</b>

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
UTILITIES OPERATING FUND  
ADMINISTRATIVE DIVISION EXPENSES**

	<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>	
410-2113-536.12-00	SALARIES	102,367	128,419	128,419	206,877
410-2113-536.21-00	FICA TAXES	7,374	9,310	9,310	15,865
410-2113-536.22-00	RETIREMENT CONTRIBUTION	18,117	22,001	22,001	28,457
410-2113-536.23-00	EMPLOYEE GROUP INSURANCE	15,395	16,936	16,936	23,888
410-2113-536.24-00	WORKERS COMP INSURANCE	268	385	385	621
410-2113-536.25-00	UNEMPLOYMENT COMPENSATION	-	181	181	181
	TOTAL PERSONAL SERVICES	143,521	177,232	177,232	275,889
410-2113-536.31-01	PROFESSIONAL SERVICE MISC	63,631	103,688	103,688	72,033
410-2113-536.31-02	LEGAL	446	500	500	20,000
410-2113-536.31-03	INVESTMENT COUNSEL	28,023	29,328	29,328	28,591
410-2113-536.31-04	ENGINEERING	28,612	10,000	42,062	30,000
410-2113-536.32-00	ACCOUNTING AND AUDIT	16,300	14,818	14,818	15,760
410-2113-536.34-01	CONTRACTUAL SVCS MISC	871	-	-	-
410-2113-536.34-02	LAWN MAINTENANCE FEES	1,500	1,575	1,575	-
410-2113-536.40-00	TRAVEL	7	1,750	1,750	1,750
410-2113-536.41-02	TELEPHONE	3,938	4,000	4,000	4,675
410-2113-536.41-03	RADIO	-	-	-	-
410-2113-536.41-04	INTERNET	120	500	500	500
410-2113-536.41-05	POSTAGE	284	1,500	1,500	500
410-2113-536.43-00	UTILITY SERVICES	4,883	5,000	5,000	1,850
410-2113-536.44-00	RENTALS AND LEASE	6,851	7,500	7,500	6,512
410-2113-536.45-00	GENERAL INSURANCE	3,514	32,259	32,259	32,340
410-2113-536.46-03	REPAIRS/MAINT-VEHICLES	7,903	8,554	8,554	3,935
410-2113-536.46-05	REPAIRS/MAINT-COMPUTER SOFTWARE	-	-	-	1,000
410-2113-536.46-06	REPAIRS/MAINT-COMPUTER HARDWARE	39,174	26,478	26,478	24,614
410-2113-536.46-10	REPAIRS/MAINT-BUILDING	7,591	12,560	12,560	4,798
410-2113-536.47-01	PRINTING & BINDING MISC	32	500	500	-
410-2113-536.48-01	PROMOTIONAL-ADVERTISEMENTS	471	500	500	1,500
410-2113-536.49-02	MANAGEMENT FEES	876,034	838,731	838,731	841,253
410-2113-536.49-05	LICENSES & TAXES	28	1,638	1,638	1,638
410-2113-536.49-10	BAD DEBT EXPENSE	48,405	-	-	-
410-2113-536.51-00	OFFICE SUPPLIES	258	1,000	1,000	500
410-2113-536.52-01	OPERATING SUPPLIES MISC	13	200	200	100
410-2113-536.52-03	GASOLINE & OIL	771	1,000	1,000	850
410-2113-536.52-04	UNIFORMS & ACCESSORIES	250	500	500	250
410-2113-536.54-01	DUES & SUBSCRIPTIONS	1,390	3,000	3,000	2,500
410-2113-536.54-02	SEMINARS & COURSES	123	1,600	1,600	1,600
410-2113-536.54-03	EDUC ASSIST PROGRAMS REIMBURSE	1,268	1,456	1,456	1,536
	TOTAL MATERIAL SERVICES	1,142,691	1,110,135	1,142,197	1,100,585
410-2113-536.63-00	IMPROVEMENTS O/T BUILDING	-	11,300	11,300	-
410-2113-536.64-00	MACHINERY & EQUIPMENT	-	133,250	135,000	-
	TOTAL CAPITAL OUTLAY	-	144,550	146,300	-

	<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>
410-2113-536.91-01 CONTINGENT EXPENSE	-	150,000	150,000	150,000
410-2113-581.91-00 INTRA-GOVERNMENT TRANSFERS	700,000	4,339,797	4,339,797	2,141,345
410-2113-599.99-99 CARRYFORWARD FUND BALANCE	-	-	-	1,012,522
TOTAL NONOPERATING	700,000	4,489,797	4,489,797	3,303,867
<b>TOTAL ADMINISTRATIVE DIVISION</b>	<b>1,986,212</b>	<b>5,921,714</b>	<b>5,955,526</b>	<b>4,680,341</b>

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
UTILITIES OPERATING FUND  
WATER DIVISION EXPENSES**

	<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>
410-2116-533.12-00 SALARIES REGULAR	213,354	220,342	220,342	193,606
410-2116-533.14-00 OVERTIME	3,320	3,100	3,100	3,100
410-2116-533.21-00 FICA TAXES	15,675	14,946	14,946	14,842
410-2116-533.22-00 RETIREMENT CONTRIBUTION	41,659	44,944	44,944	40,057
410-2116-533.23-00 EMPLOYEE GROUP INSURANCE	40,654	35,695	35,695	34,134
410-2116-533.24-00 WORKERS COMP INSURANCE	4,291	11,213	11,213	10,610
410-2116-533.25-00 UNEMPLOYMENT COMPENSATION	-	218	218	218
TOTAL PERSONAL SERVICES	318,953	330,458	330,458	296,567
410-2116-533.31-01 MISC PROFESSIONAL SVCS	87,123	3,000	3,000	3,000
410-2116-533.31-02 LEGAL	7,240	1,500	1,500	-
410-2116-533.31-04 ENGINEERING	69,835	41,205	49,205	15,000
410-2116-533.31-06 MEDICAL	36	100	100	100
410-2116-533.34-01 CONTRACTUAL SVCS MISC.	26,297	29,200	29,200	29,200
410-2116-533.34-02 LAWN MAINTENANCE	12,536	-	-	-
410-2116-533.40-00 TRAVEL EXPENSE	2,997	1,350	1,350	1,350
410-2116-533.41-02 TELEPHONE	8,588	9,049	9,049	9,049
410-2116-533.41-03 RADIO	139	250	250	250
410-2116-533.41-04 INTERNET SERVICES	878	-	-	300
410-2116-533.41-05 POSTAGE	1,729	-	-	200
410-2116-533.43-00 UTILITY SERVICES	288,767	280,842	280,842	280,842
410-2116-533.44-00 RENTALS AND LEASES	5,518	3,000	3,000	3,000
410-2116-533.45-00 GENERAL INSURANCE	73,851	58,841	58,841	58,591
410-2116-533.46-01 REPAIRS & MAINTENANCE MISC.	12,336	3,500	3,500	3,500
410-2116-533.46-02 REPAIRS/MAINT-EQUIPMENT	56,152	42,000	42,000	42,000
410-2116-533.46-03 REPAIRS/MAINT-VEHICLES	11,878	3,180	3,180	3,612
410-2116-533.46-05 REPAIRS/MAINT-COMPUTER SOFTWARE	-	-	-	1,000
410-2116-533.46-06 REPAIRS/MAINT-COMPUTER HARDWARE	16,789	9,786	9,786	9,230
410-2116-533.46-10 BUILDING	48,930	37,444	37,444	43,184
410-2116-533.47-01 PRINTING AND BINDING MISC.	2,453	500	500	1,500
410-2116-533.49-05 LICENSES & TAXES	23,605	1,050	1,050	1,050
410-2116-533.51-00 OFFICE SUPPLIES	601	1,000	1,000	1,000
410-2116-533.52-01 OPERATING SUPPLIES MISC.	3,555	3,500	3,500	3,500
410-2116-533.52-02 CHEMICALS	66,575	65,072	65,072	57,500
410-2116-533.52-03 GASOLINE & OIL	6,771	5,000	5,000	5,000
410-2116-533.52-04 UNIFORMS & ACCESSORIES	2,542	1,930	1,930	3,063
410-2116-533.54-01 DUES AND SUBSCRIPTIONS	317	-	-	1,000
410-2116-533.54-02 SEMINARS AND COURSES	2,901	1,017	1,017	1,017
410-2116-533.54-03 OTHER EDUCATIONAL SVCS	-	1,000	1,000	1,000
TOTAL MATERIAL SERVICES	840,939	604,316	612,316	579,038
410-2116-533.63-00 IMPROVEMENTS O/T BUILDING	-	-	-	84,366
410-2116-533.64-00 MACHINERY & EQUIPMENT	-	-	10,193	-
TOTAL CAPITAL OUTLAY	-	-	10,193	84,366
410-2116-591.93-00 SERVICE DEPOSIT INTEREST	40,627	39,011	39,011	40,671
TOTAL NONOPERATING	40,627	39,011	39,011	40,671
<b>TOTAL WATER DIVISION</b>	<b>1,200,519</b>	<b>973,785</b>	<b>991,978</b>	<b>1,000,642</b>

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
UTILITIES OPERATING FUND  
WASTEWATER DIVISION EXPENSES**

	<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>
410-2117-535.12-00 SALARIES REGULAR	251,357	305,171	305,171	306,051
410-2117-535.14-00 SALARIES OVERTIME 1.5	14,007	13,200	13,200	13,200
410-2117-535.21-00 FICA TAXES	18,422	20,317	20,317	23,457
410-2117-535.22-00 RETIREMENT CONTRIBUTION	52,085	64,768	64,768	63,322
410-2117-535.23-00 EMPLOYEE GROUP INSURANCE	59,746	60,075	60,075	59,741
410-2117-535.24-00 WORKERS COMP INSURANCE	4,263	13,862	13,862	14,568
410-2117-535.25-00 UNEMPLOYMENT COMPENSATION	7,150	291	291	291
TOTAL PERSONAL SERVICES	407,030	477,684	477,684	480,630
410-2117-535.31-01 MISC PROFESSIONAL SERVICES	28,013	-	-	1,550
410-2117-535.31-02 PROFESSIONAL SERVICES-LEGAL	743	-	-	-
410-2117-535.31-04 ENGINEERING	53,231	50,000	50,000	32,000
410-2117-535.31-06 MEDICAL	45	300	300	300
410-2117-535.34-01 CONTRACTUAL SVCS MISC.	509,654	460,000	460,000	285,000
410-2117-535.34-02 LAWN MAINTENANCE	19,740	18,900	18,900	8,500
410-2117-535.40-00 TRAVEL EXPENSES	2,093	1,226	1,226	1,226
410-2117-535.41-02 TELEPHONE	7,592	7,700	7,700	5,900
410-2117-535.41-03 RADIO	93	150	150	150
410-2117-535.41-04 INTERNET	14	100	100	-
410-2117-535.41-05 POSTAGE	193	200	200	200
410-2117-535.43-00 UTILITY SERVICES	461,569	466,000	466,000	525,000
410-2117-535.44-00 RENTALS & LEASES	2,151	3,000	3,000	2,000
410-2117-535.45-00 GENERAL INSURANCE	167,453	132,373	132,373	141,986
410-2117-535.46-01 REPAIRS & MAINTENANCE MISC.	29,413	42,000	42,000	35,500
410-2117-535.46-02 REPAIRS/MAINT-EQUIPMENT	39,268	25,000	25,000	86,250
410-2117-535.46-03 REPAIRS/MAINT-VEHICLES	7,198	2,902	2,902	2,625
410-2117-535.46-05 REPAIRS/MAINT-COMPUTER SOFTWARE	-	500	500	1,500
410-2117-535.46-06 REPAIRS/MAINT-COMPUTER HARDWARE	11,192	6,610	6,610	6,240
410-2117-535.46-10 BUILDING	34,665	56,623	56,623	60,475
410-2117-535.48-01 ADVERTISEMENT	2,286	-	-	-
410-2117-535.49-05 LICENSES & TAXES	525	1,000	1,000	1,000
410-2117-535.51-00 OFFICE SUPPLIES	331	500	500	850
410-2117-535.52-01 OPERATING SUPPLIES MISC.	8,369	8,000	8,000	4,210
410-2117-535.52-02 CHEMICALS	122,219	120,000	120,000	138,999
410-2117-535.52-03 GASOLINE & OIL	5,823	4,200	4,200	4,990
410-2117-535.52-04 UNIFORMS & ACCESSORIES	2,630	2,816	2,816	4,251
410-2117-535.52-05 LABORATORY SUPPLIES	7,401	6,500	6,500	5,115
410-2117-535.54-01 DUES & SUBSCRIPTIONS	197	300	300	916
410-2117-535.54-02 SEMINARS & COURSES	1,338	1,356	1,356	1,356
TOTAL MATERIAL SERVICES	1,525,439	1,418,256	1,418,256	1,358,089
410-2117-535.63-00 IMPROV OTHER THAN BUILDING	-	54,034	54,034	33,500
TOTAL CAPITAL OUTLAY	-	54,034	54,034	33,500
<b>TOTAL WASTEWATER</b>	<b>1,932,469</b>	<b>1,949,974</b>	<b>1,949,974</b>	<b>1,872,219</b>

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
UTILITIES OPERATING FUND  
DISTRIBUTION DIVISION EXPENSES**

	<u>2009 ACTUAL</u>	<u>2010 ORIGINAL BUDGET</u>	<u>2010 REVISED BUDGET</u>	<u>2011 ADOPTED BUDGET</u>
410-2126-533.12-00 SALARIES REGULAR	224,878	256,522	256,522	245,907
410-2126-533.14-00 SALARIES OVERTIME 1.5	9,141	7,545	7,545	7,545
410-2126-533.21-00 FICA TAXES	15,832	17,184	17,184	18,833
410-2126-533.22-00 RETIREMENT CONTRIBUTION	46,131	56,546	56,546	50,878
410-2126-533.23-00 EMPLOYEE GROUP INSURANCE	69,261	64,466	64,466	55,223
410-2126-533.24-00 WORKERS COMP INSURANCE	5,455	14,625	14,625	14,461
410-2126-533.25-00 UNEMPLOYMENT COMPENSATION	-	308	308	308
TOTAL PERSONAL SERVICES	<u>370,698</u>	<u>417,196</u>	<u>417,196</u>	<u>393,155</u>
410-2126-533.31-01 PROFESSIONAL SERVICE MISC.	4,804	-	-	-
410-2126-533.31-04 ENGINEERING	83,272	20,000	20,000	10,000
410-2126-533.31-06 MEDICAL	402	500	500	500
410-2126-533.34-01 CONTRACTUAL SVCS MISC.	8,616	8,500	8,500	8,500
410-2126-533.40-00 TRAVEL EXPENSE	1,734	1,800	1,800	1,872
410-2126-533.41-02 TELEPHONE	1,603	1,500	1,500	1,500
410-2126-533.41-03 RADIO	209	242	242	242
410-2126-533.41-04 INTERNET	597	580	580	580
410-2126-533.41-05 POSTAGE	6	-	-	-
410-2126-533.44-00 RENTALS AND LEASES	-	-	-	1,500
410-2126-533.45-00 GENERAL INSURANCE	15,134	13,038	13,038	13,131
410-2126-533.46-01 REPAIRS & MAINTENANCE MISC.	5,281	500	500	500
410-2126-533.46-02 REPAIRS/MAINT-EQUIPMENT	3,310	3,800	3,800	3,800
410-2126-533.46-03 REPAIRS/MAINT-VEHICLES	14,182	7,982	7,982	5,411
410-2117-535.46-05 REPAIRS/MAINT-COMPUTER SOFTWARE	-	-	-	1,000
410-2126-533.46-06 REPAIRS/MAINT-COMPUTER HARDWARE	16,789	9,786	9,786	9,230
410-2126-533.46-07 UTILITY LINE	78,124	51,166	51,166	51,166
410-2126-533.47-01 MISC PRINTING AND BINDING	226	-	-	-
410-2126-533.49-05 LICNSSES/TAXES/CERTIFICTNS	3,521	5,282	5,282	5,282
410-2126-533.51-00 OFFICE SUPPLIES	207	500	500	1,100
410-2126-533.52-01 OPERATING SUPPLIES MISC.	112,113	120,000	120,000	135,294
410-2126-533.52-03 GASOLINE & OIL	14,891	12,555	12,555	15,262
410-2126-533.52-04 UNIFORMS & ACCESSORIES	3,817	3,860	3,860	5,029
410-2126-533.54-01 DUES & SUBSCRIPTIONS	245	150	150	900
410-2126-533.54-02 SEMINARS & COURSES	1,273	1,356	1,356	1,356
TOTAL MATERIAL SERVICES	<u>370,356</u>	<u>263,097</u>	<u>263,097</u>	<u>273,155</u>
410-2126-533.63-00 IMPROVEMENTS O/T BUILDING	-	4,050	4,050	31,600
410-2126-533.64-00 MACHINERY & EQUIPMENT	-	51,400	60,195	13,800
TOTAL CAPITAL OUTLAY	<u>-</u>	<u>55,450</u>	<u>64,245</u>	<u>45,400</u>
<b>TOTAL DISTRIBUTION DIVISION</b>	<b><u>741,054</u></b>	<b><u>735,743</u></b>	<b><u>744,538</u></b>	<b><u>711,710</u></b>

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
UTILITIES OPERATING FUND  
COLLECTION DIVISION EXPENSES**

	<u>2009 ACTUAL</u>	<u>2010 ORIGINAL BUDGET</u>	<u>2010 REVISED BUDGET</u>	<u>2011 ADOPTED BUDGET</u>
410-2127-535.12-00 SALARIES REGULAR	224,736	263,709	263,709	282,323
410-2127-535.14-00 SALARIES OVERTIME 1.5	11,623	8,296	8,296	8,296
410-2127-535.21-00 FICA TAXES	17,656	18,691	18,691	21,618
410-2127-535.22-00 RETIREMENT CONTRIBUTION	50,069	59,401	59,401	58,412
410-2127-535.23-00 EMPLOYEE GROUP INSURANCE	63,212	62,675	62,675	63,208
410-2127-535.24-00 WORKERS COMP INSURANCE	3,651	12,552	12,552	14,654
410-2127-535.25-00 UNEMPLOYMENT COMPENSATION	-	274	274	274
TOTAL PERSONAL SERVICES	370,947	425,598	425,598	448,785
410-2127-535.31-04 ENGINEERING	83,214	-	-	-
410-2127-535.31-06 MEDICAL	469	600	600	700
410-2127-535.34-01 CONTRACTUAL SVCS MISC.	74,738	83,000	83,000	81,964
410-2127-535.34-08 PERSONNEL	13,792	-	-	-
410-2127-535.40-00 TRAVEL EXPENSES	867	900	900	1,522
410-2127-535.41-02 TELEPHONE	12,249	20,000	20,000	20,000
410-2127-535.41-03 RADIO	186	425	425	425
410-2127-535.41-04 INTERNET SERVICES	2,117	-	-	-
410-2127-535.41-05 COMMUNICATIONS/FREIGHT-POSTAGE	65	200	200	200
410-2127-535.43-00 UTILITY SERVICES	76,356	62,834	62,834	62,834
410-2127-535.44-00 RENTALS AND LEASES	(1,318)	3,048	3,048	1,200
410-2127-535.45-00 GENERAL INSURANCE	55,899	44,453	44,453	45,618
410-2127-535.46-01 REPAIRS & MAINTENANCE MISC.	930	1,200	1,200	8,684
410-2127-535.46-02 REPAIRS/MAINT-EQUIPMENT	12,315	4,000	4,000	3,169
410-2127-535.46-03 REPAIRS/MAINT-VEHICLES	55,324	49,965	49,965	74,216
410-2127-535.46-04 REPAIRS/MAINT-LIFT STATIONS	57,038	58,963	58,963	61,230
410-2117-535.46-05 REPAIRS/MAINT-COMPUTER SOFTWARE	-	-	-	1,000
410-2127-535.46-06 REPAIRS/MAINT-COMPUTER HARDWARE	11,414	6,661	6,661	6,291
410-2127-535.46-07 UTILITY LINE	33,909	42,195	42,195	32,000
410-2127-535.46-10 BUILDING	7,772	9,767	9,767	6,648
410-2127-535.47-01 PRINTING & BINDING	32	100	100	100
410-2127-535.49-01 MISCELLANEOUS	-	-	-	300
410-2127-535.49-05 LICENSES & TAXES	300	450	450	450
410-2127-535.51-00 OFFICE SUPPLIES	52	150	150	150
410-2127-535.52-01 OPERATING SUPPLIES MISC.	9,650	10,000	10,000	21,012
410-2127-535.52-02 CHEMICALS	-	-	-	1,500
410-2127-535.52-03 GASOLINE & OIL	20,507	21,000	21,000	21,000
410-2127-535.52-04 UNIFORMS & ACCESSORIES	4,695	2,316	2,316	8,393
410-2127-535.54-01 DUES AND SUBSCRIPTIONS	324	486	486	1,538
410-2127-535.54-02 SEMINARS & COURSES	557	678	678	1,250
TOTAL MATERIAL SERVICES	533,453	423,391	423,391	463,394
410-2127-535.64-00 MACHINERY & EQUIPMENT	-	341,514	341,514	23,500
TOTAL CAPITAL OUTLAY	-	341,514	341,514	23,500
<b>TOTAL COLLECTION DIVISION</b>	<b>904,400</b>	<b>1,190,503</b>	<b>1,190,503</b>	<b>935,679</b>

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
UTILITIES OPERATING FUND  
ENVIRONMENTAL SERVICES DIVISION EXPENSES**

	<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>
410-2132-537.12-00 SALARIES REGULAR	94,059	126,443	126,443	118,352
410-2132-537.14-00 SALARIES OVERTIME 1.5	309	358	358	358
410-2132-537.21-00 FICA TAXES	6,482	8,705	8,705	9,058
410-2132-537.22-00 RETIREMENT CONTRIBUTION	19,193	28,436	28,436	24,487
410-2132-537.23-00 EMPLOYEE GROUP INSURANCE	23,017	27,451	27,451	22,985
410-2132-537.24-00 WORKERS COMP INSURANCE	228	3,680	3,680	4,369
410-2132-537.25-00 UNEMPLOYMENT COMPENSATION	-	144	144	144
TOTAL PERSONAL SERVICES	<u>143,288</u>	<u>195,217</u>	<u>195,217</u>	<u>179,753</u>
410-2132-537.31-06 MEDICAL	80	200	200	200
410-2132-537.34-01 CONTRACTUAL SVCS MISC.	8,118	6,800	6,800	6,300
410-2132-537.40-00 TRAVEL EXPENSES	506	1,350	1,350	900
410-2132-537.41-02 COMMUNICATIONS/FREIGHT-PHONE	1,063	500	500	500
410-2132-537.41-03 RADIO	23	-	-	-
410-2132-537.41-04 INTERNET	633	-	-	-
410-2132-537.41-05 POSTAGE	1,703	3,000	3,000	3,969
410-2132-537.44-00 RENTALS AND LEASES	345	-	-	-
410-2132-537.45-00 GENERAL INSURANCE	-	-	-	200
410-2132-537.46-02 REPAIRS/MAINT-EQUIPMENT	355	500	500	500
410-2132-537.46-03 VEHICLES	248	2,658	2,658	2,500
410-2132-537.46-05 COMPUTER SOFTWARE	470	750	750	1,750
410-2132-537.46-06 COMPUTER HARDWARE	16,789	9,786	9,786	9,230
410-2132-537.47-01 PRINTING & BINDING	2,062	1,650	1,650	3,560
410-2132-537.48-01 PROMOTIONAL-ADVERTISEMENTS	-	3,000	3,000	1,000
410-2132-537.48-02 PROMOTIONAL-PROMOTIONAL ITEMS	-	14,000	14,000	17,500
410-2132-537.49-05 LICENSES & TAXES	200	350	350	200
410-2132-537.51-00 OFFICE SUPPLIES	310	1,000	1,000	500
410-2132-537.52-01 OPERATING SUPPLIES-MISCELLANEOUS	1,398	2,000	2,000	500
410-2132-537.52-03 GASOLINE & OIL	2,018	1,500	1,500	2,000
410-2132-537.52-04 UNIFORMS & ACCESSORIES	962	1,158	1,158	772
410-2132-537.54-01 DUES AND SUBSCRIPTIONS	50	255	255	300
410-2132-537.54-02 SEMINARS & COURSES	878	1,017	1,017	840
TOTAL MATERIAL SERVICES	<u>38,211</u>	<u>51,474</u>	<u>51,474</u>	<u>53,221</u>
<b>TOTAL ENVIRONMENTAL SERVICES DIVISION</b>	<b><u>181,499</u></b>	<b><u>246,691</u></b>	<b><u>246,691</u></b>	<b><u>232,974</u></b>

**CITY OF WINTER GARDEN  
 FY 2010/2011 BUDGET  
 UTILITIES OPERATING FUND EXPENSES  
 DEPRECIATION**

	<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>
410-2190-536.59-01 DEPRECIATION BUILDING	114,926	-	-	-
410-2190-536.59-02 DEPRECIATION IMPROVEMENTS	1,862,941	-	-	-
410-2190-536.59-03 DEPRECIATION EQUIPMENT	138,470	-	-	-
TOTAL MATERIAL SERVICES	2,116,337	-	-	-
<b>TOTAL DEPRECIATION</b>	<b>2,116,337</b>	-	-	-
<b>TOTAL UTILITIES OPERATING FUND</b>	<b>9,062,490</b>	<b>11,018,410</b>	<b>11,079,210</b>	<b>9,433,565</b>

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
UTILITIES IMPACT FEES FUND REVENUES**

	<u>2009 ACTUAL</u>	<u>2010 ORIGINAL BUDGET</u>	<u>2010 REVISED BUDGET</u>	<u>2011 ADOPTED BUDGET</u>
<b><u>WATER DIVISION</u></b>				
411-2116-361.10-00 INTEREST	588,849	321,500	279,758	252,327
411-2116-361.30-00 INCR(DECR) IN FV OF INVST	(44,119)	-	-	-
411-2116-361.40-00 GAIN ON SALE OF INVESTMNT	468,221	-	-	-
TOTAL INVESTMENTS	1,012,951	321,500	279,758	252,327
411-2116-324.21-00 RESIDENTIAL-PHYSICAL ENVIRONMENT	-	-	-	202,697
411-2116-324.22-00 COMMERCIAL-PHYSICAL ENVIR	-	-	-	162,931
411-2116-363.23-01 IMPACT FEES WATER SRVC	268,929	202,663	406,253	-
TOTAL PERMITS, FEES, SPECIAL ASSESS	268,929	202,663	406,253	365,628
411-2116-399.99-99 USE OF FUND BALANCE-WATER	-	1,472,690	2,100,513	1,318,171
TOTAL NON-OPERATING REVENUES	-	1,472,690	2,100,513	1,318,171
<b><u>WASTEWATER DIVISION</u></b>				
411-2117-324.21-00 RESIDENTIAL-PHYSICAL ENVR	-	-	-	251,103
411-2117-324.22-00 COMMERCIAL-PHYSICAL ENVIR	-	-	-	201,840
411-2116-363.23-02 IMPACT FEES SEWER SRVC	325,775	228,444	503,270	-
TOTAL PERMITS, FEES, SPECIAL ASSESS	325,775	228,444	503,270	452,943
411-2117-334.35-00 STATE GRANTS-SEWER/WASTEWATER	53,197	-	44,810	-
TOTAL INTERGOVERNMENTAL	53,197	-	44,810	-
411-2117-369.90-00 OTHER MISCELLANEOUS REVENUES	53,197	-	44,810	-
TOTAL MISCELLANEOUS REVENUES	53,197	-	44,810	-
411-2117-389.40-00 OTHER GRANTS AND DONATIONS	78,949	-	-	-
411-2117-399.99-99 USE OF FUND BALANCE-WASTEWATER	-	525,755	4,459,553	508,332
TOTAL NON-OPERATING REVENUES	78,949	525,755	4,459,553	508,332
<b>TOTAL UTILITIES IMPACT FEES FUND</b>	<b>1,792,998</b>	<b>2,751,052</b>	<b>7,838,967</b>	<b>2,897,401</b>

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
UTILITIES IMPACT FEE FUND EXPENSES**

		<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>
<b><u>WATER DIVISION</u></b>					
411-2116-517.72-00	INTEREST	45,351	43,853	43,853	41,391
	TOTAL DEBT SERVICE	45,351	43,853	43,853	41,391
	<b>TOTAL WATER DIVISION</b>	<b>45,351</b>	<b>43,853</b>	<b>43,853</b>	<b>41,391</b>
<b><u>WASTEWATER DIVISION</u></b>					
411-2117-535.63-00	IMPROV OTHER THAN BUILDING	-	-	1,859,748	577,000
	TOTAL CAPITAL OUTLAY	-	-	1,859,748	577,000
411-2117-517.72-00	INTEREST	288,773	276,999	276,999	261,675
	TOTAL DEBT SERVICE	288,773	276,999	276,999	261,675
	<b>TOTAL WASTEWATER DIVISION</b>	<b>288,773</b>	<b>276,999</b>	<b>2,136,747</b>	<b>838,675</b>
<b><u>DISTRIBUTION DIVISION</u></b>					
411-2126-533.63-00	IMPROV OTHER THAN BUILDING	-	1,953,000	2,742,671	1,894,735
	TOTAL CAPITAL OUTLAY	-	1,953,000	2,742,671	1,894,735
	<b>TOTAL DISTRIBUTION DIVISION</b>	<b>-</b>	<b>1,953,000</b>	<b>2,742,671</b>	<b>1,894,735</b>
<b><u>COLLECTION DIVISION</u></b>					
411-2127-535.63-00	IMPROV OTHER THAN BUILDING	-	477,200	2,915,696	122,600
	TOTAL CAPITAL OUTLAY	-	477,200	2,915,696	122,600
	<b>TOTAL COLLECTION DIVISION</b>	<b>-</b>	<b>477,200</b>	<b>2,915,696</b>	<b>122,600</b>
	<b>TOTAL UTILITIES IMPACT FEES FUND</b>	<b>334,124</b>	<b>2,751,052</b>	<b>7,838,967</b>	<b>2,897,401</b>

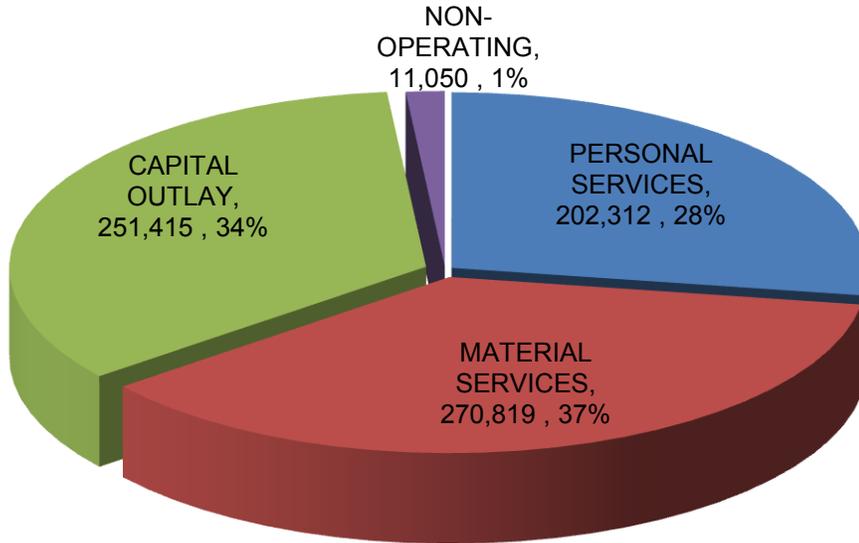
**CITY OF WINTER GARDEN  
 FY 2010/2011 BUDGET  
 UTILITIES RENEWAL AND REPLACEMENT FUND REVENUES**

	<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>
412-2116-361.10-00 INTEREST	(1,905)	65,900	1,398	2,665
TOTAL INVESTMENTS	(1,905)	65,900	1,398	2,665
412-2116-381.41-00 INTERFUND TRANSFER	700,000	4,339,797	4,339,797	2,141,345
412-2116-399.99-99 USE OF FUND BALANCE	-	-	596,188	-
TOTAL NON-OPERATING REVENUES	700,000	4,339,797	4,935,985	2,141,345
<b>TOTAL UTILITIES RENEWAL AND REPLACEMENT FUND</b>	<b><u>698,095</u></b>	<b><u>4,405,697</u></b>	<b><u>4,937,383</u></b>	<b><u>2,144,010</u></b>

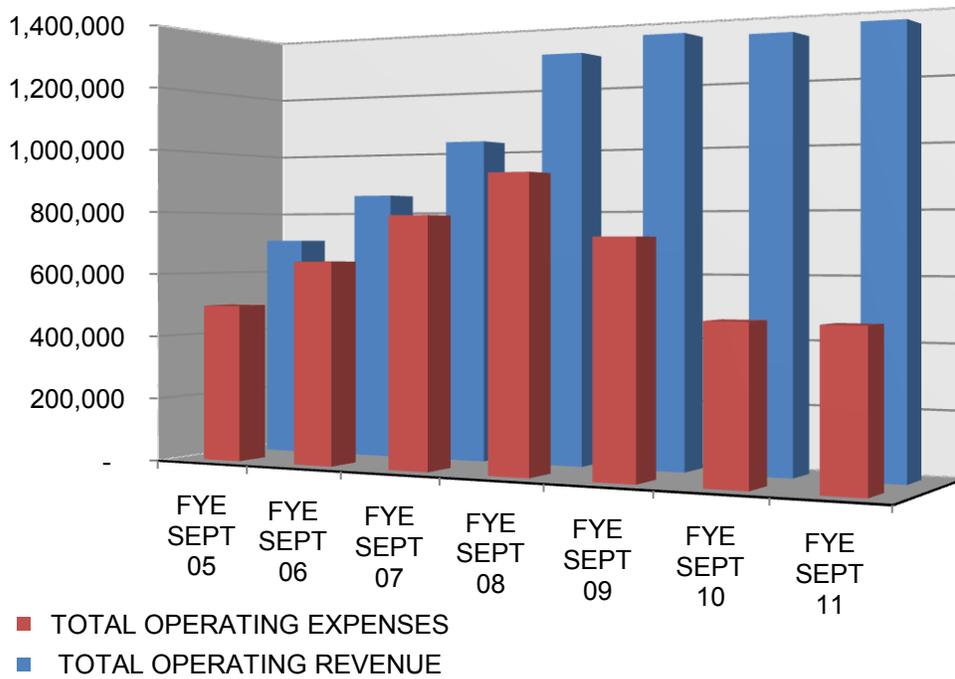
**CITY OF WINTER GARDEN  
 FY 2010/2011 BUDGET  
 UTILITIES RENEWAL AND REPLACEMENT FUND EXPENSES**

	<u>2009 ACTUAL</u>	<u>2010 ORIGINAL BUDGET</u>	<u>2010 REVISED BUDGET</u>	<u>2011 ADOPTED BUDGET</u>
<b><u>WASTEWATER DIVISION</u></b>				
412-2117-535.63-00 IMPROV OTHER THAN BUILDING	-	41,034	67,164	-
TOTAL CAPITAL OUTLAY	-	41,034	67,164	-
<b>TOTAL WASTEWATER DIVISION</b>	-	<b>41,034</b>	<b>67,164</b>	-
<b><u>DISTRIBUTION DIVISION</u></b>				
412-2126-533.63-00 IMPROV OTHER THAN BUILDING	-	1,731,000	1,714,858	1,077,000
TOTAL CAPITAL OUTLAY	-	1,731,000	1,714,858	1,077,000
<b>TOTAL DISTRIBUTION DIVISION</b>	-	<b>1,731,000</b>	<b>1,714,858</b>	<b>1,077,000</b>
<b><u>COLLECTION DIVISION</u></b>				
412-2127-535.63-00 IMPROV OTHER THAN BUILDING	-	2,633,663	3,155,361	1,067,010
TOTAL CAPITAL OUTLAY	-	2,633,663	3,155,361	1,067,010
<b>TOTAL COLLECTION DIVISION</b>	-	<b>2,633,663</b>	<b>3,155,361</b>	<b>1,067,010</b>
<b>TOTAL UTILITIES RENEWAL &amp; REPLACEMENT FUND</b>	-	<b>4,405,697</b>	<b>4,937,383</b>	<b>2,144,010</b>

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
STORMWATER FUND  
USES BY CATEGORY**



**REVENUES AND OPERATING EXPENSES**



**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
STORMWATER OPERATING FUND REVENUES**

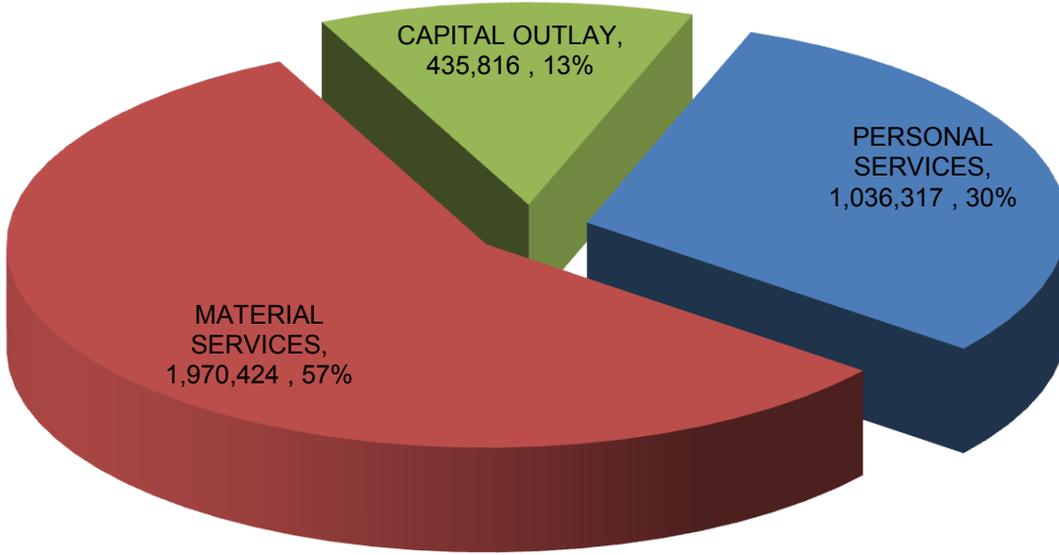
	<u>2009 ACTUAL</u>	<u>2010 ORIGINAL BUDGET</u>	<u>2010 REVISED BUDGET</u>	<u>2011 ADOPTED BUDGET</u>
420-2618-329.00-00 OTHER PERMITS AND FEES	1,281,018	1,303,954	1,323,847	1,320,458
TOTAL PERMITS, FEES, SPECIAL ASSESS	1,281,018	1,303,954	1,323,847	1,320,458
420-2618-343.90-02 TV UTILITY LINES	58,813	21,000	-	21,000
TOTAL SERVICE CHARGES	58,813	21,000	-	21,000
420-2618-361.10-00 INTEREST	1,784	1,419	1,419	5,585
TOTAL INVESTMENTS	1,784	1,419	1,419	5,585
420-2618-364.00-00 DISPOSITION/FIXED ASSETS	(22,134)	-	-	-
420-2618-369.90-00 OTHER MISCELLANEOUS REVS	-	-	1,200	-
TOTAL OTHER REVENUES	(22,134)	-	1,200	-
420-2618-389.40-00 OTHER GRANTS AND DONATIONS	54,775	-	7,825	-
TOTAL NON-OPERATING SOURCES	54,775	-	7,825	-
<b>TOTAL STORMWATER OPERATING FUND</b>	<b>1,374,256</b>	<b>1,326,373</b>	<b>1,334,291</b>	<b>1,347,043</b>

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
STORMWATER OPERATING FUND EXPENSES**

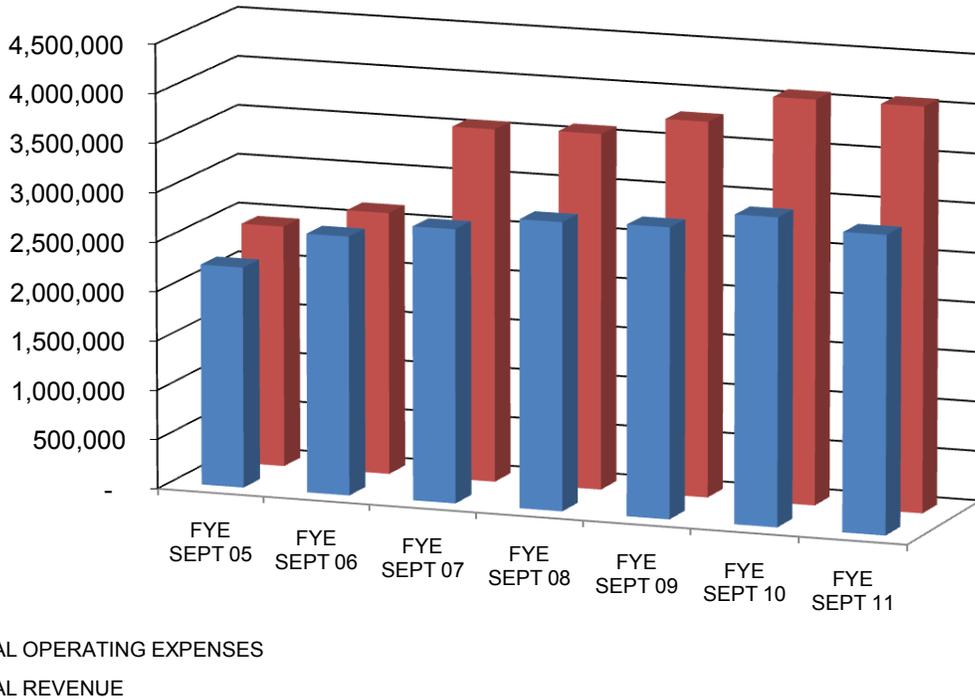
	<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>
420-2618-538.12-00	113,212	123,698	123,698	126,173
420-2618-538.14-00	4,472	3,937	3,937	3,937
420-2618-538.21-00	8,076	8,544	8,544	9,683
420-2618-538.22-00	22,056	26,977	26,977	26,105
420-2618-538.23-00	24,053	27,525	27,525	26,341
420-2618-538.24-00	6,007	9,733	9,733	9,928
420-2618-538.25-00	5,367	145	145	145
TOTAL PERSONAL SERVICES	183,243	200,559	200,559	202,312
420-2618-538.31-01	1,350	139	139	889
420-2618-538.31-02	1,520	-	-	-
420-2618-538.31-04	5,028	13,000	13,000	3,000
420-2618-538.31-06	-	200	200	200
420-2618-538.32-00	2,300	2,091	2,091	2,312
420-2618-538.34-01	51,171	45,000	45,000	22,500
420-2618-538.34-12	9,107	9,166	9,166	33,500
420-2618-538.40-00	-	900	900	900
420-2618-538.41-02	254	600	600	400
420-2618-538.41-03	70	200	200	100
420-2618-538.43-00	2,005	2,000	2,000	1,000
420-2618-538.44-00	284	-	-	-
420-2618-538.45-00	253	325	325	4,669
420-2618-538.46-01	(1,247)	3,000	3,000	1,000
420-2618-538.46-02	7,772	9,800	9,800	23,000
420-2618-538.46-03	25,029	27,816	27,816	13,523
420-2618-538.46-05	-	1,000	1,000	1,000
420-2618-538.46-06	5,596	-	-	-
420-2618-538.46-07	9,753	4,500	4,500	3,500
420-2618-538.49-02	114,764	135,487	135,487	134,026
420-2618-538.49-05	2,078	3,000	3,000	3,000
420-2618-538.49-10	(21,730)	-	-	-
420-2618-538.51-00	41	100	100	100
420-2618-538.52-01	3,942	5,000	5,000	3,900
420-2618-538.52-02	378	1,000	1,000	1,000
420-2618-538.52-03	10,587	10,500	10,500	13,850
420-2618-538.52-04	1,384	772	772	1,500
420-2618-538.54-01	72	300	300	700
420-2618-538.54-02	651	678	678	1,250
TOTAL MATERIAL SERVICES	232,412	276,574	276,574	270,819
420-2618-538.63-00	-	328,500	770,426	251,415
TOTAL CAPITAL OUTLAY	-	328,500	770,426	251,415
420-2618-517.72-00	5,812	14,492	14,492	11,050
TOTAL DEBT SERVICE	5,812	14,492	14,492	11,050

	<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>
420-2690-538.59-02 DEPRECIATION IMPROVEMENTS	249,304	-	-	-
420-2690-538.59-03 DEPRECIATION EQUIPMENT	53,475	-	-	-
TOTAL DEPRECIATION	302,779	-	-	-
420-2618-599.99-99 CARRYFORWARD FUND BALANCE	-	506,248	72,240	611,447
TOTAL NONOPERATING	-	506,248	72,240	611,447
<b>TOTAL STORMWATER OPERATING FUND</b>	<b>724,246</b>	<b>1,326,373</b>	<b>1,334,291</b>	<b>1,347,043</b>

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
SOLID WASTE FUND  
USES BY CATEGORY**



**REVENUES AND OPERATING EXPENSES**



**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
SOLID WASTE OPERATING FUND REVENUES**

	<u>2009 ACTUAL</u>	<u>2010 ORIGINAL BUDGET</u>	<u>2010 REVISED BUDGET</u>	<u>2011 ADOPTED BUDGET</u>
430-3134-343.41-01 RESIDENTIAL	2,609,821	2,621,342	2,654,342	2,621,342
430-3134-343.41-02 COMMERCIAL	1,400,599	1,426,165	1,303,295	1,426,165
430-3134-343.41-03 COMMERCIAL RECYCLING	19,300	17,500	27,400	17,500
430-3134-343.41-04 EXTRA CHARGES	813	5,500	600	5,500
430-3134-343.42-01 RESIDENTIAL	-	28	28	28
430-3134-343.42-03 RECYCLE BINS FEE	19,200	17,500	27,400	17,500
TOTAL SERVICE CHARGES	4,049,733	4,088,035	4,013,065	4,088,035
430-3134-361.10-00 INTEREST	(203)	271	2,131	271
TOTAL INVESTMENTS	(203)	271	2,131	271
430-3134-364.00-00 DISPOSITION OF FIXED ASSETS	4,860	-	-	-
430-3134-365.00-00 SALE OF SURPLUS MATERIALS/SCRAP	1,754	1,500	1,500	1,500
TOTAL MISCELLANEOUS REVENUES	6,614	1,500	1,500	1,500
<b>TOTAL SOLID WASTE OPERATING FUND REVENUES</b>	<b><u>4,056,144</u></b>	<b><u>4,089,806</u></b>	<b><u>4,016,696</u></b>	<b><u>4,089,806</u></b>

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
SOLID WASTE OPERATING FUND  
SANITATION DIVISION EXPENSES**

	<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>
430-3134-534.12-00 SALARIES REGULAR	592,835	590,574	590,574	608,862
430-3134-534.14-00 SALARIES OVERTIME 1.5	51,419	53,500	53,500	53,500
430-3134-534.21-00 FICA TAXES	46,809	42,942	42,942	46,619
430-3134-534.22-00 RETIREMENT CONTRIBUTION	127,122	132,556	132,556	124,848
430-3134-534.23-00 EMPLOYEE GROUP INSURANCE	148,467	130,282	130,282	130,451
430-3134-534.24-00 WORKERS COMP INSURANCE	48,335	70,211	70,211	71,392
430-3134-534.25-00 UNEMPLOYMENT COMPENSATION	6,045	645	645	645
TOTAL PERSONAL SERVICES	1,021,032	1,020,710	1,020,710	1,036,317
430-3134-534.31-01 PROFESSIONAL SERVICE MISC.	779	182	182	1,011
430-3134-534.31-02 LEGAL	401	500	500	500
430-3134-534.31-06 MEDICAL	1,428	1,300	1,300	1,300
430-3134-534.32-00 ACCOUNTING AND AUDIT	3,000	2,727	2,727	2,627
430-3134-534.34-01 CONTRACTUAL SVCS MISC.	216	300	300	300
430-3134-534.34-08 PERSONNEL	118,070	98,924	98,924	111,205
430-3134-534.34-12 TIPPING FEES	815,941	974,444	974,444	793,187
430-3134-534.41-02 TELEPHONE	2,664	2,100	2,100	2,100
430-3134-534.41-03 RADIO	325	250	250	250
430-3134-534.41-04 INTERNET SERVICES	609	500	500	-
430-3134-534.41-05 POSTAGE	19	-	-	-
430-3134-534.44-00 RENTALS & LEASES	-	5,310	5,310	5,310
430-3134-534.45-00 GENERAL INSURANCE	20,168	26,122	26,122	27,115
430-3134-534.46-01 REPAIRS & MAINTENANCE MISC.	677	300	300	-
430-3134-534.46-02 REPAIRS/MAINT-EQUIPMENT	5,578	3,000	3,000	3,000
430-3134-534.46-03 REPAIRS/MAINT-VEHICLES	292,382	259,503	259,503	243,114
430-3134-534.46-05 REPAIRS/MAINT-COMPUTER SOFTWARE	-	-	-	1,000
430-3134-534.46-06 REPAIRS/MAINT-COMPUTER HARDWARE	5,596	7,350	7,350	6,961
430-3134-534.46-10 BUILDING	15,423	16,660	16,660	9,148
430-3134-534.47-01 PRINTING & BINDING MISC.	32	500	500	2,500
430-3134-534.48-01 PROMOTIONAL-ADVERTISEMENTS	512	1,300	1,300	1,300
430-3134-534.49-02 MANAGEMENT FEES	397,771	468,312	468,312	492,107
430-3134-534.49-05 LICENSES & TAXES	226	200	200	200
430-3134-534.49-10 BAD DEBT EXPENSE	34,671	-	-	-
430-3134-534.52-01 OPERATING SUPPLIES MISC.	70,947	74,000	74,000	109,731
430-3134-534.52-02 CHEMICALS	2,658	2,500	2,500	4,100
430-3134-534.52-03 GAS & OIL	126,123	125,000	125,000	140,400
430-3134-534.52-04 UNIFORMS AND ACCESSORIES	14,070	7,448	7,448	11,658
430-3134-534.54-01 DUES & SUBSCRIPTIONS	129	100	100	-
430-3134-534.54-02 SEMINARS AND COURSES	1,532	300	300	300
TOTAL MATERIAL SERVICES	1,931,947	2,079,132	2,079,132	1,970,424
430-3134-534.64-00 MACHINERY & EQUIPMENT	-	374,218	374,218	435,816
TOTAL CAPITAL OUTLAY	-	374,218	374,218	435,816

	<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>
430-3134-599.99-99 CARRYFORWARD FUND BALANCE	-	615,746	542,636	647,249
TOTAL NONOPERATING	-	615,746	542,636	647,249
<b>TOTAL SANITATION DIVISION</b>	<b><u>2,952,979</u></b>	<b><u>4,089,806</u></b>	<b><u>4,016,696</u></b>	<b><u>4,089,806</u></b>

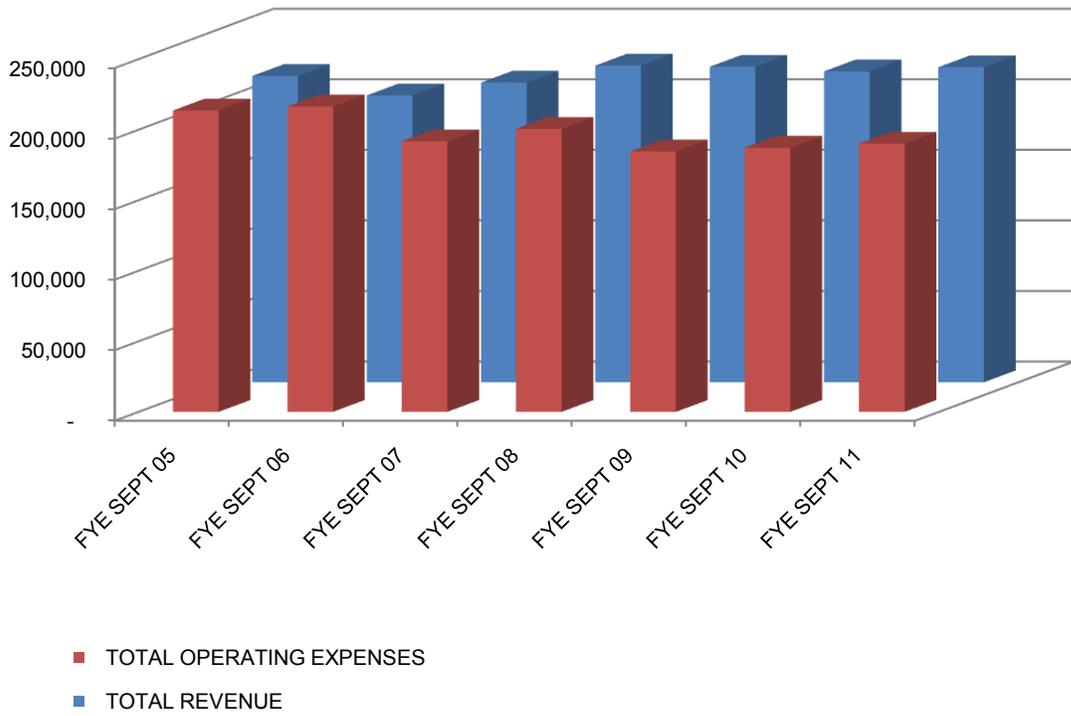
**CITY OF WINTER GARDEN  
 FY 2010/2011 BUDGET  
 SOLID WASTE OPERATING FUND  
 RECYCLING DIVISION EXPENSES**

	<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>
430-3136-534.45-00 GENERAL INSURANCE	29,940	-	-	-
430-3136-534.46-03 VEHICLES	1,013	-	-	-
TOTAL MATERIAL SERVICES	30,953	-	-	-
<b>TOTAL RECYCLING DIVISION</b>	<b>30,953</b>	<b>-</b>	<b>-</b>	<b>-</b>

**CITY OF WINTER GARDEN  
 FY 2010/2011 BUDGET  
 SOLID WASTE OPERATING FUND EXPENSES  
 DEPRECIATION**

	<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>
430-3190-534.59-91 DEPRECIATION BUILDING	31,441	-	-	-
430-3190-534.59-92 DEPRECIATION IMPROVEMENTS	14,944	-	-	-
430-3190-534.59-93 DEPRECIATION EQUIPMENT	193,948	-	-	-
TOTAL MATERIAL SERVICES	240,333	-	-	-
<b>TOTAL DEPRECIATION</b>	<b>240,333</b>	-	-	-
<b>TOTAL SOLID WASTE OPERATING FUND</b>	<b>3,224,265</b>	<b>4,089,806</b>	<b>4,016,696</b>	<b>4,089,806</b>

CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
TRAILER CITY FUND  
REVENUES AND OPERATING EXPENSES





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**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
TRAILER CITY FUND REVENUES**

	<u>2009 ACTUAL</u>	<u>2010 ORIGINAL BUDGET</u>	<u>2010 REVISED BUDGET</u>	<u>2011 ADOPTED BUDGET</u>
450-3657-361.10-00 INTEREST	680	448	448	862
TOTAL INVESTMENTS	680	448	448	862
450-3657-362.45-00 RENTALS	216,631	216,576	216,576	215,040
TOTAL SERVICE CHARGES	216,631	216,576	216,576	215,040
450-3657-369.90-00 OTHER MISC REVENUES	2,540	200	200	220
450-3657-369.91-00 COIN LAUNDRY SERVICE	2,967	3,094	3,094	2,921
TOTAL OTHER REVENUES	5,507	3,294	3,294	3,141
450-3657-399.99-99 USE OF FUND BALANCE	-	-	32,653	4,221
TOTAL NON-OPERATING REVENUES	-	-	32,653	4,221
<b>TOTAL TRAILER CITY FUND</b>	<b>222,818</b>	<b>220,318</b>	<b>252,971</b>	<b>223,264</b>

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
TRAILER CITY FUND EXPENSES**

	<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>
450-3657-539.12-00 SALARIES REGULAR	73,002	73,299	73,299	74,755
450-3657-539.14-00 OVERTIME	398	1,499	1,499	1,000
450-3657-539.21-00 FICA TAXES	5,642	5,610	5,610	5,730
450-3657-539.22-00 RETIREMENT CONTRIBUTION	14,763	16,573	16,573	15,467
450-3657-539.23-00 EMPLOYEE GROUP INSURANCE	13,450	12,504	12,504	12,025
450-3657-539.24-00 WORKERS COMP INSURANCE	2,243	3,247	3,247	3,312
450-3657-539.25-00 UNEMPLOYMENT COMPENSATION	-	72	72	72
TOTAL PERSONAL EXPENSES	<u>109,498</u>	<u>112,804</u>	<u>112,804</u>	<u>112,361</u>
450-3657-539.31-01 PROFESSIONAL SERVICE MISC.	467	103	103	687
450-3657-539.31-02 LEGAL	1,245	2,000	2,000	2,000
450-3657-539.32-00 ACCOUNTING AND AUDIT	1,700	1,545	1,545	1,786
450-3657-539.34-01 CONTRACTUAL SVCS MISC.	1,960	1,000	1,000	3,000
450-3657-539.34-06 JANITORIAL SERVICES	-	-	2,000	3,000
450-3657-539.41-02 TELEPHONE	1,390	1,500	1,500	1,500
450-3657-539.41-04 INTERNET	1,080	-	-	-
450-3657-539.41-05 POSTAGE	14	-	-	100
450-3657-539.43-00 UTILITY SERVICES	5,783	7,100	7,100	7,100
450-3657-539.45-00 GENERAL INSURANCE	1,785	1,327	1,327	1,612
450-3657-539.46-02 REPAIRS/MAINT-EQUIPMENT	1,264	1,000	1,000	1,000
450-3657-539.46-03 REPAIRS/MAINT-VEHICLES	1,967	663	663	599
450-3657-539.46-06 REPAIRS/MAINT-HARDWARE	5,817	3,425	3,425	3,231
450-3657-539.46-10 REPAIRS/MAINT-BUILDING	4,383	5,000	7,100	5,000
450-3657-539.49-01 MISCELLANEOUS OTHER CHARGES	-	1,000	1,000	500
450-3657-539.49-02 MANAGEMENT FEES	11,812	9,894	9,894	10,631
450-3657-539.49-05 LICENSES & TAXES	34,187	35,000	35,000	31,557
450-3657-539.49-10 BAD DEBT EXPENSE	3,161	-	-	-
450-3657-539.51-00 OFFICE SUPPLIES	165	200	200	300
450-3657-539.52-01 OPERATING SUPPLIES MISC.	1,183	2,000	2,000	2,000
450-3657-539.52-03 GASOLINE & OIL	1,819	800	800	1,600
450-3657-539.52-04 UNIFORMS & ACCESSORIES	395	400	400	500
450-3657-539.54-01 MEMBERSHIP DUES	47	-	-	-
450-3657-539.54-02 SEMINARS AND COURSES	638	-	-	-
TOTAL MATERIAL EXPENSES	<u>82,262</u>	<u>73,957</u>	<u>78,057</u>	<u>77,703</u>
450-3657-539.62-00 BUILDING	-	4,200	42,610	-
450-3657-539.63-00 IMPROV OTHER THAN BUILDING	-	10,000	10,000	33,200
450-3657-539.64-00 MACHINERY AND EQUIPMENT	-	-	9,500	-
TOTAL CAPITAL OUTLAY	<u>-</u>	<u>14,200</u>	<u>62,110</u>	<u>33,200</u>
450-3657-599.99-99 TRANSFER TO FUND BALANCE	-	19,357	-	-
TOTAL NONOPERATING	<u>-</u>	<u>19,357</u>	<u>-</u>	<u>-</u>
450-3690-539.59-91 DEPRECIATION BUILDING	1,176	-	-	-
450-3690-539.59-92 DEPRECIATION IMPROVEMENTS	9,055	-	-	-
450-3690-539.59-93 DEPRECIATION EQUIPMENT	2,654	-	-	-
TOTAL DEPRECIATION AND AMORT	<u>12,885</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL TRAILER CITY FUND</b>	<b><u>204,645</u></b>	<b><u>220,318</u></b>	<b><u>252,971</u></b>	<b><u>223,264</u></b>



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## **FIDUCIARY FUNDS**



## **FIDUCIARY FUNDS**

**Fiduciary Funds are types of funds that the government acts as a trustee or agent on behalf of another party. Following is a list of the City of Winter Garden Fiduciary Funds:**

**General Employee Pension Fund  
Firefighter and Police Officer Pension Fund**

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
GENERAL EMPLOYEE PENSION FUND REVENUES**

	<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>
610-0000-361.10-00 INTEREST	187,550	289,574	289,574	188,293
610-0000-361.20-00 DIVIDENDS	198,091	211,237	211,237	244,131
610-0000-361.30-00 INCREASE IN FAIR VALUE OF INVEST	(1,087,893)	159,153	159,153	558,104
610-0000-361.40-00 GAIN ON THE SALE OF INVESTMENTS	(120,291)	220,831	220,831	42,469
TOTAL INVESTMENTS	(822,543)	880,795	880,795	1,032,997
610-0000-368.00-00 EMPLOYER CONTRIBUTIONS	1,330,900	1,613,339	1,613,339	1,545,450
610-0000-368.02-00 EMPLOYEE CONTRIBUTIONS	-	-	-	137,521
610-0000-369.90-00 OTHER MISCELLANEOUS REVENUES	4,698	4,515	4,515	4,967
TOTAL MISCELLANEOUS REVENUES	1,335,598	1,617,854	1,617,854	1,687,938
<b>TOTAL GENERAL EMPLOYEE PENSION FUND</b>	<b>513,055</b>	<b>2,498,649</b>	<b>2,498,649</b>	<b>2,720,935</b>

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
GENERAL EMPLOYEE PENSION FUND EXPENDITURES**

	<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>
610-0000-513.31-01 PROF SVCS MISC.	18,715	22,850	22,850	25,076
610-0000-513.31-02 LEGAL	6,734	7,479	7,479	7,099
610-0000-513.31-03 INVESTMENT COUNSEL	79,293	103,972	103,972	106,675
610-0000-513.34-01 CONTRACT SVCS MISC	9,851	14,207	14,207	12,786
610-0000-513.40-00 TRAVEL AND PER DIEM	-	819	819	737
610-0000-513.45-00 INSURANCE	4,920	4,920	4,920	5,060
610-0000-513.54-01 DUES AND SUBSCRIPTIONS	600	600	600	660
610-0000-513.54-02 SEMINARS AND COURSES	-	400	400	360
610-0000-518.36-00 PENSION BENEFITS	695,336	659,754	659,754	725,729
TOTAL MATERIAL SERVICES	815,449	815,001	815,001	884,182
610-0000-599.99-99 CARRYFORWARD FUND BALANCE	-	1,683,648	1,683,648	1,836,753
TOTAL NONOPERATING	-	1,683,648	1,683,648	1,836,753
<b>TOTAL GENERAL EMPLOYEE PENSION FUND</b>	<b>815,449</b>	<b>2,498,649</b>	<b>2,498,649</b>	<b>2,720,935</b>

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
FIREFIGHTER'S AND POLICE OFFICER'S PENSION FUND REVENUES**

	<u>2009 ACTUAL</u>	<u>2010 ORIGINAL BUDGET</u>	<u>2010 REVISED BUDGET</u>	<u>2011 ADOPTED BUDGET</u>
620-0000-312.51-00 FIRE INSURANCE PREMIUM	284,104	204,728	204,728	225,201
620-0000-312.52-00 CASUALTY INS PREMIUM TAX	195,835	200,000	200,000	198,819
TOTAL INTERGOVERNMENTAL	479,939	404,728	404,728	424,020
620-0000-361.10-00 INTEREST	259,125	274,759	274,759	284,469
620-0000-361.20-00 DIVIDENDS	252,868	249,025	249,025	265,740
620-0000-361.30-00 INCR ON FV OF INV	(409,880)	430,626	430,626	671,684
620-0000-361.40-00 GAIN ON SALE OF INVESTMENTS	(261,871)	167,742	167,742	168,857
TOTAL INVESTMENTS	(159,758)	1,122,152	1,122,152	1,390,750
620-0000-368.01-00 EMPLOYER CONTRIBUTIONS	1,382,025	1,379,187	1,379,187	1,399,806
620-0000-368.02-00 EMPLOYEE CONTRIBUTIONS	59,018	57,299	57,299	202,356
620-0000-369.90-00 OTHER	800	3,326	3,326	3,078
TOTAL MISCELLANEOUS REVENUES	1,441,843	1,439,812	1,439,812	1,605,240
<b>TOTAL FIREFIGHTER'S AND POLICE OFFICER'S PENSION FUND</b>	<b>1,762,024</b>	<b>2,966,692</b>	<b>2,966,692</b>	<b>3,420,010</b>

**CITY OF WINTER GARDEN  
 FY 2010/2011 BUDGET  
 FIREFIGHTER'S AND POLICE OFFICER'S PENSION FUND EXPENDITURES**

	<u>2009</u> <u>ACTUAL</u>	<u>2010</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>2010</u> <u>REVISED</u> <u>BUDGET</u>	<u>2011</u> <u>ADOPTED</u> <u>BUDGET</u>
620-0000-513.31-01 PROF SVCS MISC.	13,959	15,911	15,911	14,971
620-0000-513.31-02 LEGAL	6,361	9,016	9,016	8,114
620-0000-513.31-03 INVESTMENT COUNSEL	86,971	108,595	108,595	110,829
620-0000-513.34-01 CONTRACT SVCS MISC	8,300	8,729	8,729	8,673
620-0000-513.45-00 GENERAL INSURANCE	8,237	4,703	4,703	5,173
620-0000-513.49-06 RTRMT CONTRB REFUNDED	10,160	9,004	9,004	9,904
620-0000-513.51-00 OFFICE SUPPLIES	58	207	207	195
620-0000-518.36-00 PENSION BENEFITS	814,505	806,284	806,284	915,054
TOTAL MATERIAL SERVICES	948,551	962,449	962,449	1,072,913
620-0000-599.99-99 CARRYFORWARD FUND BALANCE	-	2,004,243	2,004,243	2,347,097
TOTAL NONOPERATING	-	2,004,243	2,004,243	2,347,097
<b>TOTAL FIREFIGHTER'S &amp; POLICE OFFICER'S PENSION FUND</b>	<b>948,551</b>	<b>2,966,692</b>	<b>2,966,692</b>	<b>3,420,010</b>



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WINTER GARDEN

# CAPITAL OUTLAY



**FY 2010/11 BUDGET  
ADOPTED CAPITAL EXPENDITURES**

		<b>CATEGORY</b>			
		LAND 61	BUILDING 62	BUILDING OTHER THAN 63	CAPITAL 64
<b>GENERAL FUND</b>					
Information Systems	GBS Fiber Modules (4)	-	-	-	4,760
	Plotter	-	-	-	5,150
	VM Ware License	-	-	-	7,350
	Blade Server	-	-	-	7,450
	Symantec Backup Licenses (7)	-	-	-	10,850
Police - Sworn	Laptops (5)	-	-	-	12,394
	Marked Vehicle- Fully Equipped	-	-	-	29,170
Police - Comm.	Dispatch Consoles	-	-	-	100,000
Fire	Ball Valve Distributors (3)	-	-	-	3,345
	TNT Extrication Tool	-	-	-	4,925
Streets	Magnum Light Tower	-	-	-	8,500
Facilities Maint.	Network Interface Cards (2)	-	-	-	5,000
Parks	Farmers' Market - Park/Fountain	-	-	1,200,000	-
	Baseball Field Foul Poles (2)	-	-	-	2,530
	Floor Buffer	-	-	-	2,788
	Professional Carpet Cleaner	-	-	-	3,635
<b>TOTAL - GENERAL FUND</b>		-	-	1,200,000	207,847
<b>LAW ENFORCEMENT GRANTS FUND</b>					
	Digital Mobile Radios	-	-	-	24,948
<b>TOTAL - LAW ENFORCEMENT GRANTS FUND</b>		-	-	-	24,948

**FY 2010/11 BUDGET  
ADOPTED CAPITAL EXPENDITURES**

	<b>CATEGORY</b>			
	LAND 61	BUILDING 62	IMPROVEMENTS OTHER THAN BUILDING 63	CAPITAL 64
<b>LOCAL OPTION GAS TAX FUND</b>				
Street Resurfacing	-	-	200,000	-
Midget PI - Surprise to Palm (Design)	-	-	23,200	-
S Highland - Smith to R/R Tracks (Design)	-	-	20,000	-
S Woodland St - Smith to Tremaine (Design)	-	-	40,500	-
Main St - Story to Vining	-	-	139,000	-
N Highland - Henderson to Newell	-	-	125,250	-
S Main St - South to Tremaine	-	-	132,650	-
Dillard St - Plant to Tilden	-	-	331,000	-
<b>TOTAL - LOCAL OPTION GAS TAX FUND</b>	-	-	1,011,600	-
<b>IMPACT FEE FUND</b>				
Streets SR 50 Street Lights and Undergrounding	-	-	255,000	-
<b>TOTAL - IMPACT FEE FUND</b>	-	-	255,000	-
<b>GENERALTRANSPORTATION IMPACT FEE FUND</b>				
Plant St Segment 3 Street Lights and UG'ing	-	-	300,000	-
<b>TOTAL - GENERALTRANSPORTATION IMPACT FEE FUND</b>	-	-	300,000	-

**FY 2010/11 BUDGET  
ADOPTED CAPITAL EXPENDITURES**

		<b>CATEGORY</b>			
		LAND 61	BUILDING 62	BUILDING OTHER THAN 63	CAPITAL 64
<b>UTILITIES FUND</b>					
Water	Fullers Cross Elevated Tank Painting	-	-	35,000	-
	Palmetto St Elevated Tank Painting	-	-	49,366	-
Wastewater	Refrigerated Sampler	-	-	-	5,500
	WTP Recycle Pumps (2)	-	-	-	28,000
Distribution	Midget PI - Surprise to Palm (Design)	-	-	4,600	-
	Main St - Story to Vining	-	-	27,000	-
	Concrete Saws (2)	-	-	-	1,800
	Plate Compactors (2)	-	-	-	12,000
	Sodium Hypochlorite Tanks (2)	-	-	-	23,500
<b>TOTAL - UTILITIES FUND</b>		-	-	115,966	70,800

**FY 2010/11 BUDGET  
ADOPTED CAPITAL EXPENDITURES**

		<b>CATEGORY</b>			
		<b>LAND 61</b>	<b>BUILDING 62</b>	<b>BUILDING OTHER THAN 63</b>	<b>CAPITAL 64</b>
<b>UTILITIES IMPACT FEE FUND</b>					
Water		-	-	-	-
Wastewater	Crest Av WWTP Electrical Upgrades	-	-	45,000	-
	Plant St Segment 3 Sanitary	-	-	52,000	-
	WWTP Equalization Tank	-	-	205,000	-
	Plant St Segment 2 Sanitary	-	-	275,000	-
Distribution	S Highland - Smith to R/R Tracks (Design)	-	-	3,300	-
	Crest Av/Lulu Ck Culvert Crossing (Design)	-	-	4,700	-
	Bronson's Landing Reuse Main Ext	-	-	5,000	-
	S Woodland St - Smith to Tremaine (Design)	-	-	7,935	-
	S Main St - South to Tremaine	-	-	25,000	-
	N Highland - Henderson to Newell	-	-	25,900	-
	Dillard St - Plant to Tilden	-	-	51,600	-
	Utility Relocates - SR50	-	-	59,800	-
	Woodlark Well #2	-	-	200,000	-
	Plant St Segment 2 Water	-	-	255,500	-
	Plant St Segment 2 Reuse	-	-	255,500	-
	Plant St Segment 3 Water	-	-	203,500	-
	Plant St Segment 3 Reuse	-	-	203,500	-
	Cortlea Park/Oak Glenn Reuse Main Ext	-	-	287,500	-
Tilden Rd Reuse (Bell Meade to Emerald Rdg)	-	-	306,000	-	
Collection	Hennis Rd Gravity Sewer	-	-	26,500	-
	Utility Relocates - SR50	-	-	96,100	-
<b>TOTAL - UTILITIES IMPACT FEE FUND</b>		-	-	2,594,335	-

**FY 2010/11 BUDGET  
ADOPTED CAPITAL EXPENDITURES**

		<b>CATEGORY</b>			
		IMPROVEMENTS OTHER THAN			
		LAND	BUILDING	BUILDING	CAPITAL
		61	62	63	64
<b>UTILITIES RENEWAL &amp; REPLACEMENT FUND</b>					
Distribution	Water Main Upgrades	-	-	500,000	-
	Utility Relocates - SR50	-	-	577,000	-
Collection	S Highland - Smith to R/R Tracks (Design)	-	-	5,750	-
	Midget PI - Surprise to Palm (Design)	-	-	5,850	-
	S Woodland St - Smith to Tremaine (Design)	-	-	9,660	-
	Crest Av/Lulu Ck Culvert Crossing (Design)	-	-	13,450	-
	N Highland - Henderson to Newell	-	-	29,500	-
	S Main St - South to Tremaine (Design)	-	-	32,000	-
	Main St - Story to Vining	-	-	32,500	-
	Dillard St - Plant to Tilden	-	-	70,800	-
	Utility Relocates - SR50	-	-	867,500	-
<b>TOTAL - UTILITIES RENEWAL &amp; REPLACEMENT FUND</b>		-	-	2,144,010	-
<b>STORMWATER FUND</b>					
	S Highland - Smith to R/R Tracks (Design)	-	-	3,750	-
	Midget PI - Surprise to Palm (Design)	-	-	5,600	-
	S Woodland St - Smith to Tremaine (Design)	-	-	8,165	-
	N Highland - Henderson to Newell	-	-	30,250	-
	Crest Av/Lulu Ck Culvert Crossing (Design)	-	-	31,400	-
	Main St - Story to Vining	-	-	31,750	-
	S Main St - South to Tremaine	-	-	33,500	-
	Dillard St - Plant to Tilden	-	-	107,000	-
<b>TOTAL - STORMWATER FUND</b>		-	-	251,415	-
<b>SOLID WASTE FUND</b>					
	Rear Load Yard Trash Truck	-	-	-	220,046
	Fully Automated Truck	-	-	-	215,770
<b>TOTAL - SOLID WASTE FUND</b>		-	-	-	435,816

**FY 2010/11 BUDGET  
ADOPTED CAPITAL EXPENDITURES**

	<b><u>CATEGORY</u></b>			
	LAND 61	BUILDING 62	IMPROVEMENTS OTHER THAN BUILDING 63	CAPITAL 64
<b>TRAILER CITY FUND</b>				
Trailer City Electrical Upgrades	-	-	33,200	-
<b>TOTAL - TRAILER CITY FUND</b>	-	-	33,200	-
<b>TOTAL PROPOSED CAPITAL EXPENDITURES</b>	-	-	7,905,526	714,463



# **FIVE-YEAR CAPITAL IMPROVEMENT PLAN**



**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
RECOMMENDED MAJOR CAPITAL EXPENDITURES**

<b>PROJECT NAME</b>	<b>SOURCE FUND</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>Totals</b>	
Dispatch Consoles	GF	POLICE	100,000	100,000	100,000	100,000	-	400,000
Fire Station 23 - Hennis Road	GF	FIRE	-	250,000	1,700,000	-	-	1,950,000
Fire Engine - Station 24 (Palmetto)	GF	FIRE	-	-	517,500	-	-	517,500
Public Services Complex	GF	PW ADMIN	-	-	-	1,785,375	-	1,785,375
Farmers' Market - Park/Fountain (Design)	GF	PARKS AND REC	1,200,000	-	-	-	-	1,200,000
Lulu Creek Trail (moved to '11-'12 per FDOT construction funding schedule)	GF	PARKS AND REC	-	316,000	-	-	-	316,000
Park Signage	GF	PARKS AND REC	-	52,000	-	-	-	52,000
Farnsworth Pool Renovations	GF	PARKS AND REC	-	325,000	350,000	585,000	345,000	1,605,000
<b>General Fund Total</b>			<b>1,300,000</b>	<b>1,043,000</b>	<b>2,667,500</b>	<b>2,470,375</b>	<b>345,000</b>	<b>7,825,875</b>
Fire Station - Southwest	GIF	FIRE	-	2,000,000	-	-	-	2,000,000
Rescue Vehicle - Transport Capable - SW Station	GIF	FIRE	-	300,000	-	-	-	300,000
Fire Engine - Southwest Station	GIF	FIRE	-	-	460,000	-	-	460,000
CR 545 South	GIF	STREETS	-	9,000,000	-	-	-	9,000,000
Marsh Rd (545 to Hickory Hammock)(moved)	GIF	STREETS	-	1,000,000	3,250,000	-	-	4,250,000
SR 50 Street Lights (including UG'ing)	GIF	STREETS	255,000	-	-	-	-	255,000
Plant St. Seg. 3 Street Lights (including UG'ing)	GIF	STREETS	300,000	-	-	-	-	300,000
<b>General Fund Impact Fee Total</b>			<b>555,000</b>	<b>12,300,000</b>	<b>3,710,000</b>	<b>-</b>	<b>-</b>	<b>16,565,000</b>
Dillard Street - Plant Street north to Tilden Street (Design & Construction)	LOGT	STREETS	331,000	-	-	-	-	331,000
Dillard Street - Tilden Street north to Verna Street (Design & Construction)	LOGT	STREETS	-	179,250	-	-	-	179,250
Dillard Street - Verna Street north to Division (Design & Construction)	LOGT	STREETS	-	-	179,250	-	-	179,250
Main Street - Story To Vining (Design & Construction)	LOGT	STREETS	139,000	-	-	-	-	139,000
Midget Place - Surprise to Palm (Design & Construction)	LOGT	STREETS	23,200	154,750	-	-	-	177,950
North Dillard - Surprise to Division (Design & Construction)	LOGT	STREETS	-	-	47,840	239,315	-	287,155
N Highland - Henderson to Newell (Design & Construction)	LOGT	STREETS	125,250	-	-	-	-	125,250
Palm Drive - Regal Place to Division (Design & Construction)	LOGT	STREETS	-	46,400	309,500	-	-	355,900
South Highland - Smith to R/R track (Design & Construction)	LOGT	STREETS	20,000	132,600	-	-	-	152,600
South Main - Smith to Tremaine (Design & Construction)	LOGT	STREETS	132,650	-	-	-	-	132,650
South Woodland Street - Smith to Tremaine (Design & Construction) (Moved up)	LOGT	STREETS	40,500	232,990	-	-	-	273,490
Tremaine Street - Main to Dillard (Design & Construction)	LOGT	STREETS	-	-	49,795	249,205	-	299,000
Vineland Rd - S.R. 50 to Palmetto Ave (Design & Construction)(Moved back 1 yr. due to SR 50 & other Main St. projects)	LOGT	STREETS	-	361,500	-	-	-	361,500
Street Resurfacing	LOGT	STREETS	200,000	-	-	-	-	200,000
<b>Local Option Gas Tax Total</b>			<b>1,011,600</b>	<b>1,107,490</b>	<b>586,385</b>	<b>488,520</b>	<b>-</b>	<b>3,193,995</b>
Crest Avenue/Lulu Creek Culvert Crossing (Design & Construction)	S	STORMWATER	31,400	258,750	-	-	-	290,150
Dillard Street - Plant Street north to Tilden Street (Design & Construction)	S	STORMWATER	107,000	-	-	-	-	107,000
Dillard Street - Tilden Street north to Verna Street (Design & Construction)	S	STORMWATER	-	67,500	-	-	-	67,500

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
RECOMMENDED MAJOR CAPITAL EXPENDITURES**

<b>PROJECT NAME</b>	<b>SOURCE FUND</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>Totals</b>	
Dillard Street - Verna Street north to Division (Design & Construction)	S	STORMWATER	-	-	67,500	-	67,500	
Lulu Creek	S	STORMWATER	-	1,500,000	-	-	1,500,000	
Main Street - Story To Vining (Design & Construction)	S	STORMWATER	31,750	-	-	-	31,750	
Midget Place - Surprise to Palm (Design & Construction)	S	STORMWATER	5,600	37,500	-	-	43,100	
North Dillard - Surprise to Division (Design & Construction)	S	STORMWATER	-	-	11,960	59,570	71,530	
N Highland - Henderson to Newell (Design & Construction)	S	STORMWATER	30,250	-	-	-	30,250	
Palm Drive - Regal Place to Division (Design & Construction)	S	STORMWATER	-	9,375	62,500	-	71,875	
South Highland - Smith to R/R track (Design & Construction)	S	STORMWATER	3,750	25,000	-	-	28,750	
South Main - Smith to Tremaine (Design & Construction)	S	STORMWATER	33,500	-	-	-	33,500	
South Woodland Street - Smith to Tremaine (Design & Construction)	S	STORMWATER	8,165	40,595	-	-	48,760	
Tremaine Street - Main to Dillard (Design & Construction)	S	STORMWATER	-	-	9,430	47,035	56,465	
Vineland Rd - S.R. 50 to Palmetto Ave (Design & Construction)	S	STORMWATER	-	50,250	-	-	50,250	
<b>Stormwater Total</b>			<b>251,415</b>	<b>1,988,970</b>	<b>151,390</b>	<b>106,605</b>	<b>-</b>	<b>2,498,380</b>
Rearload Truck	SW	SOLID WASTE	220,046	-	-	-	220,046	
Fully Automated Truck	SW	SOLID WASTE	215,770	-	-	-	215,770	
<b>Solid Waste Total</b>			<b>435,816</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>435,816</b>
Fuller's Cross WTP Elevated Tank Painting	U-W	WATER	35,000	-	-	-	35,000	
Palmetto WTP Elevated Tank Painting	U-W	WATER	49,366	-	-	-	49,366	
Main Street - Story To Vining (Design & Construction)	U-W	DISTRIBUTION	27,000	-	-	-	27,000	
Midget Place - Surprise to Palm (Design & Construction)	U-W	DISTRIBUTION	4,600	30,750	-	-	35,350	
North Dillard - Surprise to Division (Design & Construction)	U-W	DISTRIBUTION	-	-	8,395	41,975	50,370	
<b>Utilities Total</b>			<b>115,966</b>	<b>30,750</b>	<b>8,395</b>	<b>41,975</b>	<b>-</b>	<b>197,086</b>
Crest Avenue/Lulu Creek Culvert Crossing (Design & Construction)	UIF-W	DISTRIBUTION	4,700	26,968	-	-	31,668	
Dillard Street - Plant Street north to Tilden Street (Design & Construction)	UIF-W	DISTRIBUTION	51,600	-	-	-	51,600	
Dillard Street - Tilden Street north to Verna Street (Design & Construction)	UIF-W	DISTRIBUTION	-	29,375	-	-	29,375	
Dillard Street - Verna Street north to Division (Design & Construction)	UIF-W	DISTRIBUTION	-	-	29,375	-	29,375	
N Highland - Henderson to Newell (Design & Construction)	UIF-W	DISTRIBUTION	25,900	-	-	-	25,900	
South Highland - Smith to R/R track (Design & Construction)	UIF-W	DISTRIBUTION	3,300	21,875	-	-	25,175	
South Main - Smith to Tremaine (Design & Construction)	UIF-W	DISTRIBUTION	25,000	-	-	-	25,000	
South Woodland Street - Smith to Tremaine (Design & Construction)	UIF-W	DISTRIBUTION	7,935	39,445	-	-	47,380	
Tremaine Street - Main to Dillard (Design & Construction)	UIF-W	DISTRIBUTION	-	-	8,280	41,400	49,680	
Utility Line Relocation SR 50 (Construction)	UIF-W	DISTRIBUTION	59,800	-	-	-	59,800	
Vineland Rd - S.R. 50 to Palmetto Ave (Design & Construction)	UIF-W	DISTRIBUTION	-	70,200	-	-	70,200	

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
RECOMMENDED MAJOR CAPITAL EXPENDITURES**

<b>PROJECT NAME</b>	<b>SOURCE FUND</b>		<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>Totals</b>
Woodlark Water Storage Tank II	UIF-W	DISTRIBUTION	-	-	-	2,000,000	-	2,000,000
Woodlark Water Well #2 (Design & Const.)	UIF-W	DISTRIBUTION	200,000	-	-	1,500,000	-	1,700,000
Tilden Rd. Reuse (Belle Meade-Emrld. Ridge)	UIF-W	DISTRIBUTION	306,000	-	-	-	-	306,000
CR 545 Reuse (SR 50 to Johns Lk. Pt.)	UIF-W	DISTRIBUTION	-	427,500	-	-	-	427,500
Stoneybrook Reuse Main Extension	UIF-W	DISTRIBUTION	-	241,000	-	-	-	241,000
Courtlea Park/Oak Glenn Reuse Main Ext.	UIF-W	DISTRIBUTION	287,500	-	-	-	-	287,500
Lakehurst Reuse Main Ext. & Retrofit	UIF-W	DISTRIBUTION	-	-	624,000	-	-	624,000
Pebble Ridge Reuse Main Ext. & Retrofit	UIF-W	DISTRIBUTION	-	-	588,000	-	-	588,000
Foxhunt Reuse Main Ext. & Retrofit	UIF-W	DISTRIBUTION	-	-	132,000	-	-	132,000
Brookhaven/Vineland Reuse Main Ext.	UIF-W	DISTRIBUTION	-	-	576,000	-	-	576,000
Wintermere Harbour Reuse Main Ext. & Retro	UIF-W	DISTRIBUTION	-	-	-	-	324,000	324,000
Wintermere Pt. Reuse Main Ext. & Retrofit	UIF-W	DISTRIBUTION	-	-	-	-	1,224,000	1,224,000
Windward Cay Reuse Main Ext. & Retrofit	UIF-W	DISTRIBUTION	-	-	-	-	288,000	288,000
Fuller's Cross 16" Water Main Ext.	UIF-W	DISTRIBUTION	-	346,000	346,000	-	-	692,000
Tilden Rd. 12" Water Main Ext. (East & West)	UIF-W	DISTRIBUTION	-	-	48,000	409,000	412,000	869,000
Plant St. Segment 2 Water Main	UIF-W	DISTRIBUTION	255,500	-	-	-	-	255,500
Plant St. Segment 2 Reuse Main	UIF-W	DISTRIBUTION	255,500	-	-	-	-	255,500
Plant St. Segment 3 Water Main	UIF-W	DISTRIBUTION	203,500	-	-	-	-	203,500
Plant St. Segment 3 Reuse Main	UIF-W	DISTRIBUTION	203,500	-	-	-	-	203,500
Hennis Road Gravity Sewer	UIF-WW	COLLECTION	26,500	218,960	-	-	-	245,460
Utility Line Relocation SR 50 (Construction)	UIF-WW	COLLECTION	96,100	-	-	-	-	96,100
Vineland Rd - S.R. 50 to Palmetto Ave (Design & Construction)	UIF-WW	COLLECTION	-	131,400	-	-	-	131,400
Palm Drive - Regal Place to Division (Design & Construction)	UIF-WW	COLLECTION	-	11,600	77,450	-	-	89,050
Crest Avenue WWTP Expansion	UIF-WW	WASTEWATER	-	-	-	2,500,000	-	2,500,000
Crest Ave WWTP Electrical Upgrades	UIF-WW	WASTEWATER	45,000	-	-	-	-	45,000
Crest Ave WWTP Equalization Tank Design	UIF-WW	WASTEWATER	205,000	-	-	-	-	205,000
Reclaimed Water PH 3	UIF-WW	WASTEWATER	-	-	-	3,900,000	-	3,900,000
Plant St. Segment 2 Sanitary (gravity & force)	UIF-WW	WASTEWATER	275,000	-	-	-	-	275,000
Plant St. Segment 3 Sanitary (force main)	UIF-WW	WASTEWATER	52,000	-	-	-	-	52,000
Dreyfus/Ninth Street Pre-treatment Upgrades	UIF-WW	WASTEWATER	-	-	1,200,000	-	-	1,200,000
<b>Utility Impact Fee Total</b>			<b>2,589,335</b>	<b>1,564,323</b>	<b>3,629,105</b>	<b>10,350,400</b>	<b>2,248,000</b>	<b>20,381,163</b>
Utility Line Relocation SR 50 (Construction)	URR-W	DISTRIBUTION	577,000	-	-	-	-	577,000

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
RECOMMENDED MAJOR CAPITAL EXPENDITURES**

<b>PROJECT NAME</b>	<b>SOURCE FUND</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>Totals</b>	
Public Services Screen Fence [split cost]	URR-W	DISTRIBUTION	15,000	-	-	-	-	15,000
2" Water Main Upgrades	URR-W	DISTRIBUTION	500,000	500,000	500,000	500,000	500,000	2,500,000
Crest Avenue/Lulu Creek Culvert Crossing (Design & Construction)	URR-WW	COLLECTION	13,450	77,280	-	-	-	90,730
Dillard Street - Plant Street north to Tilden Street (Design & Construction)	URR-WW	COLLECTION	70,800	-	-	-	-	70,800
Dillard Street - Tilden Street north to Verna Street (Design & Construction)	URR-WW	COLLECTION	-	38,500	-	-	-	38,500
Dillard Street - Verna Street north to Division (Design & Construction)	URR-WW	COLLECTION	-	-	38,500	-	-	38,500
Main Street - Story To Vining (Design & Construction)	URR-WW	COLLECTION	32,500	-	-	-	-	32,500
Midget Place - Surprise to Palm (Design & Construction)	URR-WW	COLLECTION	5,850	39,100	-	-	-	44,950
North Dillard - Surprise to Division (Design & Construction)	URR-WW	COLLECTION	-	-	12,995	64,975	-	77,970
N Highland - Henderson to Newell (Design & Construction)	URR-WW	COLLECTION	29,500	-	-	-	-	29,500
Palm Drive - Regal Place to Division (Design & Construction)	URR-WW	COLLECTION	-	11,000	73,150	-	-	84,150
South Highland - Smith to R/R track (Design & Construction)	URR-WW	COLLECTION	5,750	28,750	-	-	-	34,500
South Main - Smith to Tremaine (Design & Construction)	URR-WW	COLLECTION	32,000	-	-	-	-	32,000
South Woodland Street - Smith to Tremaine (Design & Construction)	URR-WW	COLLECTION	9,660	48,415	-	-	-	58,075
Tremaine Street - Main to Dillard (Design & Construction)	URR-WW	COLLECTION	-	-	8,800	50,370	-	59,170
Utility Line Relocation SR 50 (Construction)	URR-WW	COLLECTION	867,500	-	-	-	-	867,500
Public Services Screen Fence [split cost]	URR-WW	COLLECTION	15,000	-	-	-	-	15,000
<b>Utility Renewal and Replacement Total</b>			<b>2,174,010</b>	<b>743,045</b>	<b>633,445</b>	<b>615,345</b>	<b>500,000</b>	<b>4,665,845</b>
Trailer City Electrical Upgrades	TC	TRAILER CITY	33,200	34,445	34,445	34,445	34,445	170,980
<b>Trailer City Total</b>			<b>33,200</b>	<b>34,445</b>	<b>34,445</b>	<b>34,445</b>	<b>34,445</b>	<b>170,980</b>
<b>Total</b>			<b>8,466,342</b>	<b>18,812,023</b>	<b>11,420,665</b>	<b>14,107,665</b>	<b>3,127,445</b>	<b>55,934,140</b>



# **EMPLOYEE POSITIONS**



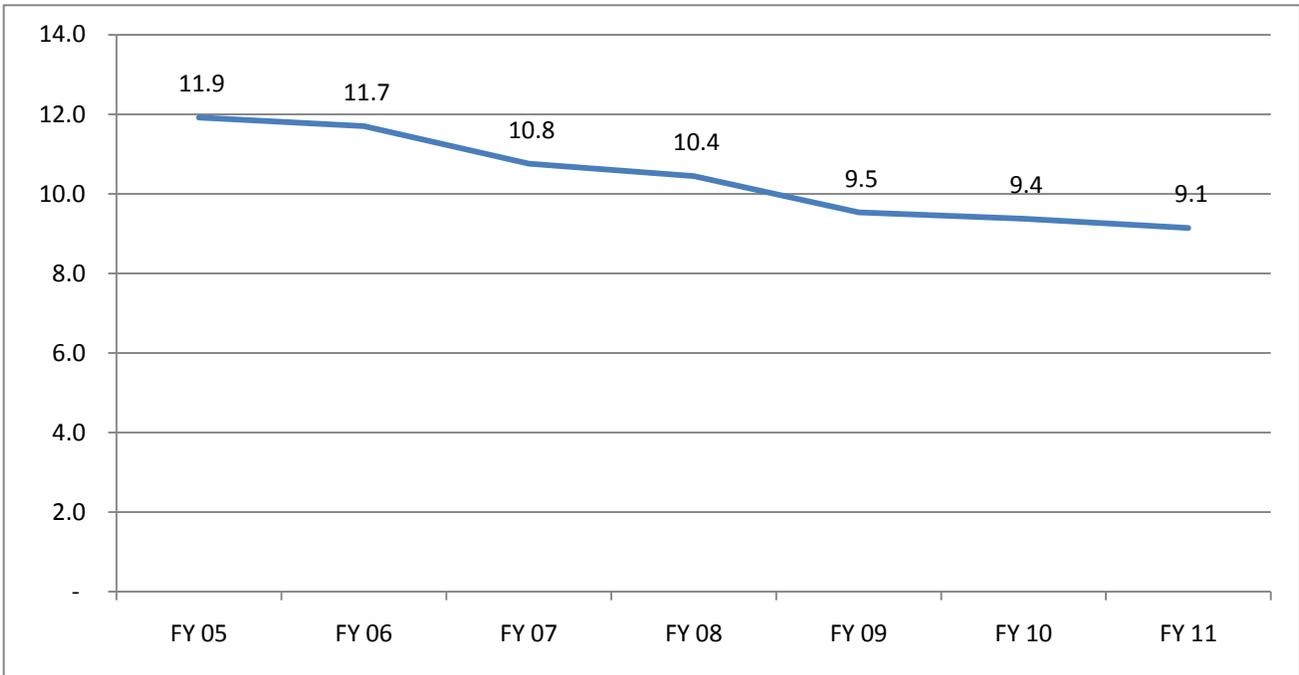


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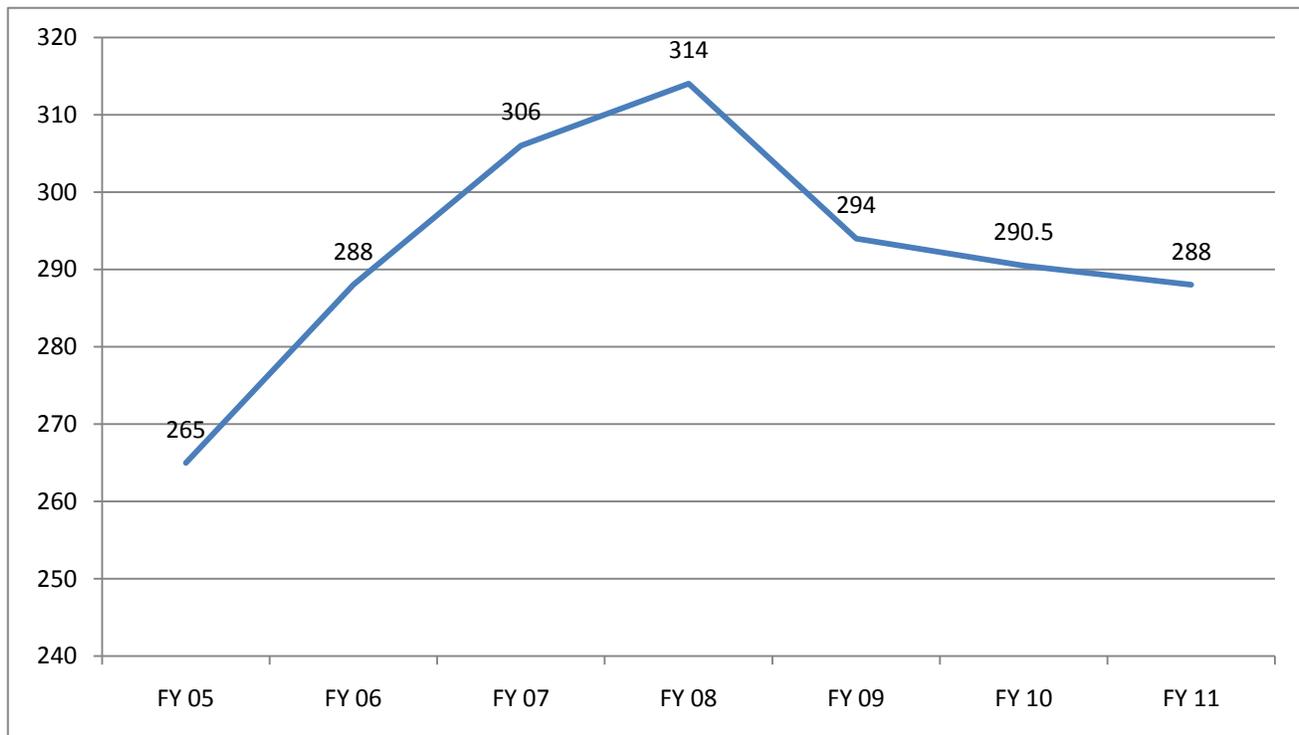
CITY OF WINTER GARDEN  
FULL TIME EQUIVALENT

DEPARTMENT	FY06-07 # of emp	FY07-08 # of emp	FY08-09 # of emp	FY09-10 # of emp	FY10-11 # of emp
City Commission	5	5	5	5	5
Executive	3	6	7	7	7
Economic Development	2	2	1	1	1
City Clerk	3	3	3	3	3
Human Resources	3	4	3	3	3
Human Resources part-time	0	0	0.5	0.5	0.5
Human Resources-Building Maint.	0	5	5	5	5
Human Resources-Fleet Maint.	0	6	6	0	0
Human Resources-Fleet Management				6	6
Finance	11	11	13	11	11
Finance part-time	0	0	0	0	0
Information Systems	5	5	5	5	5
Planning	6	6	5	0	0
Planning part-time	0	0	0.5	0	0
Planning-Code Enforcement	0	0	4	0	0
<b>TOTAL GENERAL GOVERNMENT</b>	<b>38</b>	<b>53</b>	<b>58</b>	<b>46.5</b>	<b>46.5</b>
Building - Inspection	21	21	12	0	0
Building - Inspection	0	0	0	0	0
Building - Code Enforcement	0	4	0	0	0
Police - sworn	62	67	67	70	70
Police - non-sworn	15	16	17	17	17
Police - non-sworn part-time	7.5	7	6	6	6
Police - Code Enforcement	4	0	0	0	0
Police - Code Enforcement	0	0	0	0	0
Fire	44.5	50	46	47	46
<b>TOTAL PUBLIC SAFETY</b>	<b>154</b>	<b>165</b>	<b>148</b>	<b>140</b>	<b>139</b>
Building - Inspection	0	0	0	5	5
Building - Code Enforcement	0	0	0	2	2
Planning - Administration	0	0	0	6	3
Building - Administration	0	0	0	4	5.5
<b>TOTAL COMMUNITY DEVELOPMENT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>17</b>	<b>15.5</b>
Administration	4	0	0	0	0
Streets	9	0	0	0	0
Streets - part-time	0	0	0	0	0
Building Maintenance	6	0	0	0	0
Shop	6	0	0	0	0
Cemetery	1	0	0	0	0
Parks	12	0	0	0	0
Sanitation	19	0	0	0	0
part-time	0	0	0	0	0
Stormwater	4	0	0	0	0
<b>TOTAL PUBLIC WORKS</b>	<b>61</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Administration	0	3	3	4	4
Streets	0	9	7	6	6
Cemetery	0	1	1	1	1
Engineering	0	8	6	5	5
Sanitation	0	19	19	19	19
Stormwater	0	4	2	2	2
Utility Administration	0	2	0	0	0
Environmental Services	0	3	3	3	3
Water	0	5	5	5	5
Wastewater	0	7	7	7	7
Distribution	0	9	9	8	8
Collection	0	9	10	10	10
<b>TOTAL PUBLIC SERVICES</b>	<b>0</b>	<b>79</b>	<b>72</b>	<b>70</b>	<b>70</b>
Recreation	10	9	9	9	9
Recreation - part-time FTE				1	1
Parks	0	11	10	10	10
<b>TOTAL PARKS/RECREATION</b>	<b>10</b>	<b>20</b>	<b>19</b>	<b>20</b>	<b>20</b>
<b>ENGINEERING</b>	<b>9</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Utility Administration	5	0	0	0	0
Water	15	0	0	0	0
Wastewater	18	0	0	0	0
<b>TOTAL UTILITIES</b>	<b>38</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TRAILER CITY</b>	<b>1</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>
<b>TOTALS (less Commission)</b>	<b>306</b>	<b>314</b>	<b>294</b>	<b>290.5</b>	<b>288</b>

**CITY OF WINTER GARDEN  
FY 2010/2011 BUDGET  
FULL-TIME EQUIVALENT EMPLOYEES PER 1,000 POPULATION**



**FULL-TIME EQUIVALENT EMPLOYEES**





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WINTER GARDEN

## **GLOSSARY OF TERMS**



## GLOSSARY

**AD VALOREM TAX:** A tax levied on the assessed value of real and personal property (also known as “property tax”).

**ADOPTED BUDGET:** The proposed budget as formally approved by the City Commission.

**AGENCY FUND:** A type of fund used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, other governments, and/or other funds.

**APPROPRIATION:** A specific amount of money set apart by the City Commission for the purchase of goods and services.

**ASSESSED PROPERTY VALUE:** A valuation set upon real estate or personal property by the County Property Appraiser as a basis for levying taxes.

**BALANCED BUDGET:** A budget in which budgeted revenues equal budgeted expenditures/expenses.

**BOND:** A written promise to pay a specified sum of money (face value or principal), at a specified date in the future (maturity date), together with interest at a specified rate.

**BUDGET:** A fiscal plan of programs, services, and construction projects expected to be carried out, funded within available revenues, and designated within a specific period of time, usually 12 months.

**CAPITAL EQUIPMENT:** Equipment with a value in excess of \$750 and an expected life of more than two years such as automobiles, computers, and furniture.

**CAPITAL IMPROVEMENT:** A physical asset, constructed or purchased, that has a minimum useful life of three years.

**CAPITAL IMPROVEMENT BUDGET:** A budget including those approved capital improvement projects contained in the first year of the five-year Capital Improvement Program.

**CAPITAL IMPROVEMENTS ELEMENT:** That portion of the Capital Improvement Program which is necessary to meet the requirements of the Growth Management Act.

**CAPITAL IMPROVEMENT PROGRAM (CIP):** A comprehensive long-range schedule of approved capital improvements indicating priority in terms of need and ability to finance. The program covers a five-year period, the first year of which is adopted as the Capital Improvement Budget.

**CONTINGENCY:** Money that has been set aside to cover unplanned expenditures.

**DEBT SERVICE:** The payment of principal and interest on borrowed funds.

**DEBT SERVICE FUND:** Used to account for the accumulation of resources for, and the payment of, debt service.

**DEPARTMENT:** An organizational unit responsible for carrying out a major governmental function, such as Police or Public Works.

**ENTERPRISE FUND:** A type of fund used to account for operations that are financed and operated in a manner similar to private business enterprises; i.e., where charges for services are intended to cover the cost of providing the service.

**EXPENDITURE:** Transactions and events that decrease the amount of net spendable resources in a governmental fund.

**FIDUCIARY FUND:** A type of fund in which the government acts as a trustee or agent on behalf of another party. An example is pension funds.

**FISCAL YEAR (FY):** Any consecutive 12-month period designated as a budget year. The City's budget year begins October 1, and ends September 30 of the following calendar year.

**FRANCHISE FEE:** A fee paid by public service businesses for use of City streets, rights-of-way, and property in providing their services. Services requiring franchises include electric, telephone, natural gas, water, cable television, and roll-off service.

**FUND:** An accounting structure which isolates specific revenues and appropriations for a designated purpose, such as the General Fund or the Capital Project Fund.

**FUND BALANCE:** The excess of assets over liabilities. A positive ending fund balance from one fiscal year can be utilized as a resource for the following year's activities. A negative fund balance is sometimes referred to as a deficit.

**GENERAL FUND:** The general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund.

**GRANT:** Contributions of cash or other assets to be used for a specified purpose, activity, or facility. Grants may be classified as either categorical or block, depending on the amount of discretion allowed the grantee.

**IMPACT FEE:** A charge for infrastructure improvements that must be provided to the local government.

**INTERFUND TRANSFER:** Payment from one fund to another fund primarily for services provided.

**INTERGOVERNMENTAL REVENUE:** Revenue from other governments in the form of grants, entitlements, shared revenues, or payments in lieu of taxes.

**LOCAL OPTION:** Voted by local referendum, e.g., Local Option Sales Tax.

**MILL:** A value equal to \$.001 or \$1.00 per \$1,000. The mill is used to determine property taxes by multiplying the mill rate times the assessed property value.

**MILLAGE RATE:** The rate established each year by City Commission action which is used in the calculation of property taxes.

**MISSION STATEMENT:** This statement establishes the basis for the goals of the department by describing in broad terms what the department intends to accomplish during the budget year.

**MODIFIED ACCRUAL ACCOUNTING:** A basis of accounting in which revenues are recorded when collectable within the current period, and expenditures are recognized when the related liability is incurred.

**NON-OPERATING EXPENDITURE:** The cost of government services not directly attributable to a specific City program or operation, i.e., debt service obligations and contributions to human service organizations.

**NON-OPERATING REVENUE:** The income received by the government not directly attributable to providing a service, e.g., interest on cash in banks or investments.

**OPERATING BUDGET:** A financial plan which presents proposed expenditures for the fiscal year and estimates of revenue to finance them.

**OPERATING EXPENSES:** Expenses which are directly related to service activities.

**OPERATING REVENUES:** Revenues which are directly related to service activities, e.g., user charges, fees, or taxes.

**PERMANENT FUND:** A governmental fund type used to report resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposes that support the reporting government's programs (i.e., for the benefit of the government or its citizenry).

**PROPERTY TAX:** A tax levied on the assessed value of real property, i.e., ad valorem tax.

**PROPRIETARY ACCOUNT:** An account that shows actual financial position and results of operations, such as actual assets, liabilities, fund equity balances, revenues and expenses.

**PROPRIETARY FUND:** A type of fund which is similar to private sector companies, whereby the focus is on the measurement of net income.

**REVENUE:** Money received by the City from external sources.

**REVENUE BOND:** A bond whose principal and interest are payable exclusively from a specific revenue source.

**ROLLED-BACK MILLAGE RATE:** The millage rate that would generate the same dollar amount of ad valorem tax revenue as was generated in the previous year, exclusive of new construction.

**SPECIAL REVENUE FUND:** A type of fund used to account for the proceeds of a specified revenue source (other than special assessments or major capital projects) that are legally restricted to expenditures for specified purposes. An example is revenue from the Community Development Block Grant.

**TAX INCREMENT FINANCING:** A method for providing money to pay for infrastructure related to development in a designated district. The money comes from the increase in property tax above the redevelopment level, and can be used for a predetermined time period.

**TAX LEVY:** The total revenue amount to be raised by general property taxes for purposes specified in the adopted budget.

**TAXABLE VALUE:** The assessed value less homestead and other exemptions, if applicable.

**TRANSPORTATION IMPACT FEE:** A charge based on projected trips that will be generated by development or redevelopment of a property.

**UTILITY TAX:** A tax levied by the City on the customers of various utilities such as electric, telephone, gas and water. The average rate is 10.0 percent of the sales price of such utility service or commodity.



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